

five BELOW[®]



LET GO &
HAVE FUN!

INVESTOR PRESENTATION - MARCH 2021

FORWARD LOOKING STATEMENTS



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995, which reflect management’s current views and estimates regarding our industry, business strategy, goals and expectations concerning our market position, future operations, margins, profitability, capital expenditures, liquidity and capital resources and other financial and operating information. Investors can identify these statements by the fact that they use words such as “anticipate,” “assume,” “believe,” “continue,” “could,” “estimate,” “expect,” “intend,” “may,” “plan,” “potential,” “predict,” “project,” “future” and similar terms and phrases. We cannot assure investors that future developments affecting the Company will be those that we have anticipated. Actual results may differ materially from these expectations due to risks and uncertainties associated with COVID-19 or coronavirus pandemic (including store closures and effects on customer demand or on our supply chain, our ability to keep our distribution centers and ecommerce fulfillment operational, and our ability to reopen and effectively operate some or all of our stores when conditions allow), risks relating to our strategy and expansion plans, the availability of suitable new store locations, risks that consumer spending may decline and that U.S. and global macroeconomic conditions may worsen, increased competition from other retailers and the presence of online retailers, risks relating to changes in currency exchange rates, and other factors that are set forth in our SEC filings, including risk factors contained in our Annual Report on Form 10-K, Quarterly Reports on Form 10-Q and current reports on Form 8-K, filed with or furnished to the Securities and Exchange Commission and available at www.sec.gov. If one or more of these risks or uncertainties materialize, or if any of our assumptions prove incorrect, our actual results may vary in material respects from those projected in these forward-looking statements. Any forward-looking statement we make in this presentation speaks only as of the date of this presentation. Factors or events that could cause our actual results to differ may emerge from time to time, and it is not possible for the Company to predict all of them. We undertake no obligation to publicly update or revise our forward-looking statements, whether as a result of new information, future developments or otherwise, except as may be required by applicable securities laws.

Non-GAAP Financial Measures - Certain financial measures included in these presentation materials, and which may be referred to in management’s discussion of the Company’s results and outlook, have not been calculated in accordance with generally accepted accounting principles (“GAAP”), and therefore are referred to as non-GAAP financial measures. Non-GAAP financial measures should not be considered in isolation or as an alternative to such measures determined in accordance with GAAP. Please refer to the “Non-GAAP Reconciliation” at the end of these materials for a reconciliation and more information regarding limitations.

OUR STORY... Read ON!



about five BEL°W®

OUR Differentiated experience

OUR POWERFUL STORE MODEL

THE NUMBERS

OUR ViSiON fOR GROwTH

**about
five
BELOW.**



**CHECK IT
OUT!**

five BEL°W is a UNiQue iNVESTMENT OPPORTUNiTY



☐ **LEADING HIGH GROWTH VALUE RETAILER**

☐ **LONG RUNWAY FOR UNIT GROWTH**

☐ **COMPELLING NEW STORE MODEL**

☐ **CONSISTENT PERFORMANCE**

☐ **BENEFITS FROM SCALE**

fiVE BELoW THROUGH THE YEARS



2002

- **fiRST STORE** OPENS IN WAYNE, Pa

2003

- **iCONiC \$5 SPALDiNG BASKETBALL** STARTS SELLiNG

2008

- **100TH STORE** OPENS IN PiTTSBURGH

2009

- **FACEBOOK** Page LAUNCHES
(DON'T FORGET TO FOLLOW US!)

2012

- **fiVE BELoW** GOES PUBLIC!
iP° (NASDAQ: FIVE)

2013

- **ANNUAL SALES** REACH **\$500m!**
- **17 STORES** OPEN IN **TEXAS...**
(11 IN ONE DAY!)

2014

- **JOEL ANDERSON** IS NAMED CEO
TAKING FiVE BELoW TO THE NEXT LEVEL

2015

- **NEW SHiPCENTER** OPENS IN NJ
(IT'S 1 MILLION SQUARE FEET!!)

2016

- **ANNUAL SALES** REACH **\$1 BILLION!**
- **E-COMMERCE** WEBSITE GOES LIVE
- **500TH STORE** OPENS!!

2017

- **NEW STORE EXPERIENCE** LAUNCHES!
- **FiVE BELoW** ENTERS **CALiFORNiA**

2018

- **WOWTOWN**, THE NEW HQ IN PHiLLY, OPENS!
(HOME SWEET HOME!)

2019

- **OPEN 150 STORES!**
- **NEW SHiPCENTER** OPENS IN Ga
- **NEARLY \$23 MILLiON IN DONATIONS** RAISED FOR CHARITIES IN PAST 10 YEARS

2020

- **OPEN 1,000TH STORE; IN 38 STATES!**
- **NEW SHiPCENTER** OPENS IN TEXAS
- **LAUNCH FiVE BEYOND**
- **LAUNCH COLLABORATION** WITH BUGHA

five COMPETITIVE DIFFERENTIATORS



**TWEEN & TEEN
focus**

**HANDPICKED,
TREND-RIGHT,
WOW PRODUCTS**

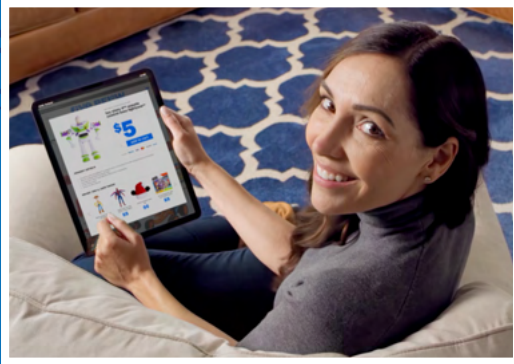
**DISCIPLINED
HIGH GROWTH**

**EXTREME
value**

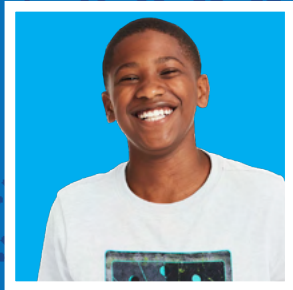
**fun, one-of-a-kind
SHOPPING experience**

