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Stryker

Physio-Control International, Inc

February 16, 2016

Forward looking statement

This press release contains information that includes or is based on forward-looking statements within the meaning of the federal securities law that are subject to various risks and uncertainties that could cause our actual results to differ materially from those expressed or implied in such statements. Such factors include, but are not limited to: weakening of economic conditions that could adversely affect the level of demand for our products; pricing pressures generally, including cost-containment measures that could adversely affect the price of or demand for our products; changes in foreign exchange markets; legislative and regulatory actions; unanticipated issues arising in connection with clinical studies and otherwise that affect U.S. Food and Drug Administration approval of new products; changes in reimbursement level from third-party payors; a significant increase in product liability claims; the ultimate total cost with respect to the Rejuvenate and ABG II matter; the impact of investigative and legal proceedings and compliance risks; resolution of tax audits; the impact of the federal legislation to reform the United States healthcare system; changes in financial markets; changes in the competitive environment; our ability to integrate acquisitions; and our ability to realize anticipated cost savings. Additional information concerning these and other factors is contained in our filings with the U.S. Securities and Exchange Commission, including our Annual Report on Form 10-K and Quarterly Reports on Form 10-Q.

Strategic rationale

- Provides access to a market leading and fast growing portfolio of innovative products with a proven history of success
- Brings balanced and broad offering with outcomes data that clinically and financially validates the success of these products
- Accelerates Medical's growth profile with access to a new adjacent market while gaining a more balanced mix of disposable versus capital offerings
- Provides Medical with additional clinical sales capabilities
- Deepens Medical's relationship with existing customers

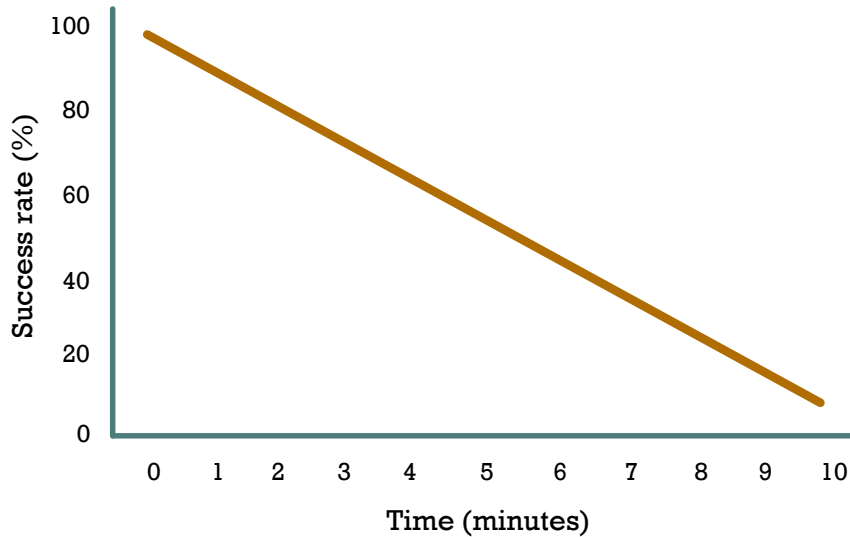
Physio-Control business summary

- Privately-held Physio-Control develops, manufactures and markets monitors/defibrillators, AEDs and CPR assist devices along with data management and support services to support caregivers in saving lives
- Long history of innovation with products that target urgent patient care, specifically designed to improve survival rates and patient outcomes
- Headquarters, production, manufacturing and R&D located in Redmond, Washington with additional facilities in Duluth, Minnesota, Northern Ireland, Sweden and The Netherlands
- Full fiscal year 2015 sales of \$503M, 6% constant currency growth (60% US, 40% OUS)
- Company was founded in 1955

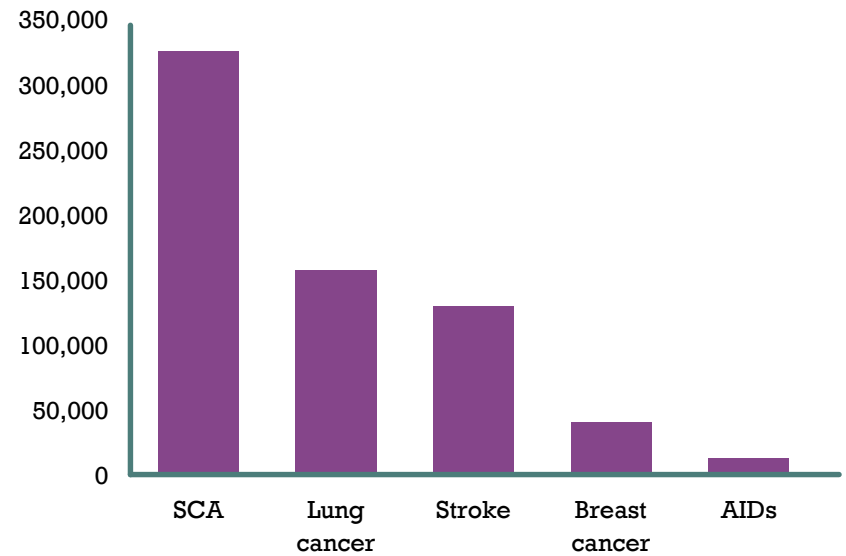
Cardiovascular disease

Effective response to sudden cardiac arrest requires defibrillators at each step of emergency response chain

Success rates decrease 7–10% each minute



Annual US deaths



Sudden Cardiac Arrest (SCA) remains one of the leading killers in the US and abroad

Only one solution for sudden cardiac arrest

Workplace & Community



Emergency Readiness

Consumer: medically indicated worried wealthy

Enterprise/large installations

Small and mid-size installations

Physician and dental offices

Prehospital



Center of Clinical Care

Police

BLS/volunteer (private & public)

Fire

ALS (private & public)

Air ambulance

Hospital



Center of Code Activity

Non-medical areas

Catheterization Lab (PCI)

Emergency department

Code committees/crash cart

Transport

Other (OR, ICU, EP)

Significant call pattern overlap with Stryker Medical

Physio-Control business offering

Key Product Categories (56% of Sales)

Manual Products	Automated Defibrillators (AED)		Circulatory Assist Devices		
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LIFEPAK 15

Pre



LIFEPAK 20

Hosp



LIFEPAK 1000

W&C



LIFEPAK CR+ AED

Pre



True CPR Coaching

Pre



LUCAS 2

Hosp

Complementary Product & Service Categories (44% of Sales)

Accessories / Disposables	Services		Data Solutions	
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QUIK-COMBO
Pacing /
Defibrillation / ECG
Electrodes



REDI-CHARGE
Base, Adapter
Tray & Lithium-
ion Battery



Health EMS



LIFENET

Sales Channel Key:

Pre

Pre-Hospital

Hosp

Hospital

W&C

Workplace &
Community

Physio-Control transaction

- All cash transaction for \$1.28B, funded with cash and newly issued debt
- Full fiscal year 2015 sales of \$503M, 6% constant currency growth (60% US, 40% OUS)
- Transaction is expected to be slightly accretive to 2016 adjusted EPS
- Transaction is subject to the Hart-Scott-Rodino Antitrust Improvements Act and other customary closing conditions.
- Closing expected in the second quarter of 2016