



Energizing the Future

Investor Update:
January 2026



Cautionary Statement Regarding Forward-Looking Information

Much of the information contained in this presentation is forward-looking information based upon management's current expectations and projections that involve risks and uncertainties. Forward-looking information includes, among other things, information concerning earnings per share, rate case activity, earnings per share growth, cash flow, sources of revenue, dividend growth and dividend payout ratios, sales volumes, capital plans, credit ratings, credit metrics, debt-financings, construction costs, investment opportunities, corporate initiatives, rate base, and environmental matters (including emission reductions). Readers are cautioned not to place undue reliance on this forward-looking information. Forward-looking information is not a guarantee of future performance and actual results may differ materially from those set forth in the forward-looking information.

Factors that could cause actual results to differ materially from those contemplated in any forward-looking statements include, but are not limited to: general economic conditions, including business and competitive conditions in the company's service territories; timing, resolution and impact of rate cases and other regulatory decisions, including rider reconciliations; the company's ability to continue to successfully integrate the operations of its subsidiaries; availability of the company's generating facilities and/or distribution systems; unanticipated changes in fuel and purchased power costs; key personnel changes; unusual, varying or severe weather conditions; continued industry restructuring and consolidation; continued advances in, and adoption of, new technologies that produce power or reduce power consumption; energy and environmental conservation efforts; electrification initiatives, mandates and other efforts to reduce the use of natural gas; the company's ability to successfully acquire and/or dispose of assets and projects and to execute on its capital plan, including projects related to providing services to data centers and other large-scale customers; terrorist, physical or cyber-security threats or attacks and data security breaches; construction risks; labor disruptions; equity and bond market fluctuations; changes in the company's and its subsidiaries' ability to access the capital markets; changes in tax legislation or our ability to use certain tax benefits and carryforwards; changes in and uncertainty around federal, state, and local legislation and regulation, including changes in rate-setting policies or procedures and environmental standards, in the enforcement of these laws and regulations and in the interpretation of regulations or permit conditions by regulatory agencies; supply chain disruptions; inflation; political or geopolitical developments, including impacts on the global economy, supply chain and fuel prices, generally, including as a result of changes to U.S. and foreign government trade policies, or from ongoing, escalating, or expanding regional or international conflicts; the impact from any health crises, including epidemics and pandemics; current and future litigation and regulatory investigations, proceedings or inquiries; the ability of the Company to successfully and/or timely adopt new technologies, including artificial intelligence; changes in accounting standards; the financial performance of the American Transmission Company as well as projects in which the company's energy infrastructure business invests; the ability of the company to obtain additional generating capacity at competitive prices; goodwill and its possible impairment; and other factors described under the heading "Factors Affecting Results, Liquidity and Capital Resources" in Management's Discussion and Analysis of Financial Condition and Results of Operations and under the headings "Cautionary Statement Regarding Forward-Looking Information" and "Risk Factors" contained in WEC Energy Group's Form 10-K for the year ended December 31, 2024, and in subsequent reports filed with the Securities and Exchange Commission. Except as may be required by law, WEC Energy Group expressly disclaims any obligation to publicly update or revise any forward-looking information.

A Premier Energy Company in America's Heartland

\$34.3 billion market cap*

4.7 million retail customers

\$49.8 billion of assets

60% ownership of American
Transmission Company

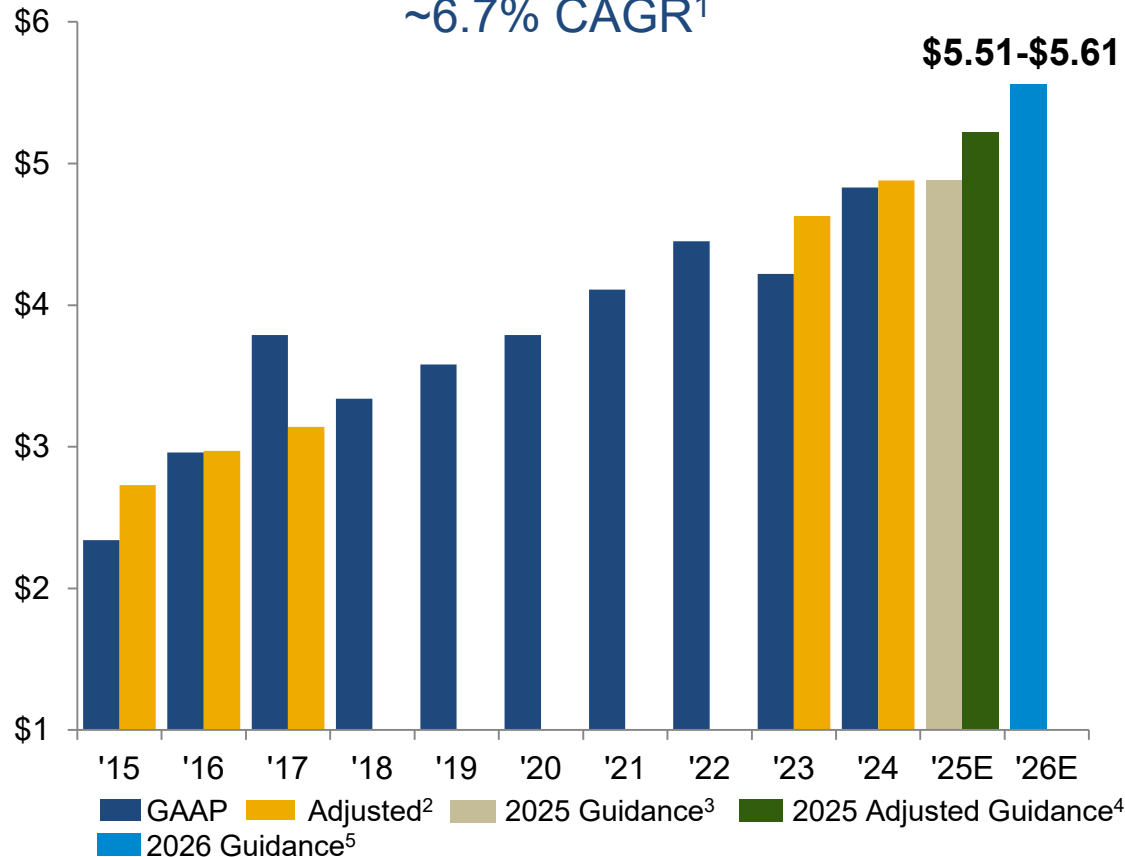
Ranked first overall in the
2025 E Source Large
Business Customer
Satisfaction Study

* As of Dec. 31, 2025

History of Consistent, Strong Earnings and Dividend Growth

Earnings Per Share

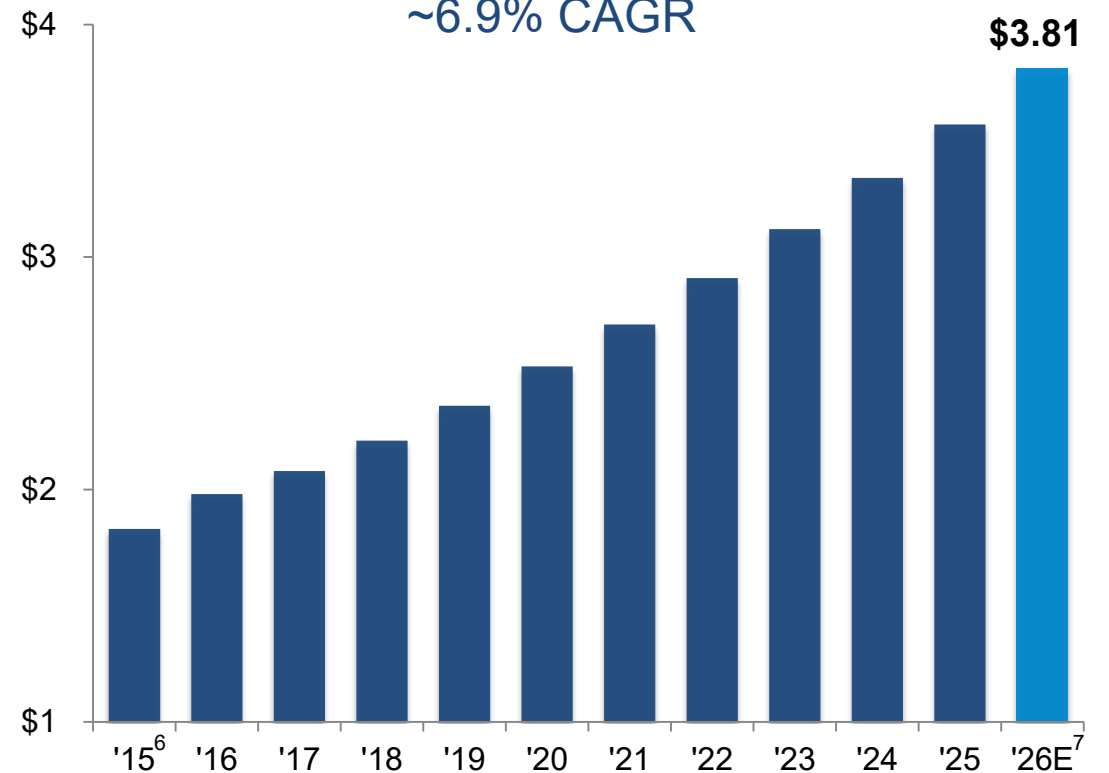
~6.7% CAGR¹



1. Estimated based on 2026 guidance midpoint of \$5.56 per share.
2. See Appendix for reconciliation of adjusted amounts to GAAP amounts.
3. 2025 Guidance (GAAP) is \$4.83 - \$4.93.
4. 2025 Adjusted Guidance is \$5.17 - \$5.27, expect upper end of the range.
5. Assumes no adjustments. Refer to the Appendix for scope.

