

2026 CORPORATE GOVERNANCE REPORT

Table of Contents

01 Letters from the Chairman of the Board and the Chief Executive Officer p.03

02 Key Corporate Governance Figures 2026 p.04

03 Corporate Governance Practices p.05

04 Corporate Governance Structure p.08

05 Shareholders p.10

06 Board of Directors p.13

07 Executive Management p.23

08 Additional Elements that Complement América Móvil's Corporate Governance Practices p.31

09 Appendix p.45

01 Letters from the Chairman of the Board and the Chief Executive Officer

As Chairman of the Board of Directors of América Móvil, I am pleased to present our 2026 Corporate Governance Report, which reflects our commitment to transparency, accountability, and best business practices.

At América Móvil, we embrace a long-term perspective inherited from those who laid the foundations of this Group. This vision is both a valuable advantage and a significant responsibility.

Sound corporate governance is, and will remain, one of América Móvil's most important pillars. It provides structure and direction to our decision-making, unites our efforts around a shared vision, and reflects our commitment to growth and contribution. Together, these elements strengthen the trust we have built over the years.

As América Móvil's Board of Directors, we are firmly committed to upholding the values and principles that guide us as a Company. We believe that our results depend to a large extent on the individuals who serve on our Board. We will therefore continue to ensure that its members bring technical expertise, integrity, trustworthiness, sound and broad-minded judgment, and a long-term perspective.

Trust is built through actions and contributions over time, and this Report is further evidence of that commitment. Through it, we reaffirm our dedication to continuing to build a company grounded in strong principles that makes a meaningful contribution to the economy and society.

Carlos Slim Domit
Chairman of the Board of Directors
América Móvil, S.A.B. de C.V.

The telecommunications industry constantly reinvents itself, driven by rapid technological innovation. Companies that endure in this sector are those that adapt to change. Over more than two decades, América Móvil has expanded its footprint and now operates in 23 countries. Throughout this period, it has continually transformed itself while consistently delivering services powered by the latest technology. It has achieved significant growth in a highly competitive environment.

In our conversations with investors and other stakeholders over the past year, we have seen corporate governance reaffirmed as a decisive factor in building trust. We have observed growing interest in how results are achieved, beyond the results themselves. With this in mind, the Company has adopted practices that, although initially perceived as demanding, have proven to be an advantage over time.

This year's achievements demonstrate this. We earned the highest level of PRIME Corporate Governance Certification, placing our practices among those that meet the most rigorous standards.

Our Board of Directors brings together diversity in gender, expertise, and experience, with members who enrich its deliberations and oversight.

I invite you to read this Report. It shows how we continue to deliver on the goals we have pursued for 25 years: investing, competing, transforming our business, and building an increasingly strong, efficient, and well-governed company. Let us reaffirm our confidence in our people and in the future we are building together.

Daniel Hajj Aboumrad
Chief Executive Officer
América Móvil, S.A.B. de C.V.



Key Corporate Governance Figures 2026*

Members of the Board of Directors

15

- **Average tenure of independent directors**
  13.4 years

Percentage of independent directors

67%

- **Number of financial and accounting experts on the Board**
  8

Number of cybersecurity experts on the Board:

1

Corporate Governance certifications

- In 2025, América Móvil obtained the level V PRIME Corporate Governance Certification.

Percentage of women on the Board

27%

- **Gender diversity target at Board level**
  América Móvil has the goal of having at least 30% women's participation by 2028

- **Number of Committees supporting the Board: 2**
  Executive Committee
  Audit and Corporate Practices Committee ("CAPS")

- **Executive body that reviews cybersecurity matters:**
  Cybersecurity Committee[1]

- **Executive body that reviews environmental, social , labor and governance matters:**
  Corporate Sustainability Committee

- **Board evaluations:**
  The board assessment is currently in progress.



* As of September 2026
** Committee at Executive Management level

Corporate Governance Practices

América Móvil S.A.B. de C.V. (América Móvil or the Company) is one of Latin America's leading telecommunications companies, with integrated operations and a presence in 23 countries. The Company provides large-scale connectivity services and digital solutions, enabling communication, productivity, and access to opportunities across diverse social and economic contexts.

The Company has been listed on the Mexican and U.S. securities markets since 2001.

As a company incorporated in Mexico and organized as a publicly traded corporation (*Sociedad Anónima Bursátil*, or "SAB," by its Spanish acronym), América Móvil is subject to the General Law of Commercial Companies (*Ley General de Sociedades Mercantiles*, or "LGSM," by its Spanish acronym); the Securities Market Law (*Ley del Mercado de Valores*, or "LMV," by its Spanish acronym); and the General Provisions Applicable to Securities Issuers and Other Participants in the Securities Market, commonly known as the Single Issuers Circular (*Circular Única de Emisoras*, or "CUE," by its Spanish acronym), among other rules and provisions issued by the National Banking and Securities Commission (*Comisión Nacional Bancaria y de Valores*, or "CNBV," by its Spanish acronym).

This regulatory framework establishes fundamental principles for the management and oversight of companies; promotes transparency, accountability and investor protection; and is a pillar of América Móvil's Corporate Governance practices.

As an issuer listed on the Bolsa Mexicana de Valores, S.A.B. de C.V. (the "Exchange"), América Móvil has specific Corporate Governance obligations; accordingly, it also adheres to the Code of Principles and Best Practices of Corporate Governance (the "Code of Best Practices")[3].

MEXICO

EXCHANGE: Mexican Stock Exchange (BMV)
TICKER: AMX | SECURITIES: Series B Shares
SINCE: 2001

UNITED STATES

EXCHANGE: New York Stock Exchange (NYSE)
TICKER: AMX | SECURITIES: Series B ADSs
SINCE: 2001



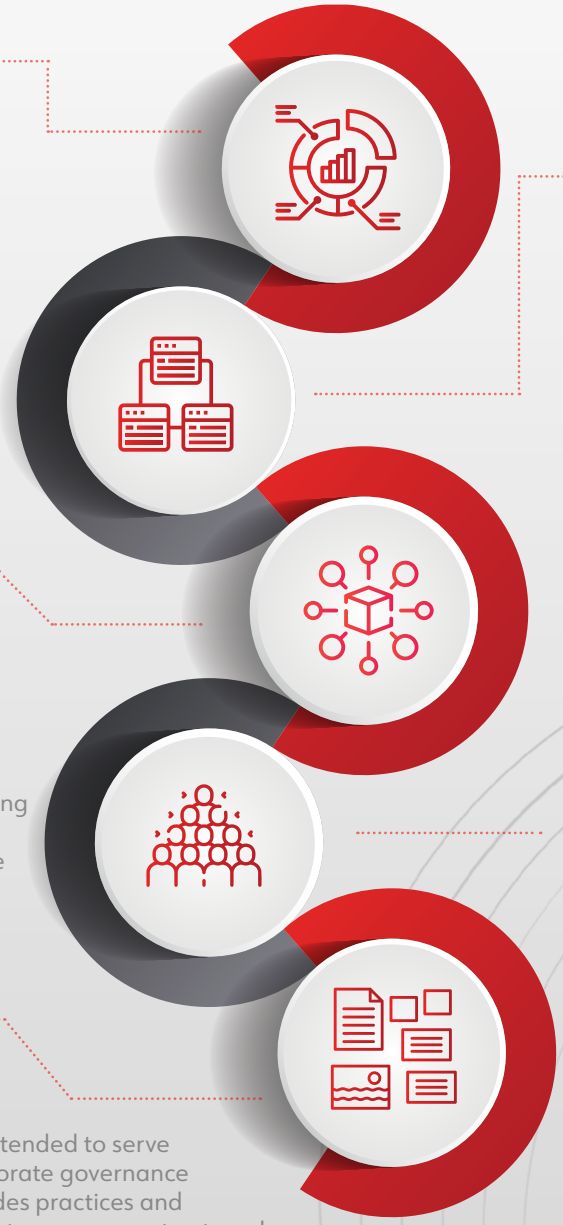
América Móvil is firmly committed to good Corporate Governance

[2] Issued by the Consejo Coordinador Empresarial (CCE), whose most recent version was published in February 2025.
[3] In 2022, the Company's shareholders approved the reclassification of its shares into a single series (Series B), which grants full voting rights to all shares.

Overall Corporate Governance Framework in Mexico

LGSM:

It defines, among other matters, the structure and responsibilities of the governing bodies and the oversight of corporations. In particular, it provides for the Shareholders' Meeting and the Board of Directors.



LMV:

Focuses on publicly listed companies, establishing stricter provisions to guarantee investor protection and transparency of information. Its key provisions include requirements for independent directors on boards, mandatory audit and corporate practices committees, disclosure of material information, and mechanisms to protect minority shareholders.

Bylaws:

The bylaws constitute the Company's internal governance framework, governing its operations and organizational structure, establishing rules for its management, and defining the rights and obligations of shareholders, executives, and governing bodies. As América Móvil is a publicly listed company, its bylaws incorporate the applicable provisions of both the LGSM and the LMV.

CUE:

(Single Issuers Circular)

General provisions issued by the CNBV. As secondary regulation, it details specific procedures for issuers to comply with the LMV.

Code of Best Practices

Mexico's corporate governance code, intended to serve as a reference guide for improving corporate governance practices in the country. The Code includes practices and recommendations designed to promote transparency, trust, and long-term value creation within companies, incorporating social and environmental factors as of 2025.It is based on the premise that there is no single model of corporate governance; therefore, each company may adapt the recommendations to its circumstances.

[4] At least 25% independent directors, in the case of equity market issuers.
[5] Based on the powers granted to it by the Mexican Securities Market Law (LMV).

América Móvil adheres to the principles of the Code of Best Practices, seeking to adopt corporate governance standards that strengthen transparency and support long-term value creation, while preserving the trust and culture of accountability that characterize the Company.

For information on the extent of América Móvil's adherence to the 2025 Code of Best Practices, please consult the annual questionnaire here.

Overall Corporate Governance Framework on the NYSE

América Móvil's Series B shares are listed on the New York Stock Exchange ("NYSE") in the form of American Depositary Shares ("ADS"). As a foreign private issuer, América Móvil is subject to the provisions of the U.S. Securities Exchange Act of 1934, including requirements introduced by the Sarbanes-Oxley Act as well as the corporate governance standards set forth in Section 303A of the NYSE Listed Company Manual. Under these standards, foreign private issuers may follow their home-country corporate governance practices, subject to certain exceptions. The appendix to this Corporate Governance Report, summarizes the principal differences between the Company's corporate governance practices and the NYSE standards.



04 Corporate Governance Structure

América Móvil's highest governing body is the General Shareholders' Meeting, which is responsible, among other matters, for appointing the Board of Directors. The Board oversees and directs the Company, while day-to-day management is entrusted to the Chief Executive Officer (CEO).

The Board of Directors is supported by two bodies: the Executive Committee and the Audit and Corporate Practices Committee (CAPS, by its Spanish acronym), the latter composed entirely of independent directors.

The CAPS draws on the expertise of the Company's executives responsible for finance, legal, regulatory and compliance matters to fulfill its fiduciary duties relating to regulatory matters, sustainability, cybersecurity, and the prevention of corruption, money laundering and terrorist financing. It also receives information from the Company's Internal Auditor.

The CEO is supported by five executive divisions in implementing the strategy approved by the Board of Directors and managing the business. As part of this approach, management-level committees have been established: the Cybersecurity Committee, the Corporate Sustainability Committee and the Ethics Committee.

The Cybersecurity Committee, led by the Chief Fixed-Line Operations Officer (who is a member of the Board of Directors), drives key cybersecurity initiatives.

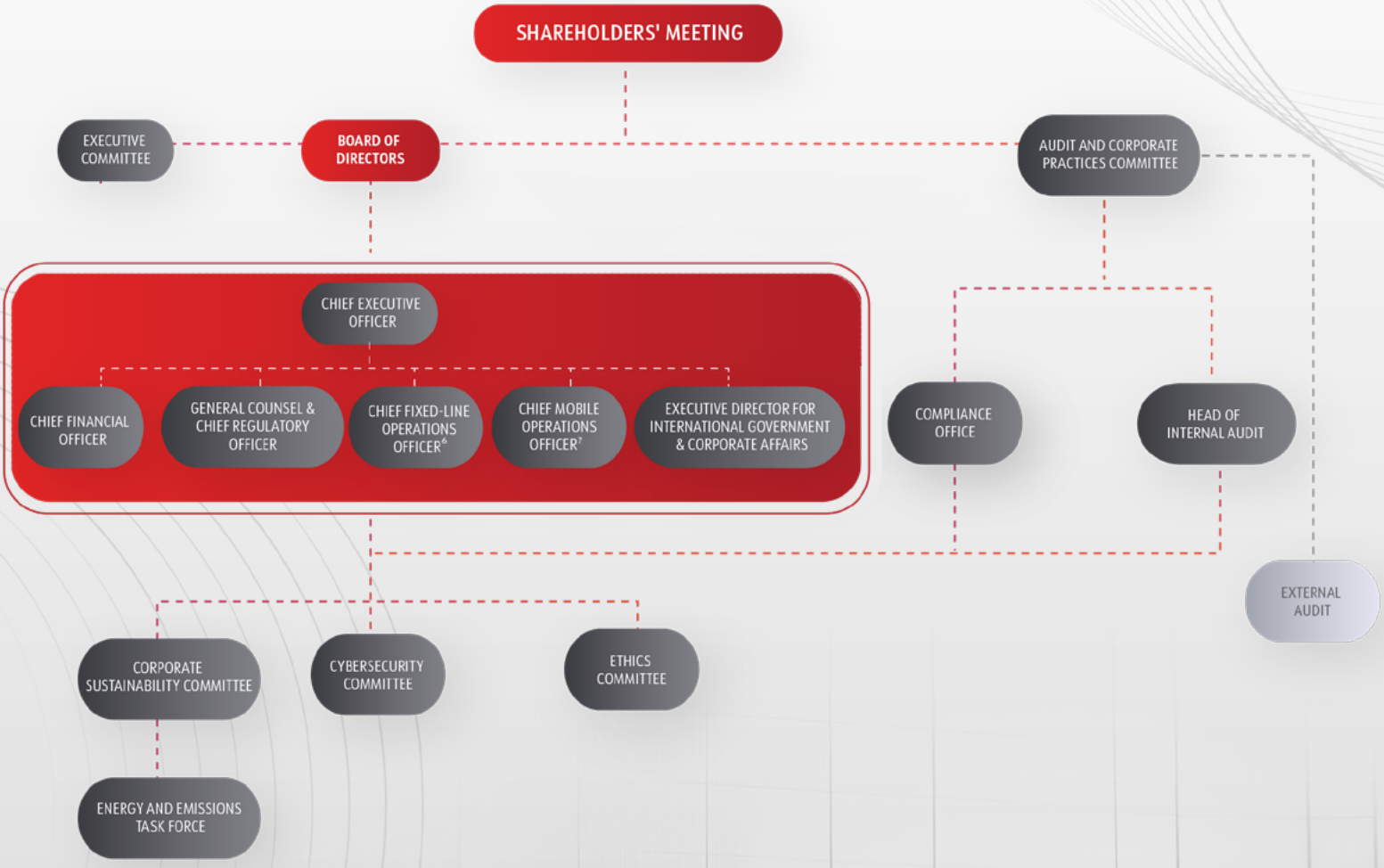
The Ethics Committee comprises representatives from several key areas of the Company and is responsible for implementing and enforcing the Integrity and Compliance Program.

The Corporate Sustainability Committee, chaired by the Chief Executive Officer, addresses environmental and climate management, data privacy, human capital, human rights and collaboration across the value chain, among other topics, and monitors rating agencies and sustainability reporting regulations.

To manage the Company's decarbonization strategy, the Corporate Sustainability Committee is supported by the Energy and Emissions Task Force, led by the Chief Mobile Operations Officer. In coordination with the subsidiaries and supported by local structures, theTask Force is responsible for emissions management, energy efficiency, the transition to cleaner energy sources, the circular economy, and collaboration across the value chain, among other matters. It also sets decarbonization targets, develops and implements the Transition Plan, and manages the corresponding annual budget.

The Task Force periodically reports on its progress to the Corporate Sustainability Committee. This progress is communicated to the Audit and Corporate Practices Committee (CAPS, by its Spanish acronym) through reports from the Head of Investor Relations and Sustainability and, at the CAPS's request, is presented by the Chief Mobile Operations Office to support oversight of the climate strategy and related risks.





[6] Leads the Cybersecurity Committee.
[7] Leads the Energy and Emissions Task Force.
[8] The executive committees and groups are supported by local structures and specialized working teams, which make it possible to disseminate and adapt their guidelines across the different regions where the Company operates.



05 Shareholders

The General Shareholders' Meeting is the Company's supreme body. As of March 31, 2026, the shareholding structure was as follows:

SERIES	NUMBER OF SHARES (MILLIONS)	% OF CAPITAL STOCK
Outstanding Series B shares (with no par value)	60,195	100

Each América Móvil share carries unrestricted voting rights.

According to beneficial ownership reports filed by the Company's shareholders with the U.S. Securities and Exchange Commission, as of the end of March 2026, the following persons held more than 5% of América Móvil's shares.

SHAREHOLDER	NUMBER OF SHARES (MILLIONS)	% OF CAPITAL STOCK[9]
Family Trust[10]	17,743	29.5
Control Empresarial de Capitales [11]	10,896	18.1
Carlos Slim Helú	5,200	8.6

Based on publicly available information and to the best of the Company's knowledge, no other person holds more than 5% of its shares.

The Federal Government is not a shareholder of the Company.

[9] Based on the number of shares outstanding as of March 31, 2026.
[10] The Family Trust holds shares for the benefit of certain members of the Slim Family. According to beneficial ownership reports filed with the SEC, as of March 31, 2026, in addition to the shares held by the Family Trust, certain members of the Slim Family, including Carlos Slim Helú, directly owned an aggregate of 13,790 million Series B shares, representing 22.9% of the Company's capital stock. According to beneficial ownership reports filed with the SEC, no member of the Slim Family other than Carlos Slim Helú individually owned more than 5% of the Company's capital stock.
[11] Control Empresarial de Capitales' shareholding includes shares held by its subsidiaries. According to beneficial ownership reports filed with the SEC, Control Empresarial de Capitales may be deemed to be controlled by the Slim Family.





Dividends

América Móvil has maintained a consistent track record of semiannual dividend payments, with distributions in July and November of each year, reflecting a recurring and predictable practice of returning capital to shareholders. The Company's annual dividend per share has also increased, rising from MXN 0.46 in 2023 to MXN 0.54 in 2026.

From the perspective of domestic and international investors, this trend suggests financial discipline and the ability to sustain a policy of growing dividends. Dividend trends in U.S. dollar terms depend not only on the Company's distribution policy but also on exchange rate movements, making their interpretation particularly relevant to shareholders with international exposure.

Taken together, this information suggests that América Móvil has sought to provide stable and increasing returns to shareholders, consistent with its scale, operational maturity, and long-term focus as a listed company.

About Shareholders' Meetings

General Shareholders' Meetings may be Ordinary or Extraordinary.

Ordinary Meeting:
This meeting is held at least once a year, within four months following the end of the relevant fiscal year, to address the items on the agenda, the matters listed in Article 181 of the LGSM, and any other matters not reserved for Extraordinary General Shareholders' Meetings under applicable law or the Company's bylaws. The Ordinary General Shareholders' Meeting also convenes to approve transactions proposed by the Company or entities it controls when such transactions represent 20% or more of the Company's consolidated assets, based on figures as of the end of the immediately preceding quarter, and to fulfill any other legally required obligations.

Extraordinary Meeting:
This meeting convenes to address any of the matters set out in Article 182 of the LGSM, as well as the deregistration of shares representing the Company's capital stock from the National Securities Registry, capital increases referred to in Article 53 of the LMV, and any other matters for which applicable law expressly requires such a meeting.

Shareholders' Meetings are called by the Board of Directors, the Chairman of the Board, the Corporate Secretary, or, where applicable, the committees authorized to do so.

Shareholders may be represented by proxy at Shareholders' Meetings.



Shareholders representing at least 10% of the Company's capital stock may request that a General Shareholders' Meeting be convened in accordance with Article 184 of the LGSM, the LMV, and Article Fifteen of the Company's bylaws.

América Móvil's Board of Directors

The Company's Board of Directors is responsible for setting its strategic direction, overseeing the implementation of its strategy, and monitoring business performance.

As of the date of preparation of this Report, América Móvil's Board of Directors comprised 15 members. The following matrix presents the technical expertise of América Móvil's Board. For purposes of compiling this matrix, the Company recognizes relevant experience in a given area as experience acquired through a role in executive leadership or business management, consulting, academic research, or public service and regulation.

The role must have involved explicit responsibility for the area concerned, rather than solely receiving reports on it. The Company also requires such experience to be current, recognizing experience gained within the past ten years[12].

Board Skills Matrix

						RELEVANT EXPERIENCE							
Name	Gender	Age	Tenure	Position	Type of Director	Finance and Accounting	Strategy	Sustainability and / or climate change	IT, digitalization and cybersecurity	Commercial and markets	Consumer staples	Consumer discretionary	Communication services
Carlos Slim Domit	M	58	15	Chairman	Proprietary, non-executive	•	•		•				•
Patrick Slim Domit	M	56	22	Co-Chairman	Proprietary, non-executive	•	•			•			
Daniel Hajj Aboumrad	M	59	26	Director	Proprietary, executive	•	•		•	•	•	•	•
Luis Alejandro Soberón Kuri	M	65	26	Director	Independent		•						•
Francisco José Medina Chávez	M	69	8	Director	Independent		•			•		•	
Ernesto Vega Velasco	M	88	19	Director	Independent	•	•						
Rafael Moisés Kalach Mizrahi	M	79	14	Director	Independent		•			•		•	
Antonio Cosío Pando	M	57	11	Director	Independent		•			•	•	•	
Óscar Von Hauske Solís	M	68	15	Director	Executive	•			•				•
Vanessa Hajj Slim	F	28	8	Director	Proprietary / Not related.			•					
Pablo Roberto González Guajardo	M	58	19	Director	Independent	•	•	•		•	•		
David Ibarra Muñoz	M	95	26	Director	Independent	•	•						
Claudia Jañez Sánchez	F	54	5	Director	Independent	•	•			•	•	•	
Gisselle Morán Jiménez	F	51	5	Director	Independent				•				•
Miriam Guadalupe de la Vega Arizpe	F	65	1	Director	Independent		•				•	•	

All directors were re-elected at the Annual General Shareholders' Meeting held on April 23, 2026.

América Móvil's Board of Directors is distinguished by its cohesion, the independence of its members, the diversity of their backgrounds and experience, and each director's strong commitment to the Company.

When nominating each member of the Board of Directors, the Company considers the candidate's experience and education, as well as their independence[14], integrity and probity.

For further detail on the Board skills matrix, please refer to the Appendix to this report.

[12] This reflects the understanding that areas such as climate change and cybersecurity have evolved to such an extent that knowledge acquired in earlier periods does not equate to the expertise required for their oversight today.
[13] With a focus on the industry or the ability to contribute in areas such as information technology, strategy, governance, risk management, cybersecurity and media.
[14] In accordance with the independence criteria established under the Mexican Securities Market Law (LMV, by its Spanish acronym) and América Móvil's Director Independence Qualification Criteria.

Criteria América Móvil Prioritizes When Appointing Board Members

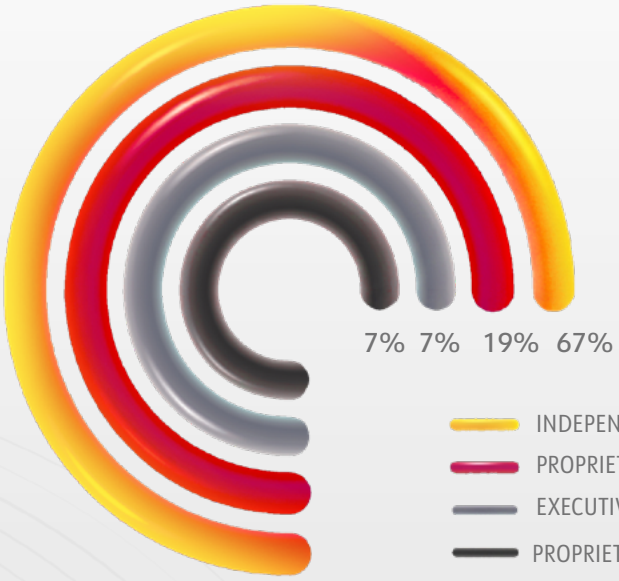
- Alignment with the Company's Corporate and Regional Strategies
- Knowledge and education
- Diversity in a Broad Sense
- Independence



América Móvil's directors serve one-year terms and may be re-elected by shareholders for the following year.

Members of América Móvil's Board of Directors receive fees of MXN 108,000 per meeting, while members of the Audit and Corporate Practices Committee (CAPS) receive fees of MXN 54,000 per meeting.

Characteristics of América Móvil's Board of Directors



The Mexican Securities Market Law (LMV) requires at least 25% of the members of a publicly traded corporation's Board of Directors to be independent. A majority of América Móvil's Board members are independent.

Characteristics of he Board of Directors	América Móvil
Demographics	• 15 Board members • ~64 years average age • 27% women
Tenure	• ~15 years median tenure • A combination of institutional continuity and recent appointments • 4 Board members appointed since 2018
Independence and Composition	• 10 of the 15 Board members are independent under the Mexican Securities Market Law (LMV) and América Móvil's independence criteria. • An intergenerational mix of members with business experience and/or the ability to contribute strategic and systemic value.
Experience and Skills Relevant to Strategy	• Telecommunications and technology • Entertainment, hospitality and real estate • Consumer goods, retail, and knowledge of customers, markets and brands • Global business and corporate leadership
Experience and Skills Relevant to Oversight	• Finance, accounting and auditing • Regulation, law and public policy • Risk management experience is desirable, but the Board does not currently have demonstrable experience in this area. • Experience serving on the boards of other listed companies, private companies and civil society organizations • Experience in information security, sustainability and climate change.
Future Governance Differentiators	• Commitment to maintaining an appropriate balance between institutional knowledge of the Company and the inclusion of external perspectives that can strengthen the Board's effectiveness, support the long-term continuity of the business, and promote a strategic, tailored approach to corporate governance. • Future evolution of the Board's composition through the inclusion of members with business and/or institutional experience, particularly prior service on governing bodies, as well as relevant education, perspectives and active professional networks. • Oversight focused on the long term, business discipline, and cross-sector understanding and perspective..

* In accordance with the independence criteria set forth in the Securities Market Law (LMV) and in América Móvil's Criteria for Qualifying Director Independence.

Board Independence

In line with its Director Independence Qualification Criteria and the provisions of the Mexican Securities Market Law (LMV), América Móvil seeks to ensure that its Board of Directors makes decisions with independent judgment, impartiality and freedom from conflicts of interest. To this end, the Company assesses the independence of its Board members against criteria that consider, among other factors, the absence of recent ties to management, family relationships with senior executives, or connections with advisers, customers, suppliers, significant beneficiaries or the external audit firm, as well as any other circumstances that could compromise their objectivity.

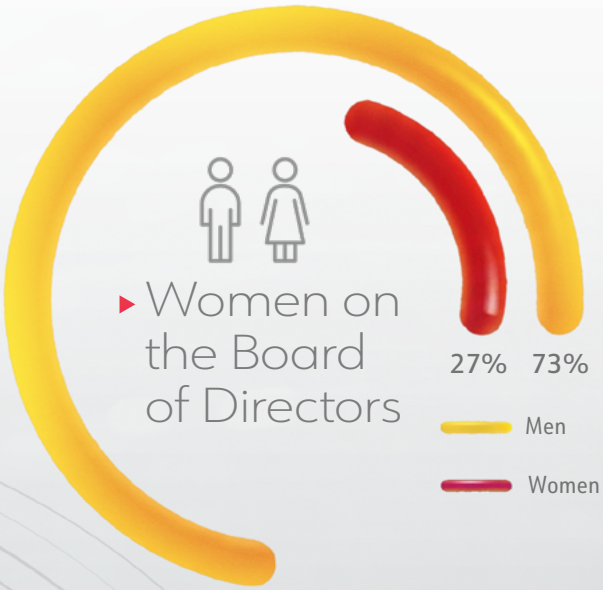
As of the date of this report, a majority of América Móvil's Board members are independent. Of its 15 members, 67% qualify as independent, significantly exceeding the minimum of 25% required under the Mexican Securities Market Law for publicly traded corporations. This composition strengthens the Board's ability to exercise objective oversight of management, enrich strategic deliberations and reinforce the protection of all shareholders' interests.

Board Diversity

América Móvil seeks to maintain a Board of Directors that is diverse in the broadest sense of the term. The appointment and re-election processes for Board members consider factors such as each member's education, experience, age, gender, technical knowledge and individual capabilities, as well as additional attributes including integrity, reputation, geographic origin and socioeconomic background, among others.

This diversity enhances the quality of the Board's deliberations, enriches its analysis of strategic matters and broadens its understanding of risks, opportunities and challenges in the business environment. It also supports better decision-making, strengthens oversight and encourages the inclusion of different perspectives, ideas and experiences. In line with this approach, América Móvil has a Board Member Diversity and Profile Policy designed to promote a Board composition that enables a broader and deeper consideration of the global and dynamic environment in which the telecommunications industry operates.





Diversity Target

América Móvil aims for women to represent at least 30% of its Board of Directors by 2028.

Board Diversity Policy

The following areas illustrate the diversity of educational backgrounds and experience represented on América Móvil's Board of Directors:



Board Effectiveness: Initial Assessment

During 2025, the Board of Directors initiated an assessment of its effectiveness with the support of Delphi Consulting & Advisory Firm, an independent firm specializing in strategy, corporate governance and sustainability. This assessment deliberately departs from conventional Board evaluation models that focus on form rather than substance. Instead of relying on questionnaires, it used a methodology grounded in the premise that a Board's effectiveness stems from its members and the dynamics among them. Direct feedback from the Company's Board members informed the analysis of these dynamics and the development of recommendations.

Dimensions Assessed

Quality of deliberations.
Usefulness and adequacy of Board materials.
Distinct contributions based on each member's background.
Social dynamics and group psychology.
Communication and listening skills.
Currency of knowledge and training.
Functioning of the Committees.
Relationship between the Board and management.

Process and Current Status

Interviews have been conducted with certain independent Board members and the Board Secretary using a direct and strictly confidential approach. Discussions with certain shareholding and affiliated Board members are planned for the coming months, after which the assessment will have covered the entire Board.

Commitments for the 2027 Report

The Company considers transparency regarding the findings and implications of the assessment process to be a good corporate governance practice in itself. Accordingly, the 2027 Corporate Governance Report will describe the key strengths and areas for improvement identified through the assessment, while preserving the confidentiality of individual discussions.

Board Meetings

The Company's Board of Directors meets six times a year to ensure collaboration, effective communication and alignment among the senior management team. The meetings held in 2025 are listed below:

Board Meetings in 2025:

February 11	April 29	October 14
March 18	July 25	November 25

The average attendance rate was 94%.

Material Matters Reviewed by the Board of Directors

América Móvil's Board of Directors reviews the business strategy and other matters material to the Company to ensure its long-term continuity. In reviewing certain matters, the Board is supported by the Audit and Corporate Practices Committee (CAPS), acting within the scope of the Committee's responsibilities.

1 Strategy

The Board of Directors regularly reviews and discusses the corporate strategy, monitors its implementation and analyzes its principal risks. It also approves the annual investment strategy, evaluates market information and assesses new opportunities or avenues for growth. As part of this process, the Company's strategic direction is reaffirmed, adjusted or redefined.

2 Cybersecurity

América Móvil has a Cybersecurity Committee responsible for developing the corporate information security strategy and coordinating information security risk management. The Committee includes a Board member with technical expertise in this field who also serves as Director of Fixed-Line Operations, effectively linking the Board's strategic vision with day-to-day operations. The Committee is supported by local Cybersecurity Committees in each operation, ensuring a consistent local presence and timely follow-up on initiatives, thereby strengthening information security at the corporate and regional levels.

3 Data Privacy

Compliance with personal data protection and privacy requirements is monitored periodically, covering both applicable regulations and the adoption of good corporate practices.

4 Compliance

The CAPS and the Board of Directors receive periodic updates on compliance with the applicable regulatory framework, including matters relating to the prevention of money laundering, permits, concessions, competition and information privacy.

5 Sustainability and Climate Governance

The Corporate Sustainability Committee receives updates on progress in sustainability and climate change, with management of these matters coordinated among the Sustainability team, the Energy and Emissions Working Group and their counterparts at the subsidiaries. Strategic and material matters are communicated periodically to the CAPS through reports from the Investor Relations and Sustainability department. At the CAPS's request, matters relating to the decarbonization strategy and the Transition Plan are presented by the Director of Mobile Operations. As a result of this process, the CAPS has asked the senior management team to develop strategic plans and initiatives in these areas, with objectives and key performance indicators to assess progress and performance.

6 Labor Practices

The Board of Directors addresses material labor disputes or negotiations with unions in the region as they arise. General labor matters are managed by Human Resources departments, while only those that are strategic or material are also reviewed by the Ethics Committee, whose participants include the Compliance Office and representatives of the senior management team.

7 Innovative Solutions

The Board of Directors promotes technological innovation at América Móvil to maintain the quality of customer service for which the Company is recognized and strengthen long-term customer loyalty and preference

8 Human Rights

The Board of Directors promotes respect for human rights at América Móvil as a guiding principle across operations and decision-making. It recognizes that, given the nature and scale of its services across 23 countries, the Company must identify, assess, prevent, mitigate and, where appropriate, provide timely remedy for adverse impacts that may arise from its activities or business relationships.

Through its oversight mechanisms, the Board receives information on human rights impacts and progress on the corresponding action plans. It seeks to ensure that these matters are considered in future projects and activities, strengthening responsible operations consistent with the highest international standards and América Móvil's commitment to its employees, customers, communities and other stakeholders.

Committees of the Board of Directors

América Móvil's Board of Directors is supported by two committees: the Executive Committee and the Audit and Corporate Practices Committee. Each committee's purpose, responsibilities and scope of authority are set out in América Móvil's Bylaws.

1. Executive Committee

The Executive Committee is composed of 3 directors:

NAME	TYPE OF DIRECTOR	ROLE
Carlos Slim Domit	Proprietary	Chairman of the Board
Patrick Slim Domit	Proprietary	Co-Chairman of the Board
Daniel Hajj Aboumrad	Related Proprietary Director	Chief Executive Officer

The Company's Bylaws require a majority of the Committee's members to be Mexican nationals.

Matters Reviewed by the Committee[14]

- Amendments or other modifications to the Company's Bylaws.
- The issuance, cancellation, authorization, modification, reclassification, redemption or any other change affecting securities representing the Company's capital stock.
- The sale or encumbrance of any assets of the Company or entities under its control.
- Entry into new lines of business.
- Discussion of the annual budget.
- Review of related transactions exceeding the threshold established in the Bylaws.
- Discussion of the business plan.
- Discussion of the Dividend Policy.
- Consideration of matters relating to the Chief Executive Officer.
- Approval of transactions affecting the Company.
- Entry into agreements or transactions with controlling shareholders.

Meeting Frequency:

The Committee meets as often as necessary. Notice of each meeting is given at least five days in advance.



[14] For further details on each responsibility and the applicable exceptions, please refer to Article 32 of the Company's Bylaws.

2. Audit and Corporate Practices Committee

The Audit and Corporate Practices Committee is composed of four members, all of whom are independent.

NAME	POSITION
Ernesto Vega Velasco	Chairman of the CAPS, Independent director, Financial expert
Pablo Roberto González Guajardo	Independent director
Claudia Jañez Sánchez	Independent director
Rafael Moisés Kalach Mizrahi	Independent director

CAPS meetings during 2025			
February 11	April 29	July 22	November 25
March 18	May 12	October 14	

The Committee assists the Board of Directors in overseeing the management, direction and conduct of América Móvil's business, including that of all entities under its control.

The CAPS must carry out the activities and fulfill the duties and obligations assigned to it under the Mexican Securities Market Law, the general provisions issued by the National Banking and Securities Commission (CNBV, by its Spanish acronym), and the Company's Bylaws.

CAPS members have expertise in accounting and auditing. In addition, the Committee's Chair has been designated as a financial expert.

Matters Reviewed by the Committee:

- Assist the Board of Directors in preparing reports.
- Advise the Board on the compensation structure for senior executives.
- Submit proposals for independent external auditors to the Board.
- Evaluate the performance of the external auditors and analyze the audit opinions and other opinions or reports they prepare and sign.
- Review and assess any additional or complementary services provided by the external audit firm.
- Discuss the financial statements and recommend whether the Board of Directors should approve them.
- Report to the Board of Directors on the status of internal controls and internal audit, including any irregularities identified.
- Obtain an opinion from the external auditors on whether the accounting and reporting policies and criteria applied are appropriate and sufficient, and whether the financial information fairly presents the Company's financial position and results of operations.
- Monitor compliance with resolutions adopted at Shareholders' Meetings and by the Board of Directors.
- Report to the Board of Directors on significant irregularities identified and measures taken in response to findings deemed relevant.
- Oversee the effectiveness and organization of the internal audit function.
- Oversee financial risks, compliance with ethical standards and information security.
- Review the information reported by management committees on sustainability, ethics and compliance.

América Móvil enters into various related-party transactions in the ordinary course of business. The terms of these transactions are comparable to those negotiated with unrelated third parties under prevailing market conditions. The Company also conducts transfer pricing studies for transactions with domestic and foreign related parties to ensure that the agreed amounts are equivalent to those that would have been agreed with independent third parties.

The external audit firm responsible for auditing América Móvil's basic financial statements was changed for fiscal year 2025, taking into account that the firm providing these services had not been rotated since 2001.

Meeting Frequency

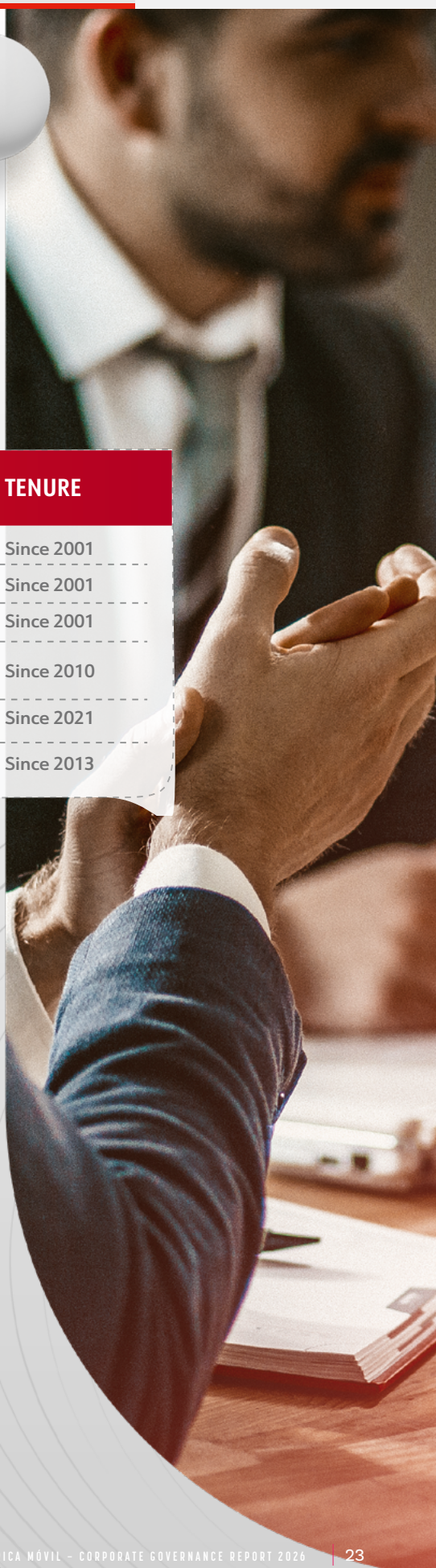
The Committee meets at least once each quarter, prior to the meetings of the Company's Board of Directors.

Senior Management Team

América Móvil's senior management team is responsible for the Company's day-to-day management. It meets regularly to assess business performance and ensure the effective implementation of the Company's strategy and the directives established by the Board of Directors.

As of the publication date of this Report, the senior management team comprises six members:

NAME	POSITION	TENURE
Daniel Hajj Aboumrad	Chief Executive Officer	Since 2001
Carlos José García Moreno	Chief Financial Officer	Since 2001
Alejandro Cantú Jiménez	General Counsel & Chief Regulatory Officer	Since 2001
Oscar von Hauske Solís	Chief Fixed-Line Operations Officer and Chief Information Security Officer	Since 2010
Rafael Couttolenc Urrea	Chief Mobile Operations Officer	Since 2021
Carlos Manuel Jarque Uribe	Executive Director for International Government & Corporate Affairs	Since 2013



América Móvil's senior management team is central to the Company's leadership and sustained success. Headed by the Chief Executive Officer, who has led the Company since 2001, this group of executives has helped consolidate its position as Latin America's leading telecommunications company.

With decades of experience within the organization, the senior management team brings together expertise, strategic vision and in-depth industry knowledge, ensuring agile and well-informed decision-making.

Operating under a management model grounded in collaboration and commitment, the team works efficiently with a shared focus on innovation, sustainability and profitable growth. Its members' collective strengths enable the Company to address industry challenges while continuously driving the expansion and modernization of our networks and services. Their collective leadership, supported by a track record of operational and financial excellence, positions América Móvil to continue creating value for shareholders, customers and communities throughout the region.

Fixed and Variable Executive Compensation

América Móvil has an Executive and Board Member Compensation Policy that allocates responsibilities between its governing bodies and management.

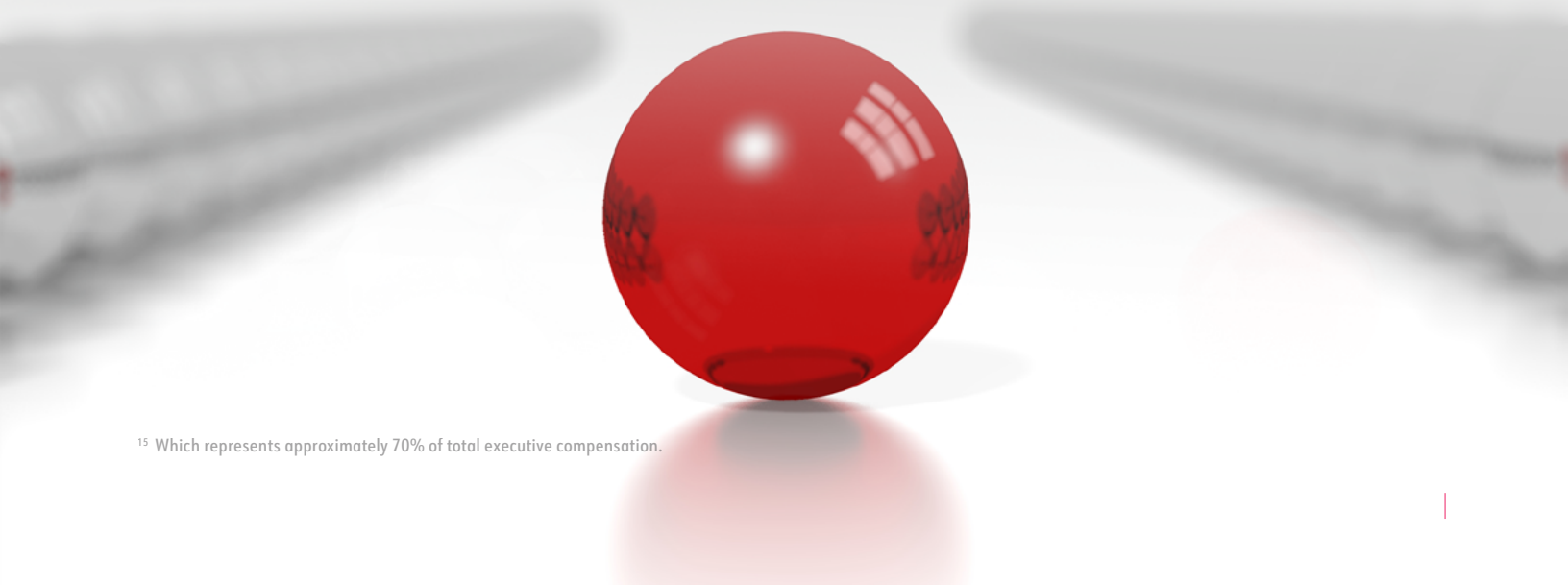
The Policy establishes a compensation structure comprising fixed[15] and variable components, with the latter linked to objective metrics aligned with the Company's strategic priorities.

Variable compensation is determined by considering indicators including net revenue, EBITDA, NPS, market performance, growth in market share, value creation, productivity improvements, customer satisfaction, and adherence to business practices consistent with the Integrity and Compliance Program.

The Board of Directors, through the CAPS, participates in approving the parameters applicable to executives' variable compensation. The governing bodies therefore play a defined role in the design and oversight of the incentive framework.

Clawback Policy

América Móvil complements its Compensation Policy with a Clawback Policy applicable to senior executives. The Policy is designed to recover excess incentive-based compensation calculated using financial reporting measures that subsequently require restatement. It is administered by the Board's Audit and Corporate Practices Committee (CAPS) and provides for recovery mechanisms aligned with applicable regulations, without requiring proof of misconduct by the executive. In addition, the Company does not indemnify covered individuals for amounts recovered or permit agreements that restrict the application of this mechanism, thereby reinforcing discipline within the incentive system, the quality of financial reporting and accountability to shareholders.



[15] Which represents approximately 70% of total executive compensation.



Executive Committees

América Móvil's senior management team is supported by three specialized management committees, as well as a technical and operational working group that reports functionally to the management committee responsible for sustainability matters. Together, these committees and the working group provide specialized monitoring of strategic matters relating to cybersecurity, ethics and sustainability.

1. Corporate Sustainability Committee

In 2018, the Board of Directors tasked the Corporate Sustainability Committee with developing and implementing the sustainability strategy[16] and ensuring that América Móvil's operations are aligned with it.

OBJECTIVE OF THE CORPORATE SUSTAINABILITY COMMITTEE

Establish the Company's sustainability strategy and the actions required to improve its sustainability performance, monitor their implementation, and report periodically to the Board of Directors and key stakeholders on progress toward the established objectives and targets.

REPORTING LINE OF THE CORPORATE SUSTAINABILITY COMMITTEE

The Corporate Sustainability Committee reports periodically to the Board of Directors, through the Audit and Corporate Practices Committee (CAPS), on the implementation of the sustainability strategy and progress toward achieving the established objectives and targets.

[16] The Energy and Emissions Working Group supports the Corporate Sustainability Committee in coordinating and implementing the decarbonization strategy and transition plan.

Corporate Sustainability Committee

CHIEF EXECUTIVE OFFICER (CHAIRMAN)

- General Counsel & Chief Regulatory Affairs Officer
- Chief Financial Officer
- Chief Fixed-Line Operations Officer and Chief Information Security Officer
- Chief Mobile Operations Officer
- Chief Human Resources Officer
- Head of Investor Relations and Sustainability
- Chief Marketing Officer, Telcel
- Deputy Director, Sustainability
- Sustainability Manager (Secretary)

SOME OF THE TOPICS ADDRESSED BY THIS COMMITTEE

Emissions management, energy efficiency, climate change, data privacy, human resources, human rights, collaboration across the value chain, and monitoring of rating agencies and sustainability reporting regulations.

AMÉRICA MÓVIL'S SUSTAINABILITY STRATEGY

In line with its purpose of "Enabling a Better World," América Móvil structures its sustainability strategy around four commitments: (i) reducing its environmental footprint through energy efficiency and responsible resource and waste management; (ii) promoting safe, diverse and equitable workplaces that support employee well-being; (iii) advancing economic and human development through connectivity and digital inclusion; (iv) and strengthening trust through regulatory compliance, integrity, transparency and ethics. Climate change management integrates assessments of risks and opportunities, decarbonization targets and the Transition Plan. The Company's approach to information management and disclosure gradually considers the requirements of IFRS S1 and IFRS S2 and the potential financial implications of sustainability and climate change.

The Head of Investor Relations and Sustainability participates in meetings of the Audit and Corporate Practices Committee (CAPS) at least once a year. At these meetings, she presents information on sustainability and climate change consolidated by her team and previously reviewed by the Corporate Sustainability Committee, to support the Board of Directors' oversight. Climate-related information incorporates the assessment of risks and opportunities coordinated by the Sustainability team in collaboration with the subsidiaries.

The Energy and Emissions Working Group, led by the Chief Mobile Operations Officer (CMOO), develops and implements the Transition Plan, tracks progress toward decarbonization targets, manages the associated budget and monitors the emissions inventory. Implementation is coordinated with local working groups and subsidiary CEOs through regular meetings. Local teams maintain direct communication with their subsidiary's CEO and COO, as well as the corporate CMOO, to discuss priorities and budget requirements. The CMOO presents progress updates to the CAPS at the Committee's request.



2. Cybersecurity Committee



América Móvil is aligned with international standards such as ISO 27001. It conducts annual internal audits and undergoes external certification every two years to verify that its security practices remain robust.

CYBERSECURITY COMMITTEE OBJECTIVE

To protect the confidentiality, integrity and availability of sensitive information generated by the Company's businesses, as well as information entrusted by customers to its subsidiaries.

REPORTING LINE OF THE CYBERSECURITY COMMITTEE