LED BY a HIGHLY EXPERIENCED MANAGEMENT TEAM

Tween & Teen-focused WITH BROAD CUSTOMER appeal

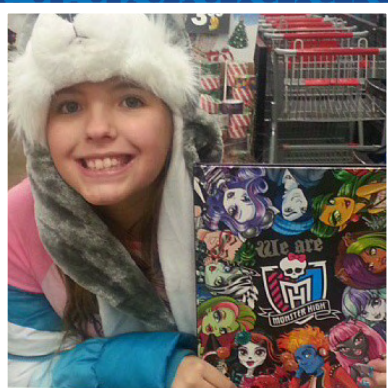


TARGET CUSTOMERS



Gen Z
8–14 yr olds
Girls & Boys

Millennial / Gen X
24–44 yr olds
Parents

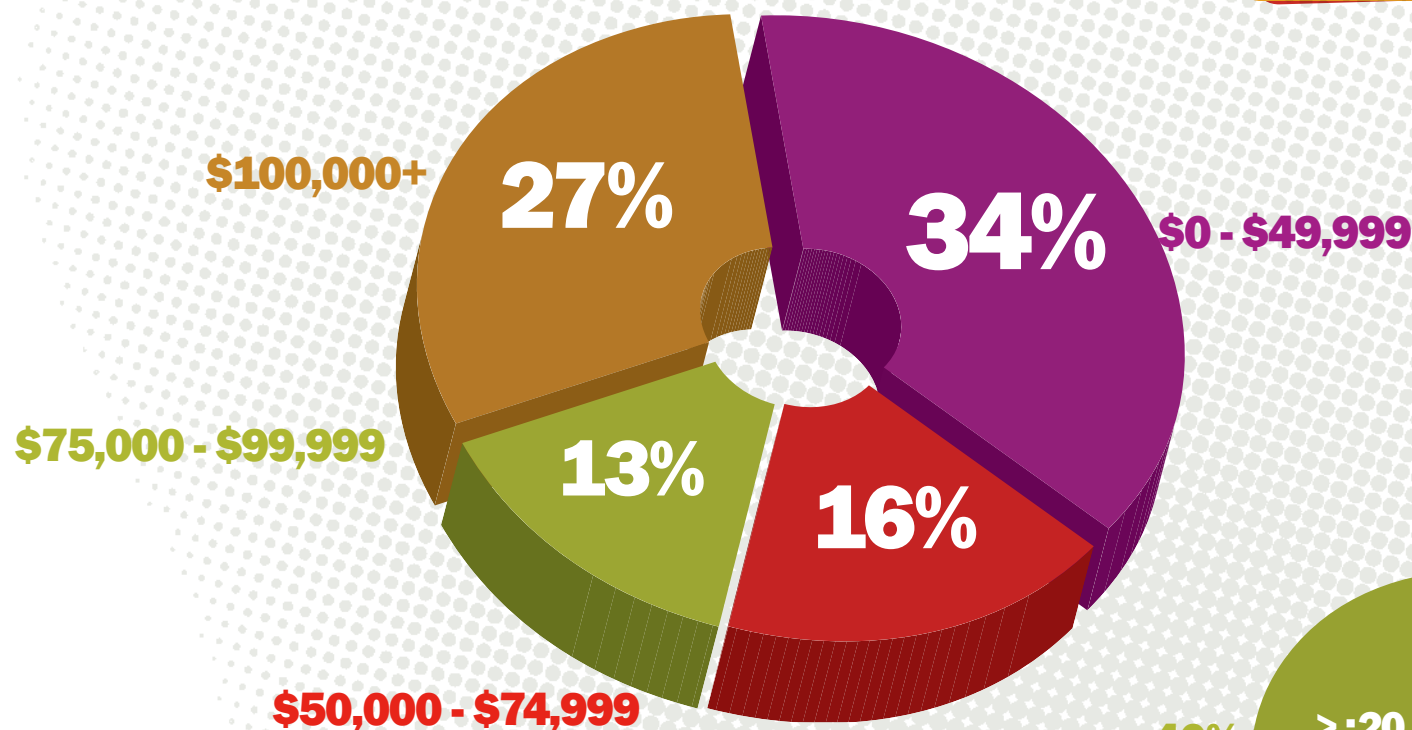


BROAD APPEAL across incomes WITH HIGH DWELL TIME



**CUSTOMERS
SHOP FREQUENTLY!**

average HHI: ~\$73,000

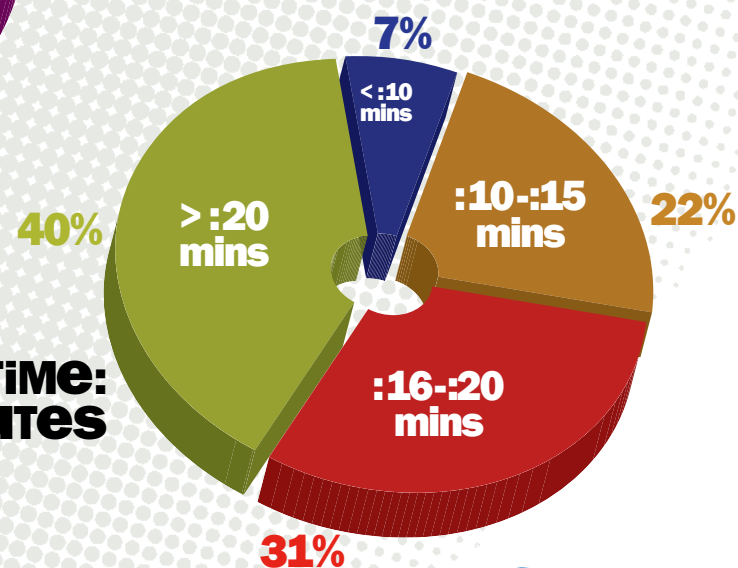


**SHOP
10x/year**

**PURCHASE
~60 items/year**

**SPEND
~\$150/year**

**HIGH average DWELL TIME:
20 MINUTES**



source: march 2021 third party consumer study

TREND-RIGHT “WOW” PRODUCTS AT GREAT VALUE ACROSS 8 AWESOME WORLDS



SPORTS.

TECH.



CREATE.

PARTY.



CANDY.

STYLE.



ROOM.



NEW & NOW.

five BELOW

Of 2020

State in 2002



(1) 5-year store count CAGR (compound annual growth rate)

GROWTH LED BY EXPERIENCED LEADERSHIP



EXECUTIVE	ROLE	YEAR JOINED	EXPERIENCE
TOM VELLIOS	Chairman & Co-Founder	Co-founded 2002	Zany Brainy, Caldor/May Company
JOEL ANDERSON	President & Chief Executive Officer	2014	Walmart, Lenox, Toys 'R Us
KEN BULL	Chief Financial Officer & Treasurer	2005	Urban Outfitters, Eagle's Eye
ERIC SPECTER	Chief Administrative Officer	2014	Ascena Retail Group, Charming Shoppes
MICHAEL ROMANKO	Chief Merchandising Officer	2015	Patriarch Partners, Toys 'R Us, Lenox, Linens N Things, Macy's
JUDY WERTHAUSER	Chief Experience Officer	2019	Domino's Pizza, Target, Marshall Fields
GEORGE HILL	EVP, Retail Operations	2017	Dick's Sporting Goods, Office Depot, Home Depot

**OUR
Differentiated
experience.**



THE
PURPOSE-DRIVEN VALUE RETAILER
FOR TWEENS + TEENS AND BEYOND



fiVe BELOW®

KNOWS Life is WAY BETTER WHEN YOU'RE FREE TO

LET GO & HAVE FUN

in an

AMAZING EXPERIENCE

filled WITH

UNLIMITED POSSIBILITIES

**PRICED SO LOW,
YOU CAN ALWAYS SAY**

YES!

**TO
THE**

NEWEST, COOLEST STUFF!

fiVE BEL°W DNA: OUR DEEPLY HELD VALUES AND BELIEFS



THE **fiVE BEL°W** WAY

we are **AN ADOPTED FAMILY**. one who **ACTIVELY PARTICIPATES** and leans in to support each other and our business. in this family, we **VALUE EVERY INDIVIDUAL** for their uniqueness and potential. we know **fiVE BEL°W** is strongest when our teams **REFLECT THE DIVERSITY** of the communities we serve and our crew members can bring their **WHOLE AUTHENTIC SELF** to work, do what they do best, feel that they **TRULY BELONG** and grow every single day.



WOW OUR CUSTOMERS.

the customer is everything. every decision we make begins and ends with them in mind. we do more than they expect and create an awesome experience they won't find anywhere else.

UNLEASH YOUR PASSION.

five below is like a team of unstoppable superheroes. everyone's unique backgrounds and experiences blend together to form one incredible team that "bleeds five below blue". we're all pumped about what we do and all empowered to make a difference.

HOLD THE PENNY HOSTAGE.

we're on a mission to make everything as close to free as it can be for teens and tweens. when we pile up the pennies, we're able to wow our customers with the most incredible must-haves and gotta-gets for \$5 and below.