Annualized Dividends Per Share

~6.9% CAGR



6. Annualized based on 4th quarter 2015 dividend of 45.75 cents per share.
7. The board of directors announced Dec. 4, 2025 that it is planning to raise the quarterly dividend on the company's common stock to 95.25 cents per share for the first quarter of 2026, which would be equivalent to an annual rate of \$3.81 per share.

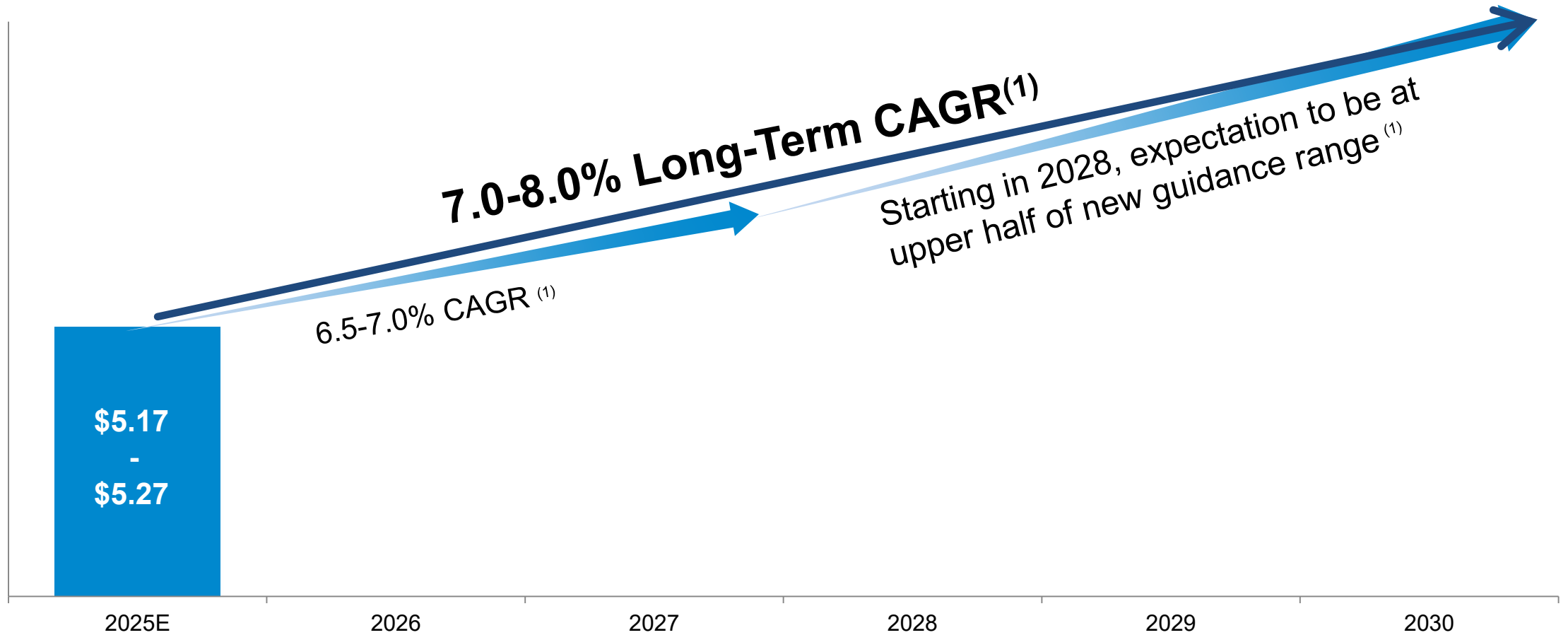
Consistent Performance Over Time

*21 consecutive years of exceeding or meeting top end of earnings guidance**



* On an adjusted basis

Robust Long-Term EPS Growth Outlook



■ 2025 Adjusted Guidance; see Appendix for reconciliation.

1. Growth rate based on 2025 adjusted guidance midpoint of \$5.22 per share.

Strong Dividend Growth Continues

- The board of directors announced its plan to raise the dividend by 6.7% to a new annual rate of \$3.81 per share*
 - 23rd consecutive year of rewarding shareholders with higher dividends
- Top-decile dividend growth in industry**
- Included in S&P's High Yield Dividend Aristocrats Index
- Expect to grow dividend at a rate of 6.5-7%
 - Targeting payout ratio of 65-70% of earnings

*The board of directors announced Dec. 4, 2025 that it is planning to raise the quarterly dividend on the company's common stock to 95.25 cents per share for the first quarter of 2026, which would be equivalent to an annual rate of \$3.81 per share.

** Reflects dividends declared in 2025.



What's New?

Illinois Rate Reviews

- In January, Peoples Gas and North Shore Gas filed applications with the Illinois Commerce Commission:

| | Peoples Gas | North Shore Gas |
|--|-------------|-----------------|
| Current ROE | 9.38% | 9.38% |
| Current Equity Ratio | 50.79% | 52.58% |
| Proposed ROE | 10.10% | 10.10% |
| Proposed Equity Ratio | 54.0% | 54.0% |
| Forecasted 2027 Rate Base | \$ 4,678M | \$ 449M |
| Proposed Base Rate Increase | \$202.2M | \$14.4M |
| Order expected in Q4 2026 for new rates effective January 1, 2027 | | |

- The estimated customer impact of our filing—if approved by state regulators—would be \$10 to \$11 per month for the typical Peoples Gas residential customer.
- Chicago home heating bills are currently below other major U.S. cities. That is expected to continue with this filing.

Powering Industry Leaders in Our Region



Longer-Term Sales and Load Growth Remain Strong



Sales Growth Forecast *(weather-normalized)*

| | Year-Over-Year |
|----------|----------------|
| | 2028-2030 |
| Electric | 6.0%-7.0% |
| Gas | 0.7%-1.0% |

2026-2030
expecting to add
3.4 GW (~40%)
of electric demand

2.1 GW of Demand Forecasted through 2030



Robust demand along I-94 Milwaukee to Chicago corridor:

Microsoft Data Center

- Announced investment of \$7+ billion
- 2,300 construction jobs
- 2,000 permanent jobs over time
- More than 2,000 acres purchased to date
- Expansion investment in progress
- Operations expected to commence in 2026

‘Mount Pleasant AI data center will be among the world’s most advanced’

–Brad Smith, President of Microsoft
BizTimes Milwaukee

1.3 GW of Demand Forecasted through 2030



Vantage Data Centers plans to develop a large campus that will be part of OpenAI and Oracle's partnership for the Stargate expansion:

- Four data center buildings planned on 670 acres with expected investment of \$15+ billion in Port Washington
- 4,000+ construction jobs
- 1,000+ permanent jobs
- Site potential up to 3.5 GW over time
- Approximately 1,900 acres

Very Large Customer (VLC) Tariff

Meets the unique needs of very large customers while *protecting other customers and shareholders*

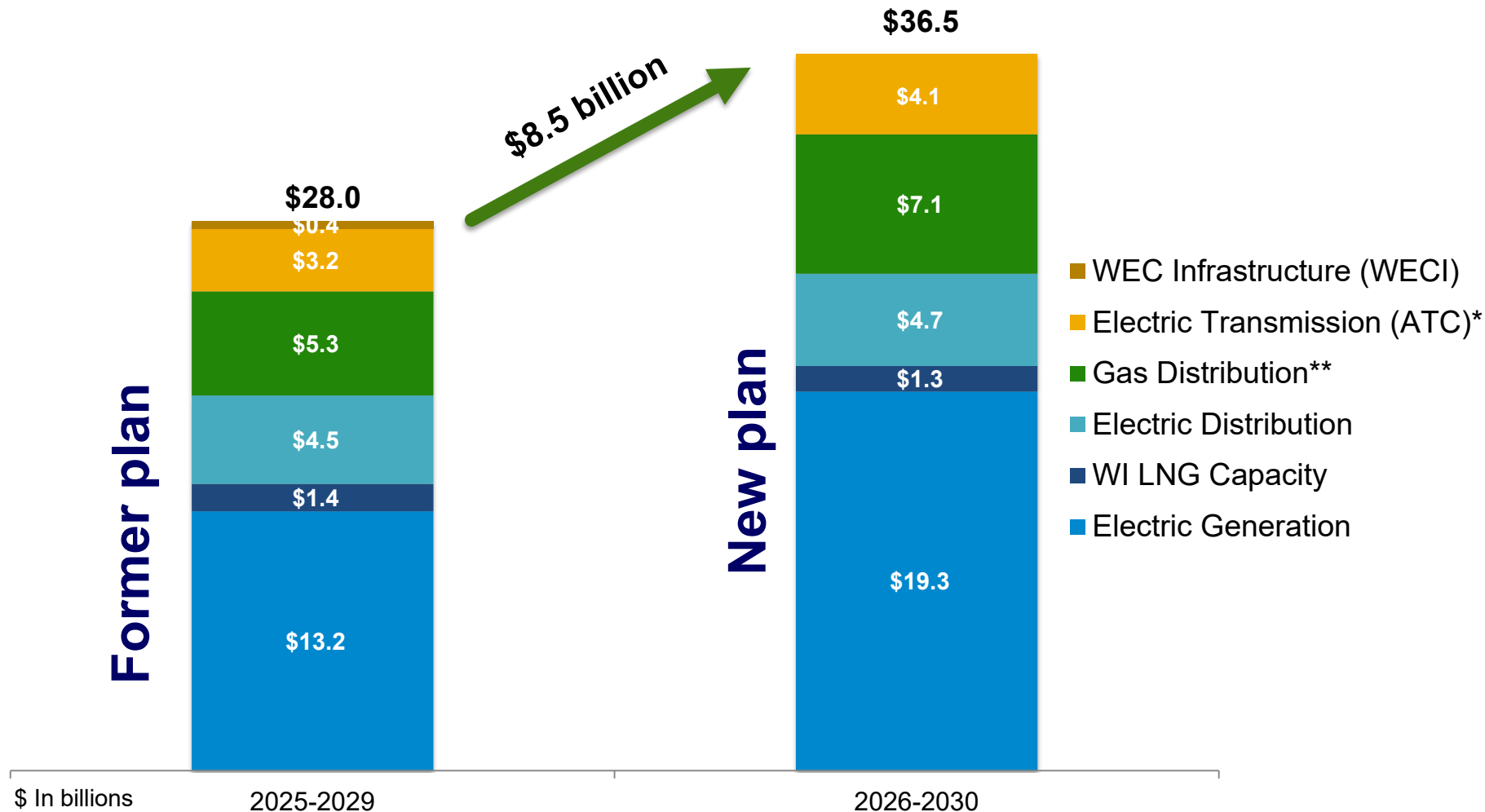
- Applies to customers with 500 MW or more of forecasted new load
- Customer subscribes to a portion of one or more dedicated new generation resources
- Terms:
 - Wind and solar: 20 years
 - Depreciable life for natural gas and battery storage assets
- Fixed for entire term: Return on Equity range of 10.48% to 10.98% and Equity Ratio of 57%, as agreed upon with customers
- Revenues and costs recovered through tariff excluded from future rate case proceedings and earnings sharing mechanisms
- Early termination: Customer pays for remaining net book value, to the extent it cannot be repurposed
 - Filed with the PSCW on March 31, 2025; all terms subject to PSCW approval
 - PSCW order required by May 1, 2026, for customers to take service on June 1, 2026

