

# Our "ESG" Progress Plan:

Investing in Efficiency, Sustainability and Growth





Best ESG Growth Strategy in the U.S.

Capital Finance International 2021 Energy Awards



Finalist for the S&P Global Energy Award in Corporate Social Responsibility S&P Global Platts



Best in the U.S. in Large Customer Satisfaction (Top 2 Box)

JD Power



We Energies named Most Reliable Utility in the Midwest PA Consulting

### **Cautionary Statement Regarding Forward-Looking Information**

Much of the information contained in this presentation is forward-looking information based upon management's current expectations and projections that involve risks and uncertainties. Forward-looking information includes, among other things, information concerning earnings per share, rate case activity, earnings per share growth, cash flow, sources of revenue, dividend growth and dividend payout ratios, sales volumes, capital plans, construction costs, investment opportunities, corporate initiatives (including the ESG Progress Plan), rate base, and environmental matters (including emission reductions). Readers are cautioned not to place undue reliance on this forward-looking information. Forward-looking information is not a guarantee of future performance and actual results may differ materially from those set forth in the forward-looking information.

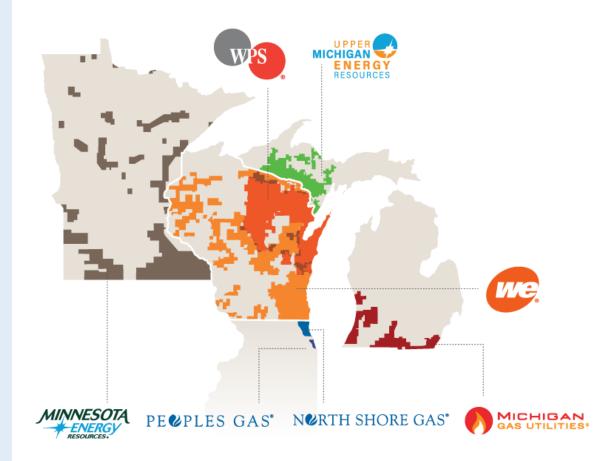
Factors that could cause actual results to differ materially from those contemplated in any forward-looking statements include, but are not limited to: general economic conditions, including business and competitive conditions in the company's service territories; the extent, duration and impact of the COVID-19 pandemic or any future health pandemics; timing, resolution and impact of rate cases and other regulatory decisions; the company's ability to continue to successfully integrate the operations of its subsidiaries; availability of the company's generating facilities and/or distribution systems; unanticipated changes in fuel and purchased power costs; key personnel changes; varying weather conditions; continued industry restructuring and consolidation; continued advances in, and adoption of, new technologies that produce power or reduce power consumption; energy and environmental conservation efforts; the company's ability to successfully acquire and/or dispose of assets and projects; cybersecurity threats and data security breaches; construction risks; equity and bond market fluctuations; changes in the company's and its subsidiaries' ability to access the capital markets; the impact of tax reform and any other legislative and regulatory changes, including changes to environmental standards; political developments; current and future litigation and regulatory investigations, proceedings or inquiries; changes in accounting standards; the financial performance of American Transmission Co. as well as projects in which the company's energy infrastructure business invests; the ability of the company to obtain additional generating capacity at competitive prices; goodwill and its possible impairment; and other factors described under the heading "Factors Affecting Results, Liquidity and Capital Resources" in Management's Discussion and Analysis of Financial Condition and Results of Operations and under the headings "Cautionary Statement Regarding Forward-Looking Information" and "Risk Factors" contained in WEC Energy Group's Form 10-K for the year ended December 31, 2020, and in subsequent reports filed with the Securities and Exchange Commission. Except as may be required by law, WEC Energy Group expressly disclaims any obligation to publicly update or revise any forward-looking information.





### **Company Profile**

- \$29.8 billion market cap\*
- 4.6 million retail customers
- 60% ownership of American Transmission Company
- \$37.8 billion of assets



# **A History of Quality Earnings Growth**

Guidance of **\$4.02 - \$4.05** 

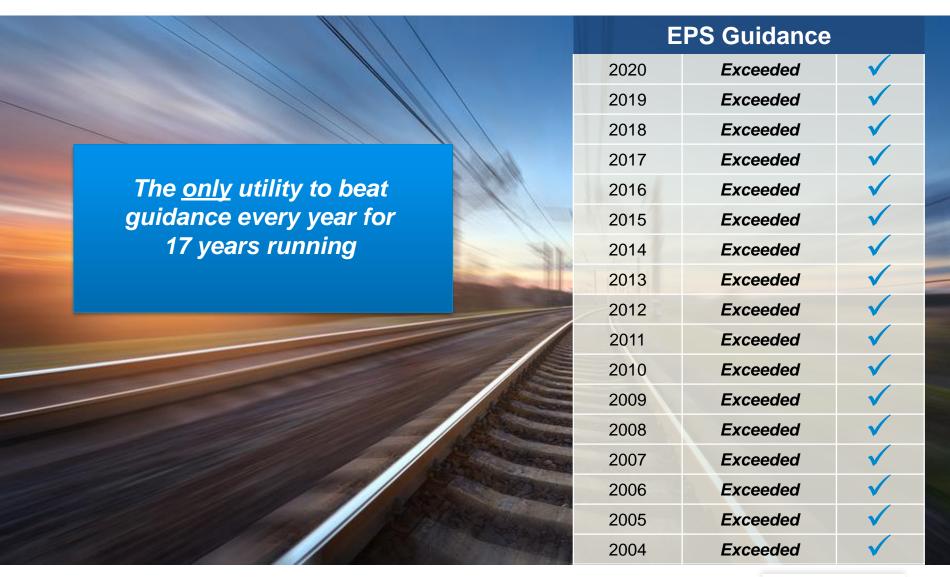


<sup>\*</sup> Estimated based on 2021 guidance \$4.02 - \$4.05 per share.



