# Etsy

# Q1 2021 Financial Results

May 5, 2021

# Forward-looking Statements

This presentation contains forward-looking statements within the meaning of the federal securities laws. Forward-looking statements include statements relating to our financial guidance for the second quarter of 2021 and key drivers thereof, the uncertain impact that the COVID-19 pandemic or its abatement may have on our business, strategy, operating results, key metrics, financial condition, profitability and cash flows, on changes in the overall levels of consumer spending, on e-commerce generally and on volatility in the global economy; the impact of our strategy, marketing and product initiatives on our business and operating results; our future investments, our intended environmental, social and ecological impacts; and the size and our ability to capitalize on our large market opportunity. Forward-looking statements include all statements that are not historical facts. In some cases, forward-looking statements can be identified by terms such as "aim," "anticipate," "believe," "could," "enable," "estimate," "expect," "goal", "intend," "may," "plan," "potential," "target," "will," or similar expressions and the negatives of those words.

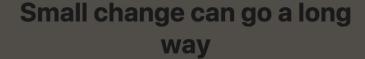
Forward-looking statements involve substantial risks and uncertainties that may cause actual results to differ materially from those that we expect. These risks and uncertainties include: (1) our ability to continue our rapid growth; (2) risks related to the ongoing COVID-19 pandemic, which continues to impact our business and results of operations in numerous ways that remain volatile and unpredictable, and risks related to the return to pre-COVID consumer shopping behavior; (3) the fluctuation of our quarterly operating results; (4) our failure to meet our publicly announced guidance or other expectations; (5) our ability to successfully execute on our business strategy or if our strategy proves to be ineffective; (6) our ability to attract and retain an active and engaged community of sellers and buyers; (7) macroeconomic events that are outside of our control; (8) our ability to recruit and retain employees; (9) the importance to our success of the trustworthiness of our marketplaces and the connections within our community; (10) our ability to enhance our current offerings and develop new offerings to respond to the changing needs of sellers and buyers; (11) the effectiveness of our marketing efforts; (12) the effectiveness of our mobile solutions for sellers and buyers; (13) our ability to expand our business in our core geographic markets; (14) regulation in the area of privacy and protection of user data; (15) our dependence on third-party payment providers; (16) acquisitions that may prove unsuccessful or divert management attention; and (17) the potential misuse or disclosure of sensitive information about members of our community and the potential for cyber-attacks. These risks and uncertainties are more fully described in our filings with the Securities and Exchange Commission, including in the section entitled "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020, and subsequent reports that we file with the Securities and Exchange Commission. Moreover, we operate in a very competitive and rapidly changing environment. New risks emerge from time to time. It is not possible for our management to predict all risks, nor can we assess the impact of all factors on our business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those contained in any forward-looking statements we may make. In light of these risks, uncertainties and assumptions, we cannot guarantee future results, levels of activity, performance, achievements, or events and circumstances reflected in the forward-looking statements will occur.

Forward-looking statements represent our beliefs and assumptions only as of the date of this press release. We disclaim any obligation to update forward-looking statements.

## Etsy Pledges Net Zero Carbon Emissions by 2030

Feb 24, 2021 • by Josh Silverman





**#StopAsianHate** 

Keeping Commerce Human



Etsy shoppers in the United States can now round up their order from a hop with Etsy Payments and donate to Etsy's Uplift Fund, held by Brooklyn Community Foundation.

Learn more

We understand that Mother's Day can be a difficult time for some. If you'd rather not receive emails from us about Mother's Day this year, let us know by clicking on the button below. We'll still keep you in the loop about one-of-a-kind finds we think you'll love, just without the Mother's Day messages.

Opt out of Mother's Day emails

# Focused execution plus continued macro tailwinds led to a very strong start for 2021

**Q1 21 GMS** 

\$3.1B

+128% Y/Y
Currency-Neutral

O1 21 Revenue

\$551M

+141% Y/Y

Q1 21 Adjusted EBITDA<sup>1</sup>

\$184M

~33% Adj. EBITDA Margin

<sup>&</sup>lt;sup>1</sup> Reconciliation of non-GAAP financial measures is contained in the Appendix All results are consolidated. Y/Y reflects Q1 2021 vs. Q1 2020

Continued strength in our buyer segments has built a strong foundation for future growth