Capital Plan — Key Drivers

Identified \$8.5 billion of additional investments compared to previous five-year plan:

- Generation
 - Natural gas generation — \$3.4 billion increase
 - Regulated renewables — \$2.5 billion increase
- Transmission — \$900 million increase
- Electric distribution — \$200 million increase
- Pipe Retirement Program (PRP) — \$1.5 billion increase
- WEC Infrastructure — \$400 million decrease

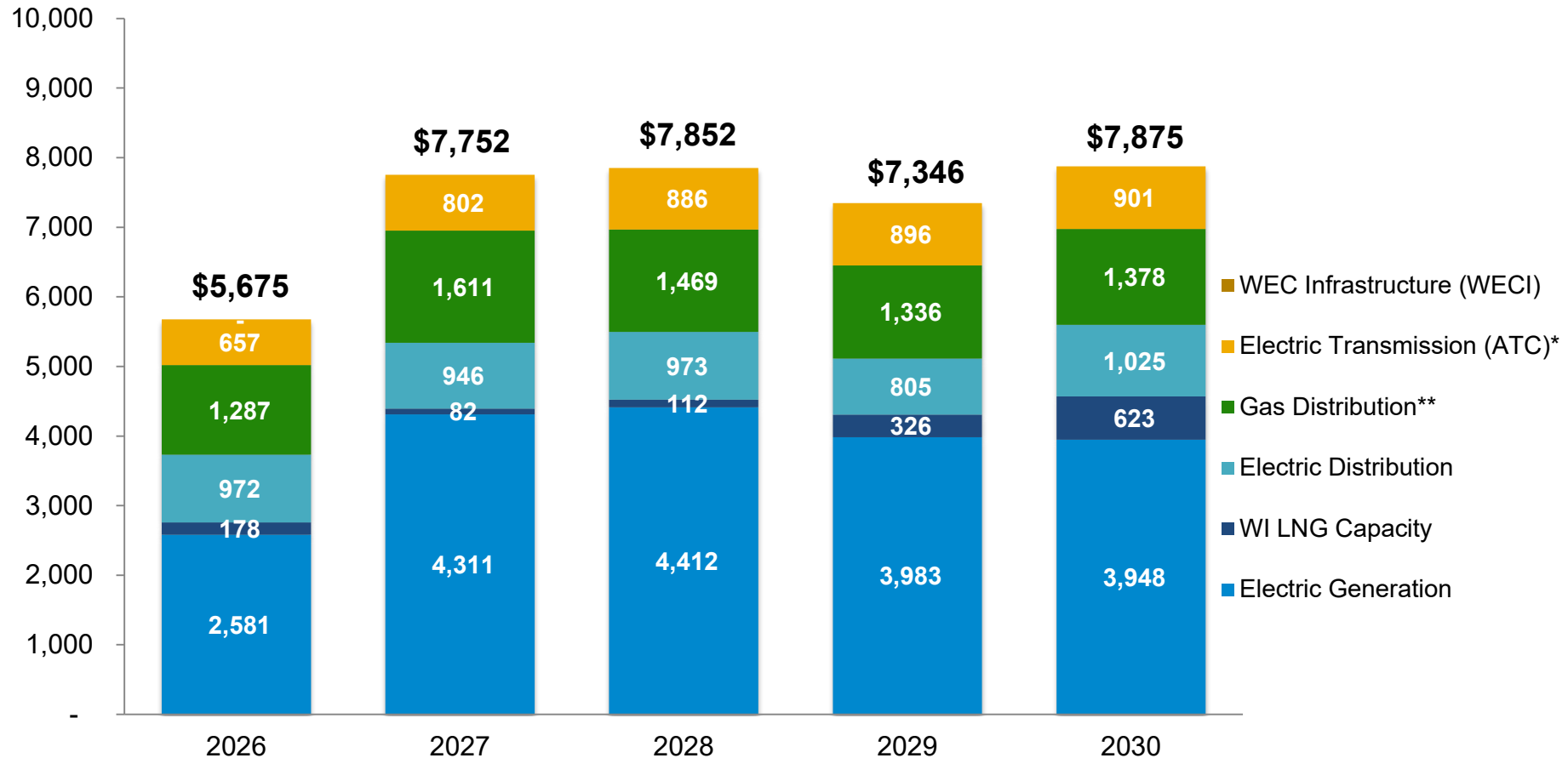
Increasing Five-Year Capital Plan by \$8.5 Billion



*ATC is accounted for using the equity method; this represents WEC Energy Group's portion of the investment.

** Includes all gas utilities and Bluewater.

Capital Plan Drives EPS Growth



Depreciation at utilities expected to average \$1.6 billion annually, and \$190 million at ATC, over 2026-2030 period

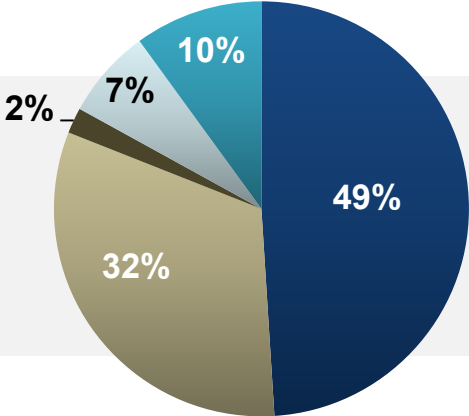
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** Includes all gas utilities and Bluewater.

Diverse Portfolio of Businesses

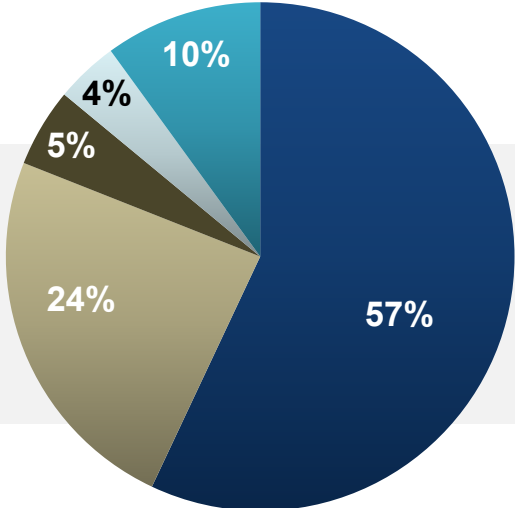
By Business

2024A Asset base
\$30.8 billion



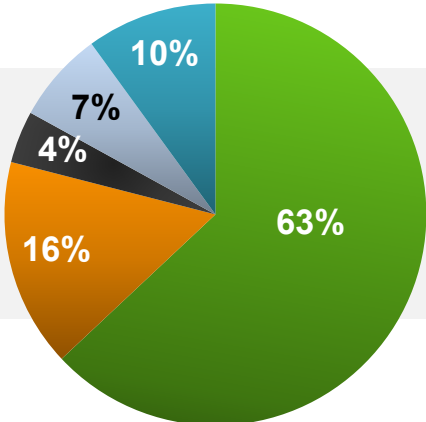
- Electric generation and distribution
- Natural gas distribution
- LNG (distribution and generation)
- WECI
- Electric transmission*

2030E Asset base
\$58.5 billion

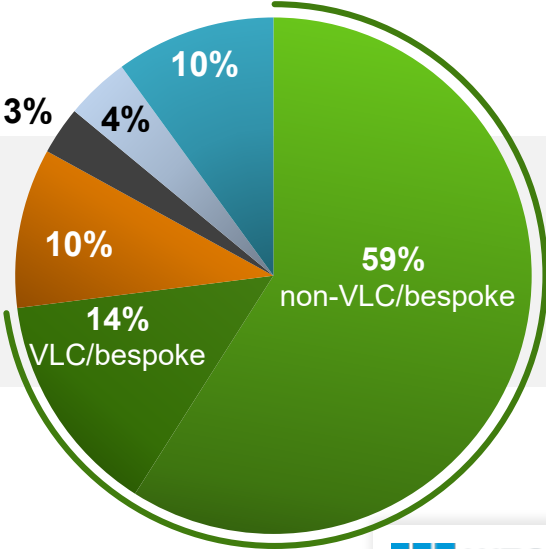


11.3%
CAGR

By Jurisdiction



- WI
- IL
- MI/MN
- WECI
- ATC*



Based on average asset base.
*ATC is accounted for using the equity method; this represents WEC Energy Group's portion of the asset base.

Investing \$11.6 Billion in Regulated Renewables



Solar
3,700 MW
\$7.6 billion



Battery Storage
1,780 MW
\$2.2 billion



Wind
555 MW
\$1.8 billion

Grand Total

6,035 MW
\$11.6 billion

Investing \$7.4B in Our Thermal Generation Fleet and LNG Capacity

Investing \$6.1B in our thermal generation fleet

Modern, efficient natural gas generation serves as a critical resource in our energy transformation.