ACHIEVE THE IMPOSSIBLE.

we are five below; a one-of-a-kind experience! with our gutsy attitude and relentless drive to be better, we accomplish what others wouldn't even think about trying. we take risks and win or lose as a team. integrity always rules and coasting is never, ever an option.

WORK HARD, HAVE FUN, BUILD A CAREER.

anywhere you see the five below name something awesome is going on. people are succeeding, accomplishing impossible things, taking control of their future, helping their community, throwing a party or making friends. face it, being the best is hard work, but all work and no play is not ok, so we live a little.

WE DELIVER OUR PURPOSE WITH PEOPLE!

THE
WOW
CREW!

in our stores



HI! WELCOME TO FIVE BELOW!

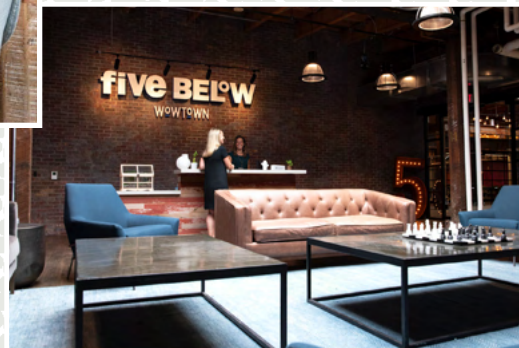


LET GO &
HAVE FUN!



THE WOWNOWN CREW!

in our offices



THE
SHIP
CREW!

in our DC's



five BELOW

UNLIMITED POSSIBILITIES DRIVEN BY THE NEWEST, COOLEST STUFF



"CRAZE" TRENDS



LICENSED TRENDS & BRANDS



ON-TREND STUFF (RELEVANCY)



an amazing, fun experience

NO ONE ELSE DOES
WHAT WE DO IN A
9,000 SQ. FT. STORE!



unique and engaging
in-store atmosphere

fun and dynamic with
friendly “wow crews”
and upbeat music

easy-to-navigate
with vibrant signs and
low sightlines across
the store

iconic fixtures that
encourage interaction
with products

products are extreme
\$1-\$5 value, plus some
incredible finds that
go beyond \$5!



STAYING RELEVANT WITH INNOVATION



ASSOCIATE
ASSISTED
SELF CHECKOUT

VALUE
EXPANSION

FAST + EASY!



E-SPORTS
PILOT



OUR CUSTOMERS 🥰 US AND SAY YES!

"You can't take me into Five Below and expect me not to spend money. It's just not that simple." Maria

"Is there really ANYPLACE else you need to go find cheap, fun things you didn't even know you needed?" Ken



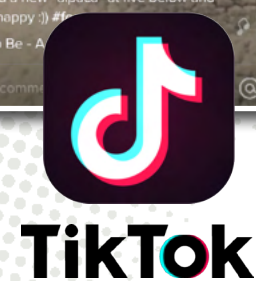
"All the finer things in life. Great affordable accessories alllll the time!!!" ratheruniquepro

"I go to 5 below every single Friday" chambiedolansz

"lowkey highkey five below is my favorite store..." harpertheblonderat



"If you can't afford trendy stuff come to Five Below. #foryou #4u #vSCO" vsco_girl_123



FOLLOW US!



five BELOW

OUR POWERFUL STORE MODEL.

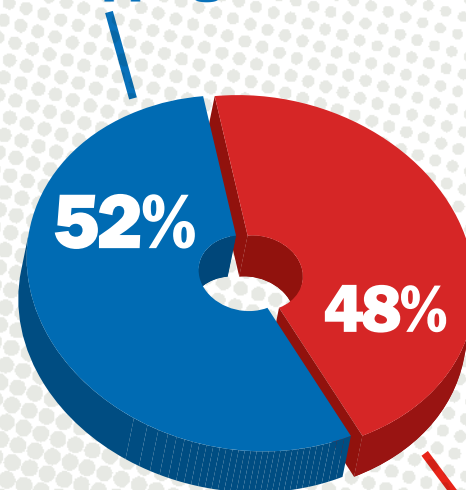


WHERE
THE ACTION
IS!

LOCATED IN HIGH TRAFFIC CENTERS



Five Below visit was planned as the first stop in the shopping center*



Five Below visit came after another stop in the center*

- currently lease all store locations. • average 9,000 sq. ft. per store.
- majority 10-year initial terms with options to extend.

*source: march 2021 3rd party consumer study

PROVEN SUCCESS ACROSS DIVERSE MARKETS



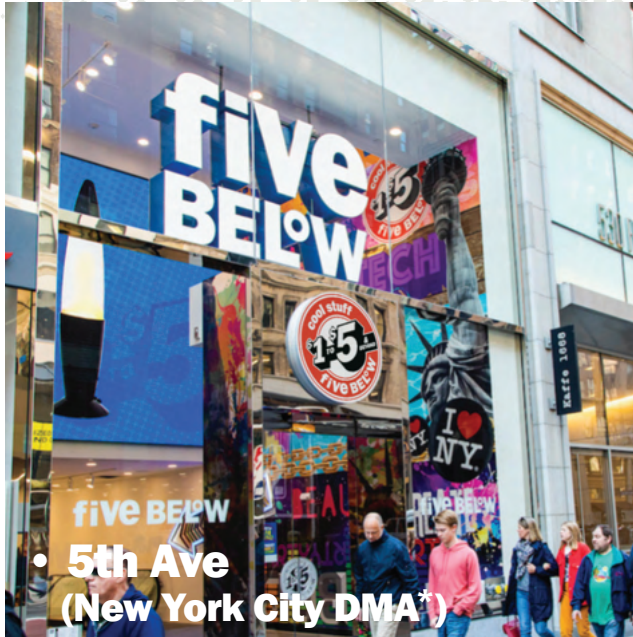
URBAN



SUBURBAN



SEMI-RURAL



• **5th Ave**
(New York City DMA*)

- **Washington D.C.**
- **New York, NY**
- **Chicago, IL**



• **Pasadena, TX**
(Houston DMA*)

- **Redlands, CA**
- **Roseville, MI**
- **Greensboro, NC**



• **Lake City, FL**
(Jacksonville DMA*)