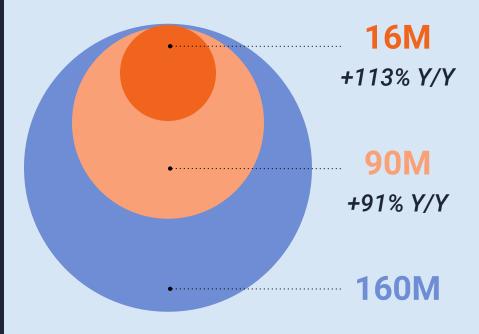
**Habitual Buyers** 

**8M** 

+205% Y/Y

Etsy marketplace buyer segments as of March 31, 2021, which excludes Reverb buyers

#### **Q1 2021 Buyer Segments**



#### **New and Reactivated Buyers**

Never shopped on Etsy or haven't shopped on Etsy in prior 12 months

#### **Active Buyers**

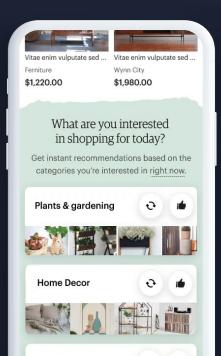
Purchased at least once in the last 12 months

#### **Total Buyers**

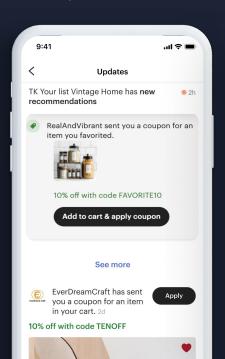
All-time buyers on the Etsy platform

# Investing in new product experiences to drive frequency

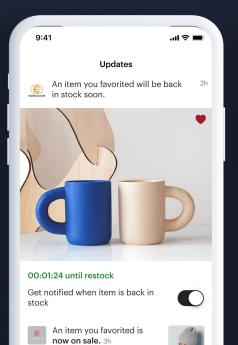
#### Quizzes



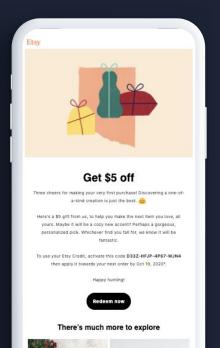
## **Buyer Triggers**



### **Updates**



#### **Strategic Discounting**



# Kicked off an exciting 2021 aligned with our long-term Right to Win growth strategy

# Best-in-Class Search and Discovery

- Finding things feels gratifying
- Humans & machines curate together
- Understand the relationships between items and people

## Human Connections

- Deepen affinity by telling the story
- Support with a personal touch
- Connect to co-create

## A Trusted Brand

- Safe brand that stands for special
- Trust and reputation signal
  - Proactive customer support
- Reliable and sustainable fulfillment

## Our Sellers' Collection of Unique Items

Handcrafted, vintage, made for you

Best place to start and grow your creative business

Everyday items that have meaning and "special" purchase occasions

# Search & Discovery: 2021 Focus Areas



Personalization

Search that understands tastes and preferences

Buyer Pathways

Navigating the millions of listings on the Etsy marketplace

Semantic Gap

Translating user intent into search results

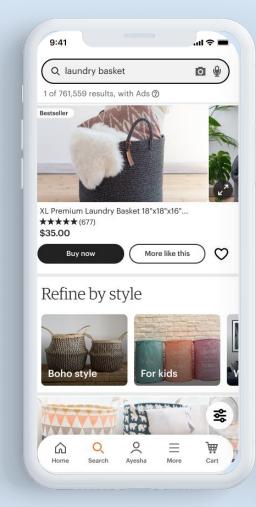
4 Infrastructure

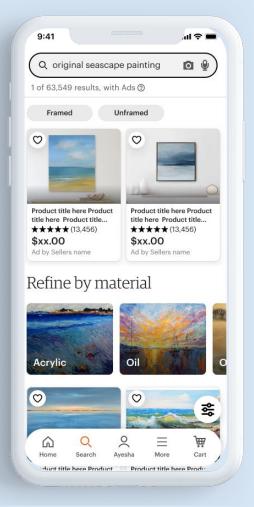
Build and maintain a scalable and reliable platform

Personalizing buyer journeys to make Etsy feel 'Made for You'

# Search Performance and Infrastructure initiatives focused on increasing conversion rate

- Decreasing latency and increasing site speed
- Expanding listing coverage of queries





## Human Connections: 2021 Focus Areas



Listing Videos

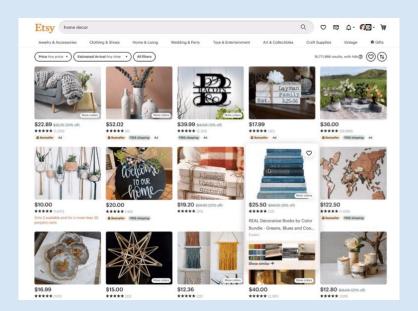
Visually bring products to life by showcasing them in unique and creative ways 2 Convos