Combustion Turbines

3,300 MW
\$5.2 billion

RICE Generation

180 MW
\$240 million

CCGT Summer Upgrades

150 MW
\$280 million

Coal to Gas Conversions and Fuel Oil Backup

\$370 million

Investing \$1.3B in LNG Storage Facilities

LNG provides a solution to ensure gas supply for power generation and to meet peak customer demand for heating.

LNG Storage Facilities

6 Bcf
\$1.3 billion

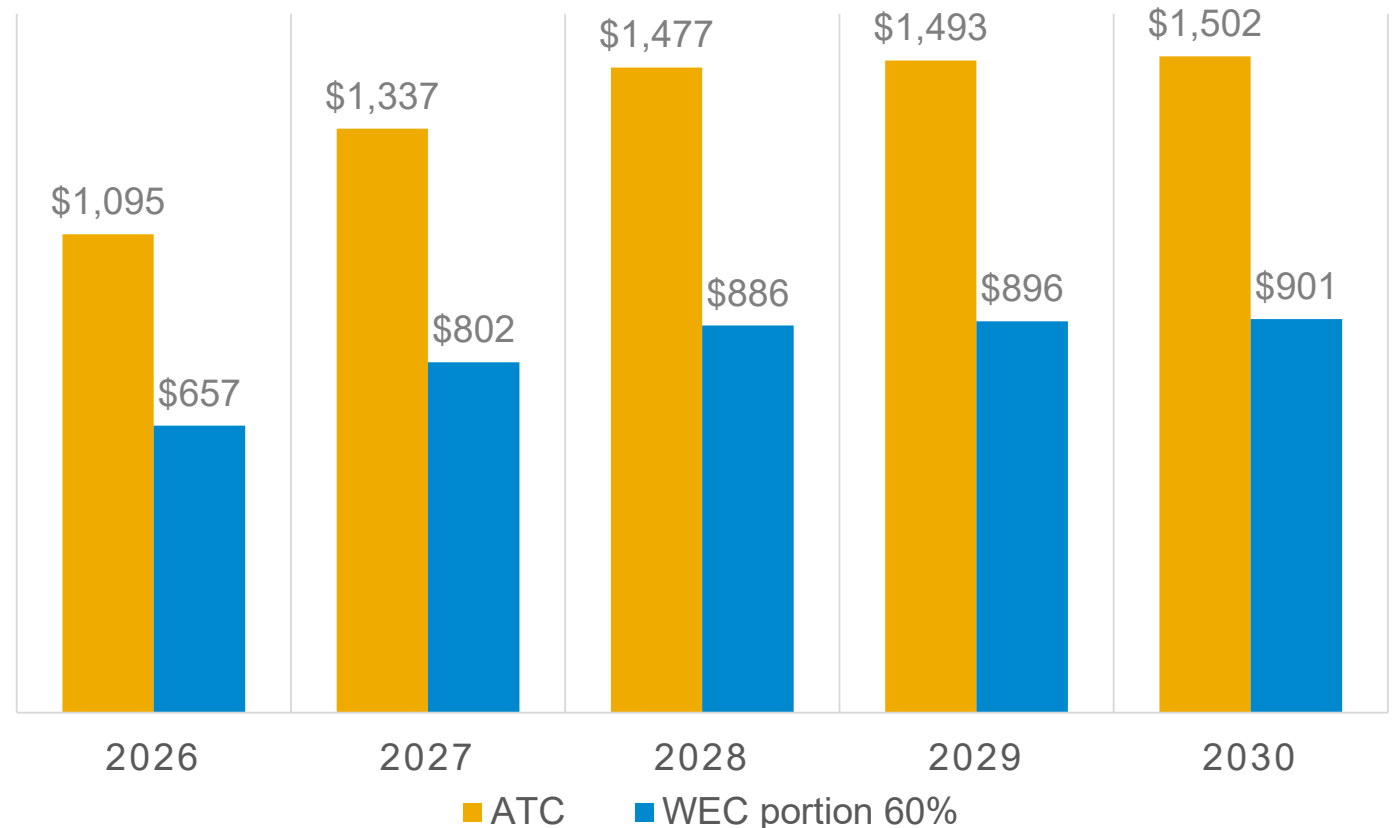
Future Transmission Investment

WEC portion of ATC investment expected from 2026-2030: \$4.1 billion

Capital Drivers*:

- Economic Growth
 - \$1.4 billion
- LRTP
 - Tranche 1
 - \$700 million
 - Tranche 2
 - \$400 million
 - \$800 million additional investment expected 2031 and beyond (2024 dollars)

Projected Capital Expenditures (millions)



* All amounts represent WEC's 60% portion.

Pipe Retirement Program (PRP)

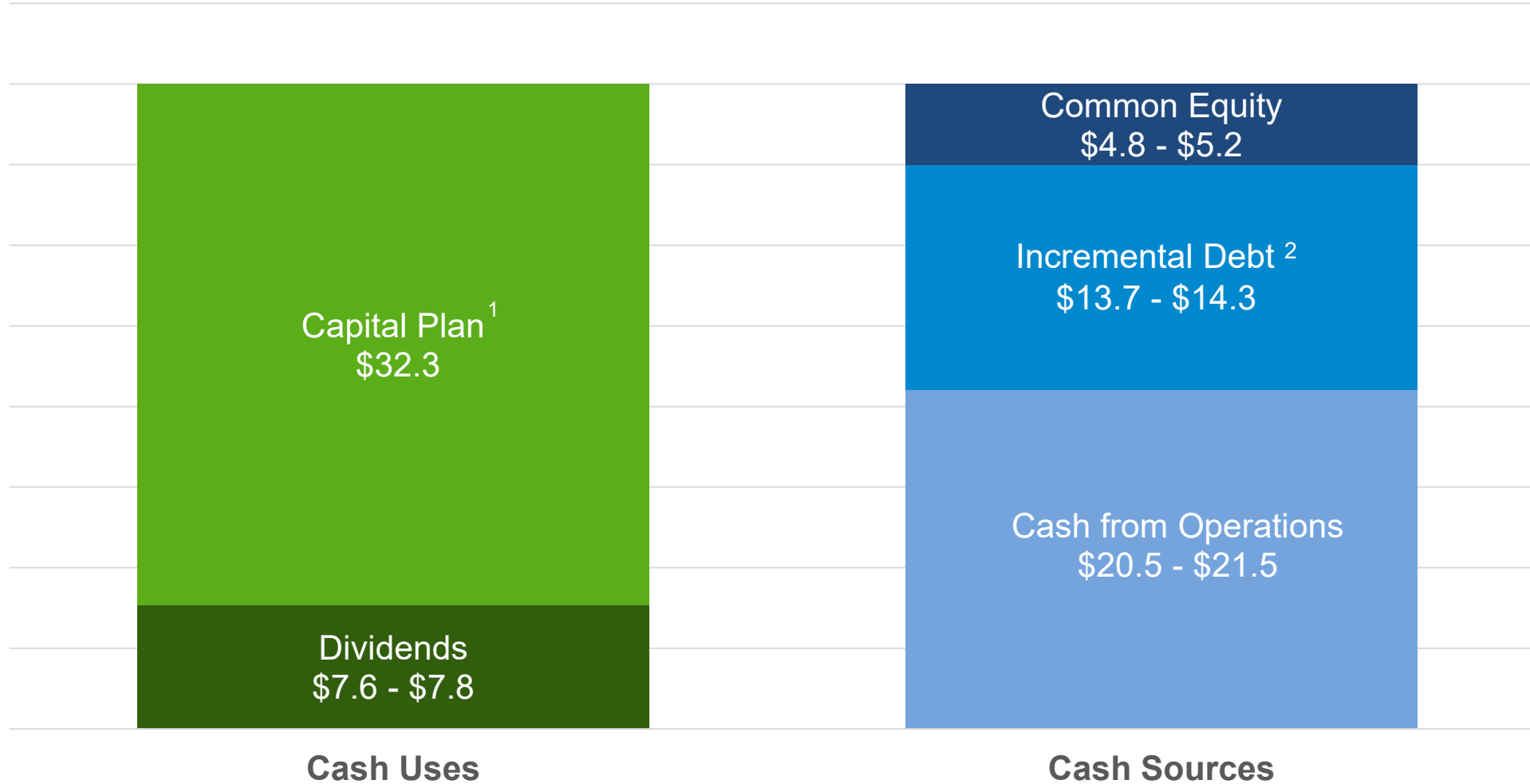


- Plan to retire over 1,000 miles of older, cast and ductile iron pipe (less than 36 inches in diameter)
- Annual investment for pipe replacement expected to ramp up to \$500 million in 2028
- ICC ordered program to be complete by January 1, 2035

Projected Cash Flows and Financing Plan

(\$ in billions)

2026-2030



1. Excludes ATC's capital. ATC is accounted for using the equity method.

2. Includes \$5.0B - \$6.0B of junior subordinated notes or other securities with equity content.

Credit Quality — Maintaining a Healthy Balance Sheet

FFO/Debt Metrics 2026-2030

| WEC Energy Group | Target |
|-----------------------------------|--------|
| S&P FFO to Debt | ≥15% |
| Moody's CFO Pre-WC/Debt | ≥16% |

Current Issuer Credit Ratings

| Entity | S&P Rating | Moody's Rating |
|--------------------------|------------|----------------|
| WEC Energy Group | A- | Baa1 |
| Wisconsin Electric | A- | A2 |
| Wisconsin Gas | A | A3 |
| Wisconsin Public Service | A- | A2 |
| Peoples Gas | A- | A2 |