- **London, KY**
- **Tupelo, MS**
- **San Angelo, TX**

*designated market area

BEST IN CLASS NEW STORE METRICS⁽¹⁾

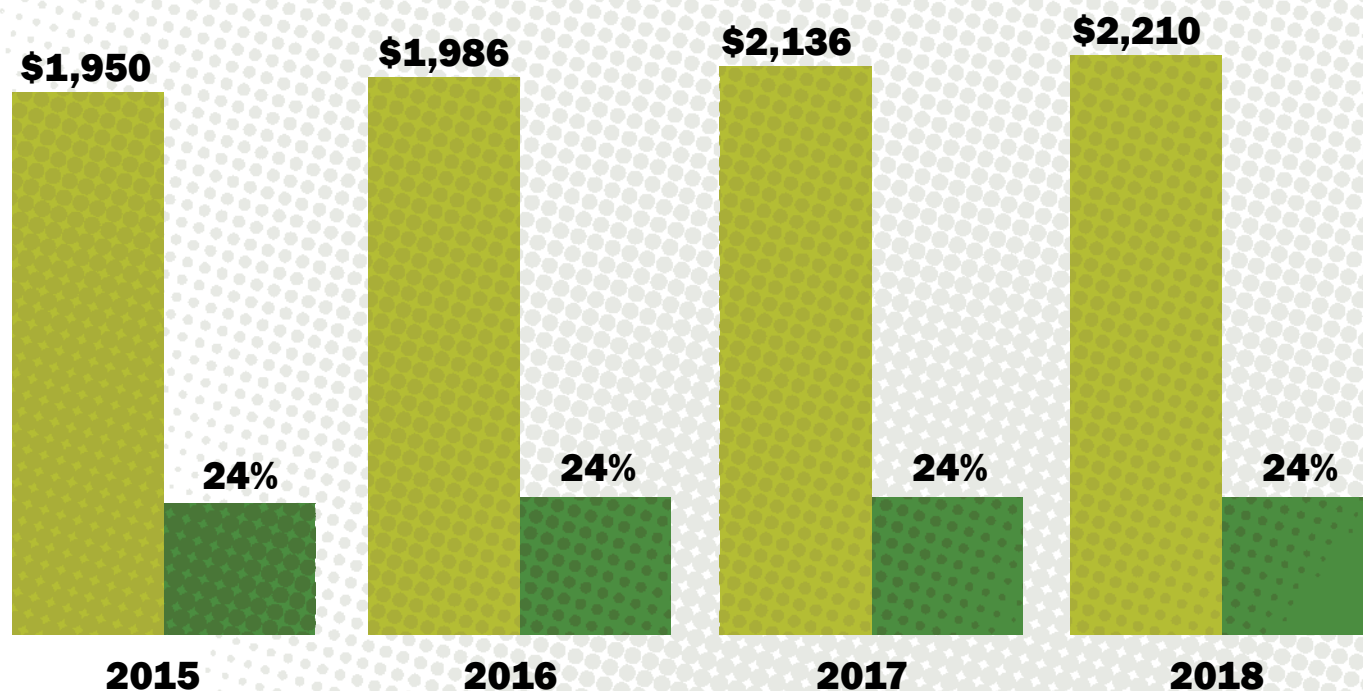
STRONG
average store
4-wall EBITDA⁽²⁾

~\$450K

LOW
average net
investment⁽³⁾

~\$300K

~150% average
ROI



(1) average year-one economics include results for first full 12 months, for stores opened during the fiscal year

(2) excludes distribution, buying and pre-opening costs

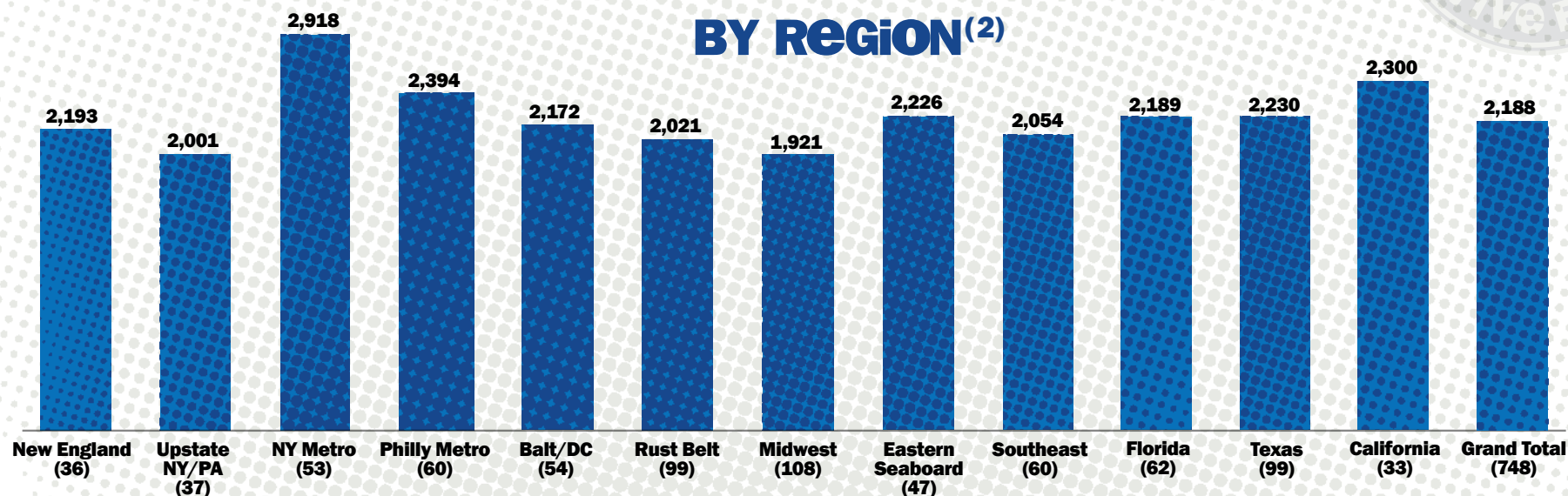
(3) includes store build out (net of tenant allowances), inventory (net of payables) and cash pre-opening expenses (marketing, labor, utilities)

NOTE: due to the temporary chainwide shutdown as a result of the COVID-19 pandemic, the first full 12 months of results for the 2019 and 2020 classes are incomplete and are not comparable to prior classes.

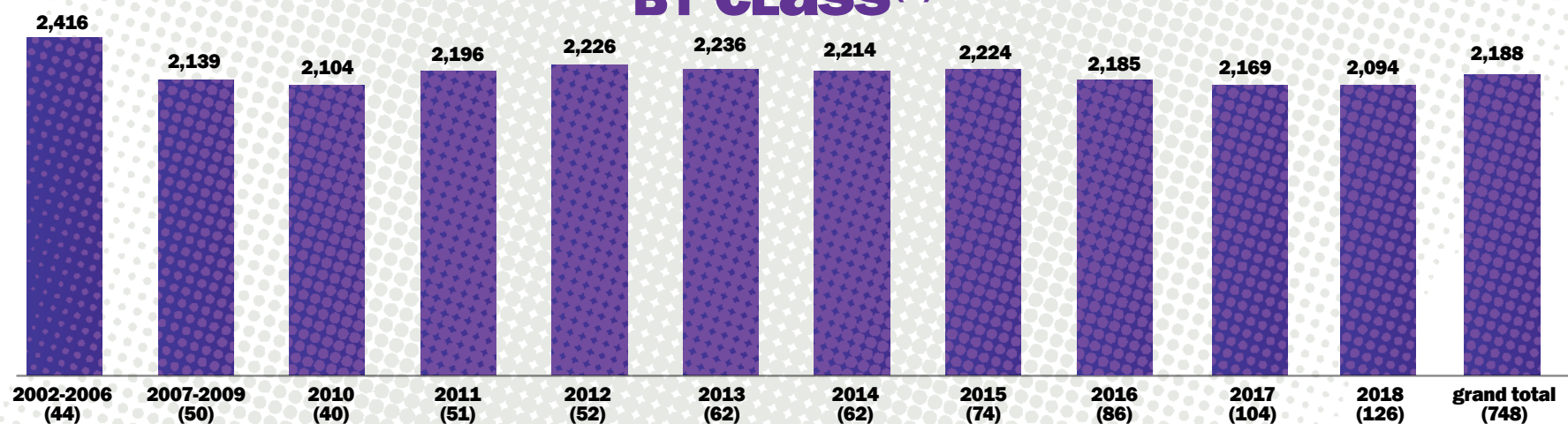
CONSISTENT STORE PERFORMANCE ACROSS FLEET IN FY 2019⁽¹⁾