<sup>\*\*</sup> See Appendix for reconciliation of adjusted amounts to GAAP amounts

### **Consistent Performance Over Time**



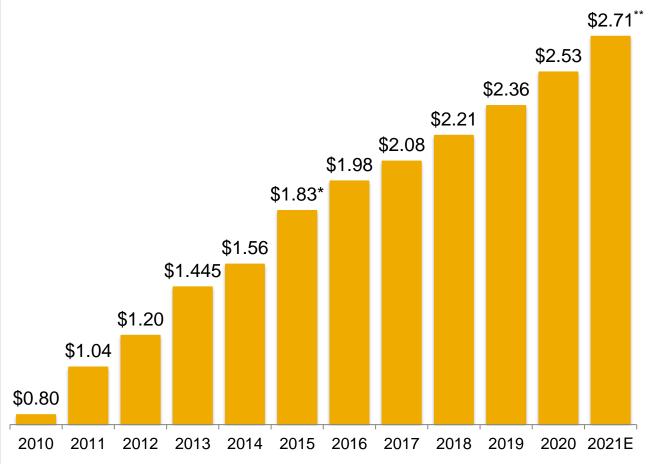
# **Strong Dividend Growth Continues**

#### **Annualized Dividends Per Share**

In January, raised the dividend by **7.1%** to a new annual rate of **\$2.71** per share

Targeting dividend payout of **65-70%** of earnings

Projecting dividend growth in line with earnings growth



<sup>\*</sup>Annualized based on 4th quarter 2015 dividend of \$0.4575



<sup>\*\*</sup>Annualized based on 1st quarter 2021 dividend of \$0.6775





We Energies Named #1 Energy Company in America by Business Customers

**Escalent** 

# Rate Case "Stay Out"

### We Energies & Wisconsin Public Service

- On August 11, the PSCW approved as filed a one-year (2022) stay out and our requested accounting treatments
- Maintains current authorized return on equity:
  - Wisconsin Electric 10.0%
  - Wisconsin Gas 10.2%
  - Wisconsin Public Service 10.0%
- Maintains current capital structure equity component at all three utilities:
   50.0% 55.0%
- Modifies earnings sharing mechanism for 2022 only:

WE & WPS	WG	Treatment
10.00% – 10.15%	10.20% - 10.35%	No sharing
>10.15% - 10.75%	>10.35% - 10.95%	50/50 sharing
>10.75%	>10.95%	100% customer

Will file next rate reviews for test years 2023/2024 no later than May 1, 2022



# 64 turbines with a capacity of ~250MW



#### WEC Infrastructure Investment

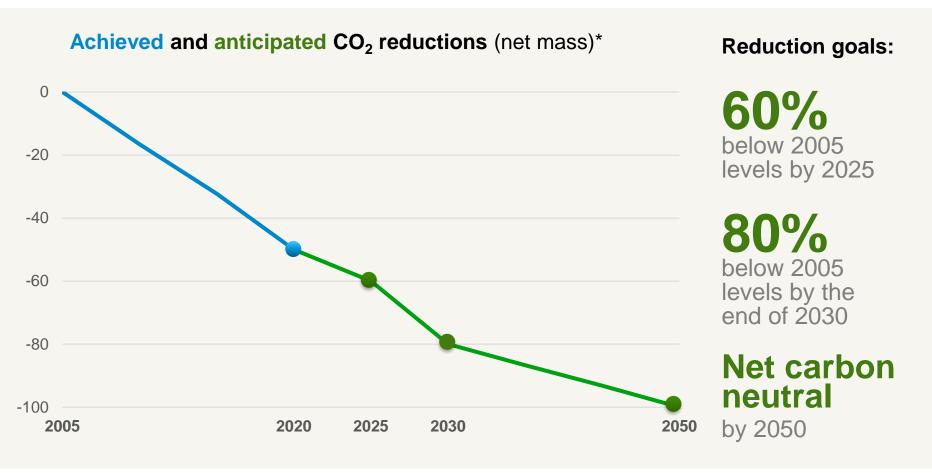
# Sapphire Sky Wind Energy Center

- Expected total investment: \$412 million
  - 90% ownership interest
- Under development by Invenergy
- Located in McLean county, Illinois
- Expected returns are higher than those in our regulated business
- Long-term offtake agreement with Fortune 100 global, high-tech company
- Projected commercial operation: end of 2022
- Subject to necessary regulatory approvals



### Our ESG Progress Plan

### **New Carbon Reduction Goals – Electric Generation**



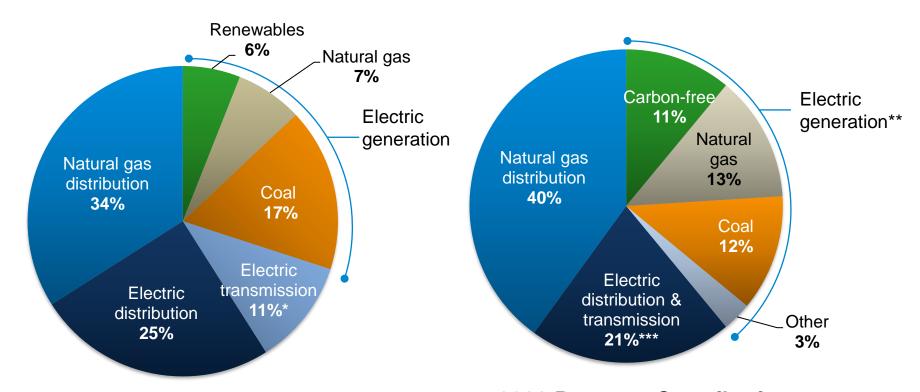
\*Includes projection of potential carbon offsets by 2050

Goals aligned with the Paris Climate Accord



### **Exposure to Coal - Significantly Reduced**

We expect the percentage of our revenue and asset base that is tied to coal will be less than 10% by the end of 2025.



2020 Assets by Business Type

2020 Revenue Contribution by Source



<sup>\*</sup>ATC is accounted for using the equity method; this represents WEC's portion of the asset base

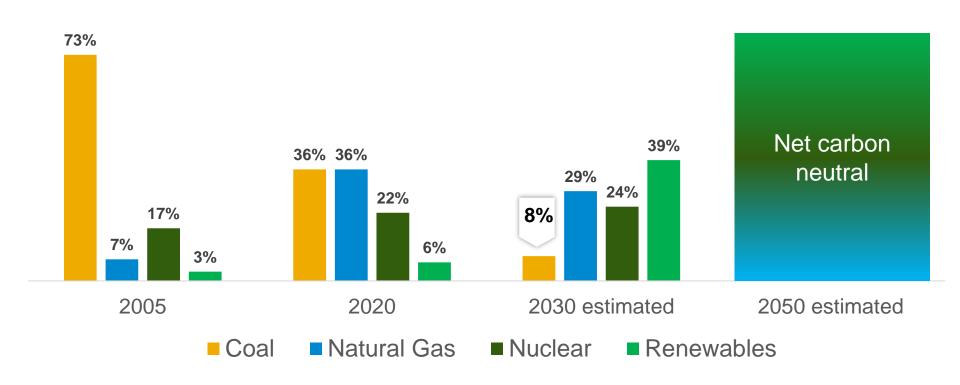
<sup>\*\*</sup>Includes purchased power

<sup>\*\*\*</sup>Includes electric distribution revenue and transmission expense that we are authorized to collect in rates