Enable effortless interactions between buyers and sellers

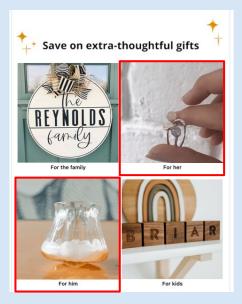
# Leveraging the power of listing videos throughout the buyer journey

**5M** 

Listing Videos uploaded<sup>1</sup> +36% Q/Q



Videos in Search



Videos in Email

## Trust: 2021 Focus Areas



Speed Expectations

Ensure expected delivery date is clear to buyers

Delivery Predictability

Provide transparency into order status from production through delivery

3 Issue Resolution

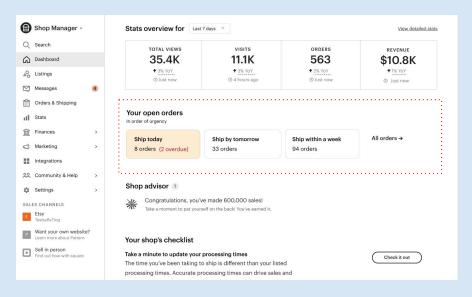
Streamline the process when the transaction doesn't go as planned

Seller Reputation

Help sellers understand what success looks like and how their performance impacts shop visibility

# Making progress improving the post-purchase experience ...

#### Pending Order Module on Seller Dashboard



# ... and developing ways to define shipping success on Etsy



# Enhancing the purchase path for personalized and/or customized

#### **Our Sellers' Collection of Unique Items**

- Highlight Etsy's robust customization experience
- Enable discovery of our personalized items
- Build trust in the purchase and fulfillment experience

Searches for personalized items are

~20%

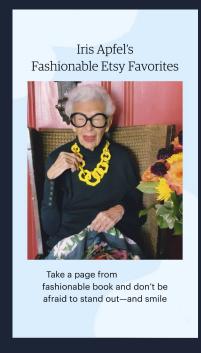
more likely to result in a purchase



# Influencer Collections expand reach and engagement



Prabal Gurung
Home & Living



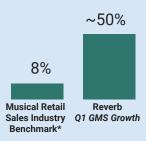
Iris Apfel
Jewelry & Accessories | Apparel

## **Highlights**

- ~21% higher Average Order
   Value
- Curated lists drive strong awareness and engagement
- Over 90% of purchases made by existing buyers

Reverb's momentum continued into Q1 21 with share gains versus musical industry

#### **Gross Sales Y/Y**





## **Focus Areas for 2021**

Personalization

International

**New Gear** 

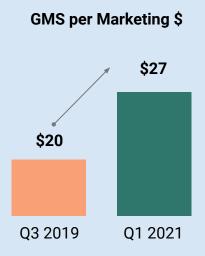
**Customer Experience** 

\*Q1 21 Music Trades Music Retail Sales Report

Etsy enables Reverb to leverage platform costs and drive gross margin...

...and more effectively scale marketing investments





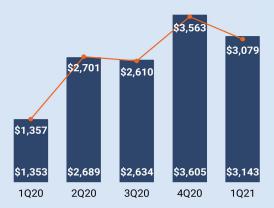
Reflects Reverb marketplace results as of acquisition date August 15, 2019 Scales for illustrative purposes

# We had a very strong first quarter...

**GMS** 

\$3.1B

+132% Y/Y



Currency-Neutral GMS
 As-reported GMS (\$)

Revenue

\$551M

+141% Y/Y



Adjusted EBITDA<sup>1</sup>

\$184M

~33% Adj. EBITDA Margin



Adjusted EBITDA (\$) • Adjusted EBITDA Margin (%)

<sup>&</sup>lt;sup>1</sup> Reconciliation of non-GAAP financial measures is contained in the Appendix Consolidated financial results. Y/Y reflects Q1 2021 vs. Q1 2020

# International trade routes deliver very strong growth

Our international growth strategy is to expand domestic vibrancy and build local marketplaces globally

- Global product launches
- Locally-relevant optimizations
- Focused marketing investments