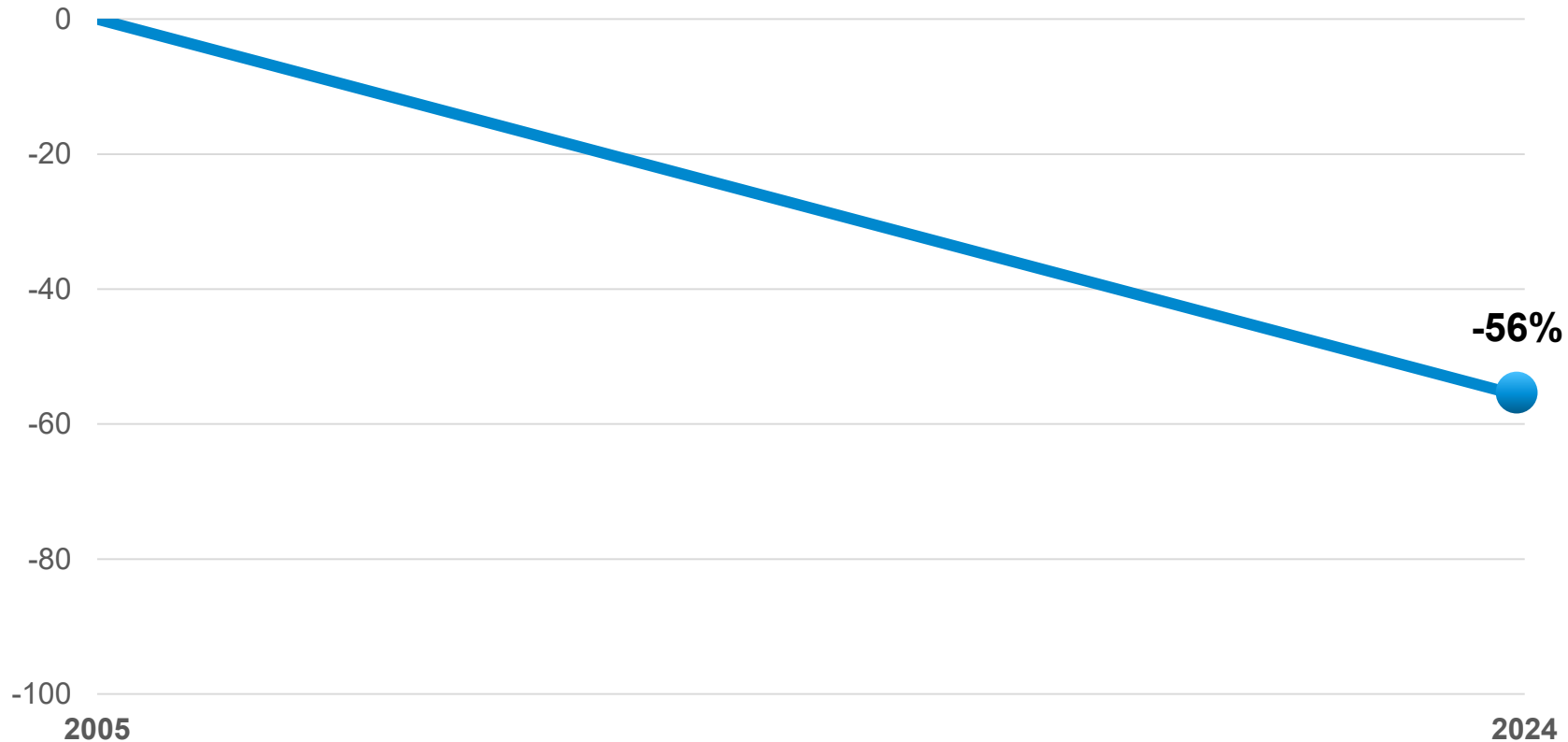
Coal Generation

- Since 2018, we have retired nearly 2,500 MW of fossil fuel generation
- Retirements planned:
 - Oak Creek Units 7-8: 611 MW (targeting end of 2026)
 - Weston Unit 3: 328 MW (expected end of 2031)
- Enhancing fuel flexibility (gas blending) at Oak Creek Power the Future units and Weston Unit 4*
- Evaluating the future of Columbia Units 1 and 2
 - Exploring conversion of both units to natural gas
- By end of 2030, we expect to use coal only as a backup fuel. We plan to eliminate coal as an energy source by end of 2032

*Filed for acquisition of an additional 165 MW of Weston 4 for an estimated investment of \$150 million.
Pending regulatory approval.

Tracking Carbon Reduction

Achieved CO₂ reductions (net mass)



Goal*:

Net carbon neutral

by end of 2050

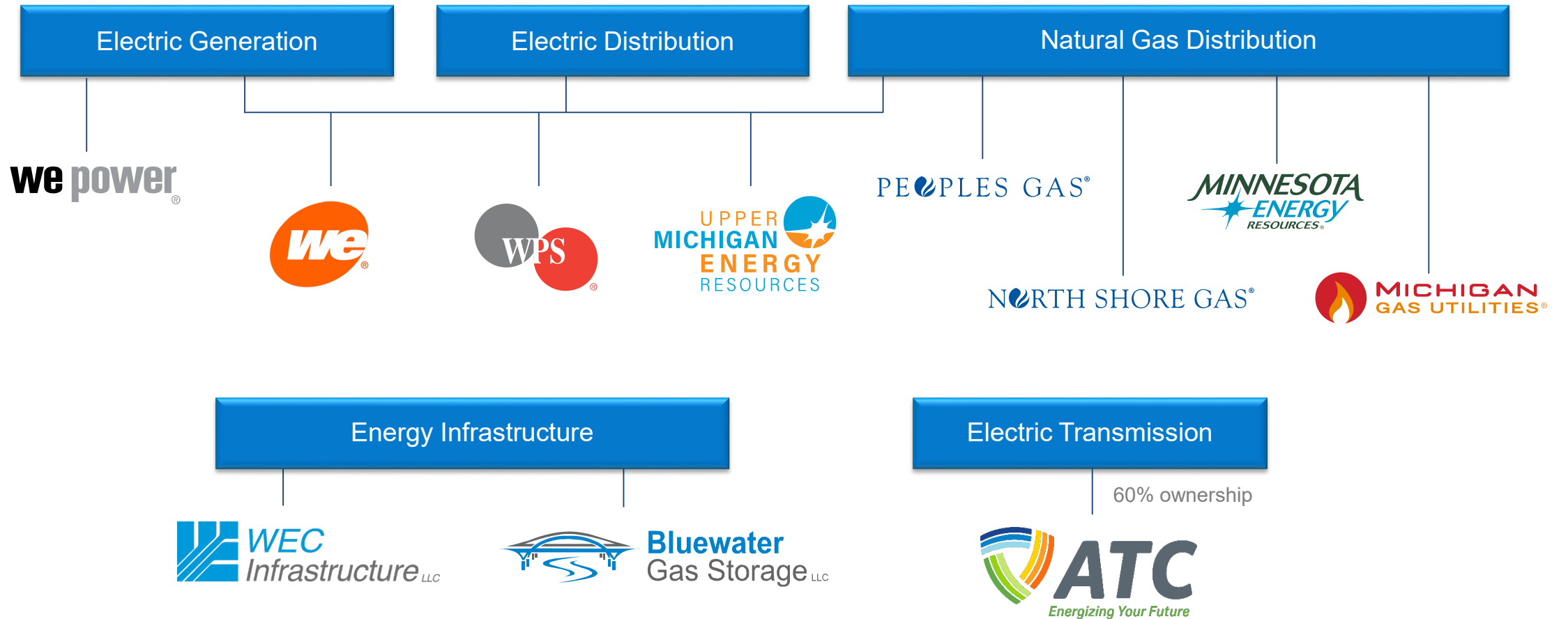
* We are reconsidering our near-term goals due to a combination of factors, including tightened energy supply requirements in the Midwest power market and the need to serve our customers with safe, reliable and affordable energy. However, our long-term goal to achieve net carbon neutral electric generation by 2050 remains intact, aligned with global emissions pathways aimed at limiting warming to 1.5°C.

Key Takeaways for WEC Energy Group

- Consistent, strong earnings growth
- Top-decile dividend growth
- Capital plan supported by economic growth
 - Drives premium long-term EPS growth of 7.0% to 8.0%
 - 100% of capital allocated to regulated businesses
- Poised to deliver among the best risk-adjusted returns in the industry

Appendix

WEC Energy Group



Regulated Renewable Generation and Storage Projects

| Solar Projects | Docket | Anticipated Approval | WEC Capacity (MW) | WEC Investment (\$M) | Ownership | Anticipated In-Service |
|---------------------------|-------------|----------------------|-------------------|----------------------|-----------------------------------|------------------------|
| Koshkonong Solar Park | 5-BS-258 | Approved | 270 | 621E | WEPCO/ WPS 90% ¹ | 2026 |
| High Noon Solar Park | 5-BS-276 | | 270 | 576E | | 2027 |
| Ursa Solar Park | 5-BS-280 | | 180 | 406E | | 2027 |
| Saratoga Solar Park | | | 135 | 314E | | 2028 |
| Dawn Harvest Solar | 5-BS-281 | Q1 2026 | 135 | 303E | WEPCO 100% | 2028 |
| Good Oak Solar Park | 5-CE-159 | | 88 | 194E | | 2028 |
| Gristmill Solar Park | | | 60 | 130E | | 2028 |
| Sinissippi Solar Park | 6630-BS-102 | Q4 2026 | 100 | 277E | WEPCO/WPS 100% | 2028 |
| Whitewater Solar Park | 5-BS-287 | | 180 | 411E | WEPCO 100% | 2028 |
| Emerald Bluffs Solar Park | 5-BS-288 | | 203 | 510E | WEPCO 90% ¹ | 2029 |
| Dawn Break Solar Park | 5-BS-289 | | 162 | 377E | | 2029 |
| Fox Solar Park | 5-BS-290 | | 90 | 238E | | 2028 |
| Akron Solar Park | 5-BS-291 | | 180 | 461E | | 2029 |
| Superior Solar Park | 5-BS-292 | | 135 | 354E | 2028 | |
| Renegade Solar | U-21081 | Approved | 100 | 226E | UMERC 100% | 2026 |

