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June 2, 2015

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FORWARD LOOKING STATEMENT

Certain statements made in the presentation may contain information that includes or is based on forward-looking statements within the meaning of the federal securities law that are subject to various risks and uncertainties that could cause our actual results to differ materially from those expressed or implied in such statements. Such factors include, but are not limited to: weakening of economic conditions that could adversely affect the level of demand for our products; pricing pressures generally, including cost-containment measures that could adversely affect the price of or demand for our products; changes in foreign exchange markets; legislative and regulatory actions; unanticipated issues arising in connection with clinical studies and otherwise that affect U.S. Food and Drug Administration approval of new products; changes in reimbursement levels from third-party payors; a significant increase in product liability claims; the ultimate total cost with respect to the Rejuvenate and ABG II matter; the impact of investigative and legal proceedings and compliance risks; resolution of tax audits; the impact of the federal legislation to reform the United States healthcare system; changes in financial markets; changes in the competitive environment; our ability to integrate acquisitions; and our ability to realize anticipated cost savings as a result of workforce reductions and other restructuring activities. Additional information concerning these and other factors is contained in our filings with the U.S. Securities and Exchange Commission, including our Annual Report on Form 10-K and Quarterly Reports on Form 10-Q.

A copy of this presentation will be available on the Events & Presentations page of the For Investors section of our website at www.Stryker.com.

MISSION

TOGETHER WITH OUR CUSTOMERS, WE ARE DRIVEN TO MAKE HEALTHCARE BETTER.

VALUES

INTEGRITY
We do what's right

ACCOUNTABILITY
We do what we say

PEOPLE
We grow talent

PERFORMANCE
We deliver

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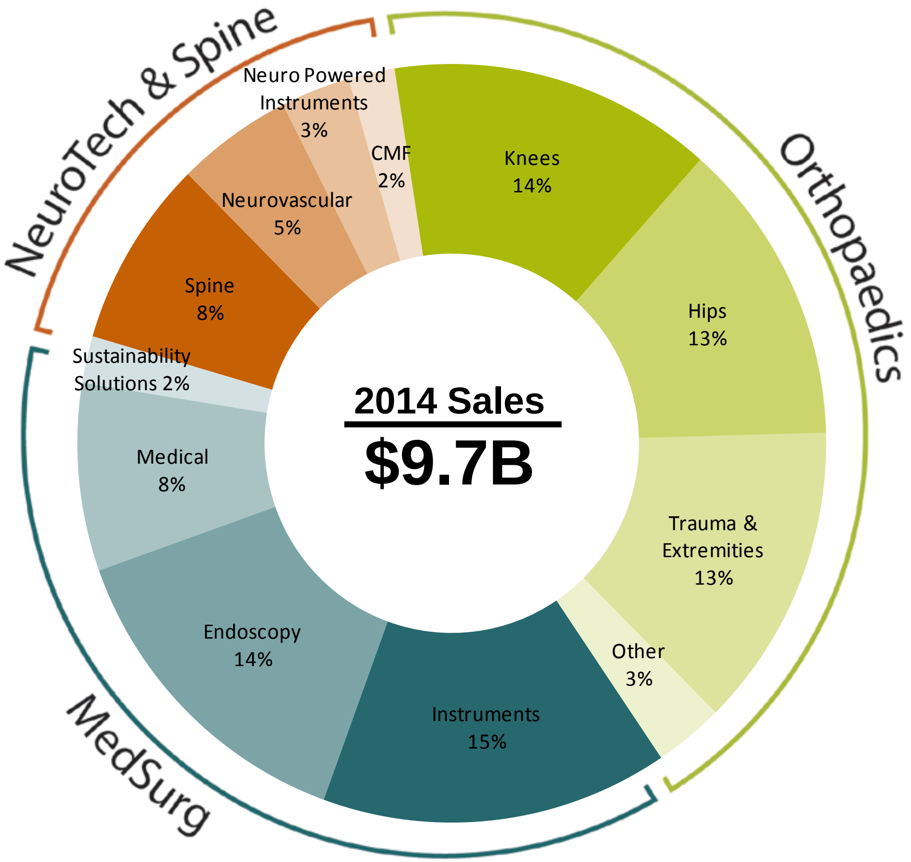
GLOBAL MEDTECH LEADER

- Pursuing global market leadership in three segments
- Growing through business unit specialization



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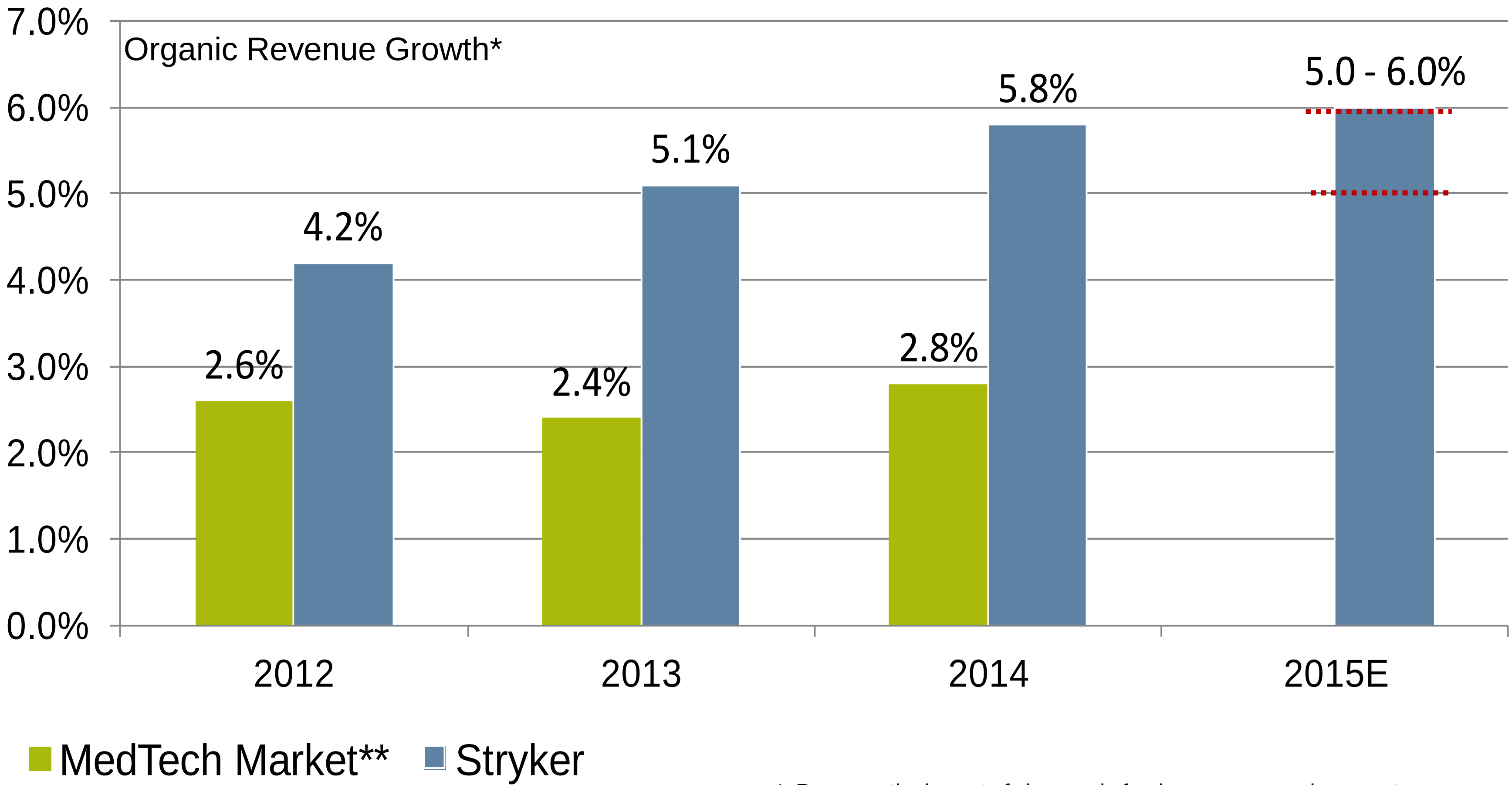
GROWTH AT THE HIGH END OF MEDTECH



* Removes the impact of changes in foreign currency exchange rates, divestitures (not applicable to Stryker) and the first twelve months of acquisition sales that affect the comparability and trend of sales

** Based on Company research of 20 representative MedTech companies

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KEY GROWTH DRIVERS

Drive market adoption of robotic-arm assisted surgery

Mako Total Hip Arthroplasty (THA)

Mako Partial Knee Arthroplasty (PKA)

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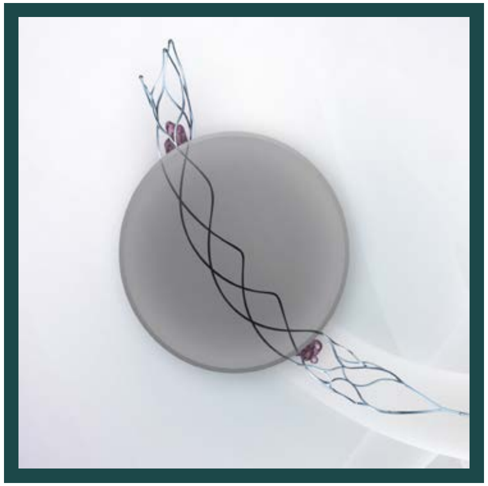
KEY GROWTH DRIVERS

Expand portfolio and selling teams in high growth segments

- Extremities, Neurotechnology, Sports Medicine

ReUnion Shoulder Platform

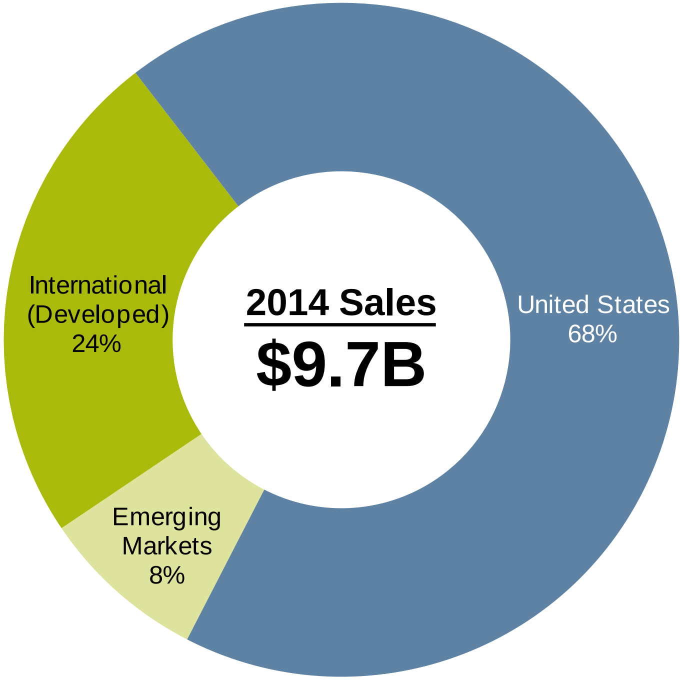


Trevo XP ProVue Retriever

Pivot Hip Arthroscopy

KEY GROWTH DRIVERS

- Accelerate growth in Europe with Trans-Atlantic operating model
- Expand Trauson outside of China
- Continued expansion of emerging markets
- Recover in Japan



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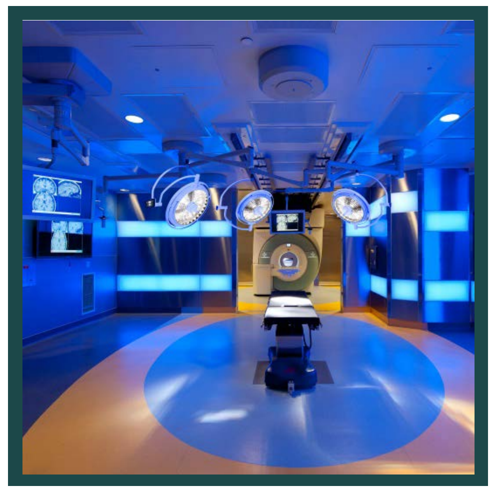
KEY GROWTH DRIVERS

Ramp up growth of recent acquisitions

Patient Safety Technologies, Inc.
SurgiCount Safety-Sponge System



Berchtold Holding AG
Integrated MRI Suite, including Stryker Navigation

Small Bone Innovations, Inc. (SBi)
STAR Total Ankle Replacement System

FOCUSED ON INNOVATION

- Demonstrating commitment to internal innovation
- Driving innovation with products and services
- Focused on improved outcomes & delivering greater cost savings/efficiencies

+12%
4 Year CAGR R&D*

Nearly 2x the MedTech average R&D CAGR**

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* 4 year CAGR is for periods 2011 – 2014

** Based on Company research of representative MedTech companies

OPERATING LEVERAGE INITIATIVES

- Amplify the GQ&O cost reduction program
- Reduce inventories through product rationalization
- Drive SG&A savings via shared services
- Simplify and rationalize our information technology footprint

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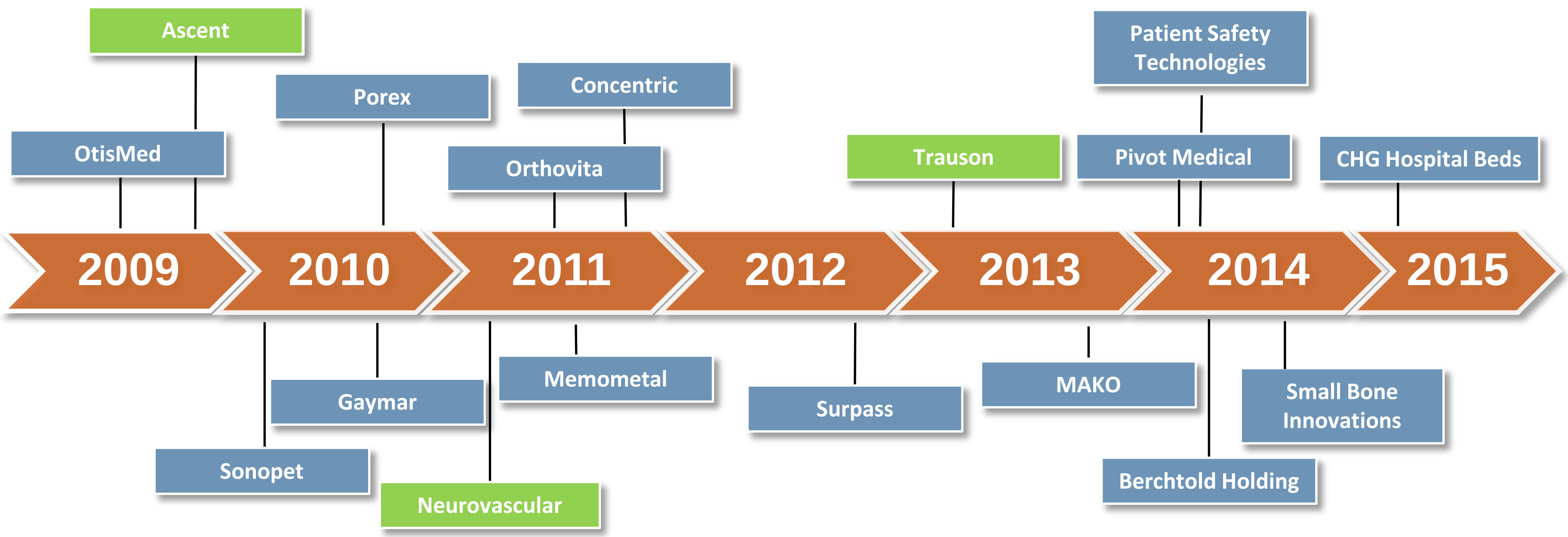
CONTINUED STRENGTH THROUGH M&A



- Targeting core and key adjacent markets
- Accelerate our top line, drive innovation

Core Business
Adjacency

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CAPITAL DEPLOYMENT

- M&A to drive sales growth and innovation

  Focused on driving sales growth in core and adjacent markets

  Guidelines: - generally to exceed cost of capital by year 3

  - target 12.5% + IRR

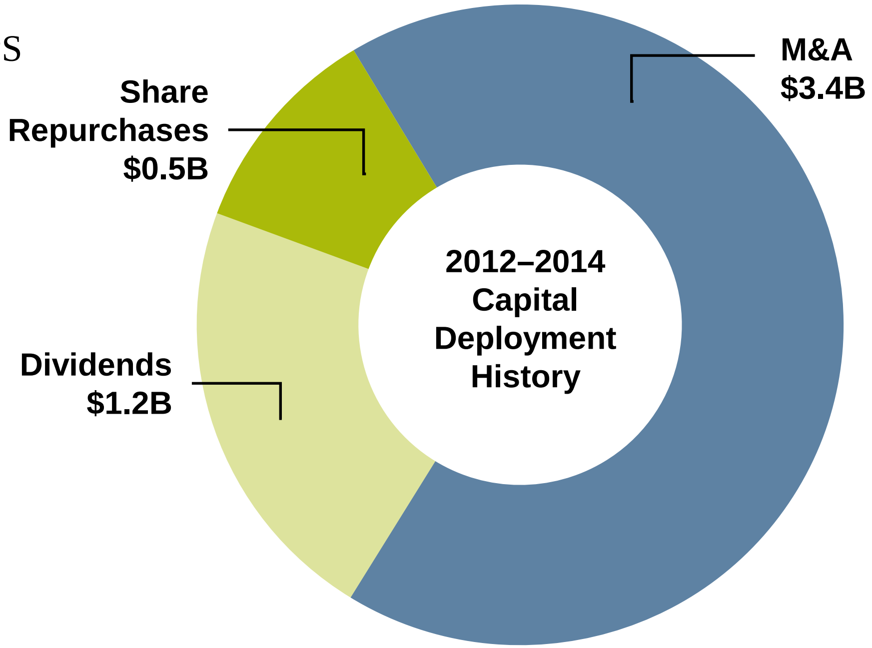
- Dividend growth

  Dividend per share CAGR of 20% since 2010

  Committed to increasing the dividend at or above EPS

- Share repurchases

  Residual share buybacks over time impacted by M&A timing



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STRYKER ADVANTAGE
POSITIONED WELL FOR THE FUTURE

- Global MedTech leader
- Focused on innovation
- Accelerating global growth
- Opportunities to drive operational leverage
- Healthy cash flow and balance sheet

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