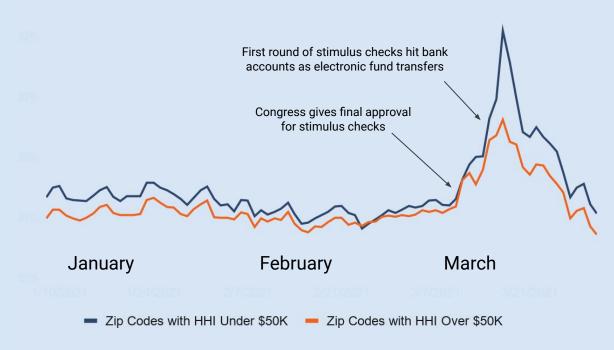


While underlying trends remain stable, macro events are creating volatility in growth rates as we lap 2020



Stimulus checks were a driver of GMS growth during the quarter

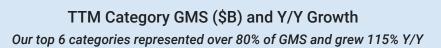
#### 2020 to 2021 US GMS Growth



This slide contains Etsy Marketplace performance only

Household income (HHI) estimated by utilizing US Census data of average income by zip code

# Tremendous growth in our traditional top categories continues





Category GMS \$ excludes face mask sales and is Etsy marketplace only Chart data is reflected based on TTM Category GMS \$

Non-mask GMS growth accelerated for the second consecutive quarter; masks continue to decline as percentage of total

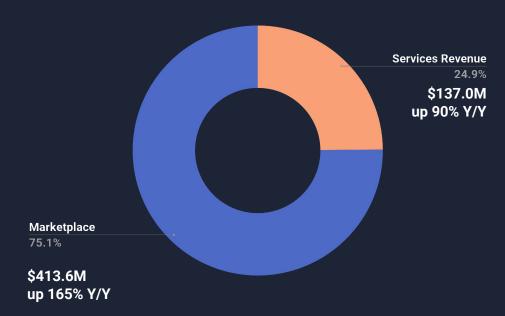
#### Non-Mask GMS Y/Y Growth



This slide contains Etsy Marketplace performance only

# Marketplace vs Services Revenue

#### Q1 2021 CONSOLIDATED REVENUE \$551M, UP 141% Y/Y



## Marketplace Revenue

(Required fees)

- Listing Fee
- Transaction Fee
- Payments Platform
- Offsite Ads Transaction Fee

#### Services Revenue

(Optional value-added services)

- Advertising Etsy Ads and Bump
- Shipping Labels
- Other

All results are consolidated
Etsy and Reverb transaction fees include shipping fees
Etsy Payments (3-4.5% +flat fee) plus Reverb Payments (2.5-2.7% +flat fee)

# Take-rate by quarter

Consolidated results...Scale for illustrative purposes only

# Q1 21 Take-rate Drivers

- Etsy Ads
- Offsite Ads
- Etsy Payments

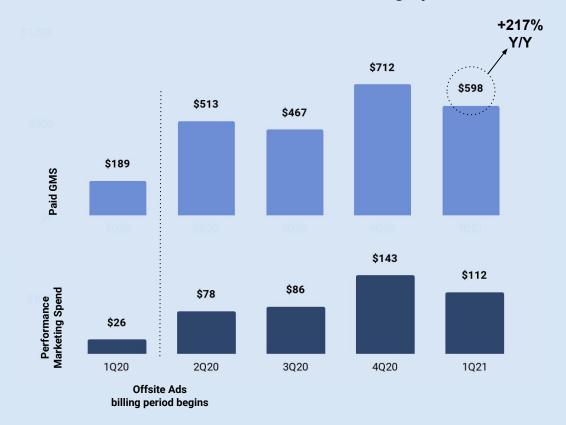


Consolidated take-rate expanded to 17.5%, up 60 bps compared to Q1 last year, and 40 bps sequentially

# Marketing investments help drive profitable growth

Q1 consolidated marketing spend was \$151 million, up 212% Y/Y

#### **Paid GMS vs Performance Marketing Spend**



Reflects Etsy Marketplace results

# Marketing approach enables us to invest more while maintaining strong ROI

## Increase in LTV

Existing cohorts are engaging with us more often

## Offsite Ads

Revenue recoups a portion of marketing spend

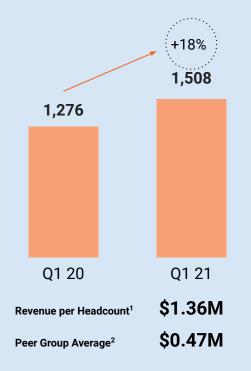
# More Keyword Inventory

High demand for Etsy's long-tail of keywords

# Hiring accelerates with a focus on product development



## **Consolidated Headcount**



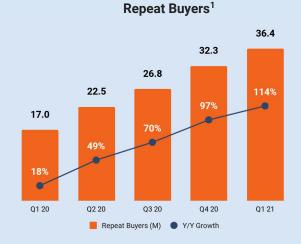
Product Development reflects consolidated results