## **Exposure to Coal - Significantly Reduced**

### **Electricity Supply by Fuel Type**

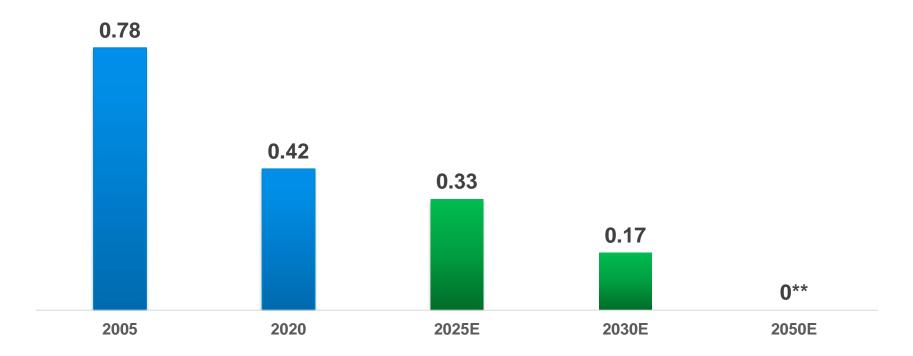
(megawatt-hours delivered to regulated utility customers)



## Reducing Greenhouse Gas Emissions

### **Greenhouse gas intensity\***

(metric tons CO<sub>2</sub>e/MWh)

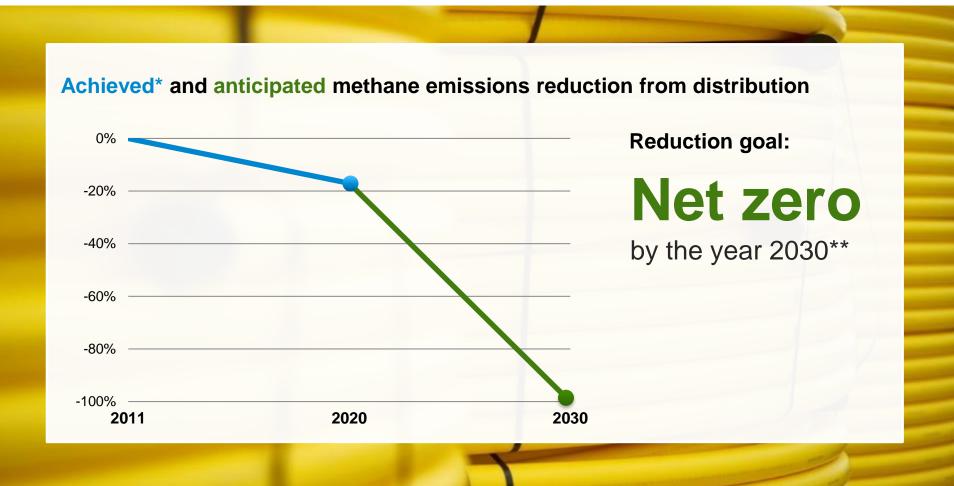


<sup>\*</sup>Includes owned electric generation, purchased power and WEC Infrastructure (WECI). The environmental attributes of the WECI renewable facilities are or may be the property of third parties. As such, these third parties are solely entitled to the reporting rights and ownership of the environmental attributes such as renewable energy credits, offsets, allowances and the avoided emissions of greenhouse gases.

\*\*Includes projection of potential carbon offsets by 2050.

Energy Group

### **New Methane Reduction Goal**



<sup>\*</sup>Represents a decrease in the rate of methane emissions, per mile, from the natural gas distribution lines in our network from a 2011 baseline.

\*\*This goal applies to emissions from WEC Energy Group natural gas distribution companies calculated in accordance with EPA's 40 Code of Federal Regulations Part 98, Subpart W reporting rule.

Energy Group

### **Investment in Regulated Renewables**

Progress on plan to build 1,800MW of solar, wind and battery storage

Project	Utility	WEC Ownership**	WEC Investment (\$M)	WEC Capacity (MWs)	In-Service or Target	
Two Creeks Solar Project	MDC	66.7%	\$130	100	Nov. 2020	
Badger Hollow I Solar Park	WPS		130	100	Q4 2021	
Badger Hollow II Solar Park	WE		130	100	Q4 2022	
Red Barn Wind Park*	WPS	90%	140	82	2022	
Paris Solar-Battery Park*		75%	385	279	2022	
Darien Solar-Battery Park*	WE WPS	15%	400	293	2023	
Koshkonong Solar-Battery Park*	VVFS	90%	585	419	2024	
		Total	\$1,900	1,373		



Solar Total \$1.32B 975MW



Battery Storage Total \$440M 316MW



Wind Total \$140M 82MW Grand Total \$1.9B 1,373MW



<sup>\*</sup>Projects seeking PSCW approval

<sup>\*\*</sup>Madison Gas & Electric will own a minority interest at each site



# **Our ESG Progress Plan**

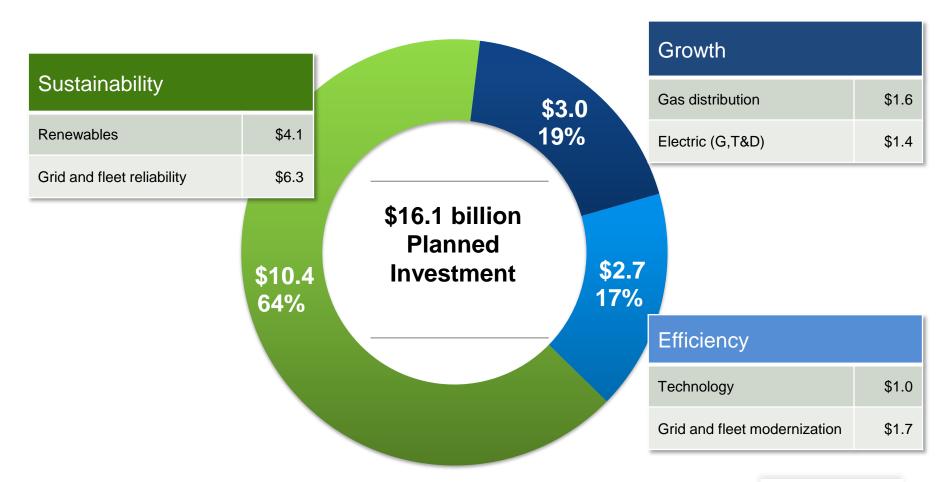
# **Investing \$16.1 billion for:**

Efficiency

Sustainability

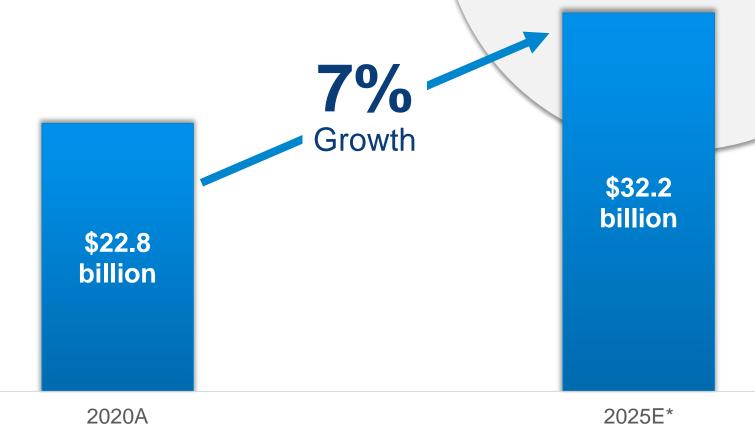
Growth

### Investing in Efficiency, Sustainability and Growth



# Robust Growth in Asset Base

Expect long-term EPS growth of **5-7%** per year, with a strong bias toward the top half of the range