1. Madison Gas and Electric owns/will own a minority interest at each site.

Regulated Renewable Generation and Storage Projects

| Battery Projects | Docket | Anticipated Approval | WEC Capacity (MW) | WEC Investment (\$M) | Ownership | Anticipated In-Service |
|---------------------------|----------|----------------------|-------------------|----------------------|-------------------------------|------------------------|
| Darien Battery Park | 5-BS-255 | Approved | 68 | 140E | WEPCO/WPS 90% ¹ | 2026 |
| Koshkonong Battery Park | 5-BS-258 | | 149 | 309E | | 2027 |
| High Noon Battery Park | 5-BS-276 | | 149 | 307E | | 2027 |
| Saratoga Battery Park | 5-BS-280 | | 45 | 92E | | 2028 |
| Dawn Harvest Battery Park | 5-BS-581 | Q1 2026 | 50 | 106E | WEPCO 100% | 2028 |
| Dawn Break Battery Park | 5-BS-289 | Q4 2026 | 162 | 320E | WEPCO 90% ¹ | 2029 |

| Wind Projects | Docket | Anticipated Approval | WEC Capacity (MW) | WEC Investment (\$M) | Ownership | Anticipated In-Service |
|--------------------|----------|----------------------|-------------------|----------------------|-------------------------------|------------------------|
| Badger Hollow Wind | 5-BS-282 | Approved | 100 | 320E | WEPCO/WPS 90% ¹ | 2027 |
| Whitetail Wind | | | 60 | 200E | | 2027 |

1. Madison Gas and Electric owns/will own a minority interest at each site.

Thermal Generation and Other Projects

| Project | Docket | Anticipated Approval | WEC Capacity (MW) | WEC Investment (\$M) | Ownership | Anticipated In-Service |
|-----------------------|-------------|----------------------|-------------------|----------------------|--------------|------------------------|
| Oak Creek CTs | 6630-CE-317 | Approved | 1,100 | 1,200E | WEPCO 100% | 2027/2028 |
| Paris RICE generation | 6630-CE-316 | | 128 | 300E | | 2027 |
| Oak Creek LNG | 6630-CG-140 | | - | 456E | | 2027 |
| Rochester Lateral | 6630-CG-139 | | - | 200E | | 2027 |
| ERGS Fuel Flexibility | 5-CE-161 | Q4 2026 | - | 132E | WEPCO 83.34% | 2028 |
| PWGS Turbine Upgrade | 6630-CE-318 | | 100 | 227E | 2028 | |
| Foundry Ridge CTs | 6630-BS-103 | | 270 | 550E | WEPCO 100% | 2028 |
| Red Oak Ridge CTs | 6630-BS-104 | | 1,125 | 1,700E | | 2029/2030 |
| Weston 4 Acquisition | 5-BS-293 | Q2 2026 | 165 | 150E | | 2026 |

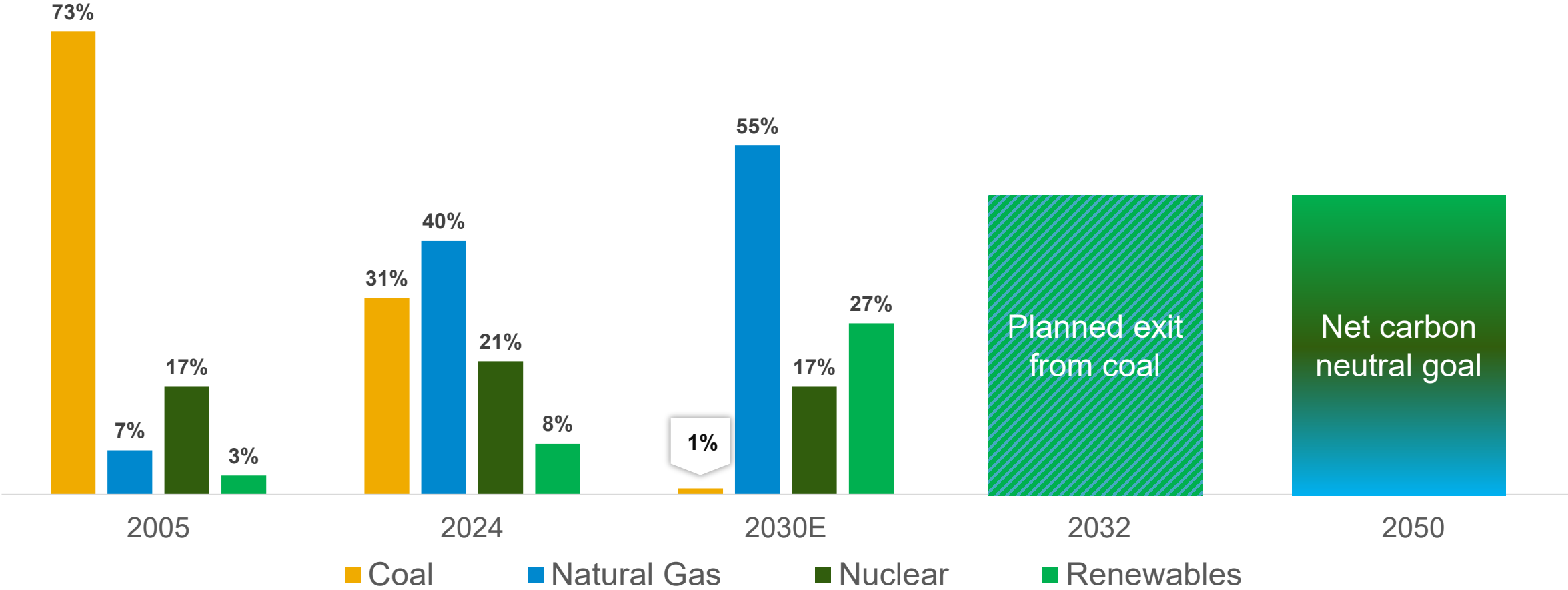
Commitment to Stewardship and Governance

| | |
|-------------------------------|--|
| Responsible Governance | Appointed six new independent directors since 2020 — increasing depth of utility experience of our board of directors. |
| \$20+ million | Contributed by our companies and foundations to nonprofit organizations in 2024. |
| \$332.4 million | Spent with certified minority-, women-, service disabled- and veteran-owned businesses in 2024. |
| \$128.0 million | Spent on energy efficiency and conservation in 2024. |

Exiting Coal

Electricity Supply by Fuel Type

(megawatt-hours delivered to regulated utility customers)



Investing in Innovation

Organic Flow Battery Storage

- Leading a pilot project to test a new 'green battery' – a form of long-duration energy storage that incorporates environmentally friendly materials
 - Partnering with EPRI and CMBlu Energy
- Project will test battery system performance, including the ability to store and discharge energy for up to twice as long as the typical lithium-ion batteries in use today

Columbia Energy Storage Project

- 20 MW carbon dioxide-based, long duration battery project being developed at Columbia Energy Center
 - Partnering with Energy Dome, Alliant Energy and Madison Gas and Electric
- Battery charges by converting CO₂ into a compressed liquid stored under pressure. Liquid is converted back to gas to power a turbine generating electricity without emitting CO₂

WEC Infrastructure Portfolio



| | Total Project Capacity (MW) | Investment (in millions) |
|--|-----------------------------|--------------------------|
|--|-----------------------------|--------------------------|

| Wind | | |
|-------------------|--------------|----------------|
| ● Upstream | 200 | \$307 |
| ● Bishop Hill III | 132 | 166 |
| ● Coyote Ridge | 97 | 145 |
| ● Blooming Grove | 250 | 389 |
| ● Tatanka Ridge | 155 | 240 |
| ● Jayhawk | 190 | 282 |
| ● Thunderhead | 300 | 381 |
| ● Sapphire Sky | 250 | 442 |
| Solar | | |
| ● Samson I | 250 | 278 |
| ● Maple Flats | 250 | 431 |
| ● Delilah I | 300 | 462 |
| ● Hardin III | 250 | 406 |
| Total | 2,624 | \$3,929 |

Infrastructure Investment Summary

| Project | Ownership Percentage | Offtake Agreement | WEC Commercial Operations |
|------------------------------------|---------------------------------------|---|----------------------------------|
| Bishop Hill III Wind Energy Center | 90% ownership | WPPI Energy – 22 years | 8/31/18 |
| Upstream Wind Energy Center | 90% ownership | Affiliate of Allianz – 10 years | 1/10/19 |
| Coyote Ridge Wind Farm | 82% ownership and 99% of tax benefits | Google Energy LLC – 12 years | 12/20/19 |
| Blooming Grove Wind Farm | 90% ownership | Verizon and Saint-Gobain North America – 12 years | 12/8/20 |
| Tatanka Ridge Wind Farm | 86% ownership and 99% of tax benefits | Google Energy – 12 years Dairyland Power – 10 years | 1/5/21 |
| Jayhawk Wind Farm | 90% ownership and 99% of tax benefits | Meta Platforms Inc. – 10 years | 12/15/21 |
| Thunderhead Wind Energy Center | 90% ownership | Verizon, GM, Ultium Cells LLC, and a Fortune 100 Company – 12 years | 11/16/22 |
| Sapphire Sky Wind Energy Center | 90% ownership | Microsoft Corp – 12 years | 2/7/23 |
| Samson I Solar Energy Center | 90% ownership | AT&T Corp – 15 years | 80% on 2/24/23, 10% on 1/1/24 |
| Maple Flats Solar Energy Center | 90% ownership | Verizon – 15 years | 11/21/24 |
| Delilah I Solar Energy Center | 90% ownership | Honda and Tesla – 15 years | 12/3/24 |
| Hardin Solar III Energy Center | 90% ownership | Microsoft Corp – 15 years | 2/11/25 |

