

**FIVE BELOW, INC.  
BOARD OF DIRECTORS**

**NOMINATING AND CORPORATE GOVERNANCE  
COMMITTEE CHARTER**

**I. STATEMENT OF POLICY**

The Nominating and Corporate Governance Committee (the “**Committee**”) of the Board of Directors (the “**Board**”) of Five Below, Inc. (the “**Company**”) has the responsibility and authority to (i) assist the Board by identifying individuals qualified to become Board members, (ii) recommend a slate of nominees to be proposed by the Board to shareholders for election to the Board, (iii) develop and recommend corporate governance principles and guidelines of the Company and to monitor compliance therewith, (iv) recommend directors to serve on the committees of the Board and (v) oversee the Company’s significant strategies, programs, policies and practices relating to corporate responsibility.

**II. ORGANIZATION AND MEMBERSHIP**

The Committee shall consist of two or more directors, each of whom will be an “independent director” as required by the rules and requirements of the Securities Exchange Act of 1934, as amended, any rules and regulations promulgated thereunder by the Securities and Exchange Commission and the rules of The NASDAQ Stock Market LLC. The Board, in consultation with the Committee, shall make the determination on the independence of each member. Should any member cease to satisfy the independence requirements, such member shall immediately resign his or her membership on the Committee without request, notice or other action by the Board or any other person.

Each member of the Committee shall be appointed annually by the Board. Any member of the Committee may be removed or replaced by the Board at any time. Any vacancy occurring in the Committee shall be filled by the Board on the recommendation of the Committee. Each appointed Committee member will be subject to annual reconfirmation at the Board’s annual meeting. The chair of the Committee (the “**Chair**”) shall be appointed annually by the full Board upon the recommendation of the Committee. The Chair (or in his or her absence, a member designated by the Chair) shall preside at all meetings of the Committee and set the agenda for each Committee meeting. A Secretary of the Committee may be selected by the Chair of the Committee. If no Chair is elected or designated, a Secretary of the Committee may be selected by two members of the Committee.

**III. MEETINGS**

The Committee shall meet as often as it determines is necessary to carry out its responsibilities, but at least twice per year. Meetings may be scheduled as needed and may be called by the Chair of the Committee or, if there shall be no such chair, by two members of the Committee. The Committee shall have the authority to establish its own rules and procedures for notice and conduct of its meetings so long as they are not inconsistent with the provisions of the Company’s Bylaws that are applicable to a committee of the Board. Except as otherwise provided by statute, a majority of the members shall represent a quorum of the Committee for the

transaction of business at any meeting. Formal action to be taken by the Committee shall be by unanimous written consent or by the affirmative vote of at least a majority of the members present (in person or by telephone conference call) at a meeting at which a quorum is present. The Committee shall maintain written minutes of its meetings, which minutes will be filed with the minutes of the meetings of the Board. A summary of all formal action taken by the Committee (or any subcommittee thereof) shall be reported at the next meeting of the Board following such action.

The Committee may, in its discretion, invite other directors of the Company, members of the Company's management or any other person, including, without limitation, outside counsel or consultants, whose presence the Committee believes to be desirable and appropriate to attend and observe meetings of the Committee. The Committee may exclude from its meetings any person it deems appropriate.

#### **IV. COMMITTEE AUTHORITY AND RESPONSIBILITIES**

The Committee shall have the following authority and responsibilities:

##### **A. Director Matters**

1. Identify skills and expertise that candidates for Board membership should possess and identify individuals, including shareholder nominees, qualified to become Board members.

2. Conduct, subject to applicable law, any and all inquiries into the background and qualifications of any candidate for the Board and such candidate's compliance with independence and other qualification requirements established by the Committee, and consider the diversity of perspectives, backgrounds and experiences of the Board.

3. Recommend for the Board's approval the slate of nominees to be proposed by the Board to shareholders for election to the Board at annual meetings and recommend individuals to fill vacancies occurring between annual meetings of shareholders.

4. Review, develop and recommend to the Board policies for considering director nominees for election, including director nominees recommended by the shareholders and procedures for submission by shareholders of such recommendations.

5. Consider and make recommendations to the Board concerning the appropriate size, function and needs of the Board and its committees.

6. Review and recommend to the Board director independence determinations made with respect to continuing and prospective directors.

7. Recommend a director to serve as chair of the Board, directors to serve on the committees of the Board and recommend individuals to fill vacancies on any such committee.

8. Organize director orientation, including informing each new director of his or her expectations for performance, including the director's duties to attend meetings of the Board and review meeting materials in advance.

9. Consider and recommend, where appropriate, the removal of a director from a committee or from the Board for cause, in accordance with the applicable provisions of the Company's Articles of Incorporation and Bylaws.

10. Consider and make a recommendation to the Board with respect to any resignations from the Board tendered by incumbents, in the event that the incumbent is not re-elected by a majority vote, in accordance with the attached Appendix A – Policy on Majority Voting.

11. Develop and recommend for Board approval a Board succession plan that anticipates Board retirements, Board committee assignments and re-assignments, committee chair nominations and overall implementation of the Company's long-term business plan.