\*Estimated year-end average asset base

### Reducing 100MW of Capacity

### **Modernizing Our Gas-Fueled Generation Fleet**

### Retiring

 400 MW of older, less-efficient gas generation expected

### **Building**

- Weston RICE units
  - 128 MW
  - Expected investment: \$170 million
  - Targeted in-service: 2023, pending regulatory approval

### **Investing**

- West Riverside Energy Center combined cycle (now operational)\*
  - Options on 200 MW
  - Expected investment: \$180 million
  - **2023 2024**

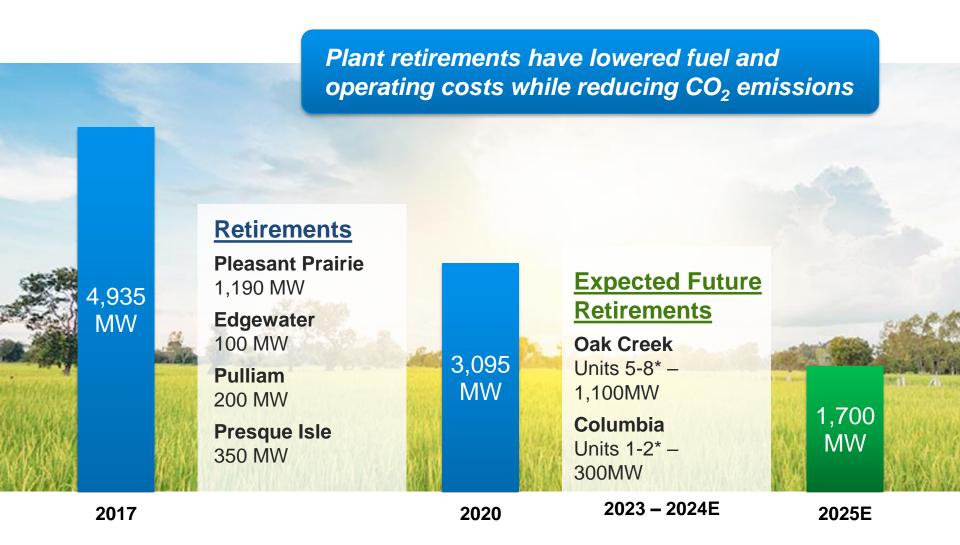


Reciprocating Internal Combustion Engines (RICE) are modular, run on natural gas and allow for reliable and flexible operations.



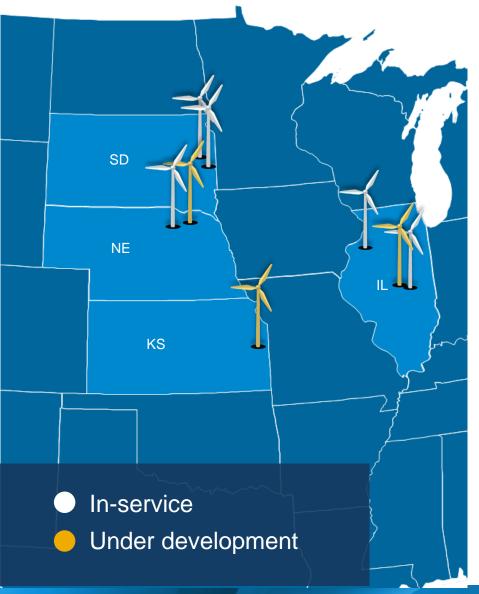
<sup>\*</sup> Pending due diligence and regulatory approval

# **Aggressively Reducing Coal-Fueled Generation**





# WEC Infrastructure Portfolio – Green and Growing



In-Service	Capacity (MW)	Investment (in millions)
Upstream	200	\$307
Bishop Hill III	132	\$166
Coyote Ridge	97	\$145
Blooming Grove	250	\$389
Tatanka Ridge	<u>155</u>	<u>\$240</u>
Total	834	\$1,247

Under Development	Capacity	Investment
Thunderhead*	300	\$381
Jayhawk*	190	\$302
Sapphire Sky*	<u>250</u>	<u>\$412</u>
Total	740	\$1,095

Expect to invest an additional \$1.1 billion (2021-2025)

<sup>\*</sup>Investment part of the 2021-2025 capital plan



# Powering Industry Leaders in our Region







FRESENIUS KABI

caring for life











FINCANTIERI MARINETTE MARINE

### Wisconsin Segment

# **Broad Ranging Growth Driving Longer-Term Sales Forecast**



#### Year-over-Year

# Sales Growth Forecast (weather-normalized)

	2022 - 2025		
Electric	1.0% - 1.3%		
Gas	1.0% - 1.3%		



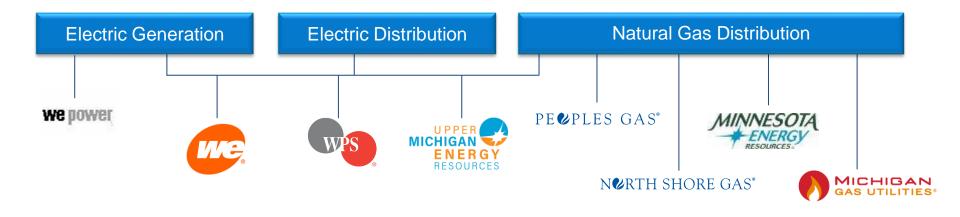
# **Key Takeaways for WEC Energy Group**

- Track record of top decile performance among regulated utilities
- Industry leading earnings quality
- ESG Progress Plan drives premium EPS growth
  - Strong bias toward the top half of the 5-7% range
  - No need to issue equity through forecast period
  - 100% of capital allocated to regulated businesses or contracted renewables
  - Dividend growth projected to be in line with earnings growth
- ESG momentum with aggressive environmental goals in place
  - By the end of 2025, we expect that less than 10% of our revenue and asset base will be tied to coal
- Poised to deliver among the best risk-adjusted returns in the industry

# **Appendix**









### Office of the Chair

"Working together as a team, we will leverage the strengths of each individual as we write the next chapter of the company's growth, development and service to our customers."