Capital Plan Projections *(\$ in millions)*

| Company | 2026 | 2027 | 2028 |
|---|------------------|------------------|------------------|
| Wisconsin Electric | \$3,212.1 | \$4,670.5 | \$4,666.0 |
| Wisconsin Gas | 257.5 | 296.3 | 257.7 |
| Wisconsin Public Service | 706.3 | 959.0 | 999.4 |
| Upper Michigan Energy | 47.1 | 26.7 | 26.6 |
| Wisconsin Segment | \$4,223.0 | \$5,952.5 | \$5,949.7 |
| Peoples Gas | 512.7 | 680.7 | 700.0 |
| North Shore Gas | 53.9 | 57.7 | 44.0 |
| Illinois Segment | \$566.6 | \$738.4 | \$744.0 |
| Minnesota Energy Resources | 62.8 | 67.3 | 77.7 |
| Michigan Gas Utilities | 52.2 | 43.2 | 47.8 |
| Other States Segment | \$115.0 | \$110.5 | \$125.5 |
| We Power | 96.3 | 130.9 | 122.7 |
| Bluewater | 1.9 | 1.6 | 2.3 |
| Infrastructure Investments | 0.0 | 0.0 | 0.0 |
| Nonutility Energy Infrastructure | \$98.2 | \$132.5 | \$125.0 |
| Corporate and Other | \$15.3 | \$15.6 | \$21.4 |
| Subtotal | \$5,018.1 | \$6,949.5 | \$6,965.6 |
| ATC Investment* | \$656.9 | \$802.0 | \$886.1 |
| Total WEC Capital Projection | \$5,675.0 | \$7,751.5 | \$7,851.7 |

* ATC is accounted for using the equity method; this represents WEC Energy Group's portion of the investment.

Composition of Asset Base

Total 2024 Average Asset Base of \$30.8 Billion

| Company | Asset Base - \$B | % of Total |
|---------------------------------|------------------|-------------|
| Wisconsin Electric | \$9.0 | 29.2% |
| Wisconsin Gas | 2.2 | 7.1 |
| Wisconsin Public Service | 4.8 | 15.6 |
| Upper Michigan Energy Resources | 0.4 | 1.3 |
| Peoples Gas | 4.5 | 14.6 |
| North Shore Gas | 0.4 | 1.3 |
| Minnesota Energy Resources | 0.5 | 1.6 |
| Michigan Gas Utilities | 0.4 | 1.3 |
| We Power | 3.2 | 10.4 |
| Bluewater | 0.3 | 1.0 |
| WEC Infrastructure | 2.2 | 7.1 |
| American Transmission Company | 2.9 | 9.5 |
| Total | \$30.8 | 100% |

Note: We Power value represents investment book value for lease calculation purposes.

Power the Future Investments

| | Port Washington (Natural Gas) | Oak Creek Expansion (Coal/Co-Fire Gas ²) |
|--|---|---|
| Capacity¹ | 1,090 MW | 1,030 MW |
| ROE / Equity | 12.7% / 53% | 12.7% / 55% |
| 2024 Investment Book Value for Lease Calculation Purposes¹ | \$790 million | \$2.4 billion |
| Base Lease Term | 25 years | 30 years |
| Base Lease Term Expiration | Unit 1 – July 2030 Unit 2 – May 2033 | Unit 1 – February 2040 Unit 2 – January 2041 |

1. All capacity and investment amounts reflect WEC ownership only. Capacity value shown in table is amount guaranteed in lease agreement.

2. Pending PSCW approval.

Port Washington Power the Future Lease Renewal

WEPCO filed a \$227 million Turbine Upgrade project at Port Washington*

Three options:

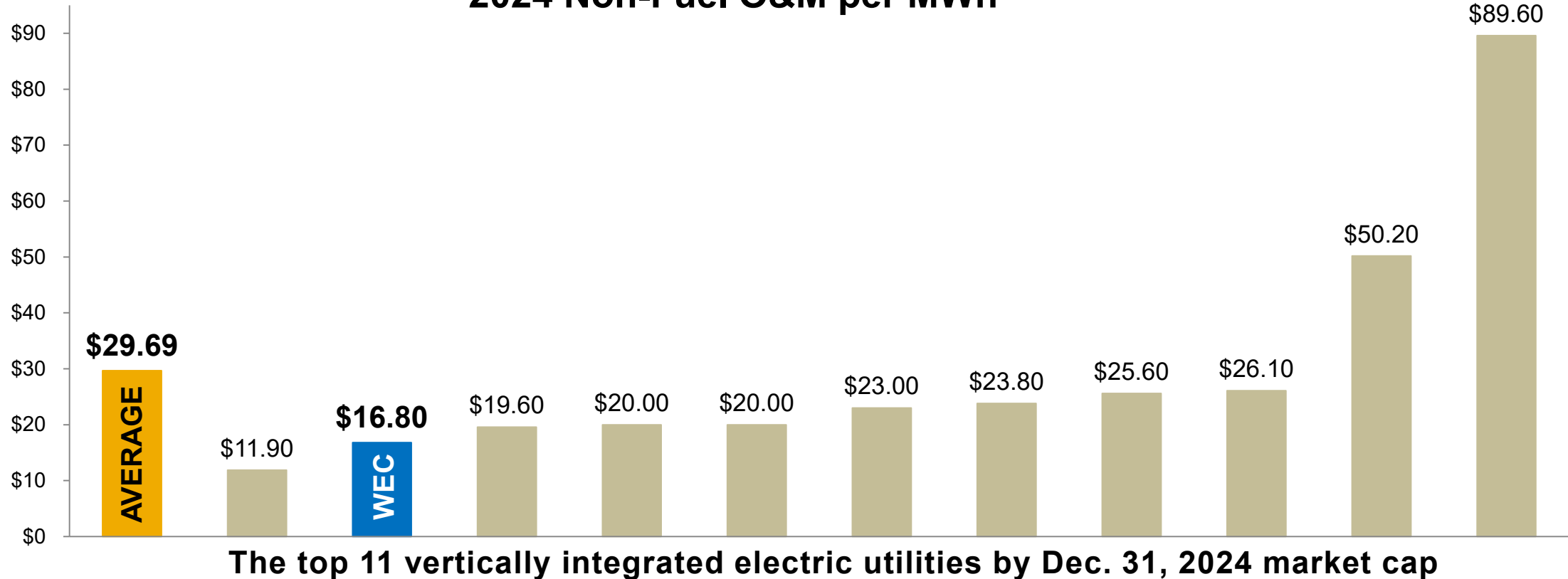
- Renew the lease
 - First Renewal is 50% of last base term payment for 7 years (Unit 1 – July 2037, Unit 2 – May 2040)
 - Turbine Project earns 100% of the original lease term (12.7% ROE and 53% equity ratio) from in service through end of 1st renewal period
- Purchase the unit at the FMV appraisal from appraiser approved by the PSCW
- Walk away

We expect at this time that the renewal of the lease is the most advantageous for customers

*Subject to PSCW approval.

National Leader in Operating Efficiency and Financial Discipline

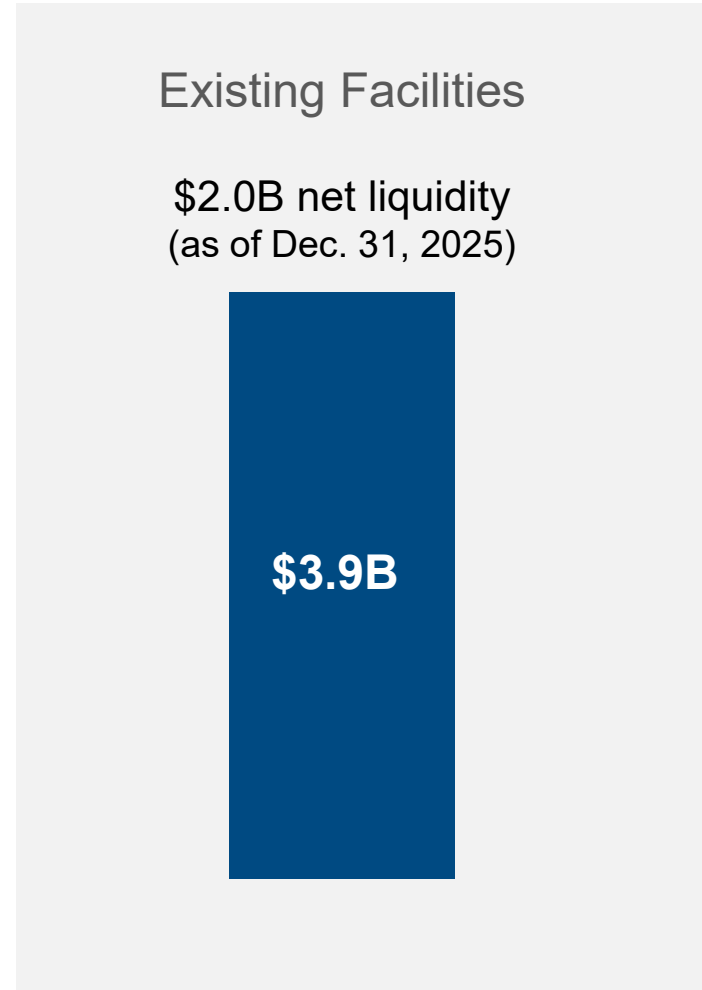
2024 Non-Fuel O&M per MWh*



Source: FERC Form 1 Reports

*For all companies, excluded 1) pensions and other employee benefits, 2) costs reported as "transmission of electricity by others" to neutralize differences in ownership of the transmission used by each utility, and 3) costs reported as "rents" within the production section to control for difference in how power plants are owned and financed.