<sup>&</sup>lt;sup>1</sup>Average Revenue per Employee is consolidated including the Reverb marketplace

<sup>&</sup>lt;sup>2</sup>Peer Group Average includes select marketplace peers

Record quarterly operating metrics for the Etsy marketplace







Q3 20

New Buyers (M) Y/Y Growth

Q4 20

Q1 21

Q1 20

Q2 20

**New Buyers** 



Metrics presented are for the Etsy Marketplace and do not include Reverb

<sup>1</sup>Repeat Buyers exclude Habitual Buyers

GMS per active buyer continues to show meaningful improvement





<sup>&</sup>lt;sup>1</sup>TTM GMS per Active Buyer reflects results from the Etsy standalone marketplace

More sellers...with more growth and success on Etsy

**Active Sellers** 

4.5M

+70% Y/Y

**TTM GMS per Seller** 

\$2,483

+34% Y/Y

<sup>\*</sup>An active seller is a seller who has incurred at least one charge from us in the last 12 months. As part of our commitment to integrity and transparency, we continuously monitor the criteria for disqualifying a seller as an active seller. Commencing in the first quarter of 2021, we expanded our disqualifying criteria, but did not apply such criteria to prior periods as the impact of such criteria was immaterial to such periods.



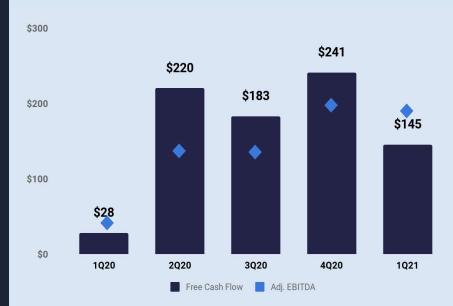
<sup>\*</sup>This slide contains Etsy Marketplace seller information only

# Capital light business model delivers strong Adj. EBITDA and Free Cash Flow

Cash Balance 3/31/21<sup>1</sup>

\$1.7B

#### Adj. EBITDA & Free Cash Flow<sup>2</sup> (\$M)



<sup>&</sup>lt;sup>1</sup>Cash and Cash Equivalents and Short-term Investments

<sup>&</sup>lt;sup>2</sup>Reconciliation of non-GAAP financial measures is contained in the Appendix. Free Cash Flow is based on net cash provided by operating activities, PP&E, and development of internal use software

# Guidance for GMS, Revenue and Adjusted EBITDA

	Q2 21 Consolidated Guidance May 5, 2021
GMS (\$)	~\$2.8B-\$3.1B
GMS Growth (%)	5% - 15%
Revenue (\$)	~\$493M-\$536M
Revenue Growth (%)	15% - 25%
Adj. EBITDA* (\$)	~\$129M-\$144M
Adj. EBITDA Margin (%)	25% - 28%

 $\label{prop:eq:adjusted} \mbox{Adjusted EBITDA margin assumes the midpoint of our revenue guidance}.$ 

Key factors potentially impacting our Q2 2021 guidance are contained in the Appendix.

<sup>\*</sup>Reconciliation of non-GAAP financial measures is contained in the Appendix. We are not able at this time to provide GAAP targets for net income or net income margin or to reconcile Adjusted EBITDA or Adjusted EBITDA margin to those amounts because of the unreasonable effort of estimating certain items that are excluded from non-GAAP Adjusted EBITDA, including, for example, provision or benefit for income taxes and foreign exchange gain or loss, the effect of which may be significant.

# Q2 21 Adjusted EBITDA Margin Drivers

Scale for illustrative purposes only



Q&A

# Appendix

# Key factors impacting our Q2 Guidance

#### We anticipate that the key factors impacting Q2 GMS and revenue growth will be:

- Headwinds and tailwinds, including but not limited to the following: macro factors including the shift in spend from offline to online, economic
  environment, competitive dynamics, retail store closures and reopenings, consumer confidence and spending patterns, government stimulus,
  job losses and weather events; and Etsy-specific factors including demand for face masks and mask adjacent items, frequency of new buyer
  cohorts, and the year-over-year comparisons from a significant acceleration of growth in Q2 2020.
- Continued visit growth and conversion rate improvements driven by global product launches enhancing the buying experience.
- Incremental GMS and brand awareness from marketing investments.
- The continued impact from Offsite Ads, which is expected to generate incremental revenue in the form of an advertising fee from sellers.
- Additional external factors that may offset some growth include: changes to sales taxes and VAT, regulatory changes, currency fluctuations, global elections and political uncertainty, and the potential for geopolitical events that impact trade and mindshare, including, among other things, the COVID-19 pandemic including vaccine roll-outs and resulting impact on consumer behavior.