- Gale Klappa, Executive Chairman





Scott Lauber
Senior Executive Vice
President and Chief
Operating Officer



**Kevin Fletcher**President and CEO



Xia Liu
Executive Vice President
and Chief Financial Officer

### **Environmental, Social & Governance Focus**

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Reduce carbon dioxide emissions from electric generation 60% by 2025 and 80% by the end of 2030 – both from a 2005 baseline. Long-term goal of net-zero carbon emissions from our generating fleet by 2050

Methane Reduction Goal

Targeting net-zero methane emissions by the end of 2030

15.7 million metric tons

Amount of combustion products for beneficial use provided over the past two decades

\$1.9 billion

Planned utility renewable investments (2021-2025)

\$2.2 billion

Planned investment in contracted energy infrastructure (2021-2025)

\$20 million

Contributed by our companies and foundations to nonprofit organizations in 2020

\$303.4 million

Spent with certified minority-, women-, service disabled- and veteranowned businesses in 2020

\$119.4 million

Spent on energy efficiency and conservation in 2020

### Today and Tomorrow

# Why Our Natural Gas Distribution Networks Matter

#### **Our Service Area**

- 65-78% of homes use natural gas for heating
- Growth continues as customers convert to natural gas

### **Hydrogen opportunities post 2030+**

- Potential to blend
- Investment potential to convert existing distribution networks

#### **Electric Conversion Debate**

- Today, electric heat pumps in our region are 4-5x more costly than natural gas heating\*
  - Potential cost effective option after 2055?\*
- Natural hedge in Wisconsin since we serve both electric and natural gas customers

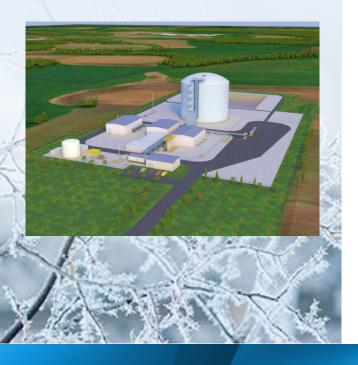


Weather in the map reflects (in Fahrenheit) actual temperatures reported by NOAA during the January 2019 polar vortex \* Based on independent research for the region we serve

# New Liquefied Natural Gas (LNG) Storage Facilities

### Taking steps to maintain reliable and affordable service for our customers

LNG provides a solution for Southeastern Wisconsin to meet peak customer demand on the coldest days of the year



- We Energies is seeking approval for two LNG facilities to address the need for additional natural gas supply in Wisconsin
- Total expected investment: \$370 million
- If approved, construction is expected to begin fall of 2021
- Targeted in-service date: Late 2023

### Project Highlights

### Efficiency, Growth and Sustainability Progress







# **Electric Delivery Redesign / Resilience**

- Addressing aging infrastructure
- Enhancing efficiencies and reducing operating costs
- Expect to spend \$2.9 billion (2021-2025)

# Natural Gas System Modernization

#### Illinois

- Expected replacement of 2,000 miles of piping for safety and reliability in Chicago
- Project \$280-300 million annual average investment
- Illinois law authorizes rider through 2023

#### Wisconsin

 Increasing quantity and reliability of natural gas service in Southeastern Wisconsin

#### Technology Enhancements

- Implementing advanced metering
- Installing new customer information system
- Project to spend \$1.0 billion (2021 – 2025)



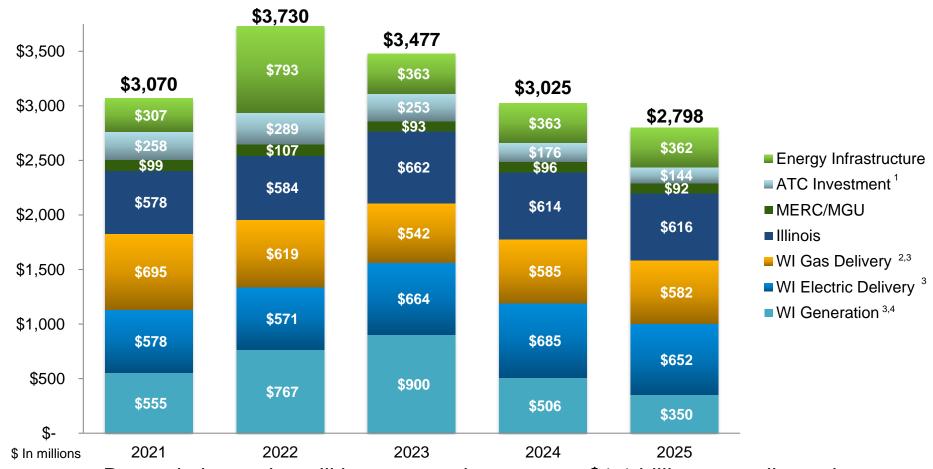
### Projected Returns Higher than Regulated Business

# Wind Infrastructure Investment Summary

Project	Developer	Location	Investment	Offtake Agreement	WEC Commercial Operations	Capacity
Bishop Hill III Wind Energy Center	Invenergy	Henry County, IL	\$166M for 90% ownership	WPPI Energy 22 years	80% on 8/31/18 Incremental 10% on 12/5/18	132MW
Upstream Wind Energy Center	Invenergy	Antelope County, NE	\$307M for 90% ownership	Affiliate of Allianz 10 years	80% on 1/10/19 10% on 4/8/20	200MW
Coyote Ridge Wind Farm	Avangrid Renewables	Brookings County, SD	\$145M for 80% ownership and 99% of tax benefits	Google Energy LLC 12 years	12/20/19	97MW
Blooming Grove Wind Farm	Invenergy	McLean County, IL	\$389M for 90% ownership	Verizon and Saint-Gobain North America 12 years	12/8/2020	250MW
Tatanka Ridge Wind Farm	Avangrid Renewables	Deuel County, SD	\$240M for 85% ownership and 99% of tax benefits	Google Energy 12 years Dairyland Power 10 years	1/5/2021	155MW
Thunderhead Wind Energy Center	Invenergy	Wheeler and Antelope Counties, NE	\$381M expected for 90% ownership	AT&T 12 years	Projected: First half 2022	300MW
Jayhawk Wind Farm	Apex Clean Energy	Bourbon & Crawford Counties, KS	\$302M expected for 90% ownership and 99% of tax benefits	Facebook 10 years	Projected: By early 2022	190MW
Sapphire Sky Wind Energy Center	Invenergy	McLean County, IL	\$412M for 90% ownership	Long-term Agreement	Projected: End of 2022	250MW

### \$16.1 billion projected capital spend from 2021-2025

# Low-Risk Capital Plan Drives 5% to 7% EPS Growth



Depreciation at the utilities expected to average \$1.1 billion annually, and \$132 million at ATC, over the 2021-2025 period



<sup>1)</sup> ATC is accounted for using the equity method; this represents WEC's portion of the investment