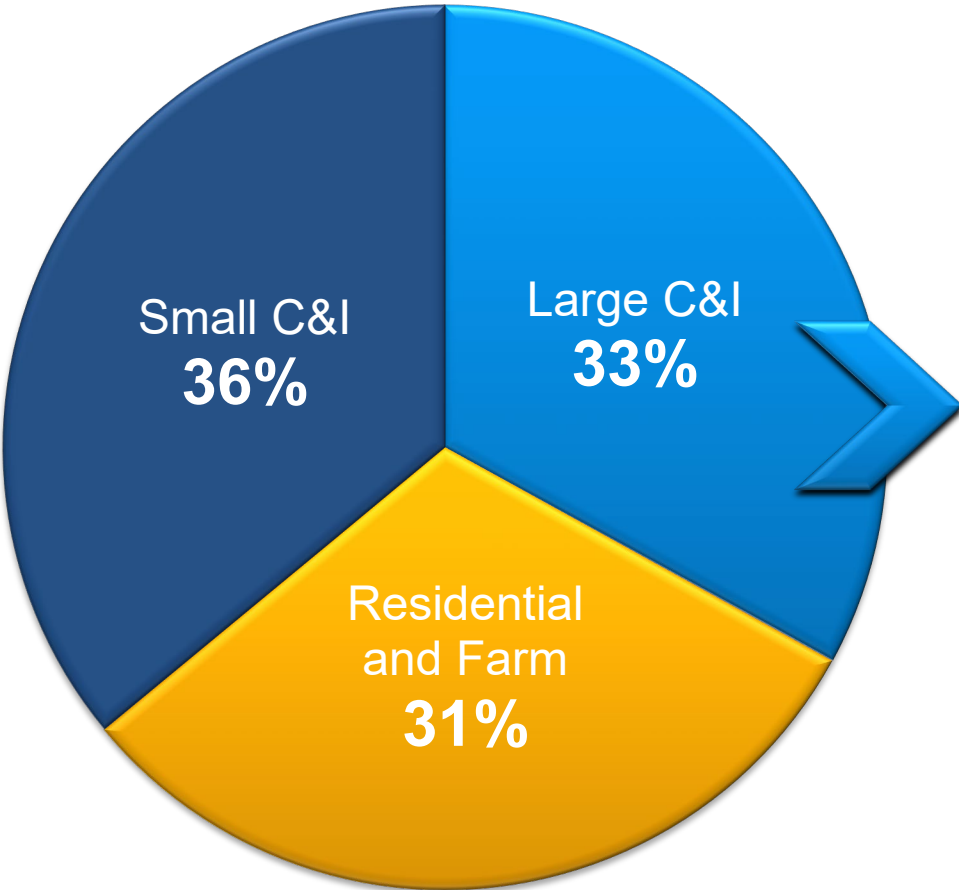
Projected Financing Plans for 2026¹



1. Amounts and timing are subject to material change based upon numerous factors, including market conditions, regulatory approvals, capital requirements and investment opportunities.
2. Includes refinancing for \$1,350 million of senior notes and may include new junior subordinated notes or other securities with equity content.

Balanced and Diverse Sales Mix

2024 Retail MWh Deliveries Mix*



| 33% Large C&I by Segment | |
|--------------------------|-----|
| Paper/Packaging | 25% |
| Mining/Minerals | 11% |
| Foundry (SIC 33) | 9% |
| Other Manufacturing | 8% |
| Metal (SIC 34,35,37) | 7% |
| Medical | 7% |
| Food/Agriculture | 6% |
| Education | 4% |
| Chemical | 3% |
| Printing | 3% |
| Office | 2% |
| Other | 15% |

*Wisconsin segment includes Michigan electric and retail choice customers in the Upper Peninsula.

Regulatory Matters

Estimated Decision Date



Wisconsin (apps.psc.wi.gov)

- Decision on Very Large Customer Tariff (Docket: 6630-TE-113 filed 3/31/25) Q2 2026



Illinois (icc.illinois.gov)

- Decision on 2017 QIP Reconciliation (Docket: 18-0620 filed 3/20/18) 2026
- Decision on general rate review for new base rates effective 1/1/2027 (Dockets filed 1/5/26) Q4 2026

Regulatory Environment

Wisconsin

- Governor Tony Evers (D)
 - Term ends January 2027
- Commission
 - Gubernatorial appointment, Senate confirmation
 - Chairman: Gubernatorial appointment
 - 6-year staggered terms

| Wisconsin Commissioners | | | |
|--------------------------------------|-------|---------------------|-------------------|
| Name | Party | Current Term Starts | Current Term Ends |
| Summer Strand <i>Chair</i> | D | 03/2023 | 03/2029 |
| Kristy Nieto* | D | 04/2025 | 03/2031 |
| Marcus Hawkins* | D | 04/2024 | 03/2027 |

Illinois

- Governor J.B. Pritzker (D)
 - Term ends January 2027
- Commission
 - Gubernatorial appointment, Senate confirmation
 - Chairman: Gubernatorial appointment
 - 5-year staggered terms

| Illinois Commissioners | | | |
|-----------------------------------|-------|---------------------|-------------------|
| Name | Party | Current Term Starts | Current Term Ends |
| Doug Scott <i>Chair</i> | D | 06/2023 | 01/2029 |
| Conrad Reddick | D | 03/2023 | 01/2028 |
| Michael Carrigan* | D | 02/2025 | 02/2030 |
| Ann McCabe | R | 02/2022 | 01/2027 |
| Stacey Paradis | R | 03/2023 | 01/2028 |

* Pending confirmation

Rate-Making Parameters by Company

| Utility | Equity Layer ¹ | Authorized ROE |
|---------------------------------|---------------------------|----------------|
| Wisconsin Electric | 50.50%-55.50% | 9.80% |
| Wisconsin Public Service | 50.50%-55.50% | 9.80% |
| Wisconsin Gas | 50.50%-55.50% | 9.80% |
| Peoples Gas | 50.79% | 9.38% |
| North Shore Gas | 52.58% | 9.38% |
| Minnesota Energy Resources | 53.00% | 9.65% |
| Michigan Gas Utilities | 50.00% | 9.86% |
| Upper Michigan Energy Resources | 50.00% | 9.86% |
| We Power | 53.00%-55.00% | 12.70% |
| American Transmission Company | 50.00% | 10.48% |

- Overall, constructive regulatory environments.
- Earnings sharing mechanism at all Wisconsin utilities.
- Wisconsin Electric - Bespoke²:
 - Equity layer: 57%
 - ROE: 10.48%-10.98%

1. Represents the equity component of capital; rates are set at the midpoint of any range

2. Subject to PSCW approval of filed VLC tariff

Key Rate-Making Components

| State | Illinois | Minnesota | Michigan | Wisconsin | |
|---|--|-----------|------------------|---|-------------|
| Utility | Gas | Gas | Electric and Gas | Gas | Electric |
| Gas Pipeline Replacement Rider | | | MGU | | |
| Bad Debt Rider | ✓ | | | | |
| Bad Debt Escrow Accounting | | | | Residential | Residential |
| Decoupling | ✓ | ✓ | | | |
| Fuel Cost Recovery | 1 for 1 recovery of prudent fuel costs | | | | +/- 2% band |
| MGP Site Clean Up Recovery | ✓ | ✓ | ✓ | ✓ | N/A |
| Invested Capital Tax Rider | ✓ | | | | |
| Forward-Looking Test Years | ✓ | ✓ | ✓ | 2 years | 2 years |
| Gas Utility Infrastructure Cost Rider Surcharge | | ✓ | | | |
| Earnings Sharing | | | | WPS and WG: No sharing on first 15 bp above allowed ROE, 50/50 on next 60 bp, 100% to customers beyond 75 bp WEPCO: No sharing on first 15 bp above allowed ROE, 50/50 on next 25 bp, 100% to customers beyond 40 bp | |

Reconciliation of EPS (GAAP) to Adjusted EPS (Non-GAAP)

| | 2015 | 2016 | 2017 | 2023 | 2024 | 2025 Guidance |
|--|---------------|---------------|---------------|---------------|-----------------|------------------------|
| EPS – GAAP basis | \$2.34 | \$2.96 | \$3.79 | \$4.22 | \$4.83 | \$4.83 - \$4.93 |
| Acquisition Costs | 0.39 | 0.01 | – | | | |
| Integrys Earnings | (0.47) | | | | | |
| Impact of Additional Shares | 0.47 | | | | | |
| Tax Benefit Related to Tax Cuts and Jobs Act of 2017 | | | (0.65) | | | |
| Illinois Disallowance | | | | 0.41 | | |
| QIP Disallowance | | | | | 0.06 | |
| Illinois Rider Reserve Increase | | | | | | 0.34 |
| Adjusted EPS – Non-GAAP Basis* | \$2.73 | \$2.97 | \$3.14 | \$4.63 | \$4.88** | \$5.17 - \$5.27 |

* WEC Energy Group has provided adjusted earnings per share (non-GAAP earnings per share) as a complement to, and not as an alternative to, earnings per share presented in accordance with GAAP. Adjusted earnings per share exclude, as applicable, (1) a one-time reduction in income tax expense related to a revaluation of our deferred taxes as a result of the Tax Cuts and Jobs Act of 2017; (2) costs related to the acquisition of Integrys Energy Group; (3) the results of operations of Integrys and its subsidiaries; (4) the additional shares of WEC Energy Group common stock that were issued as part of the acquisition; (5) a non-cash charge related to the ICC's disallowance of certain capital costs; (6) losses associated with the ICC disallowance related to its review of the 2016 Qualifying Infrastructure Plant (QIP) capital investments under the QIP rider; and (7) reserve increases related to the Illinois rider reconciliation proceedings. None of these items are indicative of WEC Energy Group's operating performance. Therefore, WEC Energy Group believes that the presentation of adjusted earnings per share is relevant and useful to investors to understand the company's operating performance. Management uses such measures internally to evaluate the company's performance and manage its operations.

**2024 adjusted earnings per share does not add due to rounding.

Our EPS guidance for 2026 excludes any potential adjustments related to regulatory disallowances, impairment charges, changes in federal and state tax policy or other items, the impact of which we are not able to estimate at this time and have not provided a reconciliation.



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