#### **B. Corporate Governance Guidelines**

To further fulfill its responsibilities and duties, and in addition to the items described above, the Committee shall:

1. Develop and recommend to the Board corporate governance principles and guidelines for the Company, implement and monitor compliance with such guidelines, and review such guidelines at least annually and make recommendations to the Board as to any updates as necessary.

2. Review the adequacy of the Articles of Incorporation and Bylaws of the Company and recommend to the Board, as conditions dictate, amendments for consideration by the shareholders.

3. Consider any corporate governance issues and risks, including reputational risks, that may arise from time to time, and develop appropriate recommendations for the Board.

#### **C. Performance Evaluation and Succession Planning**

To further fulfill its responsibilities and duties, and in addition to the items described above, the Committee shall:

1. Produce and provide to the Board on an annual basis a performance evaluation of the Committee's performance of its duties under this Charter. The performance evaluation shall be conducted in such a manner as the Committee deems appropriate. Any member of the Committee may present the evaluation to the Board either orally or in writing.

2. Regularly report to the Board on the Committee's activities, recommendations and conclusions.

3. At least annually, review and reassess the adequacy of this Charter and recommend any proposed changes to the Board for approval.

4. Lead the Board in an annual evaluation to, among other reasons, determine whether the Board and its committees are functioning effectively and in compliance with the corporate governance principles and guidelines.

5. Review plans for the development, retention and succession of directors of the Company.

#### **D. Corporate Citizenship and Responsibility**

1. Review with management significant Company strategies, policies, programs and practices relating to corporate responsibility (including environmental and human rights issues and impacts) in furtherance of the Company's business strategy, values and purpose.

2. Review with management the Company's work with industry organizations and non-governmental organizations.

3. Review developments in legislation, regulation, litigation, emerging issues and best practices in the fields of corporate citizenship and responsibility that are identified by the Board, management or the Committee.

4. Receive from management and review relevant corporate responsibility reports involving the Company or other industry leaders or competitors.

5. Review press releases, disclosures and other announcements to be made by the Company regarding the Company's strategies, policies, programs and practices relating to corporate responsibility.

6. Make recommendations to the Board regarding the foregoing as appropriate.

#### **V. RESOURCES; ACCESS TO RECORDS**

The Committee shall have the resources and authority necessary to discharge its duties and responsibilities. In carrying out its duties and responsibilities, the Committee shall have full access to any relevant records, facilities and employees of the Company and may retain any search firm, experts and outside consultants to advise the Committee or assist with the identification of potential director nominees. The Committee shall also have authority to obtain advice and assistance from internal or external legal, accounting or other advisors. The Committee shall have sole authority to engage, terminate and determine the compensation and terms of engagement of any search firm, experts, outside consultants, external legal, accounting or other advisors. The Committee may also request that any officer or other employee of the Company, the Company's counsel or any other person meet with any members of, or consultants to, the Committee. The Company shall provide appropriate funding, as determined by the Committee, to permit the Committee to perform its duties under this Charter and to compensate any search firm, experts, outside consultants, external legal, accounting or other advisors.

Any communications between the Committee and legal counsel in the course of obtaining legal advice will be considered privileged communications of the Company and the Committee will take all necessary steps to preserve the privileged nature of those communications.

## **VI. DELEGATION OF DUTIES**

The Committee shall be entitled to form and delegate any or all of its duties or responsibilities to a subcommittee of the Committee, to the extent consistent with the Company's Articles of Incorporation, Bylaws, and applicable laws and rules of markets in which the Company's securities then trade.

Approved by the Board of Directors: January 23, 2026

**Policy on Majority Voting**

**Tender of Resignation**

Pursuant to the Company's Amended and Restated Bylaws, in an uncontested election, each director shall be elected by a majority vote of shareholders. In connection therewith, the Board shall not nominate for director any candidate who is an incumbent director and who has not agreed to tender, promptly following the meeting at which he or she is elected as director, an irrevocable resignation that will be effective upon (a) the failure of such director to receive the number of votes required for re-election, and (b) the acceptance of such director's resignation by the Board.

**Nominating and Corporate Governance Committee Deliberation**

The Nominating and Corporate Governance Committee will consider a resignation tendered in accordance with the above and, within thirty (30) days after certification of the election results of the shareholders' meeting at which the election occurred at which a director failed to receive the number of votes required for re-election, will make a recommendation to the Board as to whether the Board should accept the director's resignation, reject the director's resignation or take such other action as the Committee may recommend. In determining its recommendation to the Board, the Committee will consider all factors deemed relevant by the members of the Committee including, without limitation, the stated reason or reasons why shareholders voted against such director's re-election, the qualifications of the director, whether acceptance of the resignation would result in a breach of a material agreement or result in the Company having no directors or affect the company's ability to comply with stock exchange listing standards, and whether the director's resignation from the Board would generally be in the best interests of the Company and its shareholders. The Board will act on the Committee's recommendation and publicly disclose its decision and the rationale behind such decision within ninety (90) days after certification of the election results.