Gas delivery includes capital spend at Bluewater

Includes UMERC

<sup>4)</sup> Generation includes capital spend at We Power

## By Company

# Capital Plan Projections (\$ in millions)

	2021	2022	2023
Wisconsin Electric	\$933.5	\$1,032.0	\$1,375.3
Wisconsin Gas	\$234.4	\$256.2	\$234.4
Wisconsin Public Service	\$578.8	\$537.6	\$443.8
Upper Michigan Energy Corp	\$16.7	\$18.8	\$16.7
Wisconsin Segment	\$1,763.4	\$1,844.6	\$2,070.2
Peoples Gas	\$509.5	\$517.2	\$598.6
North Shore Gas	\$64.4	\$64.6	\$62.3
Illinois Segment	\$573.9	\$581.8	\$660.9
Minnesota Energy Resources Corp	\$58.8	\$49.2	\$48.3
Michigan Gas Utilities	\$39.6	\$57.6	\$44.2
Other States Segment	\$98.4	\$106.8	\$92.5
WE Power	\$26.1	\$99.2	\$32.2
Infrastructure Investments*	\$332.9	\$798.7	\$364.9
Nonutility Energy Infrastructure	\$359.0	\$897.9	\$397.1
Corporate and Other	\$17.1	\$10.1	\$3.7
Total	\$2,811.8	\$3,441.2	\$3,224.4

<sup>\*</sup> Infrastructure investments include capital spend at Bluewater



# **Composition of Asset Base**

Total 2020 Average Asset Base of \$22.8 billion

Company	Asset Base - \$B	% of Total
Wisconsin Electric	\$6.5	28.5%
Wisconsin Gas	1.6	7.0
Wisconsin Public Service	3.7	16.2
Upper Michigan Energy Resources	0.4	1.8
Peoples Gas	3.4	14.9
North Shore Gas	0.3	1.3
Minnesota Energy Resources	0.4	1.8
Michigan Gas Utilities	0.3	1.3
We Power	3.0	13.1
Bluewater	0.2	0.9
WEC Infrastructure	0.5	2.2
American Transmission Company	2.5	11.0
Total	\$22.8	100%

Note: We Power value represents investment book value

## **Power the Future Investments**<sup>1</sup>

	Natural Gas	Coal
Capacity	1,090 MW	1,030 MW <sup>2</sup>
Investment	\$664 million	\$2 billion <sup>2</sup>
ROE	12.7%	12.7%
Equity	53%	55%
In Service Dates	Unit 1 – July 2005 Unit 2 – May 2008	Unit 1 – February 2010 Unit 2 – January 2011
Lease Terms	25 years	30 years
Cost Per Unit of Capacity	\$609/kW	\$1,950/kW

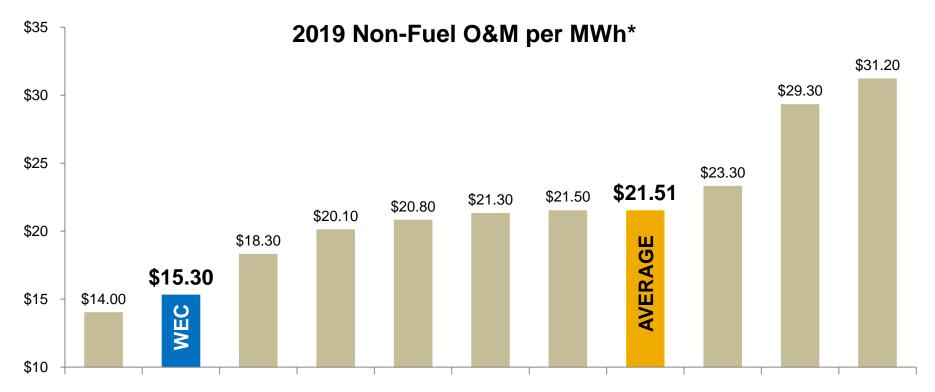
<sup>2.</sup> All capacity and investment amounts reflect WEC ownership only.

Demonstrated capacity for the coal units is 1,056 MW – value shown in table is amount guaranteed in lease agreement.



<sup>1.</sup> PTF provides approximately \$200 million in positive cash flow annually.

# One of the Top Performers in Operating Efficiency

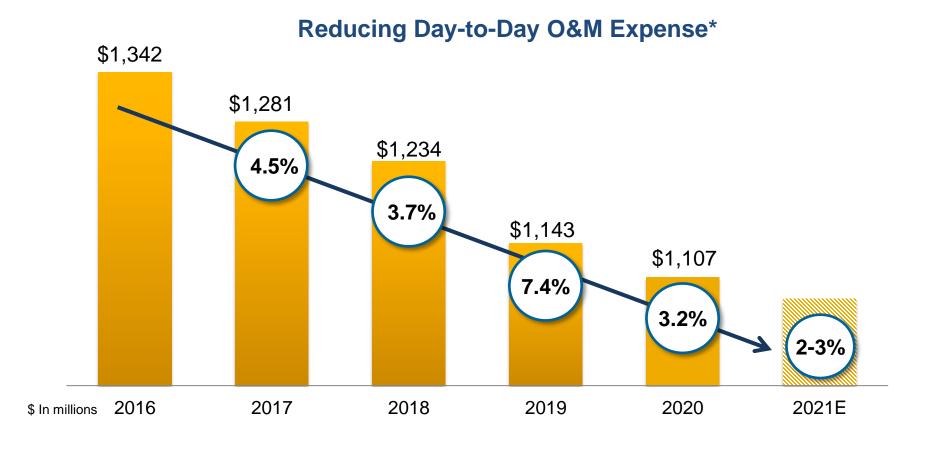


The top 10 vertically integrated electric utilities by market cap

Source: FERC Form 1 Reports

<sup>\*</sup>For all companies, excluded 1) pensions and other employee benefits, 2) costs reported as "transmission of electricity by others" to neutralize differences in ownership of the transmission utilized by each utility, and 3) costs reported as "rents" within the production section to control for difference in how power plants are owned and financed

# **Focused on Efficiency**



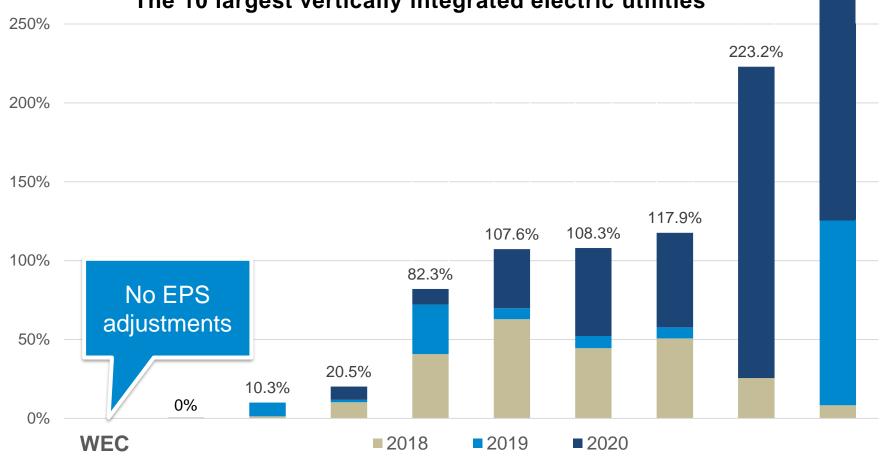
<sup>\*</sup>Excludes costs that have a revenue offset such as operation and maintenance costs associated with the We Power generation units, transmission expenses that are collected in rates, regulatory amortizations, riders, and other pass through expenses.