#### We anticipate that the key factors impacting our Q2 Adjusted EBITDA will be:

 Planned investments in product development, employees, technology infrastructure, and marketing, including investments in channels with more speculative and/or long-term returns.

<sup>\*</sup>These and other risks and uncertainties are more fully described in our filings with the SEC.

# Condensed Consolidated Statement of Operations

	1Q21	1Q20
(in thousands)	10,21	1020
(III tilousanus)		
Revenue	\$550,646	\$228,055
Cost of revenue	142,917	82,416
Gross profit	407,729	145,639
Marketing	151,204	48,505
Product development	53,706	37,782
General and administrative	52,182	33,987
Operating expenses	257,092	120,274
Income from operations	150,637	25,365
Other income (expense), net	7,091	(15,672)
(Provision) benefit for income taxes	(13,962)	2,829
Net income	\$143,766	\$12,522

Net income per share — diluted

\$0.10

\$1.00

# Condensed Consolidated Statement of Cash Flows

	Three months ended 3/31/21	Three months ended 3/31/20
(in thousands)		
Net Income	\$143,766	\$12,522
Net cash provided by operating activities	148,465	29,664
Net cash (used in) provided by investing activities	(181,010)	6,093
Net cash used in financing activities	(39,378)	(32,678)
Effect of exchange rate changes on cash	(8,498)	(4,018)
Net decrease in cash, cash equivalents, and restricted cash	(80,421)	(939)
Cash, cash equivalents, and restricted cash at the beginning of the period	1,249,440	448,634
Cash, cash equivalents, and restricted cash at the end of the period	\$1,169,019	\$447,695

# Condensed Consolidated Balance Sheets

683,774

\$2,497,411

\$1,244,099

425,119

146.806

22,605

112,495

453,365

\$2,404,489

\$40,883

146,806

412,077

1,062,299

1,662,065

742,424

\$2,404,489

#### As of March 31, 2021 As of December 31, 2020 (in thousands) Cash and cash equivalents \$1.163.678 Short-term investments 502,569 Funds receivable and seller accounts 158.104 Accounts receivable, net 22,991 Property and equipment, net 107,960 Other current and non-current assets 542.109 Total assets \$2,497,411 Accounts payable \$16,386 Funds payable and amounts due to sellers 158,104 Long-term debt, net 1,302,345 Other current and non-current liabilities 336,802 **Total liabilities** 1,813,637 Total stockholders' equity

Total liabilities and stockholders' equity

# Reconciliation of Quarterly Net Income to Adj. EBITDA

Three months anded 2/21/21

Three months anded 2/21/20

	Three months ended 3/31/21	Three months ended 3/31/20
(in thousands)		
Net income	\$143,766	\$12,522
Excluding:		
Interest and other non-operating expense, net	706	6,354
Provision (benefit) for income taxes	13,962	(2,829)
Depreciation and amortization	13,080	15,163
Stock-based compensation expense	20,351	13,811
Foreign exchange (gain) loss	(7,797)	9.318
Acquisition-related expenses	-	717
Adjusted EBITDA	\$184,068	\$55,056
Divided by:		
Revenue	\$550,646	\$228,055
Adjusted EBITDA margin	33%	24%

# Reconciliation of Operating Cash Flow to Free Cash Flow

Free cash flow is considered to be a non-GAAP financial measure. We believe that free cash flow, which measures our ability to generate cash from our business operations, is an important financial measure for use in evaluating the company's financial performance. Free cash flow should be considered in addition to, rather than as a substitute for, consolidated net income as a measure of our performance and net cash provided by operating activities as a measure of our liquidity. We believe it is important to view free cash flow as a measure that provides supplemental information to our Consolidated Statements of Cash Flows.

	Three months Three	months ended
	ended 3/31/21	3/31/20
(in thousands)		
Net cash provided by operating activities	\$148,465	\$29,664
Purchases of property and equipment	(526)	(567)
Development of internal-use software	(3,226)	(1,261)
Free Cash Flow	\$144,713	\$27,836