



1500 DeKoven Avenue  
Racine, Wisconsin 53403-2552

**Notice of Annual Meeting of Shareholders**

Date: Thursday, July 20, 2017  
Time: 8:00 a.m.  
Place: The Milwaukee Marriott Downtown  
323 East Wisconsin Avenue  
Milwaukee, Wisconsin 53202  
Record Date: May 26, 2017

**Matters to vote on:**

1. Election of the Company-nominated slate of three directors for terms expiring in 2020;
2. Approval of the Modine Manufacturing Company 2017 Incentive Compensation Plan;
3. Advisory vote to approve the Company's named executive officer compensation;
4. Advisory vote on the frequency of shareholder advisory votes on the Company's executive compensation;
5. Ratification of the appointment of the Company's independent registered public accounting firm; and
6. Consideration of any other matters properly brought before the shareholders at the meeting.

By order of the Board of Directors,

A handwritten signature in black ink, appearing to read "M. Kelsey", is written over a light gray circular stamp.

Margaret C. Kelsey  
Vice President, Legal and Corporate  
Communications, General Counsel and  
Secretary

June 20, 2017

**Your vote at the annual meeting is important to us.** Please vote your shares of common stock by using the information contained in your proxy materials to call the toll-free telephone number or log onto the stated Internet address, or by completing the enclosed proxy card and returning it in the enclosed envelope. This proxy statement is solicited on behalf of the Board of Directors for use at the 2017 Annual Meeting of Shareholders. This proxy statement and accompanying proxy card are first being sent to shareholders on or about June 20, 2017.

**Important Notice Regarding the Availability of Proxy Materials for the Annual Meeting of Shareholders to be held on July 20, 2017 – the Notice and Proxy Statement and 2017 Annual Report on Form 10-K are available at [www.proxyvote.com](http://www.proxyvote.com) and [www.modine.com](http://www.modine.com).**

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## ITEM 1 – ELECTION OF DIRECTORS

The Board of Directors (the “Board of Directors” or the “Board”) of Modine Manufacturing Company (the “Company” or “Modine”) nominated three current members of the Board, David J. Anderson, Larry O. Moore and Marsha C. Williams, to stand for election at the 2017 Annual Meeting of Shareholders. If elected, each director would serve until the 2020 Annual Meeting of Shareholders and the election of his or her successor. The persons appointed as proxies will vote “FOR” the election of these nominees, unless instructions to the contrary are given to them. The nominees have indicated that they are able and willing to serve as directors. While it is not anticipated that any of the nominees will be unable to take office, if that happens, the proxies will vote “FOR” the substitute nominee(s) designated by the Board of Directors.

The Company’s Bylaws require that each director retire at the close of the term in which he or she attains the age of 70 years, except that the provision will not apply to any director who has been exempted from it by a resolution passed by a two-third’s vote of the Board of Directors.

The Company’s Amended and Restated Articles of Incorporation provide that the Board of Directors shall be divided into three classes, as nearly equal in number as possible, serving staggered three-year terms. The Board of Directors currently consists of nine members with three classes of three directors each.

In accordance with the Company’s Bylaws, a director shall hold office until (i) the end of such director’s term and until the director’s successor shall have been elected, (ii) there is a decrease in the allowable number of directors, or (iii) his or her death, resignation or removal. Vacancies may be filled by the shareholders or the remaining directors. See *Selection of Nominees to the Board of Directors* below.

### Qualifications of Modine’s Board of Directors

#### Qualifications of Modine’s Board of Directors as a Governing Entity

Modine’s Board consists of proven business and technology leaders from various industries, disciplines and end markets who have the knowledge and experience necessary for a deep understanding of Modine, its products and its businesses. That knowledge and experience has been gained or enhanced in a wide variety of ways, including through years of service on Modine’s Board, employment with industry leaders that have business models and strategies similar to the Company’s or product markets important to the Company, and leadership positions in technologically innovative institutions. The Board benefits from the interplay among a group of directors who have diverse and distinguished backgrounds, which are described in further detail in this section. Modine’s directors are dedicated individuals with high integrity and discipline who have a strong desire to use their skills to govern Modine in a responsible manner.

#### Individual Qualifications of the Members of Modine’s Board of Directors

The Board of Directors’ Corporate Governance and Nominating Committee (the “Nominating Committee”), a committee consisting of all of the independent directors of the Company, has determined that the Board needs certain specialized expertise as well as broad leadership experience to direct the Company to achieve its strategic goals. The Nominating Committee considers the following qualities and experiences to be necessary for the proper functioning of a Board of a responsible, global, technology-driven company:

- Business operations leadership;
- Relevant industry experience;
- Global business experience;
- Financial expertise;
- Technological expertise;
- Corporate governance expertise;
- Financial markets experience; and
- Strategic planning and execution expertise, including mergers and acquisitions experience.

In addition, from time to time, the Nominating Committee considers additional attributes that are more specific to the Company’s strategic and business emphasis at any given point.

A description of the qualities provided by each Board member is included below with the description of the individual's experience and public company directorships, all as of May 26, 2017.

**Board Skills Matrix**

The chart below summarizes the specific qualifications, attributes, and skills for each director. An "X" in the chart below indicates that the item is a specific reason that the director was nominated to serve on the Board. The lack of an "X" does not mean that the director does not possess that qualification or skill. Rather, an "X" indicates a specific area of focus or expertise of a director on which the Board currently relies.

<b>Board of Directors</b>	<b><u>Business Operations Leadership</u></b>	<b><u>Relevant Industry Experience</u></b>	<b><u>Global Business Experience</u></b>	<b><u>Financial Expertise</u></b>	<b><u>Technological Expertise</u></b>	<b><u>Corporate Governance Expertise</u></b>	<b><u>Financial Markets Experience</u></b>	<b><u>Strategic Planning and Execution Expertise</u></b>
Mr. Burke	X	X	X	X	X	X		X
Mr. Anderson	X	X	X	X		X		X
Mr. Bills	X		X		X		X	X
Mr. Cooley			X	X		X	X	X
Dr. Garimella					X			X
Mr. Moore	X	X	X		X			X
Mr. Patterson	X	X	X			X		X
Ms. Williams			X	X		X	X	X
Ms. Yan	X	X	X		X			X

**2017 Nominees for Director**

The Nominating Committee nominated Messrs. David J. Anderson and Larry O. Moore and Ms. Marsha C. Williams for election as directors. Messrs. Anderson and Moore and Ms. Williams are considered independent under the New York Stock Exchange ("NYSE") corporate governance rules. Each of these nominees were last elected to the Board in 2014, at which time they each received the support of not less than 97% of the votes cast.

**The Board of Directors recommends a vote "FOR" Messrs. David J. Anderson and Larry O. Moore and Ms. Marsha C. Williams.**

**Vote Required for Approval**

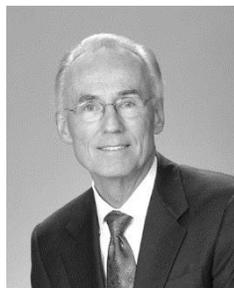
Directors in an uncontested election are elected by a majority of the votes cast by holders of shares of the Company's common stock entitled to vote in the election at a shareholder meeting at which a quorum is present. Because abstentions and broker non-votes are not considered votes cast, they will not have an effect on the vote.

**Name**

**Principal Occupation, Directorships and Qualifications**

***Nominees to be Elected for Terms Expiring in 2020:***

**David J. Anderson**  
Age 69  
Director since 2010



Current Position: Retired.

Experience: Mr. Anderson retired as President and Chief Executive Officer of Sauer-Danfoss Inc., a worldwide leader in the design, manufacture and sale of engineered hydraulic, electric and electronic systems and components. Mr. Anderson served in this capacity and as a director of Sauer-Danfoss Inc. from 2002 until his retirement in 2009. Prior to that time, he served in various senior leadership positions in strategic planning, business development and sales and marketing.

Public Company Directorships: MTS Systems Corporation (Chairman); and Schnitzer Steel Industries Inc.

*Specific Attributes and Skills for Mr. Anderson:*

Expertise

Discussion of Skills and Attributes

Business Operations Leadership

Mr. Anderson acquired his business operations leadership experience as President and CEO of Sauer-Danfoss Inc., where he gained his significant understanding of successful leadership of a growing, global, high-technology, industrial company.

Relevant Industry Experience

Sauer-Danfoss Inc., a company at which Mr. Anderson spent 25 years of his career, develops, manufactures and markets advanced systems for the distribution and control of power in mobile equipment. Over the course of his career with Sauer-Danfoss Inc., Mr. Anderson became thoroughly familiar with the market for products to industrial OEMs.

Global Business Experience

Mr. Anderson has significant global business experience having led the post-merger integration of Sauer-Sundstrand and Danfoss Fluid Power into its end state of 26 manufacturing sites in 11 countries.

Financial Expertise

Mr. Anderson has gained significant financial expertise through his role as President and Chief Executive Officer of Sauer-Danfoss Inc., and as a graduate of the Harvard Advanced Management Program.

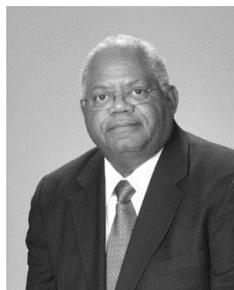
Corporate Governance Expertise

Mr. Anderson currently serves on the board of two international public companies, and formerly served on the board of Sauer-Danfoss Inc.

Strategic Planning and Execution Expertise

Mr. Anderson's strategic planning and execution expertise is a result of his years with Sauer-Danfoss Inc., both as President and Chief Executive Officer and in his prior roles. This experience included leading the successful post-merger integration of Sauer-Sundstrand and Danfoss Fluid Power.

**Larry O. Moore**  
Age 67  
Director since 2010



Current Position: Retired.

Experience: Mr. Moore retired as Senior Vice President, Module Centers & Operations of Pratt & Whitney, a division of United Technologies and a manufacturer of aircraft engines. Mr. Moore served in this capacity from 2002 until his retirement in 2009. Immediately prior to joining Pratt & Whitney, Mr. Moore served in various management positions with Cummins and Ford Motor Company.

*Specific Attributes and Skills for Mr. Moore:*

Expertise

Discussion of Skills and Attributes

Business Operations Leadership

Mr. Moore gained his business operations leadership experience, including experience in low cost country sourcing and operational excellence, at United Technologies where he served as Senior Vice President, Module Centers & Operations of Pratt & Whitney, and at Cummins where he served in various operations management positions.

Expertise

Relevant Industry Experience

Global Business Experience

Technological Expertise

Strategic Planning and Execution Expertise

Discussion of Skills and Attributes

Mr. Moore has a deep understanding of the diesel engine markets for off-highway and commercial truck markets gained over his 23-year career in various positions with Volkswagen of America, Inc., General Motors Corporation and Ford Motor Company, as well as Cummins and Pratt & Whitney.

Mr. Moore has extensive experience working with global industrial companies.

Mr. Moore has acquired significant technological expertise through his roles in multiple technology-driven business enterprises.

Through his affiliations with Pratt & Whitney, Cummins, Ford Motor Company and other global industrial companies, Mr. Moore has obtained significant experience in a variety of strategic planning and execution strategies.

**Marsha C. Williams**

Age 66

Director since 1999



Current Position:

Retired.

Experience:

Ms. Williams retired as Senior Vice President and Chief Financial Officer of Orbitz Worldwide, Inc., an online travel company (July 2007 - December 2010). Prior to joining Orbitz Worldwide, Inc., Ms. Williams was Executive Vice President and Chief Financial Officer (2002 – February 2007) of Equity Office Properties Trust, a real estate investment trust. Prior to that time, Ms. Williams was Chief Administrative Officer of Crate and Barrel and served as Vice President and Treasurer of Amoco Corporation; Vice President and Treasurer of Carson Pirie Scott & Company; and Vice President of The First National Bank of Chicago.

Public Company Directorships:

Chicago Bridge & Iron Company N.V.; Fifth Third Bancorp (Chair of the Board of Directors); and Davis Funds

*Specific Attributes and Skills for Ms. Williams:*

Expertise

Global Business Experience

Financial Expertise

Corporate Governance Expertise

Financial Markets Experience

Strategic Planning and Execution Expertise

Discussion of Skills and Attributes

Ms. Williams was an officer of Orbitz Worldwide, Inc. and is currently a director of several public companies with global operations. In these roles, Ms. Williams has accumulated extensive knowledge of global finance, capital management, internal controls and human resources.

As Vice President and Chief Financial Officer of Orbitz Worldwide, Inc., and Executive Vice President and Chief Financial Officer of Equity Office Properties Trust, Ms. Williams gained significant financial acumen relating to complex, global companies.

Ms. Williams serves on the board of several public companies, and is the Chair of the Fifth Third Bancorp Board of Directors.

As the former Vice President and Chief Financial Officer of Orbitz Worldwide, Inc., Executive Vice President and Chief Financial Officer of Equity Office Properties Trust, and Chair of Fifth Third Bancorp, Ms. Williams has significant experience in the financial markets in which the Company competes for financing.

Ms. Williams has engaged in all facets of strategic planning and execution, particularly through her roles with Orbitz Worldwide, Inc. and Equity Office Properties Trust.



Expertise

Relevant Industry Experience

Discussion of Skills and Attributes

Mr. Burke has unique knowledge of the challenges, risks and opportunities facing a global supplier of thermal management products to global customers gained through his experience with the Company as well as at Visteon Corporation and Ford Motor Company. Mr. Burke's membership on the Board and leadership of the Company's Executive Council help to ensure that the Board is linked to the Company's management and operations.

Global Business Experience

Mr. Burke's extensive operational and technical managerial experience at Ford Motor Company, Visteon Corporation and the Company provide him with significant insight and experience in the operations, challenges and complex issues facing global manufacturing businesses.

Financial Expertise

Mr. Burke has gained significant financial expertise through his role as President and Chief Executive Officer of the Company, and as a director and member of the Audit Committee of USG Corporation.

Technological Expertise

Mr. Burke has a strong background in and knowledge of thermal management technology.

Corporate Governance Expertise

Mr. Burke has gained significant corporate governance experience in his role as President and Chief Executive Officer of the Company and as a director of USG Corporation.

Strategic Planning and Execution Expertise

As President and Chief Executive Officer of the Company, Mr. Burke has played an integral role in the Company's short- and long-term strategic planning processes.

**Charles P. Cooley**  
Age 61  
Director since 2006



Current Position: Retired.

Experience: Mr. Cooley retired as Senior Vice President and Chief Financial Officer of The Lubrizol Corporation, a specialty chemical company (April 2009 – September 2011). Mr. Cooley joined The Lubrizol Corporation as Vice President, Treasurer and Chief Financial Officer (April 1998 – July 2005) and subsequently served as its Senior Vice President, Treasurer and Chief Financial Officer (July 2005 – April 2009). Prior to joining The Lubrizol Corporation, Mr. Cooley was Assistant Treasurer of Corporate Finance, Atlantic Richfield Company (ARCO) and Vice President, Finance, ARCO Products Company.

Public Company Directorships: KeyCorp

*Specific Attributes and Skills for Mr. Cooley:*

Expertise

Global Business Experience

Discussion of Skills and Attributes

Mr. Cooley served as Chief Financial Officer of The Lubrizol Corporation, a company with extensive operations throughout the world.

Financial Expertise

Mr. Cooley has substantial experience as Chief Financial Officer of The Lubrizol Corporation including extensive knowledge of complex accounting issues, capital management and internal controls.

Corporate Governance Expertise

In his role as Chief Financial Officer of The Lubrizol Corporation, Mr. Cooley gained significant experience implementing effective corporate governance practices. In addition, Mr. Cooley serves on the board of another public company.

Financial Markets Experience

As Chief Financial Officer of The Lubrizol Corporation, Mr. Cooley had significant experience in the financial markets in which the Company competes for financing.

Strategic Planning and Execution Expertise

Mr. Cooley has been heavily engaged in strategic planning activities throughout his career, particularly through his numerous roles with The Lubrizol Corporation.



**Christine Y. Yan**  
Age 51  
Director since May 2014



**Current Position:** President of Asia, Stanley Black & Decker, Inc., a diversified global provider of power and hand tools, Engineered Fastening Systems for Automotive and other industries, and Electronic Security and Monitoring Systems (since October 2014).

**Experience:** Prior to her current role, Ms. Yan held a variety of positions with Stanley Black & Decker, including President of Storage and Workspace Systems, integration leader of Stanley Engineered Fastening Group, President of the Americas business of Stanley Engineered Fastening, and President of Stanley Engineered Fastening's Global Automotive business.

*Specific Attributes and Skills for Ms. Yan:*

Expertise

Business Operations  
Leadership

Relevant Industry  
Experience

Global Business  
Experience

Technological Expertise

Strategic Planning and  
Execution Expertise

Discussion of Skills and Attributes

Ms. Yan gained her business operations experience as the leader of various business units within Stanley Black & Decker, Inc.

Ms. Yan has gained a significant understanding of the vehicular industry through her experience in various positions, including as President, with Stanley Engineered Fastening's Global Automotive business.

Ms. Yan's experience as President of Asia, Stanley Black & Decker, Inc. and President of Stanley Engineered Fastening's Global Automotive business and as General Manager of China Operations for Emhart Teknologies has provided Ms. Yan with significant insight into international business and, in particular, business in China.

Ms. Yan's engineering background and past and current positions at Stanley Black & Decker, Inc. have provided her with significant exposure to and experience with technologically sophisticated business operations.

Ms. Yan has acquired substantial expertise in strategic planning as the leader of numerous significant business units within Stanley Black & Decker, Inc.

## **CORPORATE GOVERNANCE**

The Company's business is managed under the direction of its Board of Directors, pursuant to its Amended and Restated Articles of Incorporation, its Bylaws and the laws of the State of Wisconsin. Members of the Board of Directors are kept informed of the Company's operations through discussions with the CEO and key members of management, by reviewing materials provided to them, and by participating in meetings of the Board of Directors and its committees.

The Company reviews and evaluates its corporate governance policies and practices, particularly in light of the rules of the Securities and Exchange Commission ("SEC") and the NYSE, and believes that its current policies and practices meet these requirements. The Company's corporate governance policies, including its Guidelines on Corporate Governance and charters for committees of the Board, are available on its website, [www.modine.com](http://www.modine.com), and are also available in print to any shareholder or other interested person upon request.

### **Code of Conduct**

The Company's Code of Conduct (the "Code") summarizes the compliance and ethical standards and expectations the Company has for all of its employees (including the principal executive officer, principal financial officer and principal accounting officer) and directors with respect to their conduct in furtherance of Company business. It contains procedures for reporting suspected violations of the Code, including procedures for the reporting of questionable accounting or auditing matters or other concerns regarding accounting, internal accounting controls or auditing matters. The Company has established a Business Ethics Program that includes an Internet and phone Helpline through which employees and others may report concerns regarding such matters in confidence and, if desired, anonymously. A copy of the Code, as well as further information regarding the Business Ethics Program, is available on the Company's website, [www.modine.com](http://www.modine.com). These materials are also available in print to any shareholder or other interested person upon request. If we make any substantive amendment to the Code, we will disclose the nature of such amendment on our website or in a current report on Form 8-K. In addition, if a waiver of the Code is granted to an executive officer or director, we will disclose the nature of such waiver on our website, in a press release or in a current report on Form 8-K.

### **Director Independence**

The Company's Guidelines on Corporate Governance require that a majority of the Board's members be independent. The Company also believes it is in its best interest to have the President and CEO of the Company serve as a director. At a minimum, to qualify as "independent," a director must meet the independence standards of the NYSE. The Nominating Committee assesses independence on a regular basis, and each director is responsible for bringing any changes in his or her status that may affect his or her independence to the attention of the Nominating Committee. In addition, on an annual basis the directors complete a questionnaire prepared by the Company that is designed to elicit information that the Board uses to assess director independence. At least annually, the Board reviews the relationships that each director has with the Company. Only those directors that the Board affirmatively determines have no material relationship with the Company, and who do not have any of the relationships that prevent independence under the standards of the NYSE, are considered to be independent directors.

The Board has determined that all of the current directors, other than Mr. Burke, are independent within the meaning of the listing standards of the NYSE. The Board concluded that none of these directors has any of the relationships with the Company set forth in the NYSE listing standards or any other business or other relationships with the Company that would preclude a determination of his or her independence. Mr. Burke is not independent due to his position as President and CEO of the Company.

### **Certain Relationships and Related Party Transactions**

The Code requires that all officers, employees and directors of the Company avoid any situation that conflicts with the proper discharge of his or her responsibility to the Company or that impairs his or her ability to exercise independence of judgment with respect to the transactions in which he or she is involved for the Company. Significant transactions with the Company's officers, employees or directors, their relatives, or enterprises in which they have material interests, are not permitted unless such transactions are fully disclosed and approved by the Board of Directors or the Audit Committee as being in the best interest of the Company.

Modine is a large global organization that engages in thousands of purchases, sales and other transactions annually. Modine may enter into purchase and sale transactions with other companies, universities and entities in which members of the Board of Directors are employed or are members of the Board of Directors for such entities. Modine enters into these arrangements in the ordinary course of business and at competitive prices and terms. The Company anticipates that similar transactions may occur in the fiscal year ending March 31, 2018.

At the end of each fiscal year, each director and officer must respond to a questionnaire that requires him or her to identify certain information about his or her immediate family and any transaction or relationship that occurred during the year or any proposed transaction that involves Modine (or any subsidiary or affiliate of Modine) and that individual, his or her immediate family, or any entity with which he, she or such immediate family member is associated. All responses to the questionnaires are reviewed by the Company's Legal Department and shared with the President and CEO, as appropriate. In addition, the Company independently searches its' records for potential transactions with known related parties. Based upon such review, there were no related party transactions with respect to persons who were officers or directors during fiscal 2017.

### **Lead Director**

Marsha C. Williams assumed the position of Lead Director in July 2013. As Lead Director, Ms. Williams presides over meetings of the shareholders, the Board of Directors, and executive sessions of the Board of Directors, and carries out such other duties as directed by the Board of Directors and as listed in the Company's Guidelines on Corporate Governance. The Company believes this leadership structure is in the best interest of the Company's shareholders at present because it allows the Company to benefit from the unique leadership ability that Ms. Williams possesses and from her business and corporate governance experience. The Board does not intend to nominate a Chairman at this time.

### **Risk Oversight**

The Board of Directors has overall responsibility for risk oversight for the Company. Management provides the Board with information on a regular basis to keep the members of the Board of Directors apprised of identified risks. These risks, including financial, organizational, reputational and strategic risks, are reviewed and discussed with the Board as part of the business and operating review conducted at each of the Board's regular meetings. As described below under *Committees of the Board of Directors*, the Board of Directors has delegated certain responsibilities to its committees. The committees have oversight of risks that fall within their areas of responsibility. The Audit Committee has primary oversight of the Company's financial reporting, internal control and compliance risks. The Officer Nomination and Compensation Committee evaluates the risks arising from the Company's compensation policies and programs. Management is responsible for managing risk and the Company's enterprise risk management program.

### **Selection of Nominees to the Board of Directors**

The Nominating Committee considers prospective candidates for Board membership who are recommended by its members, as well as those recommended by management, shareholders and independent consultants hired by the Nominating Committee. The Nominating Committee may also decide to engage a professional search firm to assist in identifying qualified candidates. When such a search firm is engaged, the Nominating Committee sets its fees and scope of engagement.

Once the Nominating Committee identifies a prospective nominee, it initially determines whether to conduct a full evaluation of the candidate. The Nominating Committee makes its initial determination based on the information provided to it with the recommendation of the prospective candidate, as well as the Nominating Committee's own knowledge of the prospective candidate, which may be supplemented by inquiries to the person making the recommendation or others.

The Nominating Committee evaluates the prospective nominee, considering factors it deems appropriate, including the current composition of the Board and the evaluations of other prospective nominees. In assessing candidates, the Board considers the required areas of expertise set forth above in the Board Skills Matrix (business operations leadership; relevant industry experience; global business experience; financial expertise; technological expertise; corporate governance expertise; financial markets experience; and strategic planning, including mergers and acquisitions); additional attributes that are more specific to the Company's strategic direction and business emphasis at any given point; and such additional factors as the individual's education, contribution to the diversity of the Board, and others frequently encountered by a global business.

In choosing a candidate for Board membership, every effort is made to complement and supplement skills within the existing Board and to strengthen any identified areas. Further criteria include a candidate's personal and professional ethics, integrity and values, as well as his or her willingness and ability to devote sufficient time to attend meetings and participate effectively on the Board.

In connection with this evaluation, the Board determines whether to interview the prospective nominee. If an interview is warranted, one or more members of the Board of Directors, and others as appropriate, will interview prospective nominees. After completing the evaluation and interview, the Nominating Committee makes a recommendation to the Board regarding the nomination of a candidate, and the Board acts on that recommendation.

### **Shareholder Nominations and Recommendations of Director Candidates**

The Bylaws of the Company provide that any shareholder who is entitled to vote for the election of directors at a meeting called for such purpose may nominate persons for election to the Board of Directors. Shareholders who desire to *nominate* a person

or persons for election to the Board or to present business at the next annual meeting must comply with the notice requirements in the Company's Bylaws, a copy of which is available from the Company's Secretary. For consideration at the 2018 Annual Meeting of Shareholders, nominations or the presentation of other business must be received by the Secretary no earlier than April 10, 2018 and no later than May 4, 2018. Shareholders who want to submit a *recommendation* for a director candidate for the Board may submit the recommendation to the Board using the procedure described below under *Shareholder and Other Interested Persons' Communication with the Board*. The Nominating Committee intends to evaluate candidates recommended by shareholders in the same manner that it evaluates other candidates. The Nominating Committee requests that it receive any such recommendations by October 4, 2017 for the 2018 Annual Meeting of Shareholders.

### **Shareholder and Other Interested Persons' Communication with the Board**

Shareholders and other interested persons wishing to communicate with the Board of Directors or with a Board member (including the Lead Director) should address communications to the Board or to the particular Board member, c/o Secretary, Modine Manufacturing Company, 1500 DeKoven Avenue, Racine, Wisconsin 53403-2552. In accordance with a process approved by the Board of Directors, the Secretary reviews all such correspondence. The Secretary forwards to the Board a summary of all such correspondence and copies of all correspondence that, in the opinion of the Secretary, deal with the functions of the Board or committees thereof or that she otherwise determines requires their attention. Concerns relating to accounting, internal controls or auditing matters are immediately brought to the attention of the Company's Business Ethics Committee and handled in accordance with procedures established by the Audit Committee with respect to such matters. From time to time, the Board may change the process by which shareholders and other interested persons may communicate with the Board of Directors or its members. Please refer to the Company's website, [www.modine.com](http://www.modine.com), for any changes to this process.

### **Committees of the Board of Directors**

#### ***Audit Committee***

The Audit Committee is a standing committee of the Board of Directors, established in accordance with Section 3(a)(58)(A) of the Securities Exchange Act of 1934, as amended (the "Exchange Act"). The charter of the Audit Committee is available on the Company's website, [www.modine.com](http://www.modine.com).

The Audit Committee is responsible for, among other things, appointing and overseeing the work of the Company's independent registered public accounting firm for the purpose of preparing and issuing an audit report and performing related work, and for discussing with the independent registered public accounting firm appropriate staffing and compensation. The Audit Committee also oversees management's implementation of systems of internal controls; monitors the preparation of quarterly and annual financial reports by management; determines whether the independent registered public accounting firm is independent; and reviews management's programs to monitor and address matters associated with compliance with the Company's Code of Conduct. The functions of the Audit Committee are more fully described below in the *Report of the Audit Committee* in this proxy statement.

The Board of Directors has determined that each member of the Audit Committee is independent as defined in the corporate governance listing standards of the NYSE relating to audit committees. The Board of Directors has also determined that each Audit Committee member satisfies the financial literacy and experience requirements of the NYSE, and that Mr. Cooley (the Chair of the Committee) and Mr. Anderson qualify as audit committee financial experts within the meaning of the SEC rules.

#### ***Officer Nomination and Compensation Committee***

The Officer Nomination and Compensation Committee of the Board of Directors (the "ONC Committee") is composed exclusively of non-employee, independent directors with no business relationship with the Company, other than in their capacity as directors, and no interlocking relationships with the Company that are subject to disclosure under the rules of the SEC related to proxy statements. The charter of the ONC Committee is available on the Company's website, [www.modine.com](http://www.modine.com).

The ONC Committee oversees and provides strategic direction to management regarding the Company's executive compensation practices. The ONC Committee reviews the performance of the executive officers, other than the CEO, and works in conjunction with the Nominating Committee to review the performance of the CEO; reviews candidates for positions as officers; makes recommendations to the Board on certain officer candidates; makes recommendations to the Board on compensation of the CEO; determines, with the CEO's recommendations, the compensation of non-CEO executive officers and other officers of the Company; considers recommendations made by its independent compensation consultant relating to director compensation and presents those recommendations to the Board; administers the incentive compensation plans in which executive officers and directors participate; and reviews the Company's benefit programs made available to some or all salaried employees of the Company.

Mr. Burke, as President and CEO, recommends to the ONC Committee any compensation changes affecting the Company's officers, including the named executive officers, other than himself. Mr. Burke presents to the ONC Committee the performance

and leadership behavior goals and expectations of each such officer and the level of achievement of those goals as well as the Company's performance during the fiscal year. The ONC Committee reviews Mr. Burke's recommendations and either approves or does not approve any compensation matters affecting such officers of the Company. Mr. Burke has no role in setting his own compensation.

In fiscal 2017, the ONC Committee retained Farient Advisors LLC ("Farient") as its independent executive compensation consultant. Farient reports directly to the ONC Committee and provides no services to the Company. The ONC Committee has determined that Farient is independent under the NYSE Listing Standards. A representative of Farient attends meetings of the ONC Committee upon invitation by the Chair of the ONC Committee, either by phone or in person, and communicates with the Chair between meetings as necessary. Farient conducted a comprehensive benchmarking analysis of the Company's pay levels for the CEO, non-CEO executive officers and other officers of the Company, by pay component, using proxy data of the peer companies and compensation survey data. In addition, Farient benchmarked the Company's executive pay programs and practices, including severance and change-in-control arrangements, as well as its goals and performance. The ONC Committee considered Farient's analyses in making its decisions; however, the ONC Committee made all decisions regarding the compensation of Modine's officers, including its NEOs (except for the CEO, whose compensation is set by the full Board). Additionally, Farient regularly updated the ONC Committee on regulatory and market trends and assisted with the benchmarking of Board of Director compensation practices and levels.

### **Compensation Committee Interlocks and Insider Participation**

None of our executive officers currently serves, or has served during the last year, as a member of the board of directors or compensation committee of any entity that has one or more executive officers serving on our Board of Directors or Compensation Committee.

### ***Corporate Governance and Nominating Committee***

The Nominating Committee develops and implements policies and practices relating to corporate governance matters, including reviewing and monitoring implementation of the Company's Guidelines on Corporate Governance and the Code of Conduct; develops and reviews background information on prospective nominees to the Board and makes recommendations to the Board regarding such persons; supervises the Board's annual self-evaluation; and works with the ONC Committee, as appropriate, to review and monitor succession plans relating to the CEO and to evaluate the performance of the CEO. The Nominating Committee is composed exclusively of independent directors with no business relationship with the Company, other than in their capacity as directors, and no interlocking relationships with the Company that are subject to disclosure under the rules of the SEC related to proxy statements. The charter of the Nominating Committee is available on the Company's website, [www.modine.com](http://www.modine.com).

### ***Technology Committee***

The Technology Committee reviews and makes recommendations, as appropriate, to the entire Board of Directors on major strategies and other subjects related to the Company's approach, emphasis, and direction with regard to technical innovation and opportunities; the technology acquisition process to assure ongoing business growth; and development and implementation of measurement and tracking systems important to successful innovation. The charter of the Technology Committee is available on the Company's website, [www.modine.com](http://www.modine.com).

### **Board Meetings and Committees**

The Board of Directors held seven meetings during the fiscal year ended March 31, 2017 and had the following four standing committees: Audit; Officer Nomination and Compensation; Corporate Governance and Nominating; and Technology.

In July of each year, the Board selects the members of each of the committees. All incumbent directors attended at least 75 percent of the aggregate of the Board meetings and meetings of committees on which he or she served during fiscal 2017.

The following table lists the members of each of the standing committees and the number of meetings held by each committee during fiscal 2017:

<u>Name</u>	<u>Audit</u>	<u>ONC</u>	<u>Nominating</u>	<u>Technology</u>
David J. Anderson	X		X	X
David G. Bills	X		X	X
Thomas A. Burke				
Charles P. Cooley	Chair	X	X	
Suresh V. Garimella		X	X	Chair
Larry O. Moore		X	X	X
Christopher W. Patterson	X	Chair	X	
Marsha C. Williams			Chair	
Christine Y. Yan	X		X	X
<u>Total Number of Meetings</u>	<u>8</u>	<u>4</u>	<u>3</u>	<u>2</u>

Attendance at the Annual Meeting. Although the Company does not have a formal policy that its directors attend the Annual Meeting of Shareholders, it expects them to do so and the Company's directors historically have attended these meetings. All of the directors attended the 2016 Annual Meeting of Shareholders. The Board of Directors conducts a regular meeting immediately after the Annual Meeting of Shareholders.

## SECURITY OWNERSHIP OF CERTAIN BENEFICIAL OWNERS AND MANAGEMENT

The following table sets forth information regarding the beneficial ownership of shares of the Company's common stock as of May 26, 2017 by persons known by the Company to beneficially own more than five percent of the outstanding shares:

<u>Name and Address of Owner</u> (1)	Number of Shares	
	<u>Nature of Interest</u>	<u>Percent of Class</u>
Frontier Capital Management Co. LLC (2) 99 Summer Street Boston, MA 02110	4,675,116	9.34
Victory Capital Management Inc. (3) 4900 Tiedeman Rd., 4th Floor Brooklyn, OH 44144	3,590,461	7.17
The Vanguard Group (4) 100 Vanguard Blvd. Malvern, PA 19355	3,524,039	7.04
Dimensional Fund Advisors LP (5) Building One 6300 Bee Cave Road Austin, Texas, 78746	3,181,913	6.35
BlackRock, Inc. (6) 40 East 52nd St. New York, NY 10022	3,007,184	6.00
Mario J. Gabelli and affiliates (7) One Corporate Center Rye, New York 10580-1435	2,934,391	5.86

- (1) The number of shares is as of the date the shareholder reported the holdings in filings under the Exchange Act, unless more recent information was provided. The above beneficial ownership information is based on information furnished by the specified persons and is determined in accordance with Exchange Act Rule 13d-3, and other facts known to the Company.
- (2) Based on Amendment No. 3 to Schedule 13G filed under the Exchange Act on February 10, 2017, Frontier Capital Management Co., LLC has the sole power to vote or direct the vote of 1,857,672 shares and the sole power to dispose or direct the disposition of 4,675,116 shares.
- (3) Based on Amendment No. 3 to Schedule 13G filed under the Exchange Act on February 10, 2017, Victory Capital Management Inc. has the sole power to vote or direct the vote of 3,493,119 shares and sole power to dispose or direct the disposition of the reported shares.
- (4) Based on Amendment No. 3 to Schedule 13G filed under the Exchange Act on February 10, 2017, The Vanguard Group ("Vanguard") has the sole power to vote 56,825 shares, shared power to vote 13,300 shares, the sole power to dispose or direct the disposition of 3,456,314 shares, and shared power to dispose or direct the disposition of 67,725 shares. Vanguard Fiduciary Trust Company and Vanguard Australia, Ltd., each a wholly owned subsidiary of Vanguard, are beneficial owners of 54,425 shares and 15,700 shares, respectively, as a result of serving as investment managers to their respective clients.
- (5) Based on Schedule 13G filed under the Exchange Act on February 9, 2017, Dimensional Fund Advisors LP ("DFA") has the sole power to vote or direct the vote of 3,006,344 shares and the sole power to dispose or direct the disposition of 3,181,913 shares. DFA is a registered investment adviser to four mutual funds and serves as investment manager or sub-

adviser to various other clients (the “Funds”). In these roles, DFA or its subsidiaries (together, “Dimensional”) may possess voting and/or investment power over securities of the Company that are owned by the Funds, and it may be deemed to be the beneficial owner over such shares. Dimensional disclaims beneficial ownership of such securities.

- (6) Based on Amendment No. 4 to Schedule 13G filed under the Exchange Act on January 25, 2017, BlackRock, Inc. and certain affiliated entities have the sole power to vote or direct the vote of 2,897,699 shares and the sole power to dispose or direct the disposition of 3,007,184 shares.
- (7) Based on Amendment No. 37 to Schedule 13D filed under the Exchange Act on February 14, 2017, each reporting person included in the Schedule 13D, including Gabelli Funds, LLC; GAMCO Asset Management Inc. (“GAMCO”); and Teton Advisors, Inc., has the independent power to vote or direct the vote and the independent power to dispose or direct the disposition of the reported shares, except that (i) GAMCO does not have authority to vote 169,500 of the reported shares, and (ii) Gabelli Funds, LLC has sole dispositive and voting power with respect to the shares of the Issuer held by the series of Gabelli Funds, LLC so long as the aggregate voting interest of all joint filers does not exceed 25% of their total voting interest in the Issuer and, in that event, the Proxy Voting Committee of each series of Gabelli Funds, LLC shall respectively vote the shares of each series, (iii) at any time, the Proxy Voting Committee of each such series of Gabelli Funds, LLC may take and exercise in its sole discretion the entire voting power with respect to the shares held by such series under special circumstances such as regulatory considerations.

The following table sets forth information regarding the beneficial ownership of shares of the Company’s common stock as of May 26, 2017 by:

- Each director, director-nominee and “named executive officer” (as described below under *Compensation Discussion and Analysis*); and
- all directors and executive officers of the Company as a group.

Name	Direct Ownership	Options Exercisable within 60 days of May 26, 2017	Held in 401(k) Retirement Plan	Restricted Shares (Not Vested)	Total (1)	Percent of Class
David J. Anderson	42,680	-	NA	-	42,680	*
David G. Bills	18,739	-	NA	-	18,739	*
Charles P. Cooley	57,140	-	NA	-	57,140	*
Suresh V. Garimella	40,135	-	NA	-	40,135	*
Larry O. Moore	42,680	-	NA	-	42,680	*
Christopher W. Patterson	48,680	-	NA	-	48,680	*
Marsha C. Williams	86,563	-	NA	-	86,563	*
Christine Y. Yan	24,470	-	NA	-	24,470	*
Thomas A. Burke	189,593	499,253	8,166	187,978	884,990	1.77
Scott L. Bowser	52,241	69,743	4,648	29,895	156,527	*
Margaret C. Kelsey	43,333	73,570	318	31,212	148,433	*
Michael B. Lucareli	54,676	51,683	971	52,375	159,705	*
Thomas F. Marry	116,398	102,398	937	74,879	294,612	*
Holger Schwab	9,982	18,713	NA	25,240	53,935	*
All directors and executive officers as a group (18 persons)	880,956	882,441	16,276	468,070	2,247,743	4.42

\* Represents less than one percent of the class.

- (1) Includes shares of common stock that are issuable upon the exercise of stock options exercisable within 60 days of May 26, 2017. Such information is not necessarily to be construed as an admission of beneficial ownership.

## COMPENSATION OF DIRECTORS

Employees of Modine do not receive any compensation for serving on the Board. Non-employee directors, including the Lead Director of the Board, are entitled to receive the following: an annual retainer of \$80,000, payable quarterly; an additional annual retainer of \$10,000 for acting as Chair of the ONC Committee, an additional annual retainer of \$7,500 for acting as either Chair of the Technology Committee or the Nominating Committee, and an additional annual retainer of \$12,500 for acting as Chair of the Audit Committee; reimbursement for travel, lodging, and related expenses incurred in attending Board and/or committee meetings; and travel-accident and director and officer liability insurance. Ms. Williams declined to be compensated for her service as the Chair of the Nominating Committee.

The Amended and Restated 2008 Incentive Compensation Plan (the "2008 Incentive Plan") gives discretion to the Board, or a committee of the Board, to grant stock options and stock awards to non-employee directors. The Board or the ONC Committee, as applicable, has broad discretionary authority to set the terms of awards under the 2008 Incentive Plan. It is the current practice of the Board of Directors to evaluate compensation and make grants of unrestricted stock awards to each non-employee director on an annual basis. For the 2017 fiscal year, non-employee directors, including the Lead Director of the Board, were entitled to receive equity awards with a value of \$95,000. The Lead Director was also entitled to additional equity compensation with a value of \$95,000. Consistent with this, the Company granted each non-employee director of the Company (other than the Lead Director) 10,127 unrestricted shares of stock in July 2016. The Company granted Ms. Williams, the Lead Director, 20,254 shares of stock at the same time. The Company granted Ms. Williams the greater number of shares to compensate her for her service as Lead Director. As Lead Director, Ms. Williams, among other duties, generally attends all meetings of the Board's committees but does not receive any attendance fee for those meetings.

Directors have the option of deferring either or both of the cash and/or equity compensation in accordance with the Company's Non-Employee Director Compensation Policy approved in fiscal 2017. For cash compensation, the directors may elect to defer up to 100% of their annual retainer and fees into the Modine Manufacturing Company Deferred Compensation Plan and receive an investment return on the deferred funds as if the funds were invested in permitted mutual funds. The directors' deferred compensation accounts are unsecured obligations of the Company. Distributions commence following termination of service as a director. Ms. Yan deferred fees under the plan in fiscal 2017.

### 2017 Director Compensation Table

The following table sets forth compensation paid to non-employee members of the Company's Board of Directors in fiscal 2017:

Name	Fees Paid in Cash (\$)(1)	Stock Awards (\$)(2)(3)	Change in Pension Value \$(4)	Total
David J. Anderson	80,000	94,991	NA	174,991
David G. Bills	80,000	94,991	NA	174,991
Charles P. Cooley	92,500	94,991	NA	187,491
Suresh V. Garimella	87,500	94,991	NA	182,491
Larry O. Moore	80,000	94,991	NA	174,991
Christopher W. Patterson	90,000	94,991	NA	184,991
Marsha C. Williams	80,000	189,982	-	269,982
Christine Y. Yan	80,000	94,991	NA	174,991

- (1) These amounts include amounts deferred at the director's election into the Modine Manufacturing Company Deferred Compensation Plan.
- (2) In July 2016, all of the independent directors, other than Ms. Williams, were granted 10,127 shares of unrestricted stock under the 2008 Incentive Plan. As explained above, the Company granted 20,254 shares of unrestricted stock to Ms. Williams at the same time. None of the directors included in the table above held any unvested stock awards as of the end of fiscal 2017.
- (3) Represents the aggregate grant date fair value of stock grants computed in accordance with Financial Accounting Standards Board ("FASB") ASC Topic 718. The assumptions used to determine the value of the awards are discussed in Note 4 of the Notes to Consolidated Financial Statements contained in the Company's Form 10-K for the fiscal year ended March 31, 2017.
- (4) Represents the change in pension value between the end of fiscal 2016 and the end of fiscal 2017 under the Modine Manufacturing Company Director Emeritus Retirement Plan. The change in pension value is solely a result of the change in the interest rate used to calculate the present value of the pension benefit under the Director Emeritus Retirement Plan

because no benefits otherwise continue to accrue under that plan. The Company used a discount rate of 4.1 percent to calculate the present value of the pension benefit obligation at both March 31, 2017 and March 31, 2016.

The Board of Directors adopted the Director Emeritus Retirement Plan pursuant to which any person, other than an employee of the Company, who was or became a director of Modine on or after April 1, 1992 and who retired from the Board would be paid a retirement benefit equal to the annualized sum directors were paid for their service to the Company as directors (including Board meeting attendance fees but excluding any applicable committee attendance fees) in effect at the time such director ceased his or her service as a director. The retirement benefit continues for the period of time equal in length to the duration of the director's Board service. If a director dies before retirement or after retirement during such period, his or her spouse or other beneficiary would receive the benefit. In the event of a change in control (as defined in the Director Emeritus Retirement Plan) of Modine, each eligible director, or his or her spouse or other beneficiary entitled to receive a retirement benefit through him or her, would be entitled to receive a lump-sum payment equal to the present value of the total of all benefit payments that would otherwise be payable under the Director Emeritus Retirement Plan. The retirement benefit is not payable if the director, directly or indirectly, competes with the Company or if the director is convicted of fraud or a felony and such fraud or felony is determined by disinterested members of the Board of Directors to have damaged Modine. Effective July 1, 2000, the Director Emeritus Retirement Plan was frozen with no further benefits accruing under it. Ms. Williams accrued pension benefits under the Director Emeritus Retirement Plan until it was frozen on July 1, 2000.

### **Share Ownership Guidelines - Directors**

Since 2008, the Board has maintained share ownership guidelines for incumbent members of the Board of Directors. The Board believes that in order to further align the interests of members of the Board and shareholders, members of the Board should have a meaningful personal investment in the Company. Only shares of stock, either restricted or unrestricted, including any deferred by a director in accordance with the Company's Non-Employee Director Compensation Policy, count toward the guideline figures. The current guidelines generally provide that five years after joining the Board, directors are expected to hold shares of Company stock with a value of at least three times the value of the director's current annual cash retainer. All directors are currently in compliance with these guidelines. The share ownership guidelines for officers of the Company are described below in the *Compensation Discussion and Analysis – Share Ownership Guidelines - Officers*.

### **Compensation-Related Risk Assessment**

In fiscal 2017, the ONC Committee assessed each element of compensation – base salary, and short-and long-term incentives – as well as other plans covering employees in international locations to determine whether any of such elements or plans promotes excessive or unreasonable risk-taking. The ONC Committee determined that the Company's compensation policies and practices encourage behaviors that drive the performance of the Company as a whole and balance short-term results with longer-term results in the interests of shareholders. The ONC Committee determined that any risks arising from the Company's compensation policies and practices are not reasonably likely to have a material adverse effect on the Company.

## COMPENSATION DISCUSSION AND ANALYSIS

### Introduction

This *Compensation Discussion and Analysis* describes the material components of compensation paid to Modine's Principal Executive Officer, Principal Financial Officer, and other certain highly compensated executive officers, as described in *the 2017 Summary Compensation Table* on page 31. In the discussion below, we refer to this group of executives as the named executive officers ("NEOs"). This group includes the executive officers for whom specific compensation disclosure is required under the rules of the Securities and Exchange Commission. This group includes the following executive officers:

- Thomas A. Burke, President and CEO;
- Michael B. Lucareli, Vice President, Finance and CFO;
- Thomas F. Marry, Executive Vice President and COO;
- Margaret C. Kelsey, Vice President, Legal and Corporate Communications, General Counsel and Secretary;
- Scott L. Bowser, Vice President, Global Operations; and
- Holger Schwab, Vice President, Vehicular Thermal Solutions.

The compensation for these individuals is listed in the tables on pages 31 through 38 of this Proxy Statement.

In this *Compensation Discussion and Analysis*, we will also explain the objectives of our compensation programs, why we pay the compensation we do and how that fits with the Company's commitment to provide value to our shareholders.

### Executive Summary

#### Executive Compensation Philosophy

The ONC Committee seeks to pay our NEOs fairly and to align executive compensation with the Company's performance. The ONC Committee believes this approach will enhance shareholder return over the long term.

#### Goals of the Executive Compensation Program

The ONC Committee seeks to help the Company achieve its short- and long-term financial goals and encourage its executive officers to act as owners of the Company. The ONC Committee believes these goals can be accomplished through a compensation program that provides a balanced mix of cash and equity-based compensation. Base salary is designed to attract and retain executives by compensating them for their day-to-day activities, level of responsibility and sustained individual performance. The annual cash incentive is intended to reward recipients for the achievement of annual operating goals that are critical to the Company's short-term business objectives. The equity portion of the compensation package provides incentives that are intended to focus executives on the Company's long-term success, align the executives' returns with those of shareholders, encourage long-term retention, and reward the executives for the Company's superior long-term performance.

#### Alignment of Objectives/Fiscal 2017 Financial Performance and Strategic Highlights

The ONC Committee believes the structure of its executive compensation program is aligned with the Company's overall performance in fiscal 2017. In fiscal 2017, the Company, among other things:

- Completed the acquisition of the Luvata Heat Transfer Solutions business ("Luvata HTS") from a private equity group for \$415.6 million (\$388.2 million, net of cash acquired). The acquisition, which was the largest in Modine's history, was financed using a combination of cash on hand, new financing and Company stock. Now operating as Modine's Commercial and Industrial Solutions ("CIS") segment, this business develops, manufactures and distributes coils, coolers and coatings on a global basis and to a wide variety of end markets. The acquisition is described in greater detail in the Company's Form 10-K for the fiscal year ended March 31, 2017;
- Negotiated and implemented a new third-party debt financing structure, which included a Third Amended and Restated Credit Agreement (the "Credit Agreement"), and an Amended and Restated Note Purchase and Private Shelf Agreement (the "Note Purchase Agreement"). In addition to renewing and updating the Company's existing credit facilities, the Credit Agreement and Note Purchase Agreement provided the necessary financing to complete the Luvata HTS acquisition, by adding both a \$275 million term loan facility and a \$50 million series of 5.75 percent senior secured notes;

- Achieved sales of \$1.5 billion, an 11 percent increase over fiscal 2016, adjusted operating income of \$69.3 million, a 10 percent increase over fiscal 2016, and adjusted earnings per share of \$0.78, up \$0.02 compared with the prior year. Four months of CIS financial results were included in the fiscal 2017 consolidated financial statements;
- Generated \$9.9 million of adjusted free cash flow;
- Substantially completed the company-wide Strengthen, Diversify & Grow strategic transformation, the main accomplishments of which were (i) generating over \$50 million in annual run-rate savings by right-sizing our cost structure and implementing a more global, product-based organization, and (ii) diversifying and growing our business primarily through the acquisition of Luvata HTS, reducing our customer concentration and expanding our industrial end markets;
- Continued the focus on developing scale manufacturing facilities, through (i) the closure and sale of the Washington, Iowa manufacturing facility and transfer of production to other facilities in North America, including the newly expanded Nuevo Laredo, Mexico manufacturing facility, and (ii) the initiation of the expansion of the Mezökövesd, Hungary manufacturing facility;
- Recorded a 20 percent improvement in Modine's global Recordable Incident Rate ("RIR") over fiscal 2016, with an RIR that is significantly better than the 2015 private-industry RIR average for the manufacturing sector. Modine's behavior-based safety program, which seeks to correct at-risk behaviors and positively reinforces safe behaviors, was a strong driver in this improvement; and
- Increased, in measurable ways, the improvement capability of employees across the globe, utilizing the Modine Operating System's principles of accountable mentoring.

For a reconciliation of adjusted operating income, adjusted earnings per share and adjusted free cash flow, which are non-GAAP financial measures, to the most directly comparable GAAP financial measures, please see the financial tables included in Exhibit 99.1 to the Current Report on Form 8-K furnished to the SEC by Modine on May 24, 2017.

#### Fiscal 2017 Compensation Highlights

The ONC Committee's actions in fiscal 2017 included the following:

- Set CEO and CFO compensation at or near the median of Modine's peer group of companies and compensation for the other NEOs at or near the median of a broad survey of manufacturing companies in order to meet its objective of offering competitive compensation.
- Approved Return on Average Capital Employed ("ROACE") and Adjusted Operating Income Growth as the equally-weighted performance metrics in the Management Incentive Plan ("MIP") (the short-term cash bonus plan) for fiscal 2017. These performance goals drive alignment of management and shareholders' interests in both our asset management decisions and earnings growth targets.
- Approved ROACE and Average Annual Revenue Growth as the performance metrics for the Long-Term Incentive Plan (the "LTIP") for fiscal 2017 to incentivize meeting and exceeding the Company's operating performance goals over the three-year performance cycle. The two metrics are designed to focus management on key metrics and provide a compelling equity-based incentive plan with carefully selected standards, mitigating risk by avoiding short-term gains at the expense of the long-term health of the Company. The long-term pay orientation of the Company's compensation system (compensation mix and time horizon of the LTIP) appropriately reflects the capital intensive nature, the investment time horizon and customer planning time horizon (i.e., long-term orders and partnering for end-product production) of the business.
- Reviewed and updated the composition of the Company's Peer Group used for CEO and CFO compensation and company performance comparisons.
- Conducted a risk assessment of the Company's compensation practices and found no evidence of unreasonable risk taking in the Company's compensation plans and arrangements.
- Reviewed the Company's succession plan for each executive officer and other key employees of the Company.
- Established compensation for the Board of Directors, utilizing analysis provided by Farient.

- Reviewed and amended the Company's guidelines regarding stock ownership requirements for Company officers and members of the Board of Directors and confirmed compliance therewith.
- Reviewed regulatory, shareholder and market changes, including governance best practices as applicable to the Company.
- Reviewed status of equity spend under the Incentive Compensation Plan.
- Reviewed CEO pay-for-performance alignment, utilizing analysis provided by Farient.

### Shareholder Advisory Vote on Executive Compensation

A nonbinding advisory vote on the compensation of the Company's NEOs received the affirmative vote of over 95% of the shares represented at the 2016 Annual Meeting of Shareholders, demonstrating very strong support for the Company's executive compensation program. Nonetheless, the Company and ONC Committee are mindful of the results of the shareholder advisory vote and take the vote into consideration when determining and evaluating the Company's executive compensation philosophy, program and disclosure. For example, the Company has continued its ongoing efforts to be fully transparent about the link between pay and performance in its *Pay for Performance* discussion immediately below. In addition, during one-on-one conversations, sponsored road shows and other regular communications with shareholders, the Company routinely discusses its performance in the context of underlying incentive compensation metrics and emphasizes management's active use of those same metrics in the Company's daily operations.

### Pay for Performance

The ONC Committee believes that the Company's compensation program should encourage management to create long-term, sustained value for shareholders and to act like owners of the Company. To achieve this objective, the compensation program is designed to balance short- and long-term considerations while rewarding management in a way that reflects the Company's performance over time. The ONC Committee further supports this objective with a strong pay-for-performance philosophy.

The key elements of the Company's executive compensation program that support the pay-for-performance philosophy include:

- A median compensation positioning strategy that targets total pay as well as each element of compensation at the median of the market, and allows actual compensation to vary from the median based on higher or lower performance, i.e., above median for above-market performance and below median for below-market performance;
- A significant portion of compensation tied to performance, including short-term and long-term incentives tied to strong financial/operational performance;
- Use of measures of performance for incentives that balance strong growth and returns and provide a direct link to shareholder value over time;
- A significant weighting on equity-based long-term incentives, particularly performance stock; and
- Share ownership guidelines (described on page 29), requiring that executives be meaningfully invested in the Company's stock, and therefore be personally invested in the Company's performance.

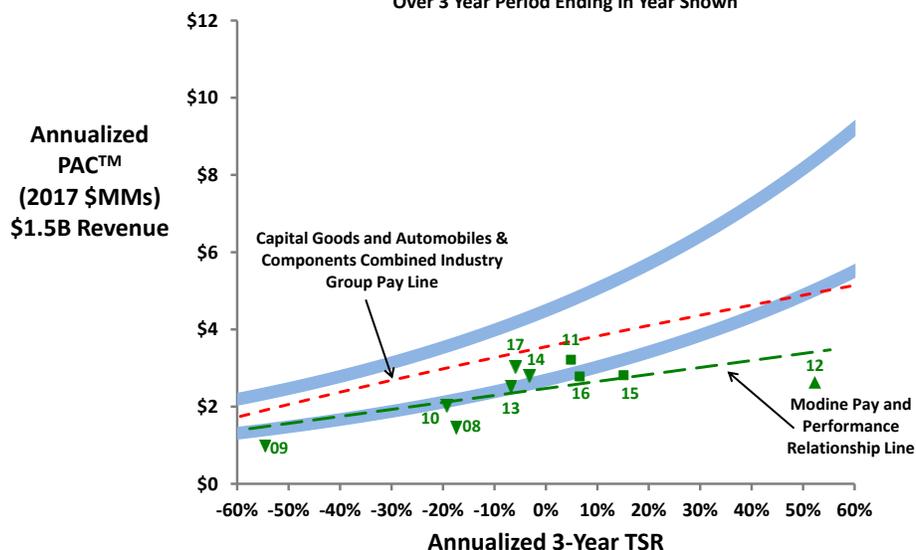
As has been the case in previous years, in fiscal 2017, the ONC Committee requested that Farient, the ONC Committee's independent compensation consultant, assess the relationship between our executive compensation and performance over time, with particular focus on the CEO.

To conduct this analysis, Farient used its alignment methodology to test whether the Company's Performance-Adjusted Compensation™ (PAC™) is: (1) reasonable for the Company's revenue size, peer group and total shareholder return (TSR) performance; and (2) sensitive to the Company's TSR over time, given that TSR is an objective, transparent measure that shareholders generally rely upon when conducting a long-term pay-for-performance evaluation. PAC measures compensation outcomes after performance has occurred, rather than target compensation, which represents "expected" compensation before performance has occurred. Farient compared the CEO's PAC (including actual salary, actual short-term incentive awards, and performance-adjusted long-term incentive values) over rolling 3-year periods to TSR for the same rolling 3-year periods, and tested the results against those same variables for companies in the industry groups that are most relevant to Modine, namely Capital Goods and Automobiles and Components. The Company's PAC was then compared to a range of values, as indicated by the upper and lower boundaries on the chart on page 21. This range reflects reasonable compensation outcomes, as determined by the companies in the relevant industries, for the performance achieved. All PAC values on the chart, current and historical, for both the Company as well as for the companies in the relevant industry groups, are adjusted to reflect the Company's current size of approximately \$1.5 billion in revenue.

Farient's analysis of the Company's pay for performance indicates that the CEO's compensation historically has been and continues to be strongly aligned with the Company's performance and shareholder interests in that it is both reasonable and

closely correlated to Company performance over time. Farient reached this conclusion, with which the ONC Committee agreed, because the data points for the Company's CEOs have historically been below the upper boundary, which indicates reasonable compensation, and because the PAC generally moves up as performance rises, and generally moves down as performance falls. Specifically, for the three-year period from 2015 through 2017, the CEO's PAC was closely aligned with performance, reflecting: (1) an annual incentive payout of 107% of Target due to the Company's performance versus its predetermined objectives for the fiscal 2017 MIP; and (2) an award payout at 35% of Target for the fiscal 2015-2017 performance stock awards cycle, due to the Company's performance versus its predetermined objectives under the fiscal 2015 LTIP.

**Modine Manufacturing CEO Total Direct PAC™  
vs. Combined Industry Group  
Pay for Performance Alignment  
Over 3 Year Period Ending in Year Shown**



Single CEO in 3-year periods ending: 2008, 2011-2017  
 Multiple CEOs in 3-year periods ending: 2009-2010  
 ▲/■/▼ Top/Middle/Bottom quartile relative TSR performance ranking

**Market Benchmarking of Executive Pay**

The ONC Committee targets total pay, as well as each element of compensation, at the median of a peer group of companies for the CEO and CFO and at the median of a broad survey of manufacturing companies for the other NEOs. The ONC Committee believes that targeting the median is an objective way of ensuring that the Company's executive compensation practices are competitive and reasonable relative to the broader market. Actual pay may vary from the median based on differences in individual performance, job responsibilities, tenure and experience for the individuals being compared, as well as based on actual performance of the Company.

Use of Peer Group

During fiscal 2017, the ONC Committee reviewed the composition of the Company's peer group. As a group, the peers have characteristics and markets similar to those of the Company. These characteristics and markets are as follows:

- U.S. headquartered companies traded on major U.S. exchanges involved in these industries: industrial machinery; construction and farm machinery and heavy trucks; auto parts and equipment; electrical components and equipment; and building products (HVAC-related);
- Companies with revenue between \$600 million and \$4 billion (approximately 1/2 to 2 1/2 times Modine's budgeted revenue); and
- Technology-intensive companies with a strong focus on OEM suppliers, distributed product expertise and global industrial customers in the vehicular and industrial/commercial (e.g., HVAC) arena.

Based on its review, the ONC Committee elected to change the composition of the peer group due to the acquisition of Nortek, Inc. by Melrose Industries PLC, a privately-held company. As a result, the ONC Committee removed Nortek, Inc. from the

Company's peer group and added SPX Corporation, which was selected, in part, due to its industry focus on HVAC and power and energy markets.

The following is the Company's current peer group:

Actuant Corporation	Gentherm, Incorporated	Stoneridge, Inc.
American Axle & Manufacturing, Inc.	Hubbell Incorporated	Titan International, Inc.
Briggs & Stratton Corporation	Lennox International Inc.	Tower International, Inc.
Commercial Vehicle Group, Inc	Mueller Industries, Inc.	WABCO Holdings Inc.
Donaldson Company, Inc.	Regal-Beloit Corporation	Westinghouse Air Brake Technologies Corporation
EnerSys Inc.	SPX Corporation	Woodward Inc.
Gentex Corporation		

The ONC Committee uses the publically available peer group data to assist in the evaluation of the:

- Compensation levels of the Company's CEO and CFO;
- Company's compensation practices; and
- Company's relative performance and relative pay for performance for specified periods of time.

#### Use of Compensation Survey Data

The ONC Committee used the 2016 Mercer U.S. Executive Benchmark Database, which compiles data of manufacturing companies with revenues between approximately \$800 million and \$3.2 billion to evaluate competitive pay levels of certain corporate officers and other key employees in addition to those of the CEO and CFO, and with revenues between \$100 million and \$800 million to evaluate competitive pay levels of certain officers and other key employees who are heads of business units. Mercer did not identify, and the ONC Committee was not aware of, the identities of the companies whose information is reflected in the Database. The ONC Committee recognizes that the Company attracts employees from a broad range of companies and its comparison data reflects that fact. The ONC Committee does not use the survey data in a formulaic manner. If the compensation of a particular NEO is substantially greater or less than the median in the survey for the same position, the ONC Committee takes the survey information into account when setting base salary, cash incentive targets and long-term incentive target value, but also exercises its discretion, taking into consideration the individual's performance, tenure, experience and changes in job responsibilities.

#### **Description of Executive Compensation Program**

The ONC Committee sets the compensation philosophy at Modine in a manner intended to promote the Company's achievement of its short- and long-term financial goals and encourage its executive officers to act as owners of the Company. In addition, the ONC Committee focuses on attracting and retaining employees who are qualified, motivated and committed to excellence. The ONC Committee believes these goals can be accomplished through a compensation program that provides a balanced mix of cash and equity-based compensation. Base salary is designed to attract and retain executives by compensating them for their day-to-day activities, level of responsibility and sustained individual performance. The annual cash incentive is intended to reward the recipients for achievement of annual operating goals that are critical to the Company's short-term business objectives. The equity portion of the compensation package provides incentives that are intended to focus executives on the Company's long-term success, align the executives' returns with those of shareholders, encourage long-term retention, and reward the executive for the Company's superior long-term performance.

The ONC Committee's actions are guided by the following beliefs:

- Compensation is a primary factor in attracting and retaining employees, and the Company can only achieve its goals if it attracts and retains qualified and highly skilled people;
- All elements of executive compensation, including base salary, targeted annual incentives (cash-based), and targeted long-term incentives (equity-based), are set to levels that the ONC Committee believes ensure that executives are fairly, but not excessively, compensated;
- Strong financial and operational performance is expected, and shareholder value must be preserved and enhanced over time;
- Compensation must be linked to the interests of shareholders and the most effective means of ensuring this linkage is by granting equity incentives such as stock awards, stock options and performance stock awards;

- Operating units of the Company are interdependent, and the Company, as a whole, benefits from cooperation and close collaboration among individual units, so it is important in the Company's incentive plans to reward overall corporate results and focus on priorities that impact the total Company; and
- The executive compensation program should reflect the economic condition of the Company, as well as Company performance relative to peers, so that in a year in which the Company underperforms, the compensation of the executive officers should be lower than in years when the Company is achieving or exceeding its objectives.

As reflected in this *Compensation Discussion and Analysis*, the ONC Committee believes the compensation program is aligned with these principles.

#### Treatment of the CEO

The CEO participates in the same programs and receives compensation generally based upon the same factors as the other NEOs. However, the level of the CEO's compensation is even more heavily dependent upon the Company's performance than the compensation of other NEOs. Mr. Burke's overall compensation reflects a greater degree of policy- and decision-making authority and a higher level of responsibility for the strategic direction and financial and operational results of the Company. Given his key role in policy- and decision-making, the ONC Committee believes that the CEO's compensation should be weighted more heavily toward equity awards so his compensation more directly correlates with the Company's performance.

#### **Elements of Executive Compensation for Fiscal 2017**

The following is a summary of the elements of the Company's executive compensation program:

<b>Pay Element</b>	<b>Competitive Positioning</b>	<b>Program Objectives</b>	<b>Time Horizon</b>	<b>Performance Measures for Fiscal 2017</b>
<b>Base Salary</b>	Compares to 50 <sup>th</sup> percentile, but use of judgment to determine actual pay	Attract and retain key personnel; reward for individual performance	Annual	Individual performance  Length of time in the position and overall experience  Consistency of performance  Changes in job responsibility
<b>Management Incentive Plan</b>		Motivate and reward for achieving objectives	Annual	ROACE (50%)  Adjusted Operating Income Growth (50%)
<b>Long-Term Incentive Plan (% of total Long-Term Incentive Plan Value)</b>  <b>Performance Stock Awards (40%)</b>		Align executive's returns with those of shareholders  Encourage long-term retention  Reward for superior long-term performance	3-year performance period with payout upon results certification	Three-year average ROACE (50%)  Three-year average Annual Revenue Growth (50%)
<b>Retention Restricted Stock Awards (40%)</b>		Reward employees for their continued commitment to the Company	4-year ratable vesting starting on 1 <sup>st</sup> anniversary of grant	Retention
<b>Stock Options (20%)</b>		Focus executives on driving long-term performance	4-year ratable vesting starting on 1 <sup>st</sup> anniversary of grant (10 year term)	Stock price appreciation

## Base Salary

Base salary is designed to attract and retain executives by compensating them for their day-to-day activities, level of responsibility and sustained individual performance. Individual performance, based upon achievement of annual performance objectives and demonstration of leadership behaviors as reflected in each employee's performance development plan, is a key component in determining base salary and any adjustments to base salary, and is a subjective determination made by the ONC Committee and, for the NEOs other than the CEO, the CEO. The determination of base salary affects every other element of executive compensation because all of the other components, including short-term, performance-based awards, long-term incentive compensation payouts, retirement benefits and severance, are based on the amount of the individual's base salary. The ONC Committee annually reviews base salaries of the NEOs to ensure that the compensation levels are aligned with the ONC Committee's principles, based on individual responsibility, performance and job scope.

The ONC Committee increased each NEO's base salary in fiscal 2017. The percentage increase for each NEO was based upon both subjective and objective criteria, including the individual performance of each NEO, the length of tenure in their current positions, and their respective compensation relative to the market midpoint for their functions.

The table below illustrates the base salary for each NEO in fiscal 2017, with increases effective in July 2016.

Name	Prior Salary	Fiscal 2017	Percent Increase
		Approved Base Salary	
Mr. Burke	\$865,000	\$891,000	3.0%
Mr. Lucareli	\$403,000	\$415,000	3.0%
Mr. Marry	\$500,000	\$515,000	3.0%
Ms. Kelsey	\$359,000	\$370,000	3.1%
Mr. Bowser	\$340,000	\$353,600	4.0%
Mr. Schwab	€348,653	€357,369	2.5%

## CEO Base Salary

The Nominating Committee, working with the ONC Committee, evaluates the individual performance of the Company's CEO by evaluating Mr. Burke's achievement of his performance development plan goals. Following discussion with the CEO, the ONC Committee recommends the CEO's base salary to the Board of Directors based upon this evaluation.

## Short-Term, Performance-Based Cash Award

The Management Incentive Plan (the "MIP") is Modine's broadly applicable short-term, performance cash award plan designed to motivate and reward the Company's leaders. All NEOs participate in the MIP. The ONC Committee's objectives for the MIP are to encourage continuous (short-term) operational improvements with metrics that also drive total shareholder return. The ONC Committee believes the MIP metrics should be challenging but achievable and well-defined so they are understood by the MIP participants and, accordingly, actively drive results.

The ONC Committee approved the use of two independent and equally-weighted performance goals for the fiscal 2017 MIP. As in fiscal 2016, the MIP continued to use the ROACE performance metric and the Adjusted Operating Income Growth metric for the fiscal 2017 MIP. For purposes of the MIP, ROACE equals Net Operating Profit After Taxes ("NOPAT") divided by Average Capital Employed. A description of the NOPAT and Average Capital Employed calculations under the MIP is provided below. Adjusted Operating Income Growth is the percentage change in Adjusted Operating Income from fiscal 2016 to fiscal 2017. A description of the Adjusted Operating Income calculation is provided below. The ONC Committee has negative discretion to reduce the amounts otherwise payable under the MIP.

The ONC Committee chose to use the ROACE metric, based on Adjusted Operating Income, to incentivize management by rewarding underlying financial performance and to prevent potential distorted incentives that could result from the uncertain nature of continuing restructuring activities and any other unusual or non-recurring events. Use of the ROACE metric is expected to reward long-term growth and the creation of shareholder value through the profitable deployment of additional capital. The ONC Committee chose to use the Adjusted Operating Income Growth metric to incentivize increased earnings and shareholder return. The ONC Committee considered the Company's business plan as well as more than 20 years of historical performance results for vehicle and capital goods manufacturing peers and Modine when setting the ROACE and Adjusted Operating Income Growth goals. As a result, for the fiscal 2017 MIP, the ONC Committee maintained the ROACE Threshold, Target and Maximum goals at 5%, 9% and 15%, respectively. With respect to Adjusted Operating Income Growth, the ONC Committee maintained the Threshold, Target and Maximum goals at 2%, 6% and 12%, respectively. The ONC Committee maintained payout percentages at the same levels as for fiscal 2016 MIP.

The specific levels for the MIP metrics for fiscal 2017 were as follows:

	Threshold	Target	Maximum	Actual
ROACE	5%	9%	≥15%	6.9%
Adjusted Operating Income Growth	2%	6%	≥12%	9.7%
Payout as a % of Target	10%	100%	200%	107%

Assuming achievement of the Target level for each metric, the NEOs would receive the following percentages of base salary: Mr. Burke – 100 percent; Mr. Lucareli – 70 percent; Mr. Marry – 80 percent; Ms. Kelsey – 50 percent; Mr. Bowser – 50 percent; and Mr. Schwab – 50 percent. Assuming Threshold achievement for each metric, each of the NEOs would receive 10 percent of the Target amount. Assuming Maximum level achievement for each metric, each of the NEOs would receive 200 percent of the Target amount. The Company pays amounts between the Threshold and Target and/or between Target and Maximum levels on a linear basis for achievement above Threshold and below Maximum.

For purposes of calculating ROACE under the MIP, NOPAT equals Adjusted Operating Income multiplied by 70 percent (assuming a 30 percent income tax rate), and further adjusted to exclude earnings attributable to non-controlling interests. Adjusted Operating Income equals operating income plus or minus certain Permitted Adjustments, which include impairment charges, restructuring-related expenses, acquisition-related costs and adjustments and certain other gains or charges. The impact of the adoption of new U.S. GAAP accounting standards and significant changes in the Company's accounting methods is another Permitted Adjustment. The Committee has negative discretion to disregard any Permitted Adjustments if disregarding any of them would result in a reduction in payment. Average capital employed equals total debt plus shareholders' equity measured on each of the following quarter ends: March 31, 2016; June 30, 2016; September 30, 2016; December 31, 2016 and March 31, 2017; divided by five. Adjusted Operating Income Growth is equal to the Adjusted Operating Income for fiscal 2017 minus the Adjusted Operating Income for fiscal 2016, divided by the Adjusted Operating Income for fiscal 2016.

For purposes of the MIP metrics, the Company's ROACE for fiscal year 2017 was 6.9 percent, and Adjusted Operating Income Growth was 9.7 percent. As a result, the Committee approved a payment for the MIP participants at the following levels: 52 percent of Target for the ROACE metric, and 161 percent of Target for the Adjusted Operating Income Growth metric. Both metrics were weighted equally, for a total combined approved MIP payment at 107 percent of Target.

#### Equity Incentives – Long-Term Incentive Compensation

The long-term incentive element of the Company's executive compensation program is intended to attract, retain and motivate key employees who directly impact the performance of the Company over a timeframe greater than a year. Long-term compensation is equity-based so that the interests of the Company's executive officers are directly aligned with the interests of shareholders. The equity portion of the compensation package provides an incentive that rewards superior long-term performance and provides financial consequences for underperformance.

#### Performance Stock under the Long-Term Incentive Plan for Performance Period Ending in 2017

The performance period for Performance Stock under the long-term incentive compensation plan initiated in June 2014 was completed as of March 31, 2017. The amount of the potential award varied based upon the achievement of Threshold, Target or Maximum performance levels. The Company used two measures to determine payouts— three-year average ROACE and three-year Annual Revenue Growth. The Company's three-year average ROACE was set to be equal to NOPAT divided by average capital employed (averaged for fiscal 2015 – fiscal 2017). The Annual Revenue Growth metric was the simple three-year average of the Company's annual change in revenue over the performance period, as reported on the Company's audited financial statements. Each metric for performance stock awards is calculated independently of the other metrics, and was each weighted at 50 percent of the total award. The Threshold performance goal was the minimum performance goal that must have been achieved by the Company for the NEOs to earn shares of common stock.

The performance goals for the LTIP metrics for performance stock awards for the period ending in fiscal 2017 were as follows:

	Threshold	Target	Maximum	Actual
ROACE	5%	9%	≥14%	7.7%
Annual Revenue Growth	3%	8%	≥13%	0.9%

For the performance period ended in fiscal 2017, the Company's three-year average ROACE was 7.7 percent, which exceeded the Threshold and resulted in a payout equal to 35 percent of Target for the ROACE metric. The Company's three-year average Annual Revenue Growth was less than 1 percent; as a result, no award was earned under this metric. Overall, the payout under the LTIP for the Performance Stock was 35 percent of the Target for the total award.

## Grants under the Long-Term Incentive Plan for Plan Commencing in Fiscal 2017

As it did in fiscal 2016, in fiscal 2017 the ONC Committee approved equity grants as a percentage of base salary and included the use of performance stock awards as part of the Company's long-term incentive compensation plan. For fiscal 2017, the Company's long-term incentive plan included:

*Performance Stock Awards* (40 percent of long-term incentive dollars at Target). Shares of performance stock are earned by achieving corporate financial goals over a three-year period (ending March 31, 2019) and become vested after the end of that three-year period. Payout levels vary based upon the achievement of Threshold, Target or Maximum goals in each of the ROACE and Average Revenue Growth metrics, as described below. Once earned, the performance stock awards are not subject to any restriction. Determinations of the achievement of performance goals for the performance stock awards are not made until the Company's audited financial statements covering the last year in the performance period are completed and the results for the fiscal year are announced publicly.

*Stock Options* (20 percent of long-term incentive dollars at Target). The ONC Committee believes that stock options focus executives on driving long-term performance. Stock options have an exercise price equal to the fair market value of the common stock on the effective date of the grant so recipients recognize a value only if and to the extent that the value of the common stock increases. The stock options granted in fiscal 2017 vest in four equal annual installments commencing on the first anniversary of the effective date of the grant. The stock options expire ten years from the date of grant.

*Retention Restricted Stock Awards* (40 percent of long-term incentive dollars at Target). Retention stock awards reward employees for their continued commitment to the Company. The Company grants the employees shares of restricted stock which vest in four equal annual installments commencing on the first anniversary of the effective date of the grant.

In fiscal 2017, the ONC Committee utilized two metrics for the award of performance stock awards – ROACE and Average Revenue Growth over the three-year performance period. Each metric for performance stock awards is weighted at 50 percent and is calculated independently of the other metric. These two metrics are intended to reward long-term growth and the creation of shareholder value through the profitable deployment of additional capital and to emphasize the importance of revenue growth for the Company. The Threshold performance goal is the minimum performance goal that must be achieved by the Company for the NEO to earn shares of common stock.

For purposes of the LTIP, ROACE means NOPAT divided by average capital employed. The calculation of ROACE is based on a three-year average ROACE for fiscal 2017 through fiscal 2019 with each annual ROACE averaged over five points (i.e., each fiscal year quarter and prior fiscal year end). Annual Revenue Growth is the simple three-year average of the Company's annual change in revenue over the performance period, as reported in the Company's audited financial statements. A description of the NOPAT and average capital employed calculations under the LTIP is provided below.

For the fiscal 2017 through fiscal 2019 LTIP, the ONC Committee considered the Company's business plan as well as more than 15 years of historical performance results for peers and other manufacturing companies and the Company when setting the ROACE and Revenue Growth goals. For both the ROACE and the Revenue Growth goals, the ONC Committee made no adjustments to the Threshold, Target or Maximum levels, or the payout percentages, compared to the fiscal 2016 through fiscal 2018 LTIP. The goals at the Threshold, Target, and Maximum levels are intended to incentivize participants to achieve the Threshold level and strive for greater performance beyond the Threshold level.

The specific three-year performance goals for the LTIP metrics for performance stock awards granted in fiscal 2017 are as follows:

	<b>Threshold</b>	<b>Target</b>	<b>Maximum</b>
ROACE	5%	9%	≥14%
Annual Revenue Growth	3%	8%	≥13%

The specific levels of performance stock award metrics are set forth below:

<b>Performance</b>	<b>ROACE (50%)</b>	<b>Annual Revenue Growth (50%)</b>
Threshold	10% of Target Awards	10% of Target Awards
Target	100% of Target Awards	100% of Target Awards
Maximum	200% of Target Awards	200% of Target Awards

If actual ROACE or Annual Revenue Growth for the performance period is between Threshold and Target and/or between Target and Maximum, the number of shares of common stock earned will be determined on a linear basis. In the event that the Company's actual ROACE or Annual Revenue Growth does not meet the Threshold for the performance period, no common stock will be earned under this performance stock award metric. In the event that the Company's actual ROACE or Annual

Revenue Growth exceeds the Maximum for the performance period, only the Maximum percentage of the Target number of shares of common stock will be earned. Notwithstanding the foregoing, the ONC Committee retains the discretion to decrease the number of shares of common stock earned under the LTIP.

The Company measures its profitability using ROACE (a measure indicative of the efficiency and profitability of its capital investments), so the ONC Committee used the ROACE metric to incentivize management to continue to improve the Company's profitability. Similarly, because Annual Revenue Growth is a key measure of growth that is easy to understand and communicate, the ONC Committee used the Annual Revenue Growth metric to incentivize management to create additional shareholder value through the continued growth of the Company. For both metrics, the ONC Committee set the Threshold level at what it believed to be an acceptable return and set the Maximum level at what it believed to be exceptional performance with each corresponding to an appropriate competitive pay-out level. Achievement and payout for each measure is calculated and paid out independently of the other measure.

As mentioned in the discussion above regarding the calculations of ROACE under the MIP, NOPAT equals Adjusted Operating Income multiplied by 70 percent (assuming a 30 percent income tax rate), and further adjusted to exclude earnings (losses) attributable to non-controlling interests. Adjusted Operating Income equals operating income plus or minus certain Permitted Adjustments, which include impairment charges, restructuring-related expenses, acquisition-related costs and adjustments and certain other gains or charges. The impact of the adoption of new U.S. GAAP accounting standards and significant changes in the Company's accounting methods is another Permitted Adjustment. The Committee has negative discretion to disregard any Permitted Adjustments, if disregarding any of them would result in a reduced payout under the LTIP.

#### Long-Term Incentive Compensation

As mentioned above, the ONC Committee approves the equity grants for each NEO under the long-term incentive plan as a percentage of base salary. Assuming achievement of the Target level for each metric under the performance stock awards, the NEOs would receive the following percentages of base salary in equity grants under the long-term incentive plan approved in fiscal 2017: Mr. Burke – 250 percent; Mr. Lucareli – 150 percent; Mr. Marry – 175 percent; Ms. Kelsey – 100 percent; Mr. Bowser – 100 percent; and Mr. Schwab – 70 percent. The percentages for each of the NEO's were unchanged from those for fiscal 2016. The table below sets forth the number of shares subject to stock options and the number of shares of restricted stock issued to each NEO in fiscal 2017 as well as the number of performance stock awards that would be earned upon achievement of each of the long-term incentive plan metrics on March 31, 2019:

	Shares Subject to Stock Options (#)	Shares of Restricted Stock (#)	Performance Stock Awards		
			Threshold	Target	Maximum
Mr. Burke	96,848	89,100	8,910	89,100	178,200
Mr. Lucareli	27,065	24,900	2,490	24,900	49,800
Mr. Marry	39,185	36,050	3,605	36,050	72,100
Ms. Kelsey	16,087	14,800	1,480	14,800	29,600
Mr. Bowser	15,374	14,144	1,414	14,144	28,288
Mr. Schwab	12,399	11,407	1,141	11,407	22,814

#### **Executive Compensation in Fiscal 2018**

As in fiscal 2017, and consistent with the Committee's desire to maintain "timeless" metrics, for the fiscal 2018 MIP, the ONC Committee approved two metrics, ROACE and Adjusted Operating Income Growth, as the performance measures under the plan. Each metric will be determined in a similar manner as for fiscal 2017. Each metric is independent of the other, the metrics are equally weighted, and each metric will be adjusted to account for certain approved items.

Starting in fiscal 2018, the Company will transition from retention restricted stock awards to retention restricted stock unit awards for ease of administration. For fiscal 2018, the ONC Committee approved the Company's LTIP for fiscal 2018 through fiscal 2020 to include: retention restricted stock unit awards (40 percent of long-term incentive dollars at Target); stock options (20 percent of long-term incentive dollars at Target); and performance stock awards (40 percent of long-term incentive dollars at Target). The vesting schedules for retention restricted stock unit awards and stock options are the same, namely 25 percent each year over a period of four years, beginning on the first anniversary of the grant. Performance stock awards have a three-year performance period, which is the same duration as in prior years, and the ONC Committee approved two performance metrics – three-year average ROACE and three-year Average Annual Revenue Growth, also unchanged compared with the prior year and consistent with the Committee's desire to maintain "timeless" metrics. Each metric is independent of the other and the metrics are weighted equally at 50 percent each.

## Employment and Post-Employment Benefits

### General Benefit

The NEOs receive the same basic employee benefits that are offered by the Company to all salaried employees within the region where the individual resides. These benefits include medical and dental coverage, disability insurance and life insurance. The cost of these benefits is partially borne by the employee, including each NEO.

### Perquisites

Except in connection with expatriate assignments (described below) and for benefits provided to Mr. Schwab under his employment agreement, the Company does not generally provide perquisites to any of the NEOs. Under his employment agreement, Mr. Schwab receives a company car, accident insurance, and a retirement supplement. The Company provides these benefits as they are customary in Germany.

### Expatriate Assignments

Mr. Bowser was provided certain benefits in connection with his assignment to Asia. This assignment ended at the end of fiscal 2016, but certain benefits were not paid until fiscal 2017. Specifically, the amounts paid in fiscal 2017 related to a housing allowance, an auto allowance, a relocation allowance, tax preparation fees, immigration assistance, and tax equalization and tax gross-up payments. Mr. Bowser's expatriation assignment was effective August 1, 2012, with an initial expected 36-month duration, but the Company extended his assignment to March 31, 2016. These benefits have been provided to Mr. Bowser to compensate him for any disruption the relocation caused him and his family and to eliminate any tax disadvantages caused by the relocation.

### Retirement Benefits for U.S. Employees

The Company offers retirement benefits to its employees through tax-qualified plans, including an employee- and employer-funded Modine 401(k) Retirement Plan for U.S. Salaried Employees (the "401(k) Retirement Plan"). Under its primary 401(k) Retirement Plan, the Company matches 50 percent of employee contributions for up to 5 percent of employee compensation, up to the maximum allowed by law. While the benefit is available to all of the Company's full-time employees in the U.S., each individual participant's 401(k) Retirement Plan balance may vary due to a combination of differing annual amounts contributed by the employee, the investment choices of the participant (the same investment choices are available to all participants in the plan) and the number of years the person has participated in the plan.

The Company has historically also made an annual contribution to the 401(k) Retirement Plan equal to a certain percentage of base salary and bonus for each full-time U.S. salaried employee, including the NEOs. In June 2017, the Company contributed an amount equal to two percent of eligible earnings (defined as calendar 2016 salary and MIP paid in calendar 2016) for each full-time, U.S. employee on the payroll as of December 31, 2016. The percentage contributed was determined based upon the assessment of business financial performance balanced against the need to offer competitive benefits.

The Company's defined benefit pension plan, which is frozen, is more fully described in the *Pension Benefits Table for Fiscal 2017* below. Mr. Lucareli, Mr. Marry, Ms. Kelsey, and Mr. Bowser participate in the Company's defined benefit pension plan. Mr. Burke joined the Company after the defined benefit pension plan was closed to new participants. Mr. Schwab does not participate in the U.S. Company-sponsored pension plan because he is a citizen of Germany, but as Mr. Schwab's employer, Modine Holding GmbH provides a cash benefit of 10 percent of his base salary to fund a retirement benefit.

In addition to the employee benefits applicable to U.S. employees in general, certain highly compensated employees of the Company, including the NEOs, may participate in the following plans:

*Deferred Compensation Plan.* The Deferred Compensation Plan is a nonqualified plan that allows a highly compensated employee to defer up to 10 percent of base salary. Salary deferred pursuant to the Deferred Compensation Plan is an asset of the Company. The sums deferred do not earn a preferential rate of return and the investment alternatives are generally the same as the 401(k) Retirement Plan. Payments out of the Deferred Compensation Plan are not made until termination of service or retirement. As part of the Company's objective of restoring in this plan amounts that exceeded the allowable Company match and Company contributions to the 401(k) Retirement Plan because of statutory limits, the Company contributes an amount equal to the amount of the employer match and employer contribution that was not allowed to be contributed to the 401(k) Retirement Plan for such individuals due to statutory limits.

*Executive Supplemental Retirement Plan ("SERP").* The SERP is a nonqualified pension plan. The SERP, like the defined benefit pension plan, is frozen and intended to be an extension of the Company's qualified pension plan.

Under the SERP, salary and bonus that are in excess of statutory limits are taken into account in determining nonqualified benefits payable to an employee.

### Severance Policy

The Company has a severance policy for members of the Executive Council as recommended to the Committee by the Company's CEO, to ensure consistent treatment of individuals in such positions in the event of an involuntary termination of employment without cause. The policy provides that such individuals would be paid their annual base salary at the time of termination in installment payments over the course of the year following termination, and would be eligible to elect Company-paid COBRA continuation coverage for one year following termination. In order to receive these benefits, participants are required to release the Company from any and all liability. All NEOs other than Mr. Burke and Mr. Schwab (who have separate employment agreements) are covered under the severance policy. While the policy also provides for separate benefits upon an involuntary termination at the time of a change in control, none of the NEOs are currently covered under the change in control provisions under the severance policy.

### **Share Ownership Guidelines - Officers**

The Company has maintained share ownership guidelines for directors and officers of the Company, including the NEOs, since 2008. The Board continues to believe that directors and officers should have a meaningful personal investment in the Company. Only shares of stock, either restricted or unrestricted, count toward compliance with the guidelines.

The current guidelines provide that on the fifth anniversary of appointment to the position the President and CEO is expected to hold shares of Company stock with a value of at least four times his annual base salary. In addition, the guidelines now do not distinguish between NEOs and other officers and provide that all officers, other than the President and CEO, are expected to hold shares of Company stock with a value of at least two times their current annual base salary. The stock value is determined by using the higher of the stock price at the time of measurement or the average stock price over the previous three years. The ONC Committee reviews the guidelines and compliance therewith on at least an annual basis. The chair of the Nominating Committee evaluates whether an exception should be made for any officer, who, due to his or her unique financial circumstances or other extenuating circumstances, would incur a hardship by complying with the applicable guideline after the initial five-year period and, in such an event, may make an exception to the guidelines for such individual. Additionally, the guidelines may be temporarily waived for an officer who has an unusual personal circumstance or is approaching retirement and has a need to diversify his/her stock holdings. Each of the NEOs who has been an officer of the Company for at least five years is currently in compliance with the stock ownership guidelines.

### **Related Policies Applicable to Executive Officers**

Under the Company's Insider Trading Policy, all directors and executive officers, including the NEOs, are prohibited from holding shares of Company stock in a margin account or otherwise pledging shares of Company stock in any way, and all directors and employees of the Company are prohibited from engaging in hedging or monetizing transactions involving Company stock. The ONC Committee has also implemented an incentive compensation recoupment (or "clawback") policy. Effective beginning with awards granted in fiscal 2013, the clawback policy requires forfeiture or repayment of any awards granted under the Incentive Plan (i.e., the MIP (cash bonus) or any long-term equity awards) if the ONC Committee determines that a participant committed an act of misconduct that is adverse, or reasonably expected to be adverse, to the best interests of the Company or its shareholders.

### **Employment Agreements**

The Company has an employment agreement with Mr. Burke, which was not amended during fiscal 2017. Modine Europe GmbH (f/k/a Modine Holding GmbH), a German subsidiary, has an employment agreement with Mr. Schwab, as is customary in Germany. Mr. Schwab entered into an employment agreement with Modine Holding GmbH in July 2014, and it is scheduled to expire June 30, 2018, subject to renewal. Modine filed an 8-K containing Mr. Schwab's employment agreement on July 3, 2014. The Company also has change in control agreements with all of the other NEOs and certain other key employees. The purpose of these agreements is to ensure continuity and, in the case of a change in control, the continued dedication of key employees during any period of uncertainty due to a proposed or pending change in control of the Company. See *Potential Post-Employment Payments* below for additional information about these agreements.

### **Tax Implications for NEOs**

The ONC Committee generally seeks to structure compensation amounts and arrangements so that they do not result in penalties for the NEOs under the Internal Revenue Code of 1986, as amended (the "Code"). For example, Section 409A of the Code imposes substantial penalties and results in the loss of any tax deferral for nonqualified deferred compensation that does not meet the requirements of that section. The ONC Committee has generally structured the elements of the Company's compensation program so that they are either not characterized as nonqualified deferred compensation under Section 409A or

meet the distribution, timing and other requirements of Section 409A. Without these steps, certain elements of compensation could result in substantial tax liability for the NEOs. Section 280G and related provisions of the Code impose substantial excise taxes on so-called "excess parachute payments" payable to certain executives upon a change in control and results in the loss of the compensation deductions for such payments by the executive's employer. When the Company entered into the employment agreement with Mr. Burke and the change in control agreements with all of the other NEOs (other than Mr. Schwab), all of which were entered into prior to 2009, the ONC Committee structured the change in control payment under the employment and change in control agreements with the NEOs (other than Mr. Schwab) to include a gross up for excise taxes imposed under Section 280G in order to preserve the after-tax value of those payments for those executives. The severance policy approved by the ONC Committee in fiscal 2012, which is applicable to those joining the Company's senior management on or after adoption of the policy, does not provide excise tax gross ups in the event of a change in control.

#### **Compliance with IRC Section 162(m)**

Section 162(m) of the Code generally disallows a tax deduction to public companies for compensation over \$1,000,000 paid to a company's CEO and the other NEOs who are covered by Section 162(m). Qualifying performance-based compensation will not be subject to the deduction limit if certain requirements are met.

The ONC Committee believes that it is generally in the Company's best interest to attempt to structure compensation amounts and plans in a manner that satisfies the requirements of Section 162(m). However, the ONC Committee also recognizes the need to retain flexibility to approve compensation amounts and plans that may not meet Section 162(m) standards in order to enable the Company to meet its overall objectives. Accordingly, the Board and the ONC Committee have expressly reserved the authority to award non-deductible compensation in appropriate circumstances. Further, because of uncertainties as to the application and interpretation of Section 162(m) and the regulations issued thereunder, no assurance can be given that compensation intended by the Company to satisfy the requirements for deductibility under Section 162(m) will do so.

#### **COMPENSATION COMMITTEE REPORT**

The ONC Committee of the Board of Directors has reviewed and discussed the *Compensation Discussion and Analysis* with management; and, based on that review and discussion, the ONC Committee recommended to the Board of Directors that the *Compensation Discussion and Analysis* be included in the Company's proxy statement and the Company's annual report on Form 10-K for the fiscal year ended March 31, 2017.

#### **THE OFFICER NOMINATION AND COMPENSATION COMMITTEE**

Christopher W. Patterson, Chair  
Charles P. Cooley  
Suresh V. Garimella  
Larry O. Moore

## 2017 Summary Compensation Table

The following table sets forth compensation awarded to, earned by, or paid to the Company's named executive officers ("NEOs"), which include the Principal Executive Officer, Principal Financial Officer, and the four most highly compensated executive officers. Based on the potential year-to-year fluctuations in total compensation and for the purpose of providing consistent compensation disclosure, the Company chose this year to include the four most highly compensated executive officers other than the CEO and CFO, rather than three as required under the applicable regulations.

Name and Principal Position	Fiscal Year	Salary (\$)(1)	Bonus (\$)	Stock	Option	Non-Equity	Change in Pension Value (\$)(5)	All Other Compensation (\$)(6)	Total (\$)
				Awards (\$)(2)	Awards (\$)(3)	Incentive Plan Compensation (\$)(4)			
Thomas A. Burke President and CEO	2017	917,869	-	1,782,000	445,501	946,415	NA	48,876	4,140,661
	2016	856,692	-	1,670,002	394,875	368,725	NA	53,267	3,343,561
	2015	819,981	-	1,560,005	386,265	673,425	NA	78,372	3,518,048
Michael B. Lucareli VP, Finance and CFO	2017	427,546	-	498,000	124,499	308,588	7,463	19,192	1,385,288
	2016	397,462	-	459,609	108,676	119,798	0	20,334	1,105,879
	2015	378,358	-	439,206	108,747	217,403	29,035	26,690	1,199,439
Thomas F. Marry Executive VP and COO	2017	530,538	-	721,000	180,251	437,630	16,076	28,274	1,913,769
	2016	493,077	-	664,994	157,238	169,850	0	29,614	1,514,773
	2015	469,538	-	637,012	157,724	308,320	47,995	37,035	1,657,624
Margaret C. Kelsey VP, Legal and Corporate Communications, General Counsel and Secretary	2017	381,100	-	296,000	74,000	196,479	7,659	17,334	972,572
	2016	354,569	-	274,408	64,879	76,325	0	17,907	788,088
Scott L. Bowser VP, Global Operations	2017	363,329	-	282,880	70,720	187,357	10,092	114,400	1,028,778
	2016	336,677	-	262,403	62,042	72,455	0	458,709	1,192,286
	2015	324,177	-	251,201	62,199	133,045	33,975	490,688	1,295,285
Holger Schwab VP, VTS	2017	€355,190	-	€214,109	€53,304	€190,027	NA	€50,864	€863,494
		\$378,466	-	\$228,140	\$57,035	\$202,479	NA	\$54,197	\$920,317
	2016	€346,032	-	€179,562	€42,460	€74,397	NA	€50,013	€692,465
		\$393,800	-	\$204,701	\$48,405	\$84,667	NA	\$56,917	\$788,490
	2015	€336,028	-	€237,537	€58,816	€136,893	NA	€49,047	€818,321
		\$360,700	-	\$254,996	\$63,139	\$146,944	NA	\$52,648	\$878,427

(1) The salary amounts include amounts deferred at the NEO's option through contributions to the Modine 401(k) Retirement Plan and the Modine Deferred Compensation Plan.

- (2) Represents the aggregate grant date fair value computed in accordance with FASB ASC Topic 718 for retention restricted stock awards and performance stock awards. For fiscal 2017, the Maximum grant date fair value for the performance stock awards are as follows for the NEOs – Mr. Burke \$1,782,000; Mr. Lucareli \$498,000; Mr. Marry \$721,000; Ms. Kelsey \$296,000; Mr. Bowser \$282,880; and Mr. Schwab \$228,140. See *Grants of Plan-Based Awards for Fiscal 2017, Compensation Discussion and Analysis – Equity Incentives – Long-Term Incentive Compensation* and the *Outstanding Equity Awards at Fiscal Year End* table for further discussion regarding the retention restricted stock awards and the performance stock awards. The assumptions used to determine the value of the awards are discussed in Note 4 of the Notes to Consolidated Financial Statements contained in the Company’s Form 10-K for the fiscal year ended March 31, 2017.
- (3) Represents the aggregate grant date fair value computed in accordance with FASB ASC Topic 718 for grants of stock options. The assumptions used to determine the value of the options are discussed in Note 4 of the Notes to Consolidated Financial Statements contained in the Company’s Form 10-K for the fiscal year ended March 31, 2017. The actual value, if any, that an optionee will realize upon the exercise of an option will depend on the excess of the market value of the Company’s common stock over the exercise price on the date the option is exercised, which cannot be determined until the option is exercised.
- (4) The amounts in the “Non-Equity Incentive Plan Compensation” column include payments under the MIP.
- (5) Represents the change in pension value between the end of fiscal 2016 and the end of fiscal 2017 for the NEOs who participate in the Modine Manufacturing Company Pension Plan and the Executive Supplemental Retirement Plan. For purposes of calculating the change in benefit values from year to year, the discount rates used to determine the present value of the benefit were 4.1 percent as of both March 31, 2017 and March 31, 2016.
- (6) The amounts set forth in this column for fiscal 2017 include:
- Company matching contributions to participant accounts in the 401(k) Retirement Plan (“401(k) Company Match”) equal to 50 percent of the amount contributed to the plan by the employee, subject to a maximum contribution of the lesser of 2.5 percent of compensation or the maximum contribution limit to the plan (\$18,000 in calendar year 2016);
  - Company contributions to 401(k) Retirement Plan (“Company Contribution to 401(k) Retirement Plan”) equal to two percent of eligible earnings (based on maximum eligible earnings of \$265,000);
  - Company contributions to the Deferred Compensation Plan equal to (a) the amount of the Company match on salary that could not be contributed to the 401(k) Retirement Plan, and (b) the amount of the Company contribution that could not be contributed to 401(k) Retirement Plan because of statutory limits (“Company Excess Match/Contribution Overflow to Deferred Compensation Plan”);
  - Company payment of long-term disability insurance premiums (“Long-Term Disability Insurance Premiums”);
  - Company payment of life insurance premiums (“Life Insurance Premiums”); and
  - Perquisites and other personal benefits. The perquisites for Mr. Schwab include the lease and maintenance of a car amounting to €14,848 (\$15,821 at the March 31, 2017 exchange rate) and a retirement supplement amounting to €35,737 (\$38,079 at the March 31, 2017 exchange rate) because he does not participate in the benefit plans available to U.S. residents. The perquisites for Mr. Bowser include amounts provided to Mr. Bowser in connection with his assignment to Asia, including a housing allowance, an auto allowance, a relocation allowance, tax preparation fees, and immigration assistance. In addition, as part of his assignment Mr. Bowser received tax equalization and tax gross-up payments of \$81,360. Certain amounts for Mr. Bowser were converted from Chinese Yuan to U.S. Dollars at exchange rates determined on a quarterly basis.

Name	401(k) Company Match (\$)	Company Contribution to 401(k) Retirement Plan (\$)	Company Excess Match / Contribution Overflow to Deferred Compensation Plan (\$)	Long-Term Disability & Life Insurance Premiums (\$)	Tax Reimbursement (\$)	Perquisites (\$)	Total (\$)
Thomas A. Burke	7,108	5,300	34,942	1,526	-	-	48,876
Michael B. Lucareli	7,093	5,300	5,272	1,526	-	-	19,192
Thomas F. Marry	7,149	5,300	14,299	1,526	-	-	28,274
Margaret Kelsey	6,994	5,300	3,513	1,526	-	-	17,334
Scott L. Bowser	7,043	5,300	3,121	1,526	81,360	16,049	114,400
Holger Schwab	NA	NA	NA	€279 \$297	NA	€50,585 \$53,900	€50,864 \$54,197

- (7) The salary, bonus, non-equity incentive plan compensation, and other annual compensation for Mr. Schwab, who works and lives in Germany, were paid to him in euros. The amounts shown in U.S. dollars in the table above for fiscal 2017 were converted from euros at the following exchange rate in effect at March 31, 2017: \$1 = €0.9385. The converted U.S. dollar amounts shown for fiscal years 2015 and 2016 for Mr. Schwab were converted from euros at the applicable exchange rate in effect at the close of those fiscal years.

## Grants of Plan-Based Awards for Fiscal 2017

In fiscal 2017, the Company granted stock options, retention restricted stock, performance stock and cash awards as Plan-Based Awards.

Stock options have an exercise price equal to the fair market value of the Company's common stock on the date of grant. Stock options granted in fiscal 2017 vest in four annual installments commencing one year after the date of grant. The stock options expire ten years from the date of grant. Retention restricted stock granted in fiscal 2017 vests in four annual installments commencing one year after the date of grant. Further details regarding the performance stock and cash awards (MIP awards) are described in the *Compensation Discussion and Analysis* section above.

The following table sets forth information about grants of awards made in the fiscal year ended March 31, 2017 to the NEOs.

Name	Grant Date	Estimated Future Payouts Under Non-Equity Incentive Plan Awards (1)			Estimated Future Payouts of Performance-based Awards Under Equity Incentive Plan Awards (2)			All Other Stock Awards; Number of Shares of Stock or Units (#) (2)	All Other Option Awards; Number of Securities Under-lying Options (#) (2)	Exercise or Base Price of Option Awards (\$/Sh)	Grant Date Fair Value of Stock and Option Awards (\$)
		Threshold (\$)	Target (\$)	Max (\$)	Threshold (#)	Target (#)	Max (#)				
Thomas A. Burke	NA	88,450	884,500	1,769,000							NA
	5/31/16				8,910	89,100	178,200				891,000
	5/31/16							89,100			891,000
	5/31/16								96,848	10.00	445,501
Michael B. Lucareli	NA	28,840	288,400	576,800							NA
	5/31/16				2,490	24,900	49,800				249,000
	5/31/16							24,900			249,000
	5/31/16								27,065	10.00	124,499
Thomas F. Marry	NA	40,900	409,000	818,000							NA
	5/31/16				3,605	36,050	72,100				360,500
	5/31/16							36,050			360,500
	5/31/16								39,185	10.00	180,251
Margaret C. Kelsey	NA	18,363	183,625	367,250							NA
	5/31/16				1,480	14,800	29,600				148,000
	5/31/16							14,800			148,000
	5/31/16								16,087	10.00	74,000
Scott L. Bowser	NA	17,510	175,100	350,200							NA
	5/31/16				1,414	14,144	28,288				141,440
	5/31/16							14,144			141,440
	5/31/16								15,374	10.00	70,720
Holger Schwab	NA	18,923	189,233	378,466							NA
	5/31/16				1,141	11,407	22,814				114,070
	5/31/16							11,407			114,070
	5/31/16								12,399	10.00	57,035

(1) Cash incentive plan awards are the MIP awards. The amounts shown in U.S. dollars in the table above for Mr. Schwab were converted from euros at the following exchange rate in effect at March 31, 2017: \$1 = €0.9385.

(2) Stock options, retention restricted stock and performance stock awards are made under the Incentive Plan.

## Outstanding Equity Awards at Fiscal Year End

Name	Option Awards				Stock Awards			
	Number of Securities Underlying Unexercised Options Exercisable (#)(1)	Number of Securities Underlying Unexercised Options Unexercisable (#)(1)	Option Exercise Price (\$)	Option Expiration Date	Number of Shares or Units of Stock that Have Not Vested (#)(2)	Market Value of Shares or Units of Stock that Have Not Vested (\$)(2)	Equity Incentive Plan Awards; Number of Shares, Units or Other Rights that Have Not Vested (#)(3)	Equity Incentive Plan Awards; Market or Payout Value of Unearned Shares, Units or Other Rights that Have Not Vested (\$)(3)
Thomas A. Burke	31,848		13.33	2/11/18	187,978	2,293,332	303,719	3,705,372
	90,572		5.01	6/9/19				
	39,586		9.26	6/11/20				
	112,016		7.43	7/1/20				
	27,622		14.93	7/21/21				
	69,565		5.75	6/5/22				
	35,766	11,924	10.40	6/3/23				
	18,916	18,916	14.94	6/2/24				
	13,884	41,654	11.39	6/2/25				
	-	96,848	10.00	5/31/26				
Michael B. Lucareli	3,715		13.33	2/11/18	52,375	638,975	84,675	1,033,035
	3,594		9.26	6/11/20				
	4,820		14.93	7/21/21				
	3,783		5.75	6/5/22				
	10,032	3,347	10.40	6/3/23				
	5,324	5,327	14.94	6/2/24				
	3,820	11,465	11.39	6/2/25				
	-	27,065	10.00	5/31/26				
Thomas F. Marry	7,992		13.33	2/11/18	74,879	913,524	122,611	1,495,854
	9,144		9.26	6/11/20				
	7,805		14.93	7/21/21				
	28,202		5.75	6/5/22				
	12,615	4,205	10.40	6/3/23				
	7,722	7,726	14.94	6/2/24				
	5,528	16,587	11.39	6/2/25				
	-	39,185	10.00	5/31/26				
Margaret C. Kelsey	5,793		13.33	2/11/18	31,212	380,786	50,455	615,551
	20,978		5.01	6/9/19				
	7,094		9.26	6/11/20				
	4,820		14.93	7/21/21				
	13,551		5.75	6/5/22				
	5,973	1,993	10.40	6/3/23				
	3,190	3,193	14.94	6/2/24				
	2,281	6,844	11.39	6/2/25				
	-	16,087	10.00	5/31/26				
Scott L. Bowser	3,812		13.33	2/11/18	29,895	364,719	48,214	588,211
	19,580		5.01	6/9/19				
	7,094		9.26	6/11/20				
	4,907		14.93	7/21/21				
	13,791		5.75	6/5/22				
	5,838	1,947	10.40	6/3/23				
	3,046	3,046	14.94	6/2/24				
	2,181	6,545	11.39	6/2/25				
	-	15,374	10.00	5/31/26				
Holger Schwab	5,679	1,893	10.40	6/3/23	25,240	307,928	40,334	492,075
	3,092	3,092	14.94	6/2/24				
	1,702	5,106	11.39	6/2/25				
	-	12,399	10.00	5/31/26				

- (1) The options vest in four equal annual installments commencing on the first anniversary of the date of grant.
- (2) All of these shares are retention restricted stock awards. All retention restricted stock vests in four equal annual installments commencing one year after the date of grant. The market value of the awards was determined by multiplying the number of unvested shares by \$12.20, the closing price of the Company's common stock on the NYSE on March 31, 2017. See *Compensation Discussion and Analysis – Equity Incentives – Long-Term Incentive Compensation* for a description of retention restricted stock awards.

The restricted shares vest as follows:

	Shares vesting for					
	Thomas Burke (#)	Michael Lucareli (#)	Thomas Marry (#)	Margaret Kelsey (#)	Scott Bowser (#)	Holger Schwab (#)
May 31, 2017	22,275	6,225	9,012	3,700	3,536	2,851
June 2, 2017	31,379	8,718	12,627	5,213	4,980	4,379
June 3, 2017	17,790	4,992	6,274	2,972	2,906	2,825
May 31, 2018	22,275	6,225	9,012	3,700	3,536	2,851
June 2, 2018	31,380	8,721	12,630	5,214	4,983	4,381
May 31, 2019	22,275	6,225	9,012	3,700	3,536	2,851
June 2, 2019	18,329	5,044	7,298	3,013	2,882	2,248
May 31, 2020	22,275	6,225	9,014	3,700	3,536	2,854

- (3) The performance stock awards are reflected at the Maximum level for the fiscal 2017 awards and the Target level for the 2016 and 2015 awards. The actual payout of performance stock awards for fiscal 2015 was 35 percent of Target. See *Compensation Discussion and Analysis – Equity Incentives – Long-Term Incentive Compensation* for a description of performance stock awards. The market value of the performance stock awards was determined by multiplying the number of unvested shares by \$12.20, the closing price of the Company's common stock on the NYSE on March 31, 2017.

#### Option Exercises and Stock Vested for Fiscal 2017

Each of the stock prices set forth below was the closing price of the Company's common stock on the NYSE on the date the restrictions lapsed and the shares vested.

Name	Option Awards		Stock Awards	
	Number of Shares Acquired on Exercise (#)	Value Realized on Exercise (\$)	Number of Shares Acquired on Vesting (#)	Value Realized on Vesting (\$)
Thomas A. Burke	-	-	31,379	326,655 (2)
			36,288	365,057 (3)
			25,740	258,944 (4)
Michael B. Lucareli	-	-	8,718	90,754 (2)
			10,180	102,411 (3)
			5,600	56,366 (4)
Thomas F. Marry	15,580	162,419 (1)	12,627	131,447 (2)
			12,799	128,758 (3)
			10,437	104,996 (4)
			25,000	336,250 (5)
Margaret Kelsey	-	-	5,213	54,267 (2)
			6,061	60,974 (3)
			5,014	50,441 (4)
Scott L. Bowser	-	-	4,980	51,842 (2)
			5,923	59,585 (3)
			5,104	51,346 (4)
Holger Schwab	-	-	4,379	45,585 (2)
			5,761	57,956 (3)

- (1) Option exercised on December 13, 2016 at \$15.434852. The option was granted on June 9, 2009 at a share price of \$5.01.
- (2) Shares vested on June 2, 2016 at \$10.41 per share, the closing price on such date.
- (3) Shares vested on June 3, 2016 at \$10.06 per share, the closing price on such date.
- (4) Shares vested on June 5, 2016 at \$10.06 per share, the closing price on June 3, 2016.
- (5) Shares vested on January 26, 2017 at \$13.45 per share, the closing price on such date.

#### Pension Benefits Table for Fiscal 2017

Name	Plan Name	Number of Years Credited Service (#)	Present Value of Accumulated Benefit (\$) (1)	Payments During Last Fiscal Year (\$)
Thomas A. Burke	NA	NA	NA	NA
Michael B. Lucareli	Salaried Pension Plan	6.6	149,753	-
	SERP	NA	NA	NA
	Total		149,753	-
Thomas F. Marry	Salaried Pension Plan	7.9	265,556	-
	SERP	7.9	54,759	-
	Total		320,315	-
Margaret C. Kelsey	Salaried Pension Plan	5.3	151,793	-
	SERP	5.3	2,480	-
	Total		154,273	-
Scott L. Bowser	Salaried Pension Plan	8.3	202,516	-
	SERP	NA	NA	NA
	Total		202,516	-
Holger Schwab	NA	NA	NA	NA

- (1) The Company used the following assumptions to determine the present value of accumulated benefits as set forth in the table above: discount rate of 4.1 percent; Mortality: use of RP-2014 Healthy Annuitant White Collar Participant table projected generationally using scale MP-2014 converging to an ultimate improvement factor of 0.75 percent over 15 years (post - retirement decrement only); service up to March 31, 2006 and pay up to December 31, 2007 (the plans froze service accumulation on March 31, 2006 and pay changes on December 31, 2007); employees elect to begin payments as soon as they are eligible to receive unreduced benefits; 80 percent of employees elect lump sums from the qualified plan and 20 percent elect annuities; and all payments from the SERP are in the form of a lump sum with lump sums valued using a 3-tier yield curve of 1.96 percent for years 0-5, 3.91 percent for years 5-20 and 4.69 percent for years 20+ and the specified 417(e) mortality table.

#### Pension Benefits

The Company's pension plan, The Modine Manufacturing Company Pension Plan (the "Salaried Pension Plan"), is frozen. Participants in the Salaried Pension Plan no longer earn additional credited service (effective April 1, 2006) and changes in salary for a participant are not considered in determining pension benefits (effective December 31, 2007). The Salaried Pension Plan was formerly a part of competitive compensation for manufacturing companies such as Modine. The Salaried Pension Plan was frozen consistent with contemporary benefit practices.

The NEOs who were employed by the Company on or before December 31, 2003 participate on the same basis as other salaried employees in the non-contributory Salaried Pension Plan. Mr. Burke does not participate in the Salaried Pension Plan because he joined the Company after December 31, 2003. Mr. Schwab does not participate in the Salaried Pension Plan because he is a foreign employee not covered by that plan.

Retirement benefits are based upon an employee's earnings for the five highest consecutive calendar years of the last ten calendar years preceding retirement (provided that salary after the plan was frozen is not considered) and on years of service (provided that service after the plan was frozen is not considered). Applicable earnings include salary, bonus, and any amount deferred under the 401(k) Retirement Plan. A minimum of five years of service was required for the benefits to vest. The principal benefit under the Salaried Pension Plan is a lifetime monthly benefit for the joint lives of a participant and his or her

spouse based on the employee's earnings and period of employment. The pension benefit is not subject to offset against Social Security benefits. Employees may retire with unreduced early retirement benefits at age 62 or may be eligible for deferred or other early retirement benefits depending on their age and years of service. In addition, an employee may elect to receive a lump-sum pension benefit if, upon retirement, the sum of the employee's age plus years of eligible service with the Company equals at least 85. Furthermore, if employed on and before March 31, 2001, an employee who reaches age 62 and who has accumulated thirty or more years of eligible service may request that the accrued benefit be paid immediately in a lump-sum amount, even if he or she elects not to retire at that time. Payment pursuant to the Salaried Pension Plan may be limited by regulation based upon the funded status of the plan.

Pension benefits under the Salaried Pension Plan are subject to possible limitations imposed by the Code. To the extent that an individual employee's retirement benefit exceeds these limits, the excess will be paid pursuant to the SERP from general operating funds of the Company.

**Nonqualified Deferred Compensation Table for Fiscal 2017**

Name	Executive Contributions in Last FY (\$)	Registrant Contributions in Last FY (\$)	Aggregate Earnings in Last FY (\$)	Aggregate Withdrawals / Distributions (\$)	Aggregate Balance at Last FYE (\$)
Thomas A. Burke	18,357	34,942	46,825	-	782,986
Michael B. Lucareli	-	5,272	29,944	-	209,763
Thomas F. Marry	53,054	14,299	180,466	-	1,497,491
Margaret C. Kelsey	1,992	3,513	26,723	-	225,575
Scott L. Bowser	-	3,121	7,038	-	55,243
Holger Schwab	NA	NA	NA	NA	NA

- (1) Amounts include any deferrals of base salary and such amounts are included in the "Base Salary" column of the *Summary Compensation Table*.
- (2) Amounts are reported in the *Summary Compensation Table*. Company profit sharing contributions that could not otherwise be made to the 401(k) Retirement Plan because of statutory limits are generally made to the Deferred Compensation Plan in April following the close of the fiscal year.
- (3) All executive contributions and contributions by the Company for fiscal 2017 have been reported in the *Summary Compensation Table* for the current year (Fiscal 2017). In addition to the current year, executive contributions and contributions by the Company with respect to Mr. Burke for prior years in which Mr. Burke was an NEO have been reported in the *Summary Compensation Table* in prior years. In total, \$539,001 in contributions have been reported for Mr. Burke as an NEO in the *Summary Compensation Table* in prior years. The remainder of the aggregate balance for Mr. Burke in the above column reflects earnings (and losses) on those contributions. In addition to the current year, since Mr. Lucareli became an NEO in fiscal 2011, the Company has reported \$37,879 in contributions in the *Summary Compensation Table* for him prior to fiscal 2017. The remainder of the aggregate balance for Mr. Lucareli in the above column reflects contributions prior to fiscal 2011 and earnings (and losses) on all contributions. In addition to the current year, Mr. Marry became an NEO in fiscal 2009 and his contributions and the Company's contributions since fiscal 2009 were reported in the *Summary Compensation Table* in prior years. In total, \$402,138 in contributions have been reported for Mr. Marry for fiscal years 2009 through 2017. The remainder of the aggregate balance for Mr. Marry in the above column reflects executive and Company contributions prior to 2009 and earnings (and losses) on all contributions. In addition to the current year, executive contributions and contributions by the Company with respect to Ms. Kelsey for prior years in which Ms. Kelsey was an NEO have been reported in the *Summary Compensation Table* in prior years. In total, \$35,531 in contributions have been reported for Ms. Kelsey as an NEO in the *Summary Compensation Table* in prior years. The remainder of the aggregate balance for Ms. Kelsey in the above column reflects contributions in years which Ms. Kelsey was not an NEO and earnings (and losses) on all contributions. In addition to the current year, since Mr. Bowser became a participant in the Deferred Compensation plan in fiscal 2012, the Company has reported \$37,879 in contributions in the *Summary Compensation Table* for him prior to fiscal 2017. The remainder of the aggregate balance for Mr. Bowser in the above column reflects the earnings (and losses) on all contributions.

## Nonqualified Deferred Compensation

The Deferred Compensation Plan is a nonqualified plan. All of the NEOs except for Mr. Schwab are eligible to participate in the Deferred Compensation Plan. The Deferred Compensation Plan allows an employee to defer salary in an amount that exceeds the statutory limitations applicable to the 401(k) Retirement Plan. For the 2016 calendar year, an employee could contribute no more than \$18,000 to the 401(k) Retirement Plan. The Deferred Compensation Plan allows a highly compensated employee to defer up to ten percent of base salary. Salary deferred pursuant to the Deferred Compensation Plan is an asset of the Company. The sums deferred do not earn a preferential rate of return. Company contributions are also made to the Deferred Compensation Plan in an amount equal to the Company match and profit sharing contributions that would otherwise have been contributed to the 401(k) Retirement Plan but for the statutory limits. All of the NEOs who participate in the Deferred Compensation Plan were fully vested in the Company contributions as of March 31, 2017. Payments out of the Deferred Compensation Plan are not made until termination of service or retirement.

The investment alternatives available to the NEOs under the Deferred Compensation Plan are selected by the Company and are generally the same as the alternatives available under the 401(k) Retirement Plan, but may be changed from time to time. The NEOs are permitted to change their investment elections at any time on a prospective basis. The table below shows the funds available under the plan and their annual rate of return for the fiscal year ended March 31, 2017.

<u>Name of Fund</u>	<u>Return for 12 Months Ended March 31, 2017</u>
Wells Fargo Govt MMkt I	0.29%
Vanguard Short-Term Bond Index Admiral	0.38%
Vanguard Inflation-Protected Secs (Adm)	1.46%
Vanguard Interm-Term Bond Index (Adm)	0.08%
Wells Fargo Advantage Core Bond R6	0.74%
T. Rowe Price Retirement Balanced	7.68%
T. Rowe Price Retirement 2010	8.55%
T. Rowe Price Retirement 2015	9.68%
T. Rowe Price Retirement 2020	11.14%
T. Rowe Price Retirement 2025	12.31%
T. Rowe Price Retirement 2030	13.35%
T. Rowe Price Retirement 2035	14.21%
T. Rowe Price Retirement 2040	14.90%
T. Rowe Price Retirement 2045	15.12%
T. Rowe Price Retirement 2050	15.08%
T. Rowe Price Retirement 2055	15.16%
Dodge & Cox Stock	28.58%
Vanguard Institutional Index I	17.13%
JP Morgan Large Cap Growth R5	17.02%
Vanguard Mid-Cap Index Fd (Admiral)	16.74%
Victory Munder Mid-Cap Core Growth Fd (Y)	13.40%
Vanguard Small-Cap Index (Admiral)	21.51%
Brown Advisory Small-Cap Fdmtl Val Instl	22.88%
Vanguard Developed Markets Index Admiral	12.74%
Fidelity Diversified International	7.08%
WCM Focused International Growth Inst	11.00%
MFS International New Discovery R4	8.29%
Baron Emerging Markets Institutional	16.64%

## POTENTIAL POST-EMPLOYMENT PAYMENTS

The Company has certain obligations to its NEOs upon a termination of employment as a result of agreements with such officers or other plans, arrangements or policies that benefit the officers.

Mr. Burke and Mr. Schwab are the only NEOs who have an employment agreement with the Company. Pursuant to the employment agreement that was entered into in 2007 and amended in 2008, Mr. Burke agreed to serve as an executive officer of the Company and devote his full time to the performance of his duties. Mr. Burke's employment agreement automatically and continuously extends daily, unless either party gives written notice of termination to the other party, in which case the term would be 36 months beginning on the date such notice was received. The Company is permitted to terminate the executive's employment agreement for "Good Cause" and the executive is permitted to terminate the employment agreement for "Good Reason," as those terms are defined in the agreement and described below. The Company will continue to perform its obligations under such agreement. In the event of termination for Good Cause, the Company is not contractually obligated to pay benefits under the agreement to the executive. In the event of the disability of Mr. Burke during the term of his employment

agreement, he would receive base salary and bonus continuation at a level of 100 percent for the first 12 months and 60 percent for up to an additional 24 months, but in no event beyond the remainder of the term. He may also receive disability benefits under the Company's group long-term disability plan; provided, however, that such benefits would offset the amounts described above.

Pursuant to the employment agreement that was entered into in 2014, Mr. Schwab agreed to serve as managing director of the Company's Europe segment, with an annual salary and participation in the MIP and LTIP to be provided to Mr. Schwab. Mr. Schwab's employment agreement has a fixed term expiring June 30, 2018, except that the Company may release Mr. Schwab from his work duties at any time based on a justified interest of the Company. As discussed in *Employment and Post-Employment Benefits*, under his employment agreement, Mr. Schwab receives a company car, accident insurance, and a retirement supplement.

The following sets forth the amount of payments to each NEO in the event of a termination of employment as a result of voluntary termination, retirement (including early retirement), death, disability, termination for Good Cause, and involuntary termination (including termination without Good Cause or for Good Reason).

**Voluntary Termination.** An NEO may terminate his/her employment with the Company at any time. In general, upon the individual's voluntary termination:

- we would not pay severance;
- the executive would forfeit all unvested stock options, retention restricted stock awards and performance stock awards;
- all benefits and perquisites would cease; and
- the NEO, if a participant in the Salaried Pension Plan, would be entitled to a distribution of his/her vested benefits under that plan, the SERP (see the *Pension Benefits Table for Fiscal 2017* on page 37) and the Nonqualified Deferred Compensation Plan (see the *Nonqualified Deferred Compensation Table for Fiscal 2017* on page 38).

**Retirement and Early Retirement.** No NEOs were eligible for retirement on March 31, 2017. In general, upon the executive's full or early retirement:

- we would not pay severance;
- for full retirement and for early retirement with the approval of the ONC Committee, all unvested stock options and retention restricted stock awards would vest;
- all benefits and perquisites would cease; and
- the NEO, if a participant in the Salaried Pension Plan, the SERP or the Nonqualified Deferred Compensation Plan, would be entitled to a distribution of his/her vested benefits under those plans.

**Death.** In general, upon the death of an NEO:

- the executive's estate would receive his/her base salary through the month in which the executive dies, plus any unused vacation pay;
- all unvested stock options and retention restricted stock awards would vest;
- all benefits and perquisites would cease;
- a prorated portion (based on the period worked during the performance period) of performance shares shall vest based on the Company's actual achievement of the performance goals at the end of the performance period; and
- the NEO's estate, if he or she was a participant in the Salaried Pension Plan, the SERP or the Nonqualified Deferred Compensation Plan, would be entitled to a distribution of his/her vested benefits under those plans.

**Disability.** If a total and permanent disability causes the termination of Mr. Burke's employment, then:

- he would receive base salary and bonus continuation at a level of 100 percent of the rate paid at the time of disability for the first twelve months and 60 percent for up to an additional 24 months, but in no event beyond the remainder of the term of his employment agreement (Mr. Burke may also receive disability benefits under the Company's group long-term disability plan, except that such benefits would offset the previously described amounts);
- all unvested stock options and retention restricted stock awards would vest;
- a prorated portion (based on the period worked during the performance period) of performance shares shall vest based on the Company's actual achievement of the performance goals at the end of the performance period; and
- all benefits and perquisites would cease.

If a total and permanent disability causes the termination of Mr. Schwab's employment, then:

- he would receive base salary and bonus continuation at a level of 100 percent of the rate paid at the time of disability for up to nine months (Mr. Schwab may also receive disability benefits under an accident insurance plan, except that such benefits would offset the previously described amounts);
- all unvested stock options and restricted stock awards granted beginning in fiscal 2014 would vest;
- a prorated portion (based on the period worked during the performance period) of performance shares shall vest based on the Company's actual achievement of the performance goals at the end of the performance period; and
- all benefits and perquisites would cease.

If a total and permanent disability causes the termination of employment of an NEO, other than Mr. Burke or Mr. Schwab, then for such NEO:

- we would not pay severance;
- all unvested stock options and retention restricted stock awards would vest;
- a prorated portion (based on the period worked during the performance period) of performance shares shall vest based on the Company's actual achievement of the performance goals at the end of the performance period;
- all benefits and perquisites would cease; and
- the NEO, if a participant in the Salaried Pension Plan, the SERP or the Nonqualified Deferred Compensation Plan, would be entitled to a distribution of his/her vested benefits under those plans.

**Termination for Good Cause.** The Company may terminate Mr. Burke's employment for Good Cause under the terms of his employment agreement and, thereby, terminate any obligation to Mr. Burke under his employment agreement. A termination for "Good Cause" generally means a termination for theft, dishonesty, fraud, violation of certain provisions of the employment agreement, or a serious violation of law. The Company may terminate Mr. Schwab's employment at any time based on a justified interest of the Company. The other NEOs without an employment agreement may be terminated by the Company for cause at any time, and are not entitled to receive any severance payments or benefits upon such termination. On the NEO's termination date, generally, all unvested stock options, retention restricted stock awards and long-term incentive awards would be forfeited and all benefits and perquisites would cease. The NEO, if a participant in the Salaried Pension Plan, the SERP or the Nonqualified Deferred Compensation Plan, would be entitled to a distribution of his/her vested benefits under those plans.

**Termination without Good Cause or for Good Reason.** If the Company terminates Mr. Burke's employment and the termination is not for Good Cause or if Mr. Burke terminates employment with the Company for Good Reason ("Good Reason" means at least one of the following events has occurred without the consent of the affected executive: a material diminution in the executive's base salary; a material decrease in the executive's authority, duties or responsibilities or those of the supervisor to whom the executive reports; a material diminution in the budget over which the executive has authority; a material change in the geographic location at which the executive must perform services; or any other action or inaction that constitutes a material breach of the terms of the executive's employment agreement), the Company is obligated to:

- pay to Mr. Burke an amount equal to three times his "Average Annual Earnings" ("Average Annual Earnings" means the average base salary and actual cash incentive or bonus he earned in the five taxable years preceding the year of termination) over the remainder of the employment agreement term; and
- continue, for a period of 36 months from the date of termination, to allow the executive to participate in certain employee health, welfare and retirement benefits, including plans designed to provide the executive with benefits that he would have received under qualified plans but for the statutory limitations on qualified benefits. In the event that such plans preclude such participation, the Company would pay an equivalent amount in cash.

In no event would Mr. Burke receive the benefits described above if (i) he discloses confidential information of the Company in violation of his employment agreement and such disclosure results in a demonstrably material injury to the Company, or (ii) he engages in Competition with the Company, as that term is defined in his employment agreement.

If Mr. Schwab's employment is terminated by the Company without a compelling reason, then:

- the Company is obligated to continue to pay Mr. Schwab's base salary over the remainder of the employment agreement term;
- Mr. Schwab remains eligible for bonus and equity grants over the remainder of the employment agreement term; and
- Mr. Schwab's benefits and perquisites would continue over the remainder of the employment agreement term.

If the Company involuntarily terminates the employment of Mr. Lucareli, Mr. Marry, Ms. Kelsey, or Mr. Bowser without cause, these NEOs would receive benefits under the severance policy for members of the Executive Council. Under the severance policy, each of the NEOs would receive his or her annual base salary at the time of termination in installment payments over the course of one year following termination and would be eligible to elect Company-paid COBRA continuation coverage for one year following termination. The NEOs are required to release the Company from any and all liability in order to be eligible for benefits under the severance policy.

## POTENTIAL CHANGE IN CONTROL PAYMENT AND BENEFITS

Generally, awards granted under the 2008 Incentive Plan accelerate vesting in the event of an involuntary termination of employment within one year following a Change in Control unless specified otherwise in the applicable award agreement. A Change in Control, as generally defined in the 2008 Incentive Plan, will be deemed to take place on the occurrence of any of the following events: (i) a merger or consolidation of the Company with one or more other corporations as a result of which the holders of the outstanding capital stock of the Company entitled to vote in elections of directors (“Voting Power”) of the Company immediately prior to such merger or consolidation hold less than 50 percent of the Voting Power of the surviving or resulting corporation; (ii) a transfer of 30 percent of the Voting Power, or a substantial portion of the property, of the Company other than to an entity of which the Company owns at least 50 percent of the Voting Power; or (iii) during any period of 24 months, the persons who at the beginning of such 24-month period were directors of the Company cease for any reason to constitute at least a majority of the Board of Directors of the Company. Pursuant to the award agreements for performance stock awards granted in fiscal 2015, 2016, and 2017, upon an involuntary termination of employment within one year following a Change in Control, the NEO is entitled to accelerated vesting on a pro rata basis, where performance is assumed to be at the Target level and the proration is based on the period worked during the performance period.

Mr. Burke’s employment agreement contains separate Change in Control provisions. The definition of Change in Control generally has the same meaning as in the Incentive Plan described above. If at any time during the 24 months after a Change in Control occurs Mr. Burke’s employment were terminated without “Good Cause”, or if Mr. Burke were to terminate the agreement for any reason during the same time period, the Company is obligated to:

- pay to Mr. Burke an amount equal to three times the greater of (i) the sum of his base salary and Target bonus for the current fiscal year, or (ii) his five year average base salary and actual bonus for the five year period ending on the last day of the fiscal year immediately preceding the fiscal year of termination, payable in a lump sum;
- pay to Mr. Burke an amount equal to the pro rata portion of the Target bonus for the calendar year in which his employment terminated;
- accelerate the vesting of Mr. Burke’s unvested stock options and retention restricted stock awards so that all such awards would immediately vest or the restrictions would lapse, as the case may be, on the date of termination;
- pay to Mr. Burke an additional lump sum payment sufficient to cover the full cost of excise taxes due to the application of Section 4999 of the Code, if applicable, and his federal, state and local income and employment taxes on the payments; and
- continue to provide coverage for a period of three years to Mr. Burke, his spouse and other dependents under all welfare plans maintained by the Company in which such persons were participating immediately prior to the termination unless precluded by such plan, in which case the Company would pay an equivalent amount in cash.

Mr. Schwab’s employment agreement does not contain a Change in Control provision.

The Company has also entered into a Change in Control Agreement and Termination Agreement with the other NEOs (except for Mr. Schwab) and certain other key employees. The definition of Change in Control generally has the same meaning as in the Incentive Plan described above and the definitions of Good Cause and Good Reason generally have the same meanings as in Mr. Burke’s employment agreement described above. For all NEOs other than Mr. Burke or Mr. Schwab, in the event of a Change in Control, if employment of the employee is terminated by the Company for any reason other than Good Cause, or terminated by the employee for Good Reason within 24 months after the Change in Control occurs, or for any reason during the 13th month after the Change in Control, the Company is obligated to provide the same benefits as described above for Mr. Burke with the exception that the Company would pay to the employee an amount equal to two times the greater of (i) the sum of his/her then current base salary and Target bonus, or (ii) his/her five year average base salary and actual bonus, and continue to provide coverage under applicable welfare plans (or the equivalent) for a period of two years.

As described in the *Compensation Discussion and Analysis* section of the Company’s fiscal 2011 proxy statement, the ONC Committee determined that no substantive changes would be made to any of the existing Employment or Change in Control and Termination Agreements that have been in place with the Company’s employees prior to 2009. At the same time, the ONC Committee determined that any future agreements with employees which provide for benefits upon a change in control will not provide for excise tax gross ups and any benefits following a change in control under such future agreements would only be

payable upon the employee's involuntary termination other than for Good Cause or the employee's voluntary termination for Good Reason.

The following table sets forth the potential payments upon termination of employment or change in control for each of the NEOs. For purposes of the calculations, it is assumed that Company matching contributions to the 401(k) Retirement Plan and Deferred Compensation Plan would be 2.5 percent of base salary, Company discretionary contributions to the 401(k) Retirement Plan and Deferred Compensation Plan would be 5.0 percent of base salary, and all payments, other than Company matching and discretionary contributions to the 401(k) Retirement Plan and Deferred Compensation Plan, as a result of termination following a Change in Control are "parachute payments" as defined in Section 280G of the Code for purposes of determining whether there is an excise tax and, if applicable, the gross up amount of the excise tax.

**Potential Payments Upon Termination of Employment or Change in Control Table**

Name	Cash Payment (\$)	Accelerated Vesting of Equity (\$)(1)	Retirement Plan Benefits: Pension Plan (Qualified & SERP) (\$)	Perquisites and Continued Benefits (\$)	Total (\$)
<b>Thomas A. Burke</b>					
Death	0	\$4,105,467	NA	NA	\$4,105,467
Disability	\$3,862,313	\$4,105,467	NA	(2)	\$7,967,780
Involuntary Termination	\$3,994,511	0	NA	\$160,311 (3)	\$4,154,822
Termination if Change in Control	\$6,211,000 (4)	\$4,157,145	NA	\$4,509,695 (5)	\$14,877,840
Change in Control (no termination)	NA	NA	NA	NA	NA
<b>Michael B. Lucareli</b>					
Death	0	\$1,143,212	\$71,548	NA	\$1,214,760
Disability	(2)	\$1,143,212	\$149,753	(2)	\$1,292,965
Involuntary Termination	\$415,000	0	\$149,753	\$23,919 (6)	\$588,672
Termination if Change in Control	\$1,695,200 (7)	\$1,158,515	\$149,753	\$1,294,279 (8)	\$4,297,748
Change in Control (no termination)	NA	NA	NA	NA	NA
<b>Thomas F. Marry</b>					
Death	0	\$1,642,402	\$158,038	NA	\$1,800,440
Disability	(2)	\$1,642,402	\$320,315	(2)	\$1,962,717
Involuntary Termination	\$515,000	0	\$320,315	\$23,919(6)	\$859,234
Termination if Change in Control	\$2,257,000 (7)	\$1,664,859	\$320,315	\$1,807,777 (9)	\$6,049,951
Change in Control (no termination)	NA	NA	NA	NA	NA
<b>Margaret C. Kelsey</b>					
Death	0	\$681,271	\$73,708	NA	\$754,979
Disability	(2)	\$681,271	\$154,273	(2)	\$835,544
Involuntary Termination	\$370,000	0	\$154,273	\$23,919 (6)	\$548,192
Termination if Change in Control	\$1,290,875 (7)	\$690,939	\$154,273	\$956,112 (10)	\$3,092,199
Change in Control (no termination)	NA	NA	NA	NA	NA
<b>Scott L. Bowser</b>					
Death	0	\$651,971	\$96,757	NA	\$748,728
Disability	(2)	\$651,971	\$202,516	(2)	\$854,487
Involuntary Termination	\$353,600	0	\$202,516	\$23,919 (6)	\$580,035
Termination if Change in Control	\$1,232,500 (7)	\$661,120	\$202,516	\$69,626 (11)	\$2,165,762
Change in Control (no termination)	NA	NA	NA	NA	NA
<b>Holger Schwab</b>					
Death	0	\$637,829	NA	NA	\$637,829
Disability	\$428,386	\$637,829	NA	NA	\$1,066,215
Involuntary Termination	\$854,450 (12)	\$661,076 (13)	NA	\$53,900 (14)	\$1,569,426
Termination if Change in Control	\$854,450 (12)	\$661,076 (13)	NA	\$53,900 (14)	\$1,569,426
Change in Control (no termination)	NA	NA	NA	NA	NA

- (1) Amounts represent the vesting of retention restricted stock awards and certain performance stock awards and the spread value of the stock options at the closing stock price of \$12.20 on March 31, 2017. In addition, a prorated portion of the performance stock awards is illustrated in such amounts (based on the period worked during each performance period as of March 31, 2017). In the case of death or permanent disability, the vesting of performance stock awards is illustrated at actual performance of 35% of Target for fiscal 2015 awards, target performance for fiscal 2016 awards and maximum performance for fiscal 2017 awards.
- (2) Paid in accordance with plans available to all salaried employees.
- (3) Amount consists of \$40,026 for three years of welfare plan benefits (or the equivalent); \$66,825 for three years of Company matching contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; and \$53,460 for three years of Company contributions to the 401(k) Retirement Plan and Deferred Compensation Plan.
- (4) Amount is (i) three times Base Salary and Target Bonus for fiscal 2017 and (ii) pro rata Target Bonus for fiscal 2017.
- (5) Amount consists of, in addition to those described in Footnote 3, \$4,349,384 for excise tax and gross up.
- (6) Amount consists of COBRA continuation coverage for one year.
- (7) Amount is (i) two times Base Salary and Target Bonus for fiscal 2017 and (ii) pro rata Target Bonus for fiscal 2017.
- (8) Amount consists of \$37,802 for two years of welfare plan benefits (or the equivalent); \$20,750 for two years of Company matching contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; \$16,600 for two years of Company contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; and \$1,219,127 for excise tax and gross up.
- (9) Amount consists of \$37,802 for two years of welfare plan benefits (or the equivalent); \$25,750 for two years of Company matching contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; \$20,600 for two years of Company contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; and \$1,723,625 for excise tax and gross up.
- (10) Amount consists of \$37,802 for two years of welfare plan benefits (or the equivalent); \$18,500 for two years of Company matching contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; \$14,800 for two years of Company contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; and \$885,010 for excise tax and gross up.
- (11) Amount consists of \$37,802 for two years of welfare plan benefits (or the equivalent); \$17,680 for two years of Company matching contributions to the 401(k) Retirement Plan and Deferred Compensation Plan; and \$14,144 for two years of Company contributions to the 401(k) Retirement Plan and Deferred Compensation Plan.
- (12) Mr. Schwab would continue to receive his salary and would be eligible for MIP awards over the remaining term of his employment agreement. The estimated amounts illustrated in the above table assume continued payment of his salary and MIP awards at 50% of that salary over the remaining term of the employment contract (through June 30, 2018). The estimated payment has been converted from euros to dollars at the exchange rate in effect at March 31, 2017: \$1 = €0.9385.
- (13) Mr. Schwab may continue to receive equity grants over the remaining term of his employment agreement. The estimated amounts illustrated in the above table take into account the fiscal 2017 awards made to Mr. Schwab and assume equity awards being made to him at 70% of his base salary (at the Target level) over the remaining term of his employment contract (through June 30, 2018) and reflect continued vesting of such equity awards through that date (presuming the same vesting schedules currently used for such awards).
- (14) Mr. Schwab may continue to receive continued perquisites under the remaining term of his employment agreement (through June 30, 2018). The estimated amounts illustrated in the above table assume a retirement supplement equal to 10 percent of his base salary (\$38,079) and continued lease and maintenance of a car (\$15,821), both amounts converted from euros at the exchange rate in effect at March 31, 2017: \$1 = €0.9385.

## **ITEM 2 – APPROVAL OF THE MODINE MANUFACTURING COMPANY 2017 INCENTIVE COMPENSATION PLAN**

The Board of Directors is proposing to adopt a new incentive plan, the Modine Manufacturing Company 2017 Incentive Compensation Plan (the “2017 Plan”), subject to shareholder approval. The Company is adopting the 2017 Plan in order to do the following:

- make 3,600,000 shares available for future awards to employees and non-employee directors under the 2017 Plan; and

- close the 2008 Incentive Plan to future awards.

The following is a summary description of the material terms of the 2017 Plan. Please read the 2017 Plan (attached as Appendix A) to understand all the terms of the plan.

In reaching the determination regarding the number of shares available for issuance under the 2017 Plan, the Committee considered reasonable projections of future equity grants under the 2017 Plan, the potential dilutive impacts of any equity grants to shareholders, and the anticipated duration of the shares available under the 2017 Plan.

The following chart shows, after giving effect to (a) all grants and vestings of restricted or performance stock, and (b) all options exercised, in each case on or before March 31, 2017, all of the active plans of the Company, the number of shares to be issued upon the exercise of outstanding options for each plan, the number of shares of restricted stock awards outstanding for each plan, the number of shares of stock that are reserved for issuance under all existing performance stock awards if such awards were to pay out at the Target level and the number of shares remaining available for future issuance under each plan.

Plan	Shares to be Issued upon Exercise of Outstanding Options (1)	Unvested Restricted Stock Awards	Performance Stock that may be issued if Performance Conditions are Met (2)	Shares Remaining Available for Future Grant (3)
Amended and Restated 2008 Incentive Compensation Plan	1,437,595	925,779	654,688	1,604,774
2007 Incentive Compensation Plan (4)	104,297	-	-	-
Total	1,541,892	925,779	654,688	1,604,774

- (1) The weighted average exercise price of the outstanding options is \$9.83 and the weighted average term to expiration is 5.5 years.
- (2) Represents the number of shares that would be issued at the Target level of payout, regardless of any potential actual payout.
- (3) Represents the number of shares remaining available for future grant where outstanding performance stock is accounted for at Target performance levels regardless of any potential actual payout. However, if the 2017 Plan is approved, the Company will not make any future grants under the 2008 Incentive Plan, other than the June 1, 2017 grants.
- (4) As previously disclosed, no further grants were or shall be made under this plan since the adoption of the 2008 Incentive Compensation Plan in 2008.

#### Purpose

The 2017 Plan is intended to replace the 2008 Incentive Plan. Since its inception, the 2008 Incentive Plan has formed an integral part of the Company's overall compensation philosophy, which has consistently received overwhelming support in the form of the shareholder advisory vote on named executive officer compensation.<sup>1</sup> The design of the 2017 Plan is based on the 2008 Incentive Plan, without any material changes, other than changes in the share count and annual individual limits. The 2008 Incentive Plan is scheduled to expire on July 17, 2018; however, in the event the shareholders approve the 2017 Plan, the 2008 Incentive Plan would be immediately closed for future awards, and would remain open for the sole purpose of fulfilling awards previously granted under the 2008 Incentive Plan, including the issuance of shares upon exercise of any stock options granted thereunder.

The 2017 Plan is intended to provide incentives that will attract and retain the best available non-employee directors and employees for the Company and any subsidiaries that now exist or are hereafter organized or acquired by the Company, provide additional incentives to such persons, and promote the success and growth of the Company. These purposes may be achieved through the grant of options to purchase common stock of the Company, stock appreciation rights ("SARs"), restricted stock awards, unrestricted stock, restricted stock unit awards, performance stock awards, phantom stock awards and cash bonus awards, as described below.

The Company is focused on rewarding performance. The compensation paid to the NEOs and others participating in the Company's incentive plans is weighted so that compensation increases with the improvement in performance of the Company.

<sup>1</sup> The support reflected in the advisory vote has steadily increased to a high of 95% in 2016.

Please see the *Compensation Discussion and Analysis* section above for additional information about the Company's objectives for compensation.

Shareholder approval of the 2017 Plan will enable the Company to grant awards under the 2017 Plan, if so desired, that will qualify as "performance-based compensation" under Section 162(m) of the Code and be fully tax deductible by the Company, and, if so desired, to grant options that will qualify as "incentive stock options" under Section 422 of the Code. Shareholder approval of the 2017 Plan is also a condition to the listing on the NYSE of the shares of common stock issuable under the 2017 Plan.

#### Key Features of 2017 Plan

Key features of the 2017 Plan include:

- the 2017 Plan is administered by the ONC Committee, which is comprised solely of independent directors;
- Awards available under the 2017 Plan include stock options, restricted stock, unrestricted stock, restricted stock units, SARs, performance stock, phantom stock, and cash bonus awards.
- the aggregate number of shares authorized under the 2017 Plan shall be 3,600,000;
- for each award denominated in shares of stock (other than stock options and SARs), the shares granted shall be counted as 1.6 shares against the above share limit;
- no individual may receive awards under the 2017 Plan for more than (i) 150,000 stock options and/or SARs, and (ii) 300,000 shares of stock (other than stock options or SARs), or receive cash-based awards for more than \$3,000,000 in any calendar year;
- no non-employee Director may receive an award under the 2017 Plan for more than 50,000 shares of unrestricted common stock (or RSUs, if elected in place of unrestricted common stock) in any calendar year;
- the Committee may not (i) reduce the exercise price of any outstanding option or SAR, (ii) cash out an underwater option or SAR or (iii) regrant or exchange an underwater option or SAR with another Award under the 2017 Plan (including an option or SAR), without shareholder approval or except in the event of certain corporate transactions; and
- the prohibition of liberal share counting. Specifically, upon the exercise of an option or SAR granted under the 2017 Plan, the full number of options or SARs exercised is considered to have been issued under the 2017 Plan, regardless of the number of shares withheld to satisfy taxes or used to exercise an option or SAR.

#### Performance-Based Compensation under Code Section 162(m)

Section 162(m) of the Code provides that the Company may not deduct compensation paid to certain of its executive officers in excess of \$1 million in any one year unless the compensation is awarded under a plan that meets certain requirements. One requirement is shareholder approval of the plan.

Performance stock awards, phantom stock awards, restricted stock awards, restricted stock unit awards, unrestricted stock awards and cash bonuses that may be granted under the 2017 Plan may be excluded from this deduction limitation if they are conditioned on the achievement of one or more performance goals as set forth in the 2017 Plan. Stock options and SARs granted under the 2017 Plan will be excluded from this deduction limitation because they are required to have an exercise price of not less than the fair market value of the underlying stock on the date of grant. To satisfy the requirements that apply to performance-based compensation, the material terms of the performance goals, the eligibility terms for awards, and the share and dollar maximums on individual participant awards must be approved by shareholders.

The performance goals under the 2017 Plan include the following business criteria:

- earnings per share;
- net earnings or income;
- return measures;
- operating income;
- EBITDA;
- loss ratio;
- expense ratio;

- stock price;
- economic value added;
- economic profit;
- net sales or revenue growth;
- gross profit;
- operating expense ratios;
- operating expense targets;
- productivity ratios;
- gross or operating margins;
- cash flow;
- working capital;
- capital expenditures;
- debt to equity ratio / debt levels;
- total shareholder return;
- business diversification;
- employee retention / attrition;
- safety;
- inventory control / efficiency; and
- such other subjective or objective performance goals, including strategic measures or individual goals, that the ONC Committee deems appropriate.

Awards subject to performance goals can relate to one or more of the above criteria and can be measured on an absolute basis or in terms of growth or reduction. In addition, the ONC Committee may determine the achievement of any of the above performance goals with or without regard to any of the following events that may occur during the performance period applicable to a performance-based award: (a) asset write-downs; (b) litigation or claim judgments or settlements; (c) the effect of changes in tax laws, accounting principles, or other laws or provisions affecting reported results; (d) any reorganization and restructuring programs; (e) the effect of events that are unusual in nature or infrequently occurring as described in FASB Accounting Standards Codification 225-20 – Unusual or Infrequently Occurring Items, and/or in Management's Discussion and Analysis of Financial Condition and Results of Operations appearing in the Company's annual report on Form 10-K for the applicable year; (f) acquisitions or divestitures; and (g) foreign exchange gains and losses, each as set forth by the ONC Committee generally at the time of the grant.

If the 2017 Plan is approved by the shareholders, the ONC Committee would not be limited in its right to award or pay other forms of award under the 2017 Plan that are not performance-based for purposes of Code Section 162(m).

#### Administration

The 2017 Plan will be administered by the ONC Committee, except that grants of awards to non-employee directors will be made by the entire Board. The ONC Committee has the authority to interpret the 2017 Plan, and the decision of the ONC Committee on any questions concerning the interpretation of the 2017 Plan will be final and conclusive. Subject to the provisions of the 2017 Plan, the ONC Committee has full and final authority to designate the persons to whom awards will be granted; grant awards in such form and amount as the ONC Committee determines; impose limitations, restrictions and conditions upon any award as the ONC Committee deems appropriate; waive, in whole or in part, any limitations, restrictions or conditions imposed upon an award as the ONC Committee deems appropriate; and modify, extend or renew any award previously granted. However, the ONC Committee does not have the authority to reprice awards without shareholder approval.

#### No Repricing

Without shareholder approval, the Company may not (i) change the terms of an option or SAR to lower its purchase or grant price, (ii) take any other action that is treated as a "repricing" under generally accepted accounting principles, or (iii) repurchase for cash or cancel an option or SAR at a time when its purchase or grant price is greater than the fair market value of the underlying stock in exchange for another Award (including an Option or SAR) unless the cancellation and exchange occurs in connection with certain recapitalization events, as described in the 2017 Plan.

#### Eligibility

Any non-employee director or employee of the Company or any subsidiary of the Company is eligible to participate in the 2017 Plan. As of May 26, 2017, the Company had eight non-employee directors and the Company and its subsidiaries had approximately 11,200 employees.

### Individual Limits

Under the 2017 Plan, no individual may receive awards in any calendar year for (i) stock options and SAR's covering, in the aggregate, more than 150,000 shares of common stock, (ii) restricted stock, restricted stock units, performance stock, or phantom stock covering, in the aggregate, more than 300,000 shares of common stock, or (iii) cash-based awards of more than \$3,000,000. In addition, a non-employee director may not receive unrestricted common stock awards (or restricted stock units, if elected by such non-employee director) covering, in the aggregate, more than 50,000 shares in any calendar year.

### Stock Option Awards

Stock options will consist of incentive and nonqualified stock options to purchase shares of the Company's common stock. The ONC Committee will, among other things, establish the number of shares subject to the option, the time or times at which options may be exercised and whether all of the options may be exercisable at one time or in increments over time. The option exercise price will not be less than 100 percent of the fair market value of the stock on the date of the grant. Unless otherwise provided by the Committee and reflected in the applicable award agreement, all options shall vest over a four-year period, with 25 percent of the options granted in an individual award agreement vesting on each annual anniversary after the date of the grant. A stock option may be exercised in whole at any time or in part from time to time; provided, however, that no option will be exercisable in whole or in part more than ten years from the date of grant.

### Stock Appreciation Rights

The ONC Committee may also grant SARs which represent the right to receive an amount of cash or shares of Company common stock based on appreciation in the fair market value of shares of the common stock over a base price. The grant price of the SARs may not be less than 100% of the fair market value of the stock on the date of grant.

### Performance Stock Awards

The ONC Committee may grant stock awards based upon the achievement of performance goals (see the description of performance goals on pages 46-47). The ONC Committee establishes the performance goals at the beginning of the award period prior to the grant of an award. The ONC Committee also establishes the award period, the threshold, target and maximum performance levels, and the number of shares or amount of cash payable at various performance levels from the threshold to the maximum. In order to receive payment, a grantee must generally remain employed by the Company to the end of the award period. The ONC Committee may impose additional conditions on a grantee's entitlement to receive a performance stock award.

### Restricted Stock Awards

The ONC Committee or the Board, as applicable, has broad discretionary authority to set the terms of awards of restricted stock under the 2017 Plan and may grant unrestricted awards as well. Participants will receive all dividends on, and will have all voting rights with respect to, such shares; provided, however, any such dividends shall accrue and be paid at the time such shares vest. The ONC Committee may condition the grant of restricted stock upon the attainment of performance goals. See the description of performance goals on pages 46-47. Unless otherwise provided by the Committee and reflected in the applicable award agreement, all options shall vest over a four-year period, with 25% of the options granted in an individual award agreement vesting on each annual anniversary after the date of the grant.

### Restricted Stock Unit Awards

The ONC Committee may grant restricted stock units that entitle a grantee to receive one share of common stock for each restricted stock unit if the vesting conditions are satisfied. If determined by the ONC Committee at the time of grant, restricted stock units may be settled in cash in an amount equal to the fair market value of the shares at the time of settlement that the participant is entitled to receive. The ONC Committee may condition the grant of restricted stock units upon the attainment of performance goals. See the description of performance goals on pages 46-47.

### Phantom Stock Awards

The ONC Committee may grant phantom stock awards that entitle a grantee to receive cash payments based upon the closing market price of the Company's common stock if predetermined conditions are satisfied. The ONC Committee may condition the grant of a phantom stock award upon the attainment of the performance goals. See the description of performance goals on pages 46-47.

## Cash Bonus Awards

The ONC Committee may establish cash bonus awards either alone or in addition to other awards granted under the 2017 Plan. The ONC Committee determines the employees to whom cash bonus awards will be granted, the timing of such awards and the conditions upon which the bonus will be paid (including performance goals). The maximum cash bonus payable to an employee in any calendar year may not exceed \$3,000,000. See the description of performance goals on pages 46-47. Shares Available

If the 2017 Plan is approved, there will be 3,600,000 shares authorized and available for issuance under the 2017 Plan, all of which may be granted as incentive stock options. Shares subject to Awards that are canceled, terminated or lapse for any reason become available again for award under the 2017 Plan. Any Award or portion thereof that is settled in cash is not counted against the shares available. Finally, the number of shares for any Award used to satisfy tax withholding for an Award under the 2017 Plan shall be counted against the shares available. The 2017 Plan provides that stock options and SARs will count as one share against the number of shares available under the 2017 Plan, while awards of stock other than stock options and SARs will count as 1.6 shares under the 2017 Plan.

## Adjustments and Change in Control

If any stock dividend is declared upon the common stock, or if there is any stock split, stock distribution, or other recapitalization of the Company with respect to the common stock, resulting in a split or combination or exchange of shares, the ONC Committee will make or provide for an adjustment in the number of and class of shares that may be delivered under the 2017 Plan, and in the number and class of and/or price of shares subject to outstanding awards, as it may, in its discretion, deem to be equitable.

Assuming the assumption of awards by a successor, unless a particular award agreement provides otherwise, upon the involuntary termination of a participant's employment without "cause" (as defined in the 2017 Plan) within the one-year following a "change in control" of the Company (as defined in the 2017 Plan), all unvested awards that are not subject to a performance goal shall become fully vested and exercisable. Similarly, unless a particular award agreement provides otherwise, for awards subject to a performance goal, upon a "change in control," the performance criteria applicable to such award, other than time-based service vesting criteria, shall be deemed to be satisfied at the Target level. In the event of an involuntary termination of such participant's employment without "cause" within the one-year period following a "change in control," the time-based service vesting criteria shall also be waived and the award shall become vested. This treatment is applicable to awards under the 2017 Plan other than cash bonuses.

## Term

The 2017 Plan will expire on July 20, 2027.

## Amendment

The Board may, from time to time, amend, modify, suspend or terminate the 2017 Plan; provided, however, that no such action may impair, without the grantee's consent, any award previously granted under the 2017 Plan, or be made without shareholder approval where such approval would be required as a condition of compliance with the Code or other applicable laws or regulatory requirements. Absent shareholder approval, and with limited exceptions identified in the 2017 Plan, neither the ONC Committee nor the Board will have any authority, with or without the consent of a grantee, to reduce the exercise price of outstanding options or SARs or cancel outstanding options or SARs in exchange for another award including an option or SAR with an exercise price that is less than the exercise price of the original options or SARs, except in the event of a corporate event involving the Company, as authorized under the 2017 Plan. As stated in the "No Repricing" discussion above, the Company also may not repurchase for cash an underwater option or SAR.

## Federal Income Tax Consequences Relating to the 2017 Plan

The following is a brief summary of the Company's understanding of the principal federal income tax consequences of grants made under the 2017 Plan based upon the applicable provisions of the Code in effect on the date hereof.

*Nonqualified Stock Options and Stock Appreciation Rights.* A participant will not recognize taxable income upon the grant of a nonqualified stock option or SAR. Upon exercise, the participant will recognize ordinary income equal to the amount by which the fair market value of the shares on the exercise date exceeds the exercise or grant price. In the case of stock options or stock-settled SARs, upon the subsequent sale of the acquired shares, any additional gain or loss will be a capital gain or loss, and a long-term gain or loss if the shares have been held for more than one year.

*Incentive Stock Options.* A participant will not recognize taxable income when an incentive stock option is granted or exercised. However, the excess of the fair market value of the covered shares over the exercise price on the date of exercise is an item of tax preference for alternative minimum tax purposes. If the participant exercises the option and holds the acquired

shares for more than two years following the date of option grant and more than one year after the date of exercise, the difference between the sale price and exercise price will be taxed as long-term capital gain or loss. If the participant sells the acquired shares before the end of the two-year and one-year holding periods, he or she generally will recognize ordinary income at the time of sale equal to the fair market value of the shares on the exercise date (or the sale price, if less) minus the exercise price of the option. Any additional gain will be a capital gain and a long-term gain if the shares have been held for more than one year.

*Restricted Stock, Restricted Stock Units, Performance Stock and Phantom Stock.* A participant will not recognize taxable income upon the grant of restricted stock, restricted stock units, performance stock or phantom stock. Instead, the participant will recognize ordinary income at the time of vesting equal to the fair market value of the shares (or cash) received minus any amounts the participant paid. Any subsequent gain or loss will be a capital gain or loss, and a long-term gain or loss if the shares have been held for more than one year. For restricted stock only, the participant may instead elect to be taxed at the time of grant. If the participant makes such an election, the one year long-term capital gains holding period begins on the date of grant.

*Tax Effect for the Company.* The Company generally will receive a deduction for any ordinary income recognized with respect to an award, subject to the requirements of Section 162(m) of the Code. While the ONC Committee may take steps to ensure the deductibility of compensation awarded under the 2017 Plan as "performance-based compensation," the ONC Committee may also award non-deductible compensation under the 2017 Plan in appropriate circumstances.

The foregoing is not to be considered as tax advice to any person who may be a participant, and any such persons are advised to consult his or her own tax counsel. The foregoing is intended to be a general discussion and does not cover all aspects of an individual's unique tax situation.

#### New Plan Benefits

We cannot determine how many eligible employees and non-employee directors will participate in the plan in the future. Therefore, it is not possible to determine with certainty the dollar value or number of shares of our common stock that will be issued under the 2017 Plan. The following table sets forth the awards granted under the 2008 Incentive Plan during Fiscal 2017 to (i) each of our named executive officers, (ii) all executive officers as a group, (iii) all non-employee directors as a group, and (iv) all employees other than executive officers as a group.

Name	Shares of Restricted and Unrestricted Stock Awarded in Fiscal 2017	Options Awarded in Fiscal 2017	Performance Stock Awarded in Fiscal 2017(1)
Thomas A. Burke	89,100	96,848	89,100
Michael B. Lucareli	24,900	27,065	24,900
Thomas F. Marry	36,050	39,185	36,050
Margaret C. Kelsey	14,800	16,087	14,800
Scott L. Bowser	14,144	15,374	14,144
Holger Schwab	11,407	12,399	11,407
All current executive officers as a group (ten persons)	215,006	233,702	215,006
All current directors who are not executive officers (eight persons)	91,143	-	-
All employees, including all current officers who are not executive officers	96,820	75,891	69,820

(1) These amounts represent the number of performance shares if Target performance is achieved.

## Market Value

On March 31, 2017, the closing sales price of the common stock on the NYSE was \$12.20 per share.

## Equity Compensation Plan Information

Each of Modine's equity compensation plans, listed below, has been approved by shareholders:

- Amended and Restated 2008 Incentive Compensation Plan; and
- 2007 Incentive Compensation Plan.

The following table sets forth required information about equity compensation plans as of March 31, 2017:

<u>Plan Category</u>	<u>Number of shares to be issued upon exercise of outstanding options, warrants or rights (1)</u>	<u>Weighted-average exercise price of outstanding options, warrants and rights</u>	<u>Number of shares remaining available for future issuance (excluding securities reflected in 1st column) (2)</u>
Equity Compensation Plans approved by security holders	2,196,580	6.93	1,604,774
Equity Compensation Plans not approved by security holders	-	-	-
Total	<u>2,196,580</u>	<u>6.93</u>	<u>1,604,774</u>

(1) Includes shares issuable under the following type of awards: options – 1,541,892 shares; performance stock assuming Target performance – 654,688 shares, regardless of any potential actual payout. The number of shares subject to options were granted under the following plans: 2007 Incentive Compensation Plan – 104,297 shares; 2008 Incentive Plan – 1,437,595 shares. Shares issuable under performance stock awards are from grants under the 2008 Incentive Plan.

(2) Includes the number of shares remaining available for future issuance under the 2008 Incentive Plan where outstanding performance stock is accounted for at Target performance levels regardless of any potential actual payout. However, if the 2017 Plan is approved, the Company will not make any future grants under the 2008 Incentive Plan.

**The Board of Directors unanimously recommends a vote “FOR” the approval of the Modine Manufacturing Company 2017 Incentive Compensation Plan.**

### **Vote Required for Approval**

Approval of this proposal requires the affirmative vote of a majority of the votes cast thereon, provided a quorum is present. Because broker non-votes are not considered votes cast, they will have no effect on the vote. In accordance with the rules of the NYSE, abstentions will be counted as votes cast for purposes of this proposal, giving them the effect of votes cast against the proposal.

### **ITEM 3 – ADVISORY VOTE TO APPROVE THE COMPANY’S NAMED EXECUTIVE OFFICER COMPENSATION**

As required pursuant to Section 14A of the Exchange Act, the Company annually seeks the advisory vote of its shareholders on its executive compensation program and asks that you support the compensation of the Company’s NEOs as disclosed in the *Compensation Discussion and Analysis* section and accompanying tables contained in this proxy statement.

The ONC Committee and the Company are committed to paying for performance and ensuring that the executive compensation plans of the Company drive value. This commitment is reflected in the Company’s executive compensation program, which is designed to balance short- and long-term considerations while rewarding management in a way that reflects the Company’s performance over time.

This proposal, commonly known as a “Say on Pay” proposal, gives you the opportunity to indicate your support or lack of support for the Company’s fiscal 2017 pay practices and programs for the NEOs through the following resolution:

*RESOLVED, that the compensation paid to the Company's NEOs, as disclosed pursuant to Item 402 of Regulation S-K, including the Compensation Discussion and Analysis, compensation tables and narrative discussion is hereby APPROVED.*

This vote is not for or against a particular item of compensation but rather is with regard to the executive compensation program, as a whole, for the NEOs. This shareholder vote is advisory and is, therefore, not binding on the Board of Directors. The Board of Directors will, however, take the outcome of this vote into account when determining NEO compensation for future years.

**The Board of Directors recommends a vote "FOR" approval of the compensation of the Company's NEOs.**

**Vote Required for Approval**

Approval of the advisory vote supporting the Company's executive compensation policies and procedures for its NEOs requires the affirmative vote of a majority of the votes cast thereon, provided a quorum is present. Because abstentions and broker non-votes are not considered votes cast, they will have no effect on the vote.

**ITEM 4 – ADVISORY VOTE ON THE FREQUENCY OF THE SHAREHOLDER ADVISORY VOTE ON THE COMPANY'S EXECUTIVE COMPENSATION**

The Dodd-Frank Wall Street Reform and Consumer Protection Act and SEC regulations require that we submit to a vote of our shareholders once every six years a non-binding advisory vote as to the frequency of the "Say on Pay" vote. As set forth on the proxy card, shareholders may vote to have a Say on Pay vote every one, two or three years or abstain.

The shareholder vote is advisory and is, therefore, not binding on the Board of Directors. The Board of Directors, however, will take into account the outcome of the vote when considering the frequency of future "Say on Pay" votes.

**The Board of Directors recommends that shareholders vote for the frequency of the shareholder advisory vote on the Company's NEO compensation to occur EVERY YEAR.**

**Vote Required for Approval**

The advisory vote to determine whether the advisory shareholder vote on executive compensation should occur every one, two or three years is a plurality vote. The Company will consider shareholders to have expressed an advisory vote for the frequency that receives the most votes.

**ITEM 5 - RATIFICATION OF THE APPOINTMENT OF THE INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

The Audit Committee of the Board has appointed PricewaterhouseCoopers LLP ("PwC") as the Company's independent registered public accounting firm for the fiscal year ending March 31, 2018 to audit the consolidated financial statements of the Company. Before the Audit Committee selected PwC, it carefully considered the qualifications of the firm, including their performance in prior years and their reputation for integrity and for competence in the fields of accounting and auditing. Services provided to the Company and its subsidiaries by PwC in fiscal 2017 and fiscal 2016 are described under *Independent Auditor's Fees for Fiscal 2017 and 2016* below.

If the shareholders do not ratify the appointment of PwC, the selection of our independent registered public accounting firm will be reconsidered by the Audit Committee. If, prior to the annual meeting, PwC declines to act or its engagement is otherwise discontinued by the Audit Committee, the Audit Committee will appoint another independent registered public accounting firm whose engagement for any period subsequent to the meeting will be subject to ratification by the shareholders at the 2017 Annual Meeting of Shareholders.

Representatives of PwC are expected to be present at the 2017 Annual Meeting of Shareholders. They will have the opportunity to make a statement if they desire to do so and are expected to be available to respond to appropriate questions.

## INDEPENDENT AUDITOR'S FEES FOR FISCAL 2017 AND 2016

The following table represents fees for professional audit services rendered by PwC for the audit of the Company's consolidated financial statements for the fiscal years ended March 31, 2017 and March 31, 2016, and fees billed for other services rendered by PwC during those periods.

<b>(In thousands)</b>	<u>Fiscal 2017</u>	<u>Fiscal 2016</u>
Audit Fees: (a)	\$2,976	\$1,994
Audit-Related Fees: (b)	\$832	\$0
Tax Fees: (c)	\$575	\$209
All Other Fees:	\$0	\$0
<b>Total</b>	<b>\$4,383</b>	<b>\$2,203</b>

- (a) **Audit Fees:** Fees for professional services performed by PwC for (1) the audit of the Company's annual consolidated financial statements included in the Company's annual report on Form 10-K and review of financial statements included in the Company's quarterly reports on Form 10-Q; (2) the audit of the Company's internal control over financial reporting; and (3) services that are normally provided in connection with statutory and regulatory filings or engagements.
- (b) **Audit-Related Fees:** Fees relating to due diligence on the Luvata HTS acquisition, with the exception of tax due diligence, which is included in the Tax Fees amount.
- (c) **Tax Fees:** Fees for professional services performed by PwC with respect to tax compliance, tax advice, and tax planning. This may include preparation of returns for the Company and its consolidated subsidiaries, refund claims, payment planning and tax audit assistance.

The increase in fees paid to PwC in fiscal 2017 was primarily due to the fact that the Company retained PwC to provide financial due diligence, auditing and tax advice in connection with the Luvata HTS acquisition. The Company engaged PwC to assist in evaluating the acquisition structure of Luvata HTS, which consisted of numerous legal entities in multiple countries. The Company does not anticipate requiring this level of tax advice in the foreseeable future. The Audit Committee has determined that the provision of services rendered above that were not related to the audit of the Company's financial statements were at all times compatible with maintaining PwC's independence.

### *Pre-Approval Policy*

The Audit Committee pre-approves all audit services and permitted non-audit services, including all fees and terms, to be performed for the Company by its independent registered public accounting firm. Alternatively, the Audit Committee may form and delegate authority to subcommittees consisting of one or more members when appropriate, including the authority to grant pre-approvals of audit and permitted non-audit services, provided that decisions of such subcommittee to grant pre-approvals shall be presented to the full Audit Committee at its next scheduled meeting. Non-audit services are reviewed and pre-approved by project at the beginning of each fiscal year. Descriptions of each project are provided to the Audit Committee. Any additional non-audit services contemplated by the Company after the beginning of the fiscal year are submitted to the Audit Committee for pre-approval prior to engaging the independent registered public accounting firm to perform any services. The Audit Committee is routinely informed as to the non-audit services actually provided by the independent registered public accounting firm pursuant to the pre-approved projects. All of the fees paid to the independent registered public accounting firm in the fiscal year ended March 31, 2017 and fiscal year ended March 31, 2016 were approved in advance by the Audit Committee.

**The Board of Directors recommends a vote "FOR" ratification of the appointment of PricewaterhouseCoopers LLP as the Company's independent registered public accounting firm.**

### **Vote Required for Approval**

Approval of this proposal requires the affirmative vote of a majority of the votes cast on the proposal, provided a quorum is present. Because abstentions and broker non-votes are not considered votes cast, they will not have an effect on the vote.

### **REPORT OF THE AUDIT COMMITTEE**

The Audit Committee of the Board of Directors consists of five members, each of whom has been determined by the Board to be sufficiently experienced, financially literate and independent in accordance with the applicable NYSE listing standards. Mr. Cooley, the Chair of the Audit Committee, and Mr. Anderson qualify as audit committee financial experts within the meaning of the SEC rules.

The Audit Committee operates under a written charter adopted by the Board of Directors. Under its charter, the Audit Committee's purpose is to assist the Board of Directors in overseeing:

- The integrity of the Company's financial statements;
- The internal control and disclosure control systems of the Company;
- The independent registered public accounting firm's qualifications and independence;
- The performance of the Company's internal audit function and independent registered public accounting firm; and
- The Company's compliance with legal and regulatory requirements.

The Audit Committee is responsible for appointing and overseeing the work of the Company's independent registered public accounting firm for the purpose of preparing and issuing an audit report and performing related work, and for discussing with the independent registered public accounting firm appropriate staffing and compensation. It is also the responsibility of the Audit Committee to ensure the rotation of the lead audit partner having primary responsibility for the audit and the audit partner responsible for reviewing the audit as required by law, or more frequently if the Audit Committee may deem necessary.

In determining whether to reappoint PwC as the Company's independent registered public accounting firm to audit the consolidated financial statements of the Company for the fiscal year ending March 31, 2018, the Audit Committee considered the qualifications of the firm, including their performance in prior years and their reputation for integrity and for competence in the fields of accounting and auditing. Members of the Audit Committee prepared written evaluations of PwC, and the evaluations were considered as part of the reappointment process, along with additional input from members of executive management and the head of the Company's Internal Audit department regarding their views of and experiences with PwC in its capacity as the Company's independent registered public accounting firm.

The Audit Committee discussed and approved PwC's compensation for its work as the Company's independent registered public accounting firm based on a number of factors. These factors included the review of a fee proposal presented by PwC describing the background of the relationship, the proposed scope of audit, and circumstances distinguishing PwC's work in fiscal 2017 from its proposed fiscal 2018 role. The Audit Committee also received input from management regarding its work experience with the PwC audit team and the reasonableness and market competitiveness of PwC's fee proposal.

In addition, the Audit Committee is charged under its charter with a wide range of responsibilities and authority, including, among others:

- Retaining, to the extent it deems necessary or appropriate, and with appropriate funding provided by the Company, independent legal, accounting or other advisors, or other services or tools as it deems necessary or appropriate in carrying out its duties;
- Oversight of management's implementation of systems of internal controls, including review of policies relating to legal and regulatory compliance, ethics and conflicts of interest;
- Review of the activities and recommendations of the Company's internal auditing program;
- Monitoring the preparation of quarterly and annual financial reports by the Company's management, including discussions with management and the Company's independent registered public accounting firm about draft annual financial statements and key accounting and reporting matters;
- Monitoring and reviewing the Company's earnings releases with management and the Company's independent registered public accounting firm;
- Determining whether the independent registered public accounting firm is independent (based in part on the annual letter provided to the Company pursuant to *PCAOB Ethics and Independence Rule 3526 (Independence Discussion with Audit Committees)*);
- Reviewing the independent registered public accounting firm's quality control program and any material control issues;
- Annually reviewing management's programs to monitor compliance with the Company's Code of Ethics;

- Annually reviewing with management the assumptions and disclosures related to the defined benefit and post-employment benefit plans; and
- Reviewing with management at least semi-annually the status, policies and procedures relating to Company common stock held in any such plan.

The Audit Committee met eight times during the fiscal year ended March 31, 2017. The Audit Committee has an appropriate number of meetings to ensure that it devotes appropriate attention to all of its responsibilities. The Audit Committee's meetings include, whenever appropriate, executive sessions with the Company's independent registered public accounting firm and with the Company's internal auditors and compliance personnel, in each case without any other member of the Company's management being present.

In overseeing the preparation of the Company's financial statements, the Audit Committee met with both management and the Company's independent registered public accounting firm to review and discuss all financial statements, including the Company's audited financial statements, prior to their issuance, and to discuss significant accounting issues. Management advised the Audit Committee that all financial statements were prepared in accordance with generally accepted accounting principles. PwC presented the matters required to be discussed with the Audit Committee by PCAOB AU 380 "Communication with Audit Committees" and SEC Regulation S-X, Rule 2-07 "Communication with Audit Committees."

With respect to the Company's independent registered public accounting firm, the Audit Committee, among other things, discussed with PwC matters relating to its independence, after receiving the written disclosures and the letter from PwC required by the *PCAOB Ethics and Independence Rule 3526*.

On the basis of these reviews and discussions, the Audit Committee recommended to the Board of Directors that the Company's audited financial statements be included in the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2017, for filing with the SEC.

In performing all of the functions described above, the Audit Committee acts only in an oversight capacity. The Audit Committee completes its review of the matters described above prior to the public announcements of financial results. In its oversight role, the Audit Committee relies on the work and assurances of the Company's management, which has the primary responsibility for the Company's financial statements and its report on the effectiveness of the Company's internal control over financial reporting, and of the Company's independent registered public accounting firm, who, in their report, express an opinion on the Company's annual financial statements and on the effectiveness of the Company's internal control over financial reporting.

#### THE AUDIT COMMITTEE

Charles P. Cooley, Chair  
David J. Anderson  
David G. Bills  
Christopher W. Patterson  
Christine Y. Yan

## **SECTION 16(a) BENEFICIAL OWNERSHIP REPORTING COMPLIANCE**

Section 16(a) of the Exchange Act requires the Company's executive officers and directors, and certain persons who beneficially own more than 10 percent of a registered class of the Company's equity securities to file reports of ownership and changes in ownership of equity securities of Modine and derivative securities of Modine with the SEC. Those "reporting persons" are required by SEC regulation to furnish the Company with copies of all Section 16(a) forms they file.

Based upon a review of those filings and other information furnished by the reporting persons, we believe that all of the Company's reporting persons complied during the fiscal year ended March 31, 2017 with the reporting requirements of Section 16(a) of the Exchange Act, except that due to an administrative error in each case, one late Form 4 was filed on behalf of each of Ms. Kelsey and Messrs. Burke, Lucareli, Marry, Bowser and Schwab, as well as Matt McBurney, Vice President, Luvata HTS Integration, and Scott Wollenberg, Vice President and Chief Technology Officer.

### **ADDITIONAL MATTERS**

The Board of Directors is not aware of any other matters that will be presented for action at the 2017 Annual Meeting of Shareholders. Should any additional matters properly come before the meeting, the persons named in the proxy will vote on those matters in accordance with their best judgment.

## GENERAL INFORMATION ABOUT THE ANNUAL MEETING AND VOTING

**The Rules of Conduct for the annual meeting are attached as Appendix A. Please review the Rules of Conduct before attending the annual meeting. The Rules of Conduct will also be distributed at the annual meeting.**

### Who may vote?

You may vote your shares of common stock if our records show that you owned the shares at the close of business on May 26, 2017, the record date. A total of 50,079,761 shares of common stock were outstanding as of the record date and entitled to vote at the annual meeting. You are entitled to one vote for each share of common stock you own. The holders of common stock do not have cumulative voting rights. The enclosed proxy card shows the number of shares you may vote.

### How do I vote?

You may vote in person or by a properly appointed proxy.

#### Registered Holders

Registered holders may vote (i) by completing and mailing the enclosed proxy card, or (ii) electronically via the Internet, or (iii) by calling Broadridge Financial Solutions, Inc. Specific instructions for each voting option are set forth on the enclosed proxy card. You may also vote in person at the annual meeting.

The Internet and telephone voting procedures on the enclosed proxy card are for your convenience and reduce costs for Modine. The procedures are designed to authenticate your identity, allow you to give voting instructions and confirm that those instructions have been recorded properly.

#### Street Name Holders

If your shares are registered in the name of a bank or brokerage firm, you may be eligible to vote your shares electronically via the Internet or by telephone. If your bank or brokerage firm is participating in the Broadridge Investor Communication Services' program, your voting form will provide you with instructions.

#### 401(k) Retirement Plan Participants

If you are a participant in one of Modine's 401(k) Retirement Plans, you will receive a proxy on which you may indicate your voting instructions for the shares held in your plan account. The trustee for the plan, Wells Fargo Bank, N.A., will vote your shares as you direct. If a proxy is not returned for shares held in a plan, the trustee generally will vote those shares in the same proportion that all shares in the plan for which voting instructions have been received are voted, although it may do otherwise in its discretion.

### May I vote in person at the annual meeting?

Although we encourage you to complete and return the proxy card or vote via the Internet or by telephone to ensure that your vote is counted, you may attend the annual meeting and vote your shares in person. You will need to obtain a "legal proxy" from your broker if you hold your shares in street name and want to vote those shares at the annual meeting in person.

**Please tell us when you appoint your proxy if you plan on attending the annual meeting so that we may have an accurate count of the number of shareholders attending the meeting.**

### What does the Board of Directors recommend?

The Board of Directors' recommendation is included with the description of each item in this proxy statement. In summary, the Board recommends a vote:

**"FOR"** election of each of the Company-nominated directors for terms expiring in 2020 (see Item 1); and

**"FOR"** approval of the Modine Manufacturing Company 2017 Incentive Compensation Plan (see Item 2);

**"FOR"** approval of the Company's NEO compensation (see Item 3);

For **"EVERY YEAR"** as to the frequency of the shareholder advisory vote on the Company's NEO compensation (see Item 4); and

**"FOR"** ratification of the Company's independent registered public accounting firm (see Item 5).

***Unless you give other instructions, the persons named as proxies will vote "FOR" Items 1, 2, 3 and 5, and for "EVERY YEAR" on Item 4.***

### What if other matters come up at the annual meeting?

To our knowledge, the matters described in this proxy statement are the only matters that will be subject to a vote at the annual meeting. If other matters are properly presented, the persons appointed as proxies will vote your shares on those other matters in accordance with their best judgment.

### May I change my vote after I appoint a proxy?

Yes, you may change your vote by revoking your proxy. You may revoke your proxy by:

- submitting a new proxy;
- giving written notice before the annual meeting to the Company's Secretary stating that you are revoking your previous proxy;

- revoking your proxy in the same manner you initially submitted it – by mail, Internet, or the telephone; or
- attending the annual meeting and voting your shares in person.

If you decide to vote your shares in person, we prefer that you first revoke your prior proxy in the same way you initially submitted it – that is, by mail, Internet or the telephone. The presence at the annual meeting of a shareholder who has made an effective proxy appointment does not, by itself, constitute a revocation of a proxy appointment.

#### **How are votes counted?**

A majority of the shares entitled to vote, represented in person or by proxy, will constitute a quorum at the annual meeting. Abstentions and broker non-votes are counted as present for purposes of determining a quorum.

#### Voting on the Election of Directors (Item 1)

Directors in an uncontested election are elected by a majority of the votes cast by holders of shares of the Company's common stock entitled to vote in the election at a shareholder meeting at which a quorum is present. Because abstentions and broker non-votes are not considered votes cast, they will not have an effect on the vote.

#### Voting on the Approval of the Modine Manufacturing Company 2017 Incentive Compensation Plan (Item 2)

Approval of this proposal requires the affirmative vote of a majority of the votes cast, provided a quorum is present. Because broker non-votes are not considered votes cast, they will not have an effect on the vote. In accordance with the rules of the NYSE, abstentions will be counted as votes cast for purposes of this proposal, giving them the effect of votes cast against the proposal.

#### Advisory Vote on NEO Compensation (Item 3)

Approval of the advisory resolution on the Company's NEO compensation policies and procedures for its NEOs requires the affirmative vote of a majority of the votes cast, provided a quorum is present. Because abstentions and broker non-votes are not considered votes cast, they will not have an effect on the vote.

#### Advisory Vote on the Frequency of Shareholder Advisory Vote on the Company's Execution Compensation (Item 4)

Approval of the advisory resolution on the frequency of shareholder advisory vote on the Company's executive compensation requires the affirmative vote of a majority of the votes cast, provided a quorum is present. Because abstentions and broker non-votes are not considered votes cast, they will not have an effect on the vote.

#### Voting on the Ratification of Independent Registered Public Accounting Firm (Item 5)

Approval of this proposal requires the affirmative vote of a majority of the votes cast, provided a quorum is present. Because abstentions and broker non-votes are not considered votes cast, they will not have an effect on the vote.

#### **Who will count the votes?**

Broadridge Financial Solutions, Inc., an independent tabulator, will count the votes under the supervision of the Inspectors of Election appointed by the Board of Directors.

#### **Shareholder Proposals for 2018 Annual Meeting**

Shareholder proposals for the 2018 Annual Meeting of Shareholders of the Company must be received no later than February 20, 2018 at the Company's principal executive office, Modine Manufacturing Company, 1500 DeKoven Avenue, Racine, Wisconsin 53403-2552, directed to the attention of the Company's Secretary, in order to be considered for inclusion in next year's annual meeting proxy material under the proxy rules of the SEC. Written notice of shareholder proposals and director nominations for the 2018 Annual Meeting of Shareholders of the Company that are not intended to be considered for inclusion in next year's annual meeting proxy material (shareholder proposals submitted outside the processes of Rule 14a-8) must be received no earlier than April 10, 2018 and no later than May 4, 2018 at such offices, directed to the attention of the Company's Secretary, and must be submitted in accordance with the requirements of the Bylaws of the Company.

#### **Who pays for this proxy solicitation?**

Modine pays for the proxy solicitation. Directors, officers and employees of Modine, who will receive no additional compensation for their services, may solicit proxies in person or by mail, telephone, facsimile transmission or other means. We have retained Morrow Sodali LLC, 470 West Ave., Stamford, CT 06902, to act as a proxy solicitor in conjunction with the Annual Meeting. We have agreed to pay that firm \$7,500, plus reasonable out-of-pocket expenses, for proxy solicitation services. Brokers, banks, nominees, fiduciaries and other custodians will be requested to solicit beneficial owners of shares and will be reimbursed for their expenses.

#### **How may I help reduce mailing costs?**

Eligible shareholders who have more than one account in their name or the same address as other shareholders may authorize us to discontinue mailings of multiple annual reports and proxy statements. Most shareholders can also view future annual reports and proxy statements on the Internet rather than receiving paper copies in the mail. See the next two questions and answers and your proxy card for more information.

**Are proxy materials and the annual report available electronically?**

Yes, they are available at [www.proxyvote.com](http://www.proxyvote.com) and on our website, [www.modine.com](http://www.modine.com). In addition, shareholders may elect to view future proxy statements and annual reports on the Internet instead of receiving paper copies in the mail. If you are a shareholder of record, you may choose this option and save us the cost of producing and mailing these documents by following the instructions provided on the proxy card to vote on the Internet. On the referenced website, you will be given instructions to choose to receive future proxy statements and annual reports electronically. If you hold your stock in street name, please refer to the information provided by the party in whose name the shares are held for instructions on how to elect to view future proxy statements and annual reports on the Internet.

**What happens if multiple shareholders share the same address?**

We have adopted a procedure called "householding," so we are sending only one proxy statement to shareholders with the same last name at a single address, unless we

have received instructions to do otherwise. Householding reduces our printing and postage costs. If a shareholder of record wishes to receive a separate copy of a proxy statement or annual report in the future, he or she may tell us so by providing written notice to the Company's Secretary, Modine Manufacturing Company, 1500 DeKoven Avenue, Racine, WI 53403-2552, or oral notice by calling 262-636-1517. Upon written or oral request, the Company will promptly send a copy of either document.

Shareholders of record sharing the same address and receiving multiple copies of the annual report and proxy statement may request householding by contacting us in the same manner. If you own your shares in street name, you may request householding by contacting the entity in whose name the shares are held.

The foregoing notice and Proxy Statement are sent by order of the Board of Directors.

Margaret C. Kelsey,  
Vice President, Legal and Corporate Communications  
General Counsel and Secretary

June 20, 2017

**The Company will provide to any shareholder, without charge, upon written request of such shareholder, a copy of the Company's Form 10-K (without exhibits). Such requests should be addressed to: Vice President, Treasurer and Investor Relations, Modine Manufacturing Company, 1500 DeKoven Avenue, Racine, Wisconsin, 53403-2552. A copy of the Company's Form 10-K is available on our website, [www.modine.com](http://www.modine.com).**

## APPENDIX A

### MODINE MANUFACTURING COMPANY 2017 INCENTIVE COMPENSATION PLAN

#### I. INTRODUCTION.

1.01 Purpose. The Modine Manufacturing Company 2017 Incentive Compensation Plan (the "Plan") is intended to provide incentives that will (a) attract and retain the best available (i) non-employee directors of Modine Manufacturing Company (the "Company") and (ii) employees of the Company or any Subsidiary that now exists or hereafter is organized or acquired by the Company, (b) provide additional incentive to such persons and (c) promote the success and growth of the Company. These purposes may be achieved through the grant of options to purchase Common Stock, the grant of Stock Appreciation Rights, the grant of Restricted Stock Awards, the grant of Restricted Stock Units, the grant of Performance Stock Awards, the grant of Unrestricted Common Stock Awards, the grant of Phantom Stock Awards and the grant of Cash Bonus Awards, as described below.

1.02 Effective Date. The effective date of the Plan is July 20, 2017 (the "Effective Date"), subject to the approval of the shareholders of the Company at the 2017 Annual Meeting of Shareholders.

#### II. DEFINITIONS.

2.01 "Affiliate" or "Associate" shall have the meaning set forth in Rule 12b-2 under the Securities Exchange Act of 1934, as it may be amended from time to time.

2.02 "Award" means an Incentive Stock Option, Non-Qualified Stock Option, Stock Appreciation Right, Restricted Stock Award, unrestricted Common Stock Award, Restricted Stock Unit Award, Performance Stock Award, Phantom Stock Award or Cash Bonus Award, as appropriate.

2.03 "Award Agreement" means the agreement between the Company and the Grantee specifying the terms and conditions as described thereunder.

2.04 "Board" means the Board of Directors of the Company.

2.05 "Cash Bonus Award" means a cash award under Article XI of the Plan.

2.06 "Cause" shall be deemed to exist if, and only if: (a) Grantee engages in an act of dishonesty constituting a felony that results or is intended to result directly or indirectly in gain or personal enrichment at the expense of the Company; (b) Grantee discloses confidential information of the Company that results in a demonstrable material injury to the Company; or (c) Grantee has engaged in a willful and continued failure to perform substantially the Grantee's duties on behalf of the Company.

2.07 "Change in Control" shall be deemed to take place on the occurrence of any of the following events: (a) the effective time of (i) a merger or consolidation of the Company with one or more other corporations as a result of which the holders of the outstanding capital stock of the Company entitled to vote in elections of directors (the "Voting Power") of the Company immediately prior to such merger or consolidation (other than the surviving or resulting corporation or any Affiliate or Associate thereof) hold less than 50% of the Voting Power of the surviving or resulting corporation, or (ii) a transfer of 30% of the Voting Power, or a majority of the Company's consolidated assets, other than to an entity of which the Company owns at least 50% of the Voting Power; or (b) the date upon which individuals, who as of the Effective Date, constitute the Board (as of such date, the "Incumbent Board") cease for any reason to constitute at least a majority of such Board; provided however, that any person becoming a director subsequent to the Effective Date whose appointment or nomination for election by the shareholders of the Company was approved by a vote of at least a majority of the directors then comprising the Incumbent Board shall be, for purposes of this Plan, considered as though such person were a member of the Incumbent Board but excluding, for this purpose, any such individual whose initial assumption of office occurs as a result of an actual or threatened election contest which was (or, if threatened, would have been) subject to Exchange Act Rule 14a-12(c).

2.08 "Code" means the Internal Revenue Code of 1986, as it may be amended from time to time.

2.09 "Committee" means the committee described in Article IV or the person or persons to whom the committee has delegated its power and responsibilities under Article IV.

2.10 "Common Stock" or "Stock" means the common stock of the Company having a par value of \$0.625 per share.

2.11 “Company” means Modine Manufacturing Company, a Wisconsin corporation.

2.12 “Fair Market Value” means, as of any date of determination, (a) the closing sale price of a share of Stock on the New York Stock Exchange (or on such other recognized market or quotation system on which the trading prices of Stock are traded or quoted at the relevant time), or (b) if no such sale shall have been made on that day, on the last preceding day on which there was such a sale. If such Stock is not then listed or quoted as referenced above, Fair Market Value shall be an amount determined in good faith by the Committee.

2.13 “Grant Date” means the date on which an Award is deemed granted, which shall be the date on which the Committee authorizes the Award or such later date as the Committee shall determine in its sole discretion.

2.14 “Grantee” means an individual who has been granted an Award.

2.15 “Incentive Stock Option” or “ISO” means an option that is intended to meet the requirements of Section 422 of the Code and regulations thereunder.

2.16 “Non-Qualified Stock Option” or “NSO” means an option other than an Incentive Stock Option.

2.17 “Option” means an Incentive Stock Option or Non-Qualified Stock Option, as appropriate.

2.18 “Performance Goal” means a performance goal established by the Committee at the time of the grant of an Award (or, where applicable, on or before the latest date permissible to enable an Award to qualify as “performance-based compensation” under Section 162(m) of the Code) that is based on the attainment of goals relating to one or more of the following business criteria measured on an absolute basis or in terms of growth or reduction or relative to a designated comparison group:

- (a) earnings per share;
- (b) net earnings or income (pre-tax or after-tax and with adjustments as stipulated);
- (c) return measures (including but not limited to return on assets employed, equity, average capital employed, capital employed, assets, tangible book value, sales);
- (d) operating income;
- (e) earnings before interest, taxes, depreciation and amortization (“EBITDA”);
- (f) loss ratio;
- (g) expense ratio;
- (h) stock price (including, but not limited to, growth measures and total shareholder return) ;
- (i) economic value added (net operating profit after tax minus the sum of capital multiplied by the cost of capital);
- (j) economic profit;
- (k) net sales or revenue growth;
- (l) gross profit;
- (m) operating expense ratios;
- (n) operating expense targets;
- (o) productivity ratios;
- (p) gross or operating margins;

- (q) cash flow (including, but not limited to, operating cash flow, free cash flow, cash flow return on equity, and cash flow return on investment);
- (r) working capital;
- (s) capital expenditures;
- (t) debt to equity ratio / debt levels;
- (u) total shareholder return;
- (v) business diversification;
- (w) employee retention / attrition;
- (x) safety;
- (y) inventory control / efficiency; and
- (z) such other subjective or objective performance goals, including strategic measures or individual goals, that the ONC Committee deems appropriate.

The Committee may determine the achievement of any of the above Performance Goals with or without regard to any of the following events that occurs during the performance period applicable to an Award subject to a Performance Goal: (a) asset write-downs; (b) litigation or claim judgments or settlements; (c) the effect of changes in tax laws, accounting principles, or other laws or provisions affecting reported results; (d) any reorganization and restructuring programs; (e) the effect of events that are unusual in nature or infrequently occurring as described in FASB Accounting Standards Codification 225-20 –Unusual or Infrequently Occurring Items, and/or in Management’s Discussion and Analysis of Financial Condition and Results of Operations appearing in the Company’s annual report to shareholders for the applicable year; (f) acquisitions or divestitures; and (g) foreign exchange gains and losses, each as set forth by the Committee at the time of the grant (or, where applicable, on or before the latest date permissible to enable the Performance Stock Award to qualify as “performance-based compensation” under Section 162(m) of the Code and as specified in the Award Agreement. Awards that are subject to a Performance Goal and that are intended to qualify as “performance-based compensation” within the meaning of Section 162(m) of the Code may not be adjusted upward. The Committee shall retain the discretion to adjust Awards that are subject to a Performance Goal downward, either on a formula or discretionary basis or any combination, as the Committee determines.

2.19 “Performance Stock Award” means an Award under Article IX of the Plan, that is conditioned upon the satisfaction of one or more pre-established Performance Goals.

2.20 “Phantom Stock Award” means the right to receive in cash the Fair Market Value of a share of Common Stock under Article X of the Plan.

2.21 “Plan” means the Modine Manufacturing Company 2017 Incentive Compensation Plan as set forth herein, as it may be amended from time to time.

2.22 “Restricted Stock Award” means a restricted stock award under Article VII of the Plan.

2.23 “Restricted Stock Unit Award” means a restricted stock unit award under Article VIII of the Plan.

2.24 “Stock Appreciation Right” or “SAR” means the right to receive cash or shares of Common Stock based upon the excess of the Fair Market Value of one share of Common Stock on the date the SAR is exercised over the grant price (which shall be not less than the Fair Market Value of a share of Common Stock on the Grant Date), as further described in Article VI of the Plan.

2.25 “Subsidiary” means any corporation in which the Company or another entity qualifying as a Subsidiary within this definition owns 50% or more of the total combined voting power of all classes of stock, or any other entity (including, but not limited to, partnerships and joint ventures) in which the Company or another entity qualifying as a Subsidiary within this definition owns 50% or more of the combined equity thereof.

2.26 “Unrestricted Common Stock Award” means an award of Common Stock made without vesting restrictions in accordance with Section 7.05, below.

### III. SHARES SUBJECT TO AWARD.

3.01 Share Limit. Subject to adjustment as provided in Section 3.02 below, the number of shares of Common Stock of the Company that may be issued under the Plan shall not exceed three million six hundred thousand (3,600,000) shares (the "Share Limit"). Shares issued under the Plan may come from authorized but unissued shares, from treasury shares held by the Company, from shares purchased by the Company or an independent agent in the open market for such purpose, or from any combination of the foregoing. The Share Limit shall be subject to the following rules and adjustments:

- (a) Any shares of Common Stock subject to Options and SARs shall be counted against the Share Limit as one (1) share for every one share subject thereto.
- (b) With respect to SARs, when a stock settled SAR is exercised, the shares subject to an SAR grant agreement shall be counted against the shares available for issuance as one (1) share for every share subject thereto, regardless of the number of shares used to settle the SAR upon exercise.
- (c) Any shares of Common Stock subject to Awards other than Options and SARs shall be counted against the Share Limit (but not the individual limits below or in Section 7.05) as 1.6 shares for every one share issued.
- (d) No individual may be granted Awards of Options or SARs covering, in the aggregate, more than 150,000 shares of Common Stock in any calendar year.
- (e) No individual may be granted Awards of Restricted Stock, Restricted Stock Units, Performance Stock or Phantom Stock covering, in the aggregate, more than 300,000 shares of Common Stock in any calendar year.
- (f) If any Award granted under this Plan is canceled, terminates, expires, or lapses for any reason, any shares subject to such Award again shall be available for the grant of an Award under this Plan. Any Awards or portions thereof that is settled in cash and not in shares of Common Stock shall not be counted against the foregoing Share Limit. The number of Shares from an Award that are used to satisfy tax withholding shall be counted against the foregoing Share Limit.
- (g) For purposes of applying the annual individual limitation on shares subject to Awards granted during a calendar year, in connection with any Performance Stock Award granted, the number of shares of Common Stock granted shall be based upon the maximum number of shares payable under such Performance Stock Award.
- (h) For purposes of determining the number of Shares available under this Plan, Shares withheld to satisfy taxes or used to fund the exercise price in connection with the exercise of an Option or SAR, either directly or by attestation, shall be treated as issued hereunder and if an Option is exercised using the net exercise method, the gross number of Shares for which the Option is exercised shall be treated as issued for purposes of counting the Shares available for issuance under this Plan, not just the net Shares issued to the Participant after reduction for the exercise price and required withholding tax. For the avoidance of doubt, any Shares repurchased on the open market by the Company using proceeds from Option exercises shall be treated as issued hereunder for purposes of determining the number of Shares available under this Plan.
- (i) The maximum number of shares underlying Awards that may be granted as Incentive Stock Options under this Plan, in the aggregate, is equal to the Share Limit.

3.02 Changes in Common Stock. If any stock dividend is declared upon the Common Stock, or if there is any stock split, stock distribution, or other recapitalization of the Company with respect to the Common Stock, resulting in a split or combination or exchange of shares, the Committee shall make or provide for such adjustment in the number of and class of shares that may be delivered under the Plan, and in the number and class of and/or price of shares subject to outstanding Awards as it may, in its discretion, deem to be equitable.

### IV. ADMINISTRATION.

4.01 Administration by the Committee. For purposes of the power to grant Awards to non-employee directors, the Committee shall consist of the entire Board, provided, however, that discretionary Awards to non-employee directors will be administered by the entire Board but without the participation of any members who at the time are not independent under the

rules of the New York Stock Exchange. For other Plan purposes, the Plan shall be administered by a committee designated by the Board to administer the Plan and shall be the Officer Nomination and Compensation Committee of the Board. The Committee shall be constituted to permit the Plan to comply with the provisions of Rule 16b-3 under the Securities Exchange Act of 1934, as amended or any successor rule, and Section 162(m) of the Code. A majority of the members of the Committee shall constitute a quorum. The approval of such a quorum, expressed by a vote at a meeting held either in person or by conference telephone call, or the unanimous consent of all members in writing without a meeting, shall constitute the action of the Committee and shall be valid and effective for all purposes of the Plan.

4.02 Committee Powers. The Committee is empowered to adopt such rules, regulations and procedures and take such other action as it shall deem necessary or proper for the administration of the Plan. The Committee shall also have authority to interpret the Plan, and the decision of the Committee on any questions concerning the interpretation of the Plan shall be final and conclusive. The Committee may consult with counsel, who may be counsel for the Company, and shall not incur any liability for any action taken in good faith in reliance upon the advice of counsel. Subject to the provisions of the Plan, the Committee shall have full and final authority to:

- (a) designate the persons to whom Awards shall be granted;
- (b) grant Awards in such form and amount as the Committee shall determine;
- (c) impose such limitations, restrictions and conditions upon any such Award as the Committee shall deem appropriate;
- (d) waive in whole or in part any limitations, restrictions or conditions imposed upon any such Award as the Committee shall deem appropriate; and
- (e) modify, extend or renew any Award previously granted, provided that this provision shall not provide authority to reprice Awards to a lower exercise price.

4.03 No Repricing. Repricing of Options or SARs shall not be permitted without shareholder approval. For this purpose, a "repricing" means any of the following (or any other action that has the same effect as any of the following): (A) changing the terms of an Option or SAR to lower its purchase or grant price; (B) any other action that is treated as a "repricing" under generally accepted accounting principles; and (C) repurchasing for cash or canceling an Option or SAR at a time when its purchase or grant price is greater than the Fair Market Value of the underlying stock in exchange for another Award (including an Option or SAR), unless the cancellation and exchange occurs in connection with an event set forth in Section 3.02. Such cancellation and exchange would be considered a "repricing" regardless of whether it is treated as a "repricing" under generally accepted accounting principles and regardless of whether it is voluntary on the part of the Grantee.

4.04 Delegation by Committee. The Committee may delegate all or any part of its responsibilities and powers to any executive officer or officers of the Company selected by it. Any such delegation may be revoked by the Board or by the Committee at any time.

## **V. STOCK OPTIONS.**

5.01 Granting of Stock Options. Options may be granted to non-employee directors of the Company and to officers and key employees of the Company and any of its Subsidiaries. In selecting the individuals to whom Options shall be granted, as well as in determining the number of Options granted, the Committee shall take into consideration such factors as it deems relevant pursuant to accomplishing the purposes of the Plan. A Grantee may, if he or she is otherwise eligible, be granted an additional Option or Options if the Committee shall so determine. Option grants under the Plan shall be evidenced by an Award Agreement in such form and containing such provisions as are consistent with the Plan as the Committee shall from time to time approve.

5.02 Type of Option. At the time each Option is granted, the Committee shall designate the Option as an Incentive Stock Option or a Non-Qualified Stock Option. Any Option designated as an Incentive Stock Option shall comply with the requirements of Section 422 of the Code, including the requirement that incentive stock options may only be granted to individuals who are employed by the Company, a parent or a Subsidiary corporation of the Company. If required by applicable tax rules regarding a particular grant, to the extent that the aggregate Fair Market Value (determined as of the date an Incentive Stock Option is granted) of the shares with respect to which an Incentive Stock Option grant under this Plan (when aggregated, if appropriate, with shares subject to other Incentive Stock Option grants made before said grant under this Plan or another plan maintained by the Company or any ISO Group member (as defined in Section 422 of the Code)) is exercisable for the first time by an optionee during any calendar year exceeds \$100,000 (or such other limit as is prescribed by the Code), such option grant shall be treated as a grant of Non-Qualified Stock Options pursuant to Code Section 422(d).

5.03 Option Terms. Each option grant Award Agreement shall specify the number of Incentive Stock Options and/or Non-Qualified Stock Options being granted; one option shall be deemed granted for each share of Common Stock. In addition, each option grant Award Agreement shall specify the exercisability and/or vesting schedule of such options, if any. Except as otherwise provided by the Committee, the Option shall vest over a four year period, with 25% of the Option vesting on each annual anniversary after the Grant Date. No Option shall be exercisable in whole or in part more than ten years from the Grant Date.

5.04 Purchase Price. The purchase price for a share subject to an Option shall not be less than 100% of the Fair Market Value of the share on the date the Option is granted, provided, however, the purchase price of an Incentive Stock Option shall not be less than 110% of the Fair Market Value of such share on the date the Option is granted if the Grantee then owns (after the application of the family and other attribution rules of Section 424(d) or any successor rule of the Code) more than 10% of the total combined voting power of all classes of stock of the Company. The purchase price of the Common Stock covered by each Option shall be subject to adjustment as provided in Articles III and XII hereof.

5.05 Method of Exercise. An Option that has become exercisable may be exercised from time to time by written notice to the Company stating the number of shares being purchased and accompanied by the payment in full of the purchase price for such shares. The purchase price may be paid by any of the following methods: (a) by cash, (b) to the extent permitted under the particular grant Award Agreement, by transferring to the Company shares of stock of the Company at their Fair Market Value as of the date of exercise of the Option ("Delivered Stock"), (c) a combination of cash and Delivered Stock, or (d) such other forms or means which the Committee shall determine in its discretion and in such manner as is consistent with the Plan's purpose and applicable law. Notwithstanding the foregoing, the Company may arrange for or cooperate in permitting broker-assisted cashless exercise procedures.

5.06 Shareholder Rights. A Grantee shall not, by reason of any Options granted hereunder, have any rights of a shareholder of the Company with respect to the shares covered by Options until shares of Stock have been issued. No dividends or dividend equivalents shall be paid with respect to Options.

## **VI. STOCK APPRECIATION RIGHTS.**

6.01 Granting of SARs. The Committee may, in its discretion, grant SARs to non-employee directors of the Company and to officers and key employees of the Company and any of its Subsidiaries. SARs may be granted with respect to Options granted concurrently (tandem SARs) or on a standalone basis (standalone SARs).

6.02 SAR Terms. Each SAR grant shall be evidenced by an Award Agreement that shall specify the number of SARs granted, the grant price (which shall be not less than the Fair Market Value of a share of Common Stock on the Grant Date), the term of the SAR, and such other provisions as the Committee shall determine. Except as otherwise provided by the Committee, the SAR shall vest over a four year period, with 25% of the SAR vesting on each annual anniversary after the Grant Date. No SAR shall be exercisable in whole or in part more than ten years from the Grant Date.

6.03 Method of Exercise. An SAR that has become exercisable may be exercised by written notice to the Company stating the number of SARs being exercised.

6.04 Payment upon Exercise. Upon the exercise of SARs, the Grantee shall be entitled to receive an amount determined by multiplying (a) the difference obtained by subtracting the grant price from the Fair Market Value of a share of Common Stock on the date of exercise, by (b) the number of SARs exercised. At the discretion of the Committee, the payment upon the exercise of the SARs may be in cash, in shares of Common Stock of equivalent value (valued at the Fair Market Value of the Common Stock on the date of exercise), or in some combination thereof. The aggregate number of available shares under Section 3.01 shall not be affected by any cash payments, but for the avoidance of doubt, SARs shall be counted against the individual annual limitation on Awards granted in Section 3.01.

6.05 Shareholder Rights. A Grantee shall not, by reason of any SARs granted hereunder, have any rights of a shareholder of the Company with respect to the shares covered by SARs until shares of Stock have been issued. No dividends or dividend equivalents shall be paid with respect to SARs.

## **VII. RESTRICTED STOCK AWARDS AND UNRESTRICTED COMMON STOCK AWARDS.**

7.01 Administration. Shares of Restricted Stock may be issued either alone or in addition to other Awards granted under the Plan. The Committee shall determine the eligible persons to whom and the time or times at which grants of Restricted Stock will be made, the number of shares of restricted Common Stock to be awarded, the time or times within which such Awards may be subject to forfeiture and any other terms and conditions of the Awards. The Committee may condition the grant of Restricted Stock upon the attainment of Performance Goals so that the grant qualifies as "performance-based compensation" within the meaning of Section 162(m) of the Code. The Committee may also condition the grant of Restricted Stock upon such

other conditions, restrictions and contingencies as the Committee may determine. The provisions of Restricted Stock Awards need not be the same with respect to each recipient.

7.02 Registration. Any Restricted Stock Award granted hereunder may be evidenced in such manner as the Committee may deem appropriate, including, without limitation, book-entry registration or issuance of a stock certificate or certificates. In the event any stock certificate is issued in respect of shares of Restricted Stock, such certificate shall be registered in the name of the Grantee and shall bear an appropriate legend (as determined by the Committee) referring to the terms, conditions and restrictions applicable to such Restricted Stock. In the event such Restricted Stock is issued in book-entry form, the depository and the Company's transfer agent shall be provided with notice referring to the terms, conditions and restrictions applicable to such Restricted Stock, together with such stop-transfer instructions as the Committee deems appropriate.

7.03 Terms and Conditions. Restricted Stock Awards shall be subject to the following terms and conditions:

- (a) Until the applicable restrictions lapse or the conditions are satisfied, the Grantee shall not be permitted to sell, assign, transfer, pledge or otherwise encumber the Restricted Stock Award.
- (b) Except to the extent otherwise provided in the applicable Award Agreement and in (c) below, the portion of the Award still subject to restriction shall be forfeited by the Grantee upon termination of a Grantee's service for any reason. Except as otherwise provided by the Committee, the Restricted Stock shall vest over a four year period, with 25% of the Restricted Stock Award vesting on each annual anniversary after the Grant Date of the Award.
- (c) In the event of hardship, early retirement or other special circumstances of a Grantee whose employment is terminated (other than for Cause), the Committee may waive in whole or in part any or all remaining restrictions with respect to such Grantee's shares of Restricted Stock.
- (d) If and when the applicable restrictions lapse, with respect to any Shares registered in book-entry form, the Company's transfer agent shall be provided with notice regarding the lapse of the restriction, and if a stock certificate was issued with respect to the shares of Restricted Stock, unlegended certificates for such shares shall be delivered to the Grantee.
- (e) Each Award shall be confirmed by, and be subject to the terms of, an Award Agreement identifying the restrictions applicable to the Award.

7.04 Rights as Shareholder. A Grantee receiving a Restricted Stock Award shall have the rights of a shareholder of the Company with respect to the right to vote the shares. All dividends payable with respect to a Restricted Stock Award shall be subject to vesting on the same terms of such Restricted Stock Award and will vest and be paid to a Grantee, only if, when, and to the extent that, such Restricted Stock Award vests. Unless otherwise determined by the Committee, cash dividends shall be paid in cash and dividends payable in stock shall be paid in the form of additional Restricted Stock.

7.05 Unrestricted Common Stock Awards. The Committee or the Board may grant Unrestricted Common Stock Awards to non-employee directors of the Company. Except as otherwise provided at the time of grant, shares of Common Stock subject to an Unrestricted Common Stock Award shall not be subject to the terms and conditions set forth in Section 7.03 above. Notwithstanding the foregoing, no individual non-employee director of the Company may be granted Unrestricted Common Stock Awards (or Restricted Stock Units, if elected by such non-employee director) covering, in the aggregate, more than 50,000 shares of Common Stock in any calendar year.

## **VIII. RESTRICTED STOCK UNIT AWARDS.**

8.01 Administration. Restricted Stock Unit Awards entitle a Grantee to receive either one share of Common Stock or an amount in cash equal to the Fair Market Value of one share of Common Stock on the date of settlement for each Restricted Stock Unit if the vesting conditions are satisfied. The Committee shall determine the Grantees to whom and the time or times at which Restricted Stock Unit Awards will be made, the number of Restricted Stock Units to be awarded, the time or times within which such Awards may be subject to forfeiture and any other terms and conditions of the Awards. The provisions of Restricted Stock Unit Awards need not be the same with respect to each recipient.

8.02 Terms and Conditions. Restricted Stock Unit Awards shall be subject to the following terms and conditions:

- (a) A Grantee shall be entitled to receive from the Company one share of Common Stock for each Restricted Stock Unit. At the discretion of the Committee, if so determined at the time of grant, the

Company shall be entitled to settle its obligation to deliver shares of Common Stock in cash (valued at the Fair Market Value of the Common Stock on the required date of issuance).

- (b) Except as otherwise provided by the Committee at the time of grant, shares of Common Stock payable with respect to Restricted Stock Units shall be issued to a Grantee on the date the vesting conditions applicable to a Restricted Stock Unit Award are satisfied; provided however, that if any Award of Restricted Stock Units to a Grantee who is subject to U.S. federal income tax is nonqualified deferred compensation for purposes of Section 409A of the Code, shares of Common Stock shall only be distributed to the grantee at such times as would not cause the grantee to become subject to penalties under Section 409A of the Code.
- (c) A Grantee shall not be permitted to sell, assign, transfer, pledge or otherwise encumber a Restricted Stock Unit Award.
- (d) Following vesting, the issuance of shares of Common Stock in settlement of a Restricted Stock Unit may be evidenced in such manner as the Committee may deem appropriate, including, without limitation, book-entry registration or issuance of a stock certificate or certificates.
- (e) Except to the extent otherwise provided in the applicable Award Agreement and in (f) below, the portion of the Award still subject to vesting shall be forfeited by the Grantee upon termination of a Grantee's service for any reason. Except as otherwise provided by the Committee, a Restricted Stock Unit Award shall vest over a four year period, with 25% of the Restricted Stock Unit Award vesting on each annual anniversary after the Grant Date of the Award.
- (f) In the event of hardship, early retirement or other special circumstances of a Grantee whose employment is terminated (other than for Cause), the Committee may accelerate in whole or in part any unvested Restricted Stock Units held by the Grantee.
- (g) Each Award shall be confirmed by, and be subject to the terms of, an Award Agreement identifying the restrictions applicable to the Award, if any.

8.03 Rights as Shareholder. A Grantee receiving a Restricted Stock Unit Award shall not be deemed the holder of any shares covered by the Award, or have any rights as a shareholder with respect thereto, until such shares are issued to him/her at the time set forth in the Applicable Award Agreement. Notwithstanding the foregoing, the Committee shall have the right, but not the obligation, to grant Restricted Stock Unit Awards which pay dividend equivalents to the Grantee in the form of cash payments or additional Restricted Stock Units, as specified in the applicable Award Agreement; provided, however, all dividend equivalents payable with respect to a Restricted Stock Unit Award shall be subject to vesting on the same terms of the such Restricted Stock Unit Award and will vest and be paid to a Grantee, only if and when, and to the extent that, such Restricted Stock Unit Award vests and is settled.

## **IX. PERFORMANCE STOCK AWARDS.**

9.01 Administration. Performance Stock Awards entitle a Grantee to receive shares of Common Stock if predetermined conditions are satisfied. The Committee shall determine the eligible employees to whom and the time or times at which Performance Stock Awards will be made, the number of shares to be awarded, the time or times within which such Awards may be subject to forfeiture and any other terms and conditions of the Awards. The Committee may condition the Performance Stock Award upon the attainment of Performance Goals so that the Award qualifies as "performance-based compensation" within the meaning of Section 162(m) of the Code. The Committee may also condition the Performance Stock Award upon such other conditions, restrictions and contingencies as the Committee may determine. The provisions of Performance Stock Awards need not be the same with respect to each recipient.

9.02 Terms and Conditions. Performance Stock Awards shall be subject to the following terms and conditions:

- (a) Until the applicable restrictions lapse or the conditions are satisfied, the Grantee shall not be permitted to sell, assign, transfer, pledge or otherwise encumber the Performance Stock Award.
- (b) Except to the extent otherwise provided in the applicable Award Agreement and in (f) below, the portion of the Award still subject to restriction shall be forfeited by the Grantee upon termination of a Grantee's service for any reason.

- (c) If and when the applicable restrictions lapse, the issuance of shares of Common Stock in settlement of a Performance Stock Award may be evidenced in such manner as the Committee may deem appropriate, including, without limitation, book-entry registration or issuance of a stock certificate or certificates.
- (d) The minimum performance period applicable to a Performance Goal will be one year.
- (e) Each Award shall be confirmed by, and be subject to the terms of, an Award Agreement identifying the restrictions applicable to the Award, if any.
- (f) In the event of hardship, early retirement or other special circumstances of a Grantee whose employment is terminated (other than for Cause), the Committee may allow a Grantee to continue to vest in a Performance Stock Award during the performance period.

9.03 Rights as Shareholder. A Grantee receiving a Performance Stock Award shall not be deemed the holder of any shares covered by the Award, or have any rights as a shareholder with respect thereto, until such shares are issued to him/her following the lapse of the applicable restrictions, if any. Except to the extent otherwise provided by the Committee at the time of grant, no dividends or dividend equivalents shall be paid with respect to Performance Stock Awards prior to the time such shares are issued.

## **X. PHANTOM STOCK AWARDS.**

10.01 Administration. Phantom Stock Awards entitle a Grantee to receive cash payments based upon the Fair Market Value of shares of Common Stock if predetermined conditions are satisfied. The Committee shall determine the eligible employees to whom and the time or times at which Phantom Stock Awards will be made, the number of shares to be covered by the Award, the time or times within which such Awards may be subject to forfeiture and any other terms and conditions of the Awards. The Committee may condition the grant of a Phantom Stock Award upon the attainment of Performance Goals so that the grant qualifies as "performance-based compensation" within the meaning of Section 162(m) of the Code. The Committee may also condition the grant of a Phantom Stock Award upon such other conditions, restrictions and contingencies as the Committee may determine. The provisions of Phantom Stock Awards need not be the same with respect to each recipient.

10.02 Terms and Conditions. Phantom Stock Awards shall be subject to the following terms and conditions:

- (a) Until the applicable restrictions lapse or the conditions are satisfied, the Grantee shall not be permitted to sell, assign, transfer, pledge or otherwise encumber the Phantom Stock Award.
- (b) Except to the extent otherwise provided in the applicable Award Agreement, the portion of the Award still subject to restriction shall be forfeited by the Grantee upon termination of a Grantee's service for any reason.
- (c) If and when the applicable restrictions lapse, the Company shall pay to Grantee an amount equal to the Fair Market Value of a share of Common Stock at the time of settlement multiplied by the number of shares covered by the Award for which the restrictions have then lapsed.
- (d) Each Award shall be confirmed by, and be subject to the terms of, an Award Agreement identifying the restrictions applicable to the Award.
- (e) The aggregate number of available shares in Section 3.01 shall not be affected by any cash payments in respect of Phantom Stock Awards, but for the avoidance of doubt, Phantom Stock Awards shall be counted against the individual annual limitation on Awards granted in Section 3.01(e).

10.03 Rights as Shareholder. A Grantee receiving a Phantom Stock Award shall not be deemed the holder of any shares covered by the Award, or have any rights as a shareholder with respect thereto.

## **XI. CASH BONUS AWARDS.**

11.01 Administration. The Committee may establish Cash Bonus Awards either alone or in addition to other Awards granted under the Plan. The Committee shall determine the employees to whom and the time or times at which Cash Bonus Awards shall be granted, and the conditions upon which such Awards will be paid. The maximum Cash Bonus Award payable to an employee in any calendar year shall not exceed three million dollars (\$3,000,000).

11.02 Terms and Conditions. Cash Bonus Awards shall be subject to the following terms and conditions:

- (a) A Cash Bonus Award under the Plan shall be paid solely on account of the attainment of one or more pre-established, objective Performance Goals. Performance Goals shall be based on one or more business criteria that apply to the individual, a business unit, or the Company as a whole. It is intended that any Performance Goal will be in a form that relates the bonus to an increase in the value of the Company to its shareholders.
- (b) Performance Goals shall be established in writing by the Committee not later than 90 days after the commencement of the period of service to which the Performance Goal relates. The pre-established Performance Goal must state, in terms of an objective formula or standard, the method for computing the amount of compensation payable to any employee if the goal is attained.
- (c) Following the close of the performance period, the Committee shall determine whether the Performance Goal was achieved, in whole or in part, and determine the amount payable to each employee.

11.03 Non-Exclusivity. This Plan does not limit the authority of the Company, the Board or the Committee, or any Subsidiary to award bonuses or authorize any other compensation to any person.

## **XII. EFFECT OF CORPORATE TRANSACTIONS.**

12.01 Merger, Consolidation or Reorganization. In the event of a merger, consolidation or reorganization with another corporation in which the Company is not the surviving corporation, or a merger, consolidation or reorganization involving the Company in which the Common Stock ceases to be publicly traded, the Committee shall, subject to the approval of the Board, or the board of directors of any corporation assuming the obligations of the Company hereunder, take action regarding each outstanding and unexercised Award pursuant to either clause (a) or (b) below:

- (a) Appropriate provision may be made for the protection of such Award by the substitution on an equitable basis of appropriate shares of the surviving or related corporation, provided that the excess of the aggregate Fair Market Value of the shares subject to such Award immediately before such substitution over the exercise price thereof, if any, is not more than the excess of the aggregate fair market value of the substituted shares made subject to Award immediately after such substitution over the exercise price thereof, if any; or
- (b) The Committee may cancel such Award. In the event any Option or SAR is canceled, the Company, or the corporation assuming the obligations of the Company hereunder, shall pay the Grantee an amount of cash (less normal withholding taxes) equal to the excess of (i) the value, as determined by the Committee, of the property (including cash) received by the holder of a share of Company Stock as a result of such event over (ii) the exercise price of such option or the grant price of the SAR, multiplied by the number of shares subject to such Award (including any unvested portion). In the event any other Award is canceled, the Company, or the corporation assuming the obligations of the Company hereunder, shall pay the Grantee an amount of cash or stock, as determined by the Committee, based upon the value, as determined by the Committee, of the property (including cash) received by the holder of a share of Company Stock as a result of such event (including payment for any unvested portion). No payment shall be made to a Grantee for any Option or SAR if the purchase or grant price for such Option or SAR exceeds the value, as determined by the Committee, of the property (including cash) received by the holder of a share of Company Stock as a result of such event. Unless the particular Award Agreement provides otherwise, determination of any payment under this Section 12.01(b) for an Award that is subject to a Performance Goal shall be based upon achievement at the target level of performance.

This Section 12.01 shall not apply to any Cash Bonus Awards established under Article XI of this Plan.

12.02 Change in Control. Notwithstanding any provision in this Plan to the contrary, unless the particular Award Agreement provides otherwise or except where a Grantee's entitlement to an Award is subject to a Performance Goal, upon a Grantee's involuntary termination of employment or service without Cause within one year following a Change in Control, all Awards (including those that are assumed or were substituted or converted in accordance with Section 12.01(a)) will become fully vested, and, for Options and SARs, immediately exercisable. In the case of an Award under which a Grantee's entitlement to the Award is subject to the achievement of a Performance Goal, unless the particular Award Agreement provides otherwise, upon the occurrence of a Change in Control, the Grantee shall be deemed to have satisfied the Performance Goal at the target level of performance and such Award shall continue to vest based on the time-based service vesting criteria, if any, to which the

Award is subject. For Awards described in the preceding sentence that are assumed or maintained by the acquiring or surviving company following a Change in Control, unless the particular Award Agreement provides otherwise, upon a Grantee's involuntary termination of employment or service without Cause within one year following a Change in Control, the time-based service vesting criteria shall be deemed satisfied at the time of such termination.

This Section 12.02 shall not apply to any Cash Bonus Awards established under Article XI of this Plan.

### **XIII. MISCELLANEOUS.**

13.01 Withholding. The Company shall have the power and the right to deduct or withhold, or require a Grantee to remit to the Company, an amount sufficient to satisfy Federal, state, and local taxes (including the Grantee's FICA obligation) required by law to be withheld with respect to any taxable event arising as a result of this Plan. With respect to withholding required upon the exercise of Options or SARs, upon the lapse of restrictions on Restricted Stock or the payment of Restricted Stock Units or Performance Stock, Grantees may elect to satisfy the withholding requirement, in whole or in part, by having the Company withhold shares having a Fair Market Value on the date the tax is to be determined equal to an amount not exceeding the maximum statutory total tax that could be imposed on the transaction.

13.02 No Employment or Retention Agreement Intended. Neither the establishment of, nor the awarding of Awards under this Plan shall be construed to create a contract of employment or service between any Grantee and the Company or its Subsidiaries; it does not give any Grantee the right to continued service in any capacity with the Company or its Subsidiaries or limit in any way the right of the Company or its Subsidiaries to discharge any Grantee at any time and without notice, with or without Cause, or to any benefits not specifically provided by this Plan, or in any manner modify the Company's right to establish, modify, amend or terminate any profit sharing or retirement plans.

13.03 Non-transferability of Awards. Any Award granted hereunder shall, by its terms, be non-transferable by a Grantee other than by will or the laws of descent and shall be exercisable during the Grantee's lifetime solely by the Grantee or the Grantee's duly appointed guardian or personal representative. Notwithstanding the foregoing, the Committee may permit a Grantee to transfer a Non-Qualified Stock Option or SAR to a family member or a trust or partnership for the benefit of a family member, in accordance with rules established by the Committee.

13.04 Forfeiture of Awards or Amounts Paid Under the Plan. The Company shall have the power and the right to require any Grantee to forfeit and return to the Company any Award made to the Grantee or proceeds realized thereon pursuant to this Plan consistent with any recoupment policy maintained by the Company under applicable law, as such policy is amended from time to time.

13.05 Securities Laws. No shares of Common Stock will be issued or transferred pursuant to an Award unless and until all then applicable requirements imposed by Federal and state securities and other laws, rules and regulations and by any regulatory agencies having jurisdiction, and by any exchanges upon which the shares of Common Stock may be listed, have been fully met. As a condition precedent to the issuance of shares pursuant to the grant or exercise of an Award, the Company may require the Grantee to take any reasonable action to meet such requirements. The Committee may impose such conditions on any shares of Common Stock issuable under the Plan as it may deem advisable, including, without limitation, restrictions under the Securities Act of 1933, as amended, under the requirements of any exchange upon which such shares of the same class are then listed, and under any blue sky or other securities laws applicable to such shares. The Committee may also require the Grantee to represent and warrant at the time of issuance or transfer that the shares of Common Stock are being acquired only for investment purposes and without any current intention to sell or distribute such shares.

13.06 Dissolution or Liquidation. Upon the dissolution or liquidation of the Company, any outstanding Awards previously granted under this Plan shall be deemed canceled.

13.07 Controlling Law. The law of the State of Wisconsin, except its law with respect to choice of law, shall be controlling in all matters relating to the Plan.

13.08 Termination and Amendment of the Plan. The Plan will expire ten (10) years after the Effective Date, solely with respect to the granting of Incentive Stock Options or such later date as may be permitted by the Code for Incentive Stock Options. The Board may from time to time amend, modify, suspend or terminate the Plan; provided, however, that no such action shall (a) impair without the Grantee's consent any Award previously granted under the Plan or (b) be made without shareholder approval where such approval would be required as a condition of compliance with the Code or other applicable laws or regulatory requirements. Absent shareholder approval, neither the Committee nor the Board shall have any authority, with or without the consent of a Grantee, to reduce the exercise price of outstanding Options or SARs or cancel outstanding Options or SARs in exchange for another Award including an Option or SAR with an exercise price that is less than the exercise price of the original Options or SARs, except in the event of a corporate event involving the Company, as authorized under Section 3.02 or 12.01 of the Plan.

## **APPENDIX B**

### **Modine Manufacturing Company**

#### **ANNUAL MEETING OF SHAREHOLDERS**

##### ***Rules of Conduct***

In order to conduct an orderly and constructive meeting of shareholders in a manner that is fair to the interests of all shareholders, and give all shareholders present a reasonable opportunity to be heard, the 2017 Annual Meeting of Shareholders will be conducted in accordance with the following rules and procedures:

1. You may not vote at this meeting if you have already voted by proxy and have not revoked your proxy. If you have previously voted directly but wish to change your vote, or if you have not yet voted, you may request a ballot from the inspector of election and vote before the polls close.
2. Subject to the discretion of the Lead Director, the business of the meeting will be taken up in the order on the agenda. When an item on the agenda is before the meeting, questions or comments should be confined to that item.
3. Only shareholders eligible to vote at the meeting (or holders of their proxies) may speak at the meeting. Shareholders should not address the meeting until recognized by the Lead Director of the meeting. Shareholders eligible to vote who wish to address the meeting should rise and wait to be recognized. Once recognized, shareholders (or proxy holders) should state their name and, if applicable, the name of any shareholder they represent.
4. Each speaker shall be limited to 3 minutes on a particular subject. Once a shareholder has spoken on a subject, that shareholder should give other shareholders the opportunity to speak.
5. Shareholders will be recognized on a rotation basis, and their questions or remarks must be relevant to the meeting, pertinent to matters properly before the meeting and under discussion at that time, and briefly stated. The meeting is not to be used as a forum to present views that are not directly related to the business before the meeting.
6. Questions and comments unrelated to agenda items should be held for discussion after the conclusion of the formal meeting.
7. Individual matters that are not of concern to all shareholders generally, such as personal grievances, are not appropriate matters for general discussion during the meeting.
8. The use of cameras or sound recording equipment is prohibited, except those employed by the Company, if any, to provide a record of the proceedings.

**Notice  
of Meeting  
and Proxy  
Statement**

2017

**Annual Meeting  
of Shareholders**