Energy Group

# **Industry Leading Earnings Quality**

Annual EPS Adjustments as a percentage of GAAP Earnings





Note: Percent changes are in absolute values

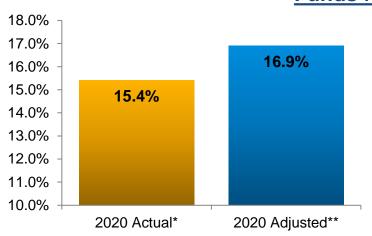


847.3%

<sup>\*</sup>Measured by market cap

# **Balance Sheet Remains Strong**

#### **Funds from Operations/Debt**

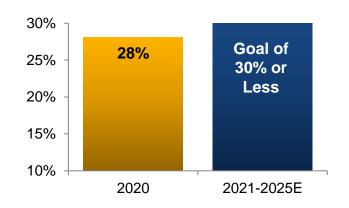


WEC Energy Group	Target 2020-2025
S&P FFO to Debt	<u>&gt;</u> 15%
Moody's CFO Pre-WC/Debt	<u>&gt;</u> 16%

### **Issuer Credit Ratings**

Entity	S&P Rating	Moody's Rating
WEC Energy Group	A-	Baa1
Wisconsin Electric	A-	A2
Wisconsin Gas	Α	А3
Wisconsin Public Service	A-	A2
Peoples Gas	A-	A2

## **Holding Company Debt to Total Debt**



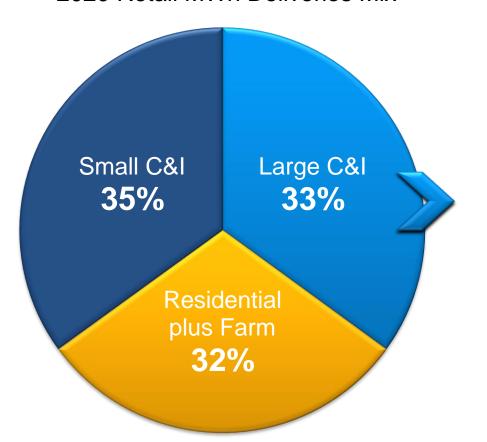


<sup>\*</sup>FFO to debt ratio using GAAP operating cash flow and debt balance

<sup>\*\*</sup>See reconciliation on last page of presentation

## **Balanced Sales Mix**

#### 2020 Retail MWh Deliveries Mix\*

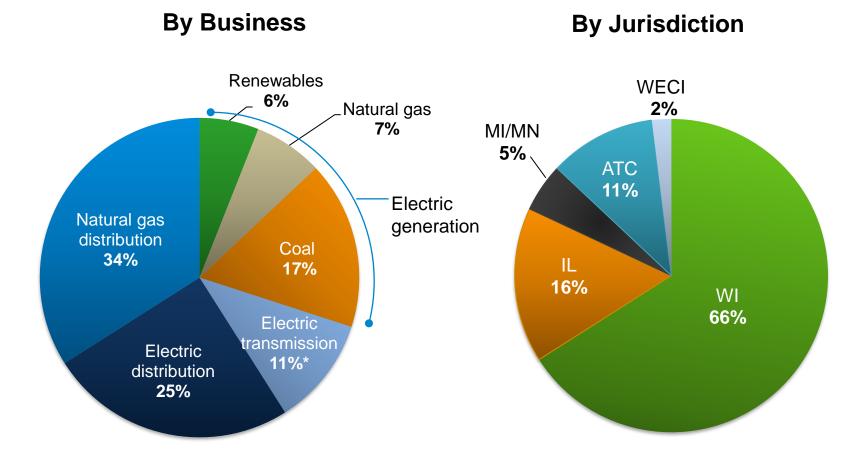


33% Large C&I by Seg	ment
Paper/Packaging	27%
Foundry (SIC 33)	10%
Mining/Minerals	9%
Food/Agriculture	9%
Other Manufacturing	8%
Metal (SIC 34,35,37)	7%
Medical	6%
Education	3%
Chemical	4%
Printing	3%
Office	2%
Other	12%



<sup>\*</sup>Wisconsin segment includes Michigan electric and retail choice customers in the Upper Peninsula

## **Diverse Portfolio of Businesses**



Based on 2020 average asset base.



<sup>\*</sup>ATC is accounted for using the equity method; this represents WEC's portion of the asset base

# **Open Regulatory Matters**

	Estimated Key Dates
Wisconsin (apps.psc.wi.gov)	
<ul> <li>Decision on 2022 Rate Case "Stay Out"</li> <li>Decision on Koshkonong Solar and Battery Storage (Docket: 5-BS-258 filed 4/30/2021)</li> <li>Decision on Weston RICE units (Docket: 5-CE-153 filed 4/16/2021)</li> <li>Decision on Red Barn Wind Park (Docket: 5-BS-256 filed 3/29/2021)</li> <li>Decision on Darien Solar and Battery Storage (Docket: 5-BS-255 filed 3/16/2021)</li> </ul>	2022 2021 2021 2022
<ul> <li>Decision on Paris Solar and Battery Storage (Docket: 5-BS-254 filed 2/16/2021)</li> <li>Decision on LNG project (Docket: 5-CG-106 filed 11/1/2019)</li> </ul>	2022 Q4 2021
Illinois (icc.illinois.gov)	
<ul> <li>Decision on NSG proposed base rate increase of \$7.6 million or 8.5% (Docket: 20-0810 filed 10/15/2020)</li> <li>Decision on 2016 Rider QIP Reconciliation (Docket: 17-0137 filed 3/20/17)</li> </ul>	Q3 2021 2021
Michigan (michigan.gov/mpsc)	
<ul> <li>Decision on MGU proposed settlement of \$9.25 million revenue increase, 9.85% ROE and 51.5% equity component</li> </ul>	Q3 2021
Minnesota (mn.gov/puc)	
<ul> <li>Validation of cold weather gas costs (Docket: C-21-611)</li> </ul>	2022

# **Regulatory Environment**

#### Wisconsin

- Governor Tony Evers (D)
- Commission
  - Gubernatorial appointment,
     Senate confirmation
  - Chairman: Gubernatorial appointment
  - 6-year staggered terms

Wisconsin Commissioners						
Name	Party Began Serving Term Ends					
Rebecca Valcq Chair	D	01/2019	03/2025			
Ellen Nowak	R	12/2018	03/2023			
Tyler Huebner*	D	03/2020	03/2027			

#### Illinois

- Governor J.B. Pritzker (D)
- Commission
  - Gubernatorial appointment,
     Senate confirmation
  - Chairman: Gubernatorial appointment
  - 5-year staggered terms

Illinois Commissioners					
Name	Party	Party Began Serving Term Ends			
Carrie Zalewski Chair	D	03/2019	01/2024		
D. Ethan Kimbrel	D	01/2018	01/2023		
Maria Soledad Bocanegra	I	04/2019	01/2023		
Michael Carrigan	D	01/2020	01/2025		
Vacant					



<sup>\*</sup> Pending confirmation

# Rate-Making Parameters by Company

Utility	Equity Layer*	Authorized ROE
Wisconsin Electric	50.0%-55.0%	10.0%
Wisconsin Public Service	50.0%-55.0%	10.0%
Wisconsin Gas	50.0%-55.0%	10.2%
Peoples Gas	50.33%	9.05%
North Shore Gas	50.48%	9.05%
Minnesota Energy Resources	50.9%	9.7%
Michigan Gas Utilities	52%	9.9%
We Power	53%-55%	12.7%
American Transmission Company	50%	10.52%

- Constructive regulatory environments
- Earnings sharing mechanism at all Wisconsin utilities



# **Key Rate Making Components**

Area	Illinois– Gas	Minnesota– Gas	Michigan– Electric & Gas	Wisconsin– Gas	Wisconsin– Electric
Gas Pipeline Replacement Rider	PGL				
Bad Debt Rider	$\checkmark$				
Bad Debt Escrow Accounting				Residential	Residential
Decoupling	$\checkmark$	$\checkmark$			
Fuel Cost Recovery	1	for 1 recovery of	prudent fuel c	osts	+/- 2% band
Manufactured Gas Plant Site Clean Up Recovery	$\checkmark$	✓	✓	✓	N/A
Invested Capital Tax Rider	$\checkmark$				
Forward-looking test years	$\checkmark$	$\checkmark$	$\checkmark$	2 years	2 years
Gas Utility Infrastructure Cost Rider Surcharge		<b>√</b>			
Earnings sharing*				No sharing on first 25 bp above allowed ROE, 50/50 or next 50bp, 100% to customers beyond 75 bp	

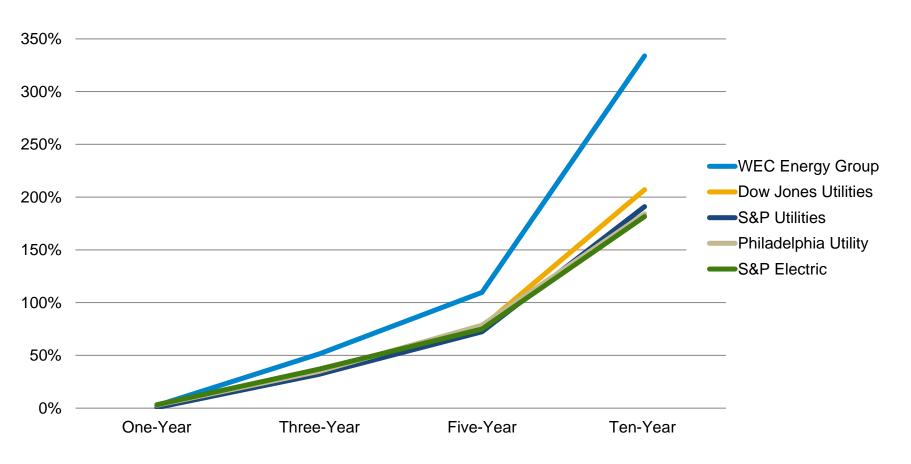
<sup>\*</sup>Sharing mechanism will be updated for 2022 as follows:

No sharing on first 15 bp above allowed ROE, 50/50 on next 60bp, 100% to customers beyond 75 bps



# **Industry Leading Total Shareholder Returns\***

Over the past decade, WEC Energy Group has consistently delivered among the best total returns in the industry



<sup>\*</sup> Total return including reinvested dividends for the periods ended December 31, 2020

Source: Bloomberg

# **Contact Information**



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# Reconciliation of Reported EPS (GAAP) to Adjusted EPS (Non-GAAP)

	2014	2015	2016	2017
Reported EPS – GAAP basis	\$2.34	\$2.59	\$ 2.96	\$ 3.79
Acquisition Costs	\$0.39	\$0.06	\$ 0.01	_
Integrys Earnings		\$(0.47)		
Impact of Additional Shares		\$0.47		
Tax benefit related to Tax Cuts and Jobs Act of 2017	_	_	_	\$ (0.65)
Adjusted EPS – Non-GAAP basis*	\$2.73	\$2.65	\$ 2.97	\$ 3.14

<sup>\*</sup> WEC Energy Group has provided adjusted earnings per share (non-GAAP earnings per share) as a complement to, and not as an alternative to, reported earnings per share presented in accordance with GAAP. Adjusted earnings per share exclude, as applicable, (1) a one-time reduction in income tax expense related to a revaluation of our deferred taxes as a result of the Tax Cuts and Jobs Act of 2017; (2) costs related to the acquisition of Integrys Energy Group; (3) the results of operations of Integrys and its subsidiaries; and (4) the additional shares of WEC Energy Group common stock that were issued as part of the acquisition. None of these items are indicative of WEC Energy Group's operating performance. Therefore, WEC Energy Group believes that the presentation of adjusted earnings per share is relevant and useful to investors to understand the company's operating performance. Management uses such measures internally to evaluate the company's performance and manage its operations.

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## **Ratio of FFO to Debt**

(in millions, except percent)

Ratio of FFO to Debt	2020
Net cash provided by operating activities	\$2,196.0
Total Debt	\$14,290.8
Ratio of FFO to Debt	15.4%
Ratio of FFO to Debt - Adjusted	2020
Net cash provided by operating activities	\$2,196.0
Add: Employer contributions to qualified pension plans	100.0
Add: Accounts receivable arrears attributed to COVID-19	85.0
Net cash provided by operating activities – adjusted	\$2,381.0
Total Debt	\$14,290.8
Less: Employer contributions to qualified pension plans	100.0
Less: Accounts receivable arrears attributed to COVID-19	85.0
Total Debt - Adjusted	\$14,105.8
Ratio of FFO to Debt - Adjusted	16.9%