BY REGION⁽²⁾



BY CLASS⁽²⁾

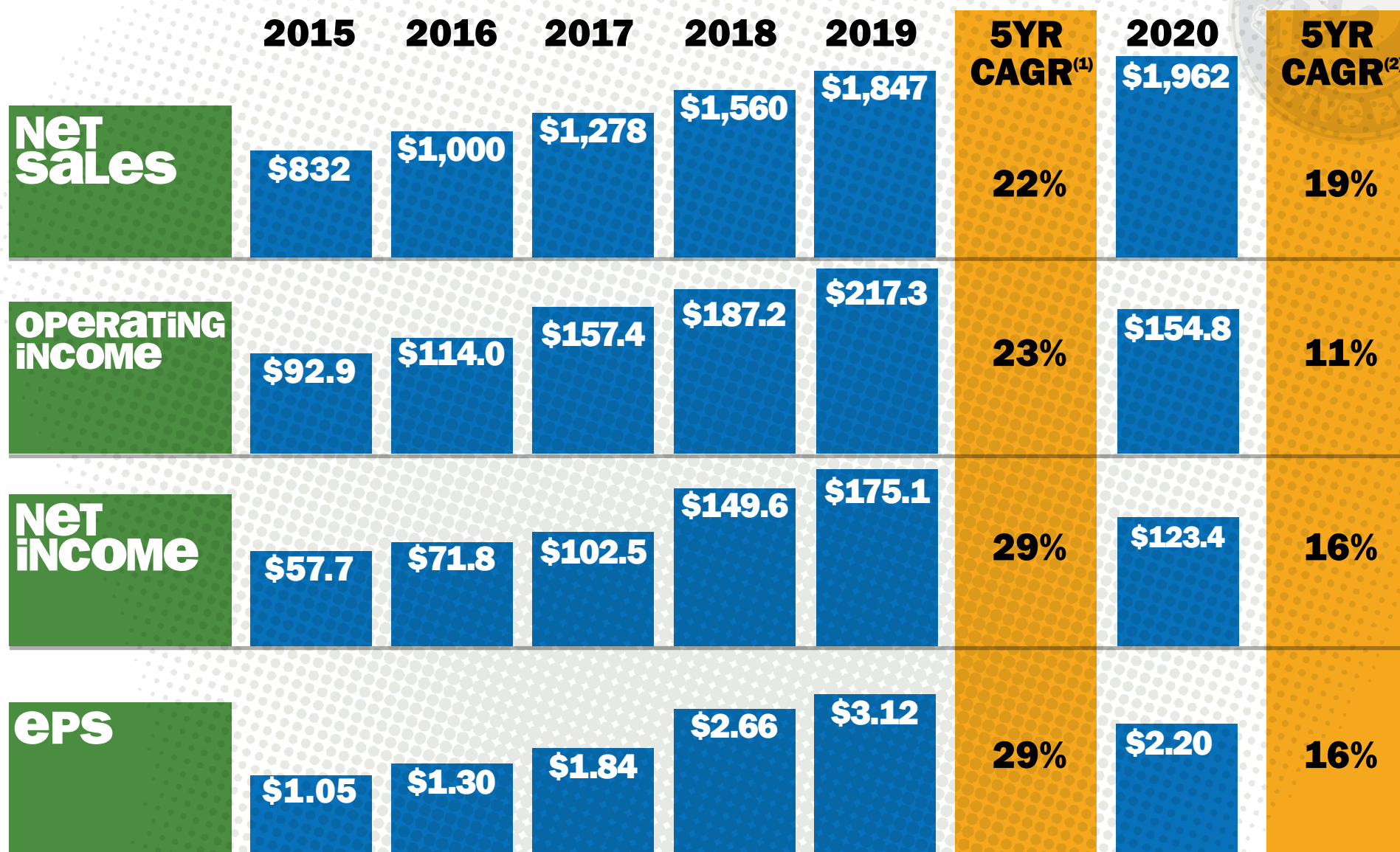


THE NUMBERS.



WE'RE ALL
ABOUT
RESULTS!

DiSciPLiNed and PRoFiTaBLe GRoWTh

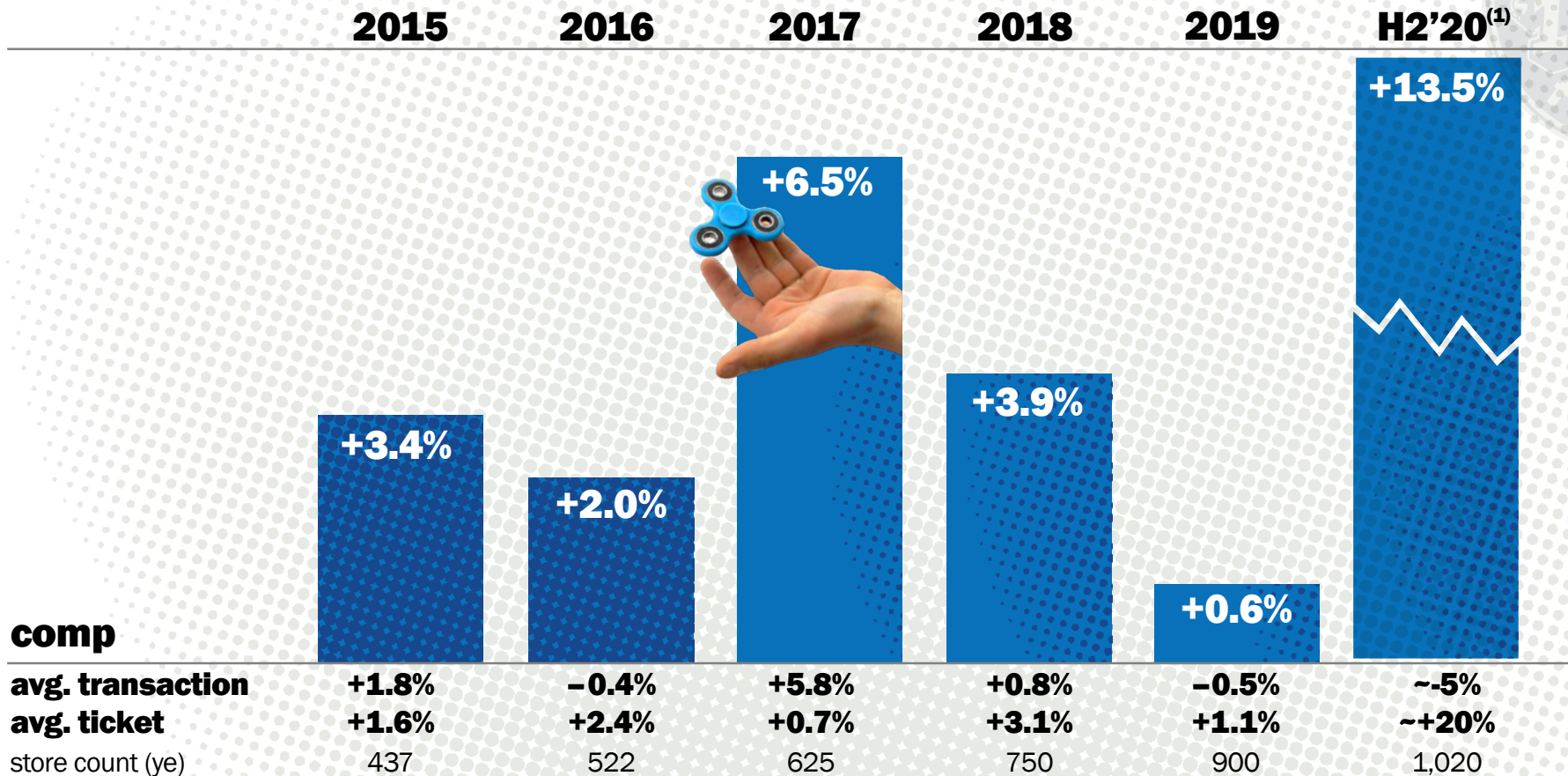


dollars in millions.

(1) compound annual growth rate for pre-pandemic years 2014-2019. 2014 includes adjusted results.

(2) the results for 2020 were impacted by the temporary store closures due to the COVID-19 pandemic.

OVER a DECADE of POSITIVE annual COMPS



year	store count (ye)	comp
2008	82	+5.8%
2009	102	+12.1%
2010	142	+15.6%
2011	192	+7.9%
2012	244	+7.1%
2013	304	+4%
2014	366	+3.4%

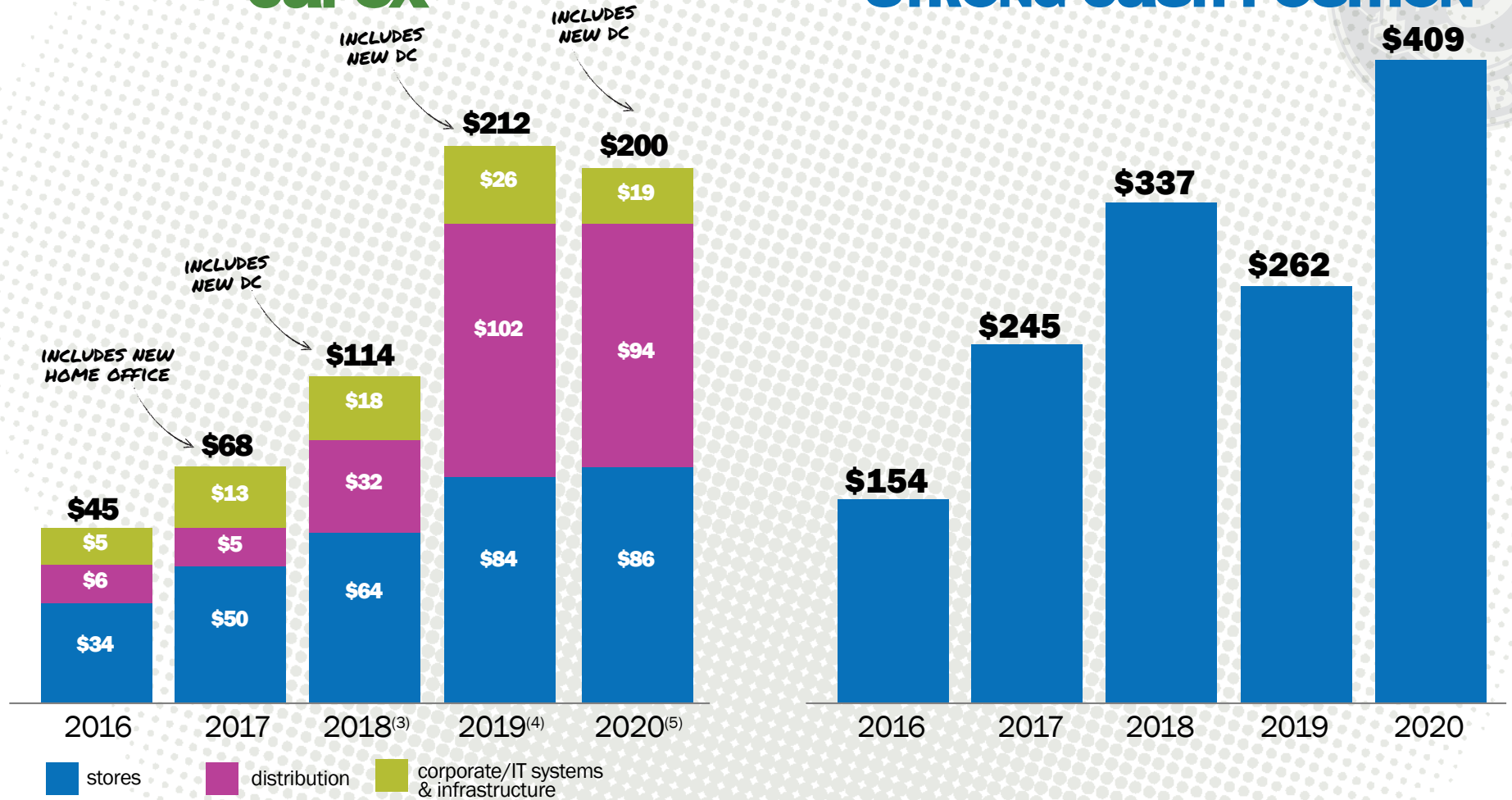
8 PRODUCT WORLDS DRIVE FLEXIBILITY + RELEVANCY!

(1) reported comparable sales for the year of -5.5% were impacted by the temporary store closures due to the COVID-19 pandemic.

STRONG BUSINESS MODEL DRIVES SELF-FUNDED GROWTH

CAPEX⁽¹⁾

STRONG CASH POSITION⁽²⁾



- modest capital expenditures for stores
- strong free cash flow generation

- debt free
- \$225M line of credit & room to increase

dollars in millions.

(1) gross capital expenditures, excluding tenant allowances

(2) cash and short-term investments at EOY

(3) 2018 includes portion of SE DC under distribution, and POS rollout under stores

(4) 2019 includes \$55M for TX DC opening in 2020 and \$49M for SE DC opened in 2019.

(5) 2020 includes \$43M for TX DC and \$45M for AZ DC opening in 2021

OUR ViSiON fOR GROWTH.

FUTURE'S
SO
BRIGHT...

STRATEGIC GROWTH PRIORITIES



1

**GROW OUR STORE BASE –
OUR LARGEST GROWTH DRIVER**

2

**ReINVEST IN
“WOW” MERCHANDISE**

3

**INCREASE
BRAND
AWARENESS**

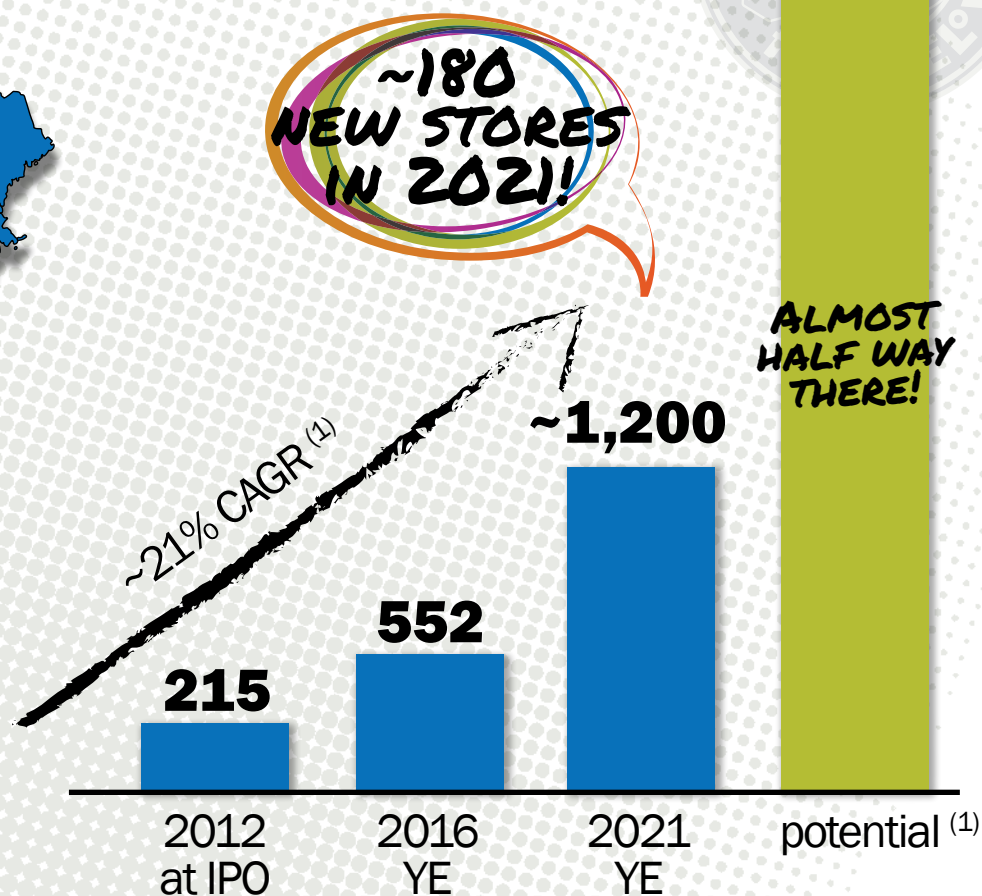
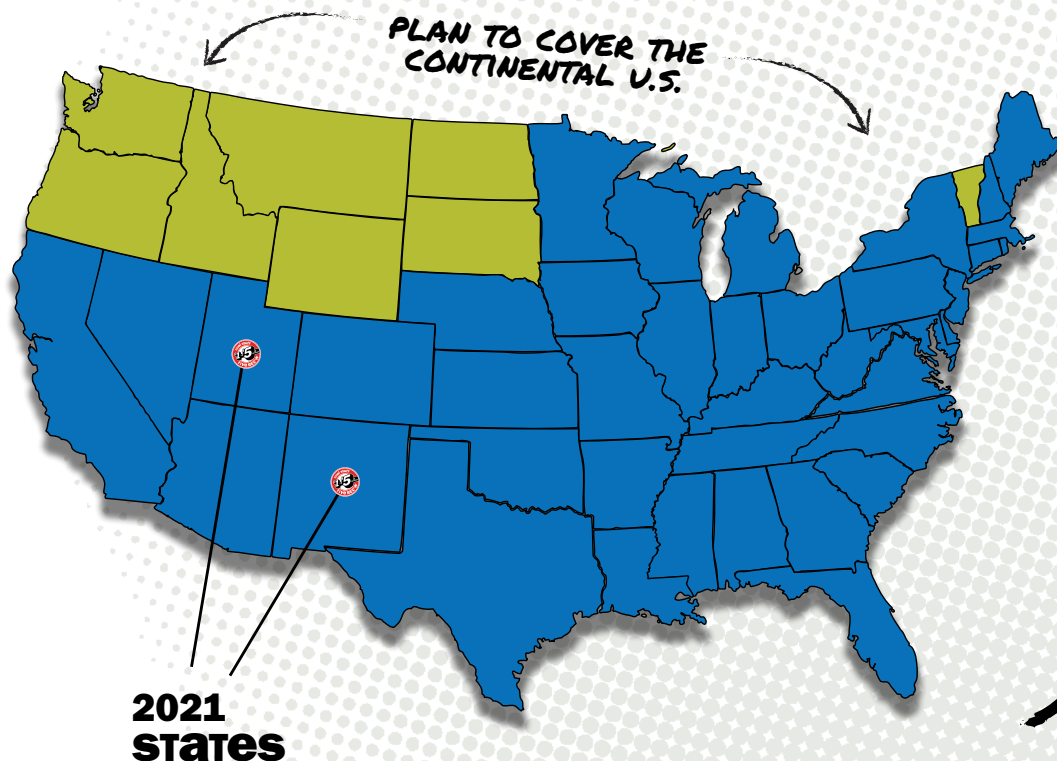
4

**SCALE
SYSTEMS &
INFRASTRUCTURE**

5

**BUILD OUR TEAM
& CULTURE**

1 - GROW OUR STORE BASE



- continued focus on densifying existing markets
- largest states planned to be CA, TX, FL, NY and PA

(1) management store count potential estimates in the U.S. based on third party studies.

2 - ReINVEST in “WOW” MerchANDiSe

TREND-DRIVEN MERCHANDISING TEAM

ONGOING ReINVESTMENT IN PRODUCTS

GLOBAL SOURCING WITH OVER 800 VENDORS

LOW-COST OPERATING PHILOSOPHY

**BALLS SHIP DEFLATED
WITHOUT PACKAGING**

(WE DON'T SHIP AIR, SO YOU SAVE!)



five BELOW

2 - REINVEST IN "WOW" MERCHANDISE

**BENEFITS
OF SCALE!**



**wifi drone with camera!
amazing for \$10**

2020



**micro r/c quadcopter!
whoa \$5**



**exclusive marvel®
flying figure
yep, just \$5**



**infrared helicopter
still just \$5**



r/c car just \$5

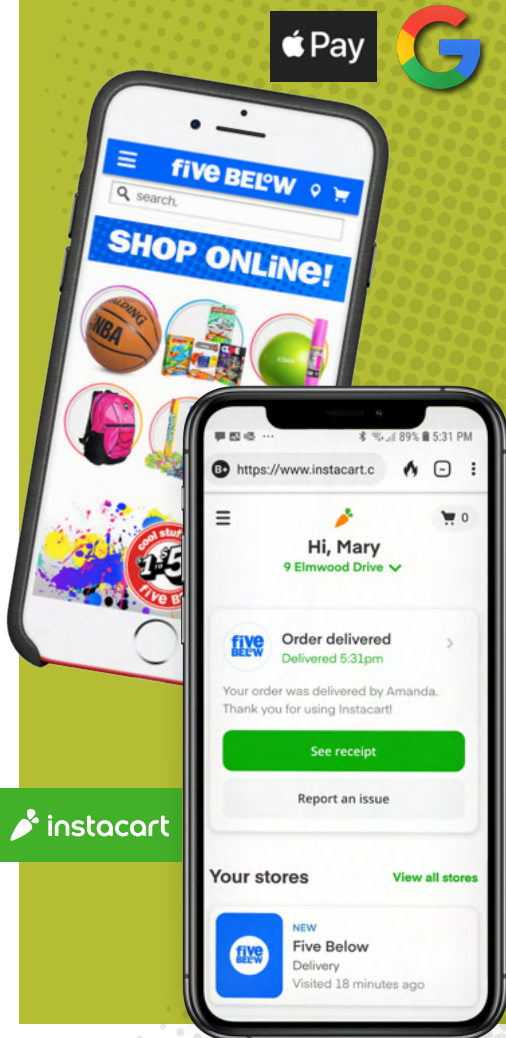
2012

RADIO-CONTROLLED PRODUCT CYCLE

3 - iNCREase BRAND aWareness



moBile e-COMMERCE



DiGiTAl ADVERTiSiNg



TV ADVERTiSiNg



SoCiAl CoLLABORATIONS

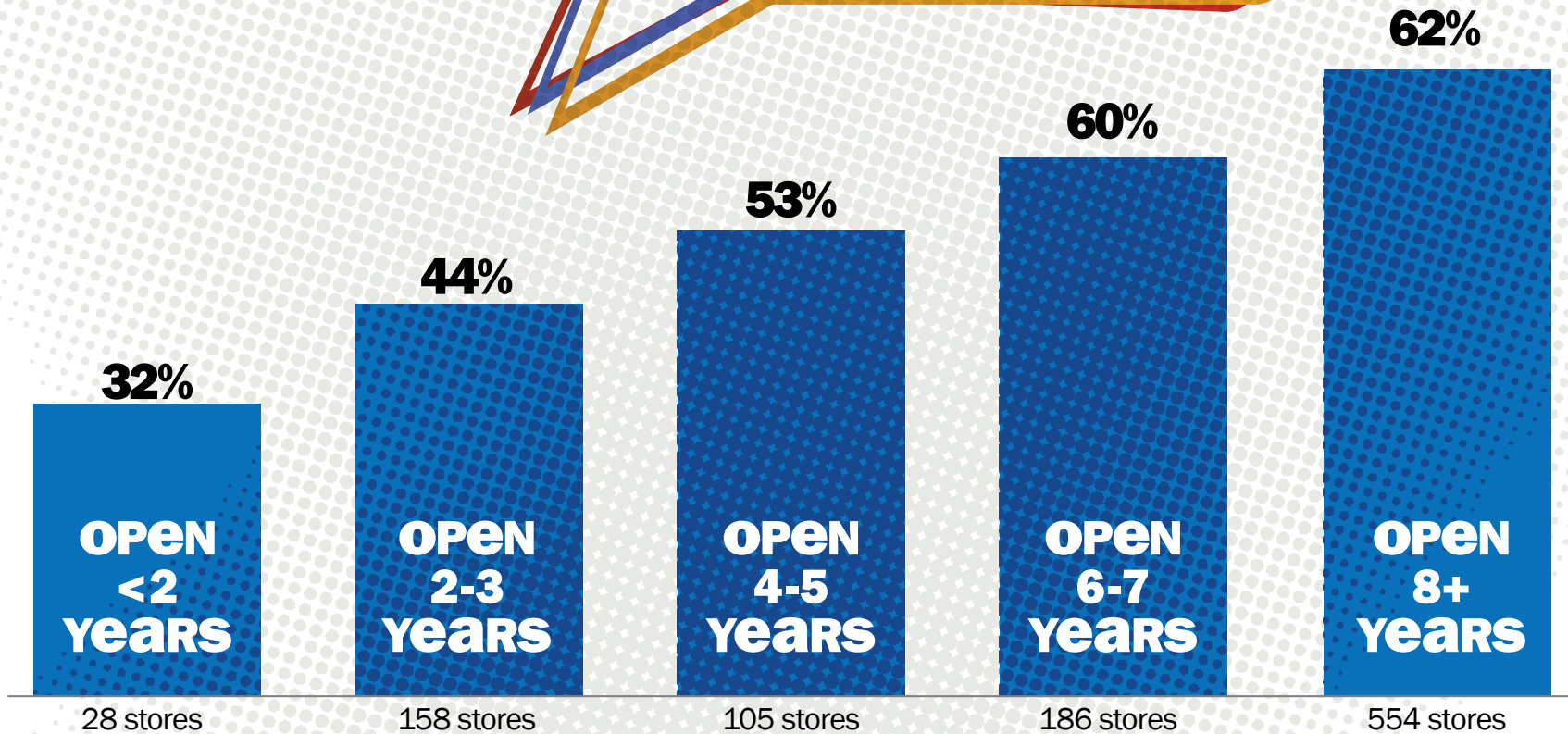


3 - iNCREASE BRAND aWareness



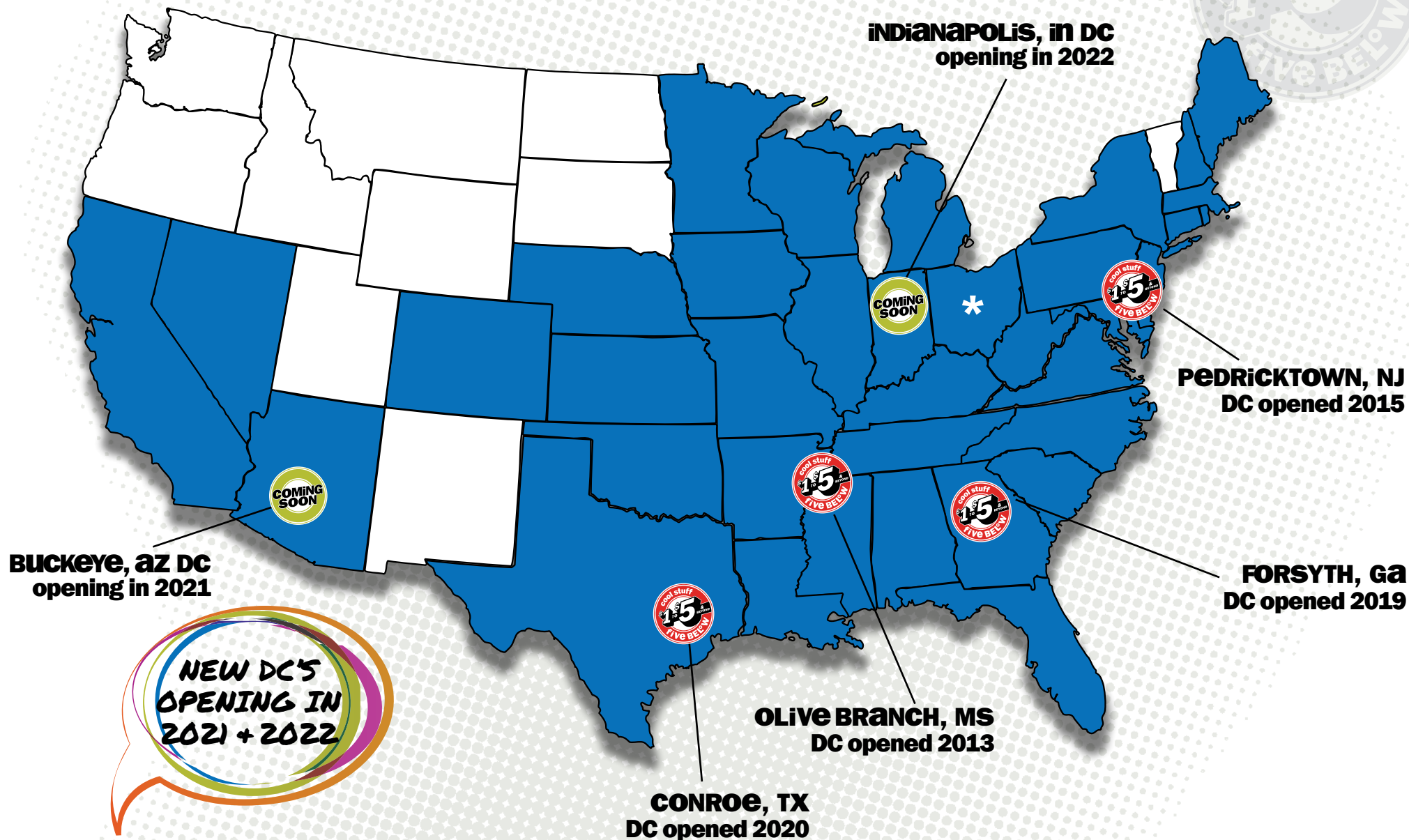
stores open <5 years are
**UNDER 60%
awareness***

**BIG
OPPORTUNITY IN
NEWER MARKETS!**



*aided brand awareness. source: march 2021 3rd party consumer study

4 - scale SYSTEMS & INFRASTRUCTURE



*ecomm fulfillment center in OH acquired in 2019.

5 - BUILD OUR TEAM & CULTURE



**CREATE AN AWESOME
EXPERIENCE TO DELIVER
LONG-TERM GROWTH!**

CULTURE.

- bring our purpose “let go & have fun” to life
- foster best-in-class environment and values
- live our values each and every day

Talent.

- attain and retain top-tier leaders throughout the company
- build field organization for sustained growth

Scale.

- evolve organizational structure to drive continued growth
- invest in systems and infrastructure

ALL OF THIS COMBINED MAKES UP THE AMAZING, INSPIRING, AND DOWNRIGHT FUN FIVE BELOW DNA!

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☒ **LONG RUNWAY FOR UNIT GROWTH**

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LET GO &
HAVE FUN!



fivebelow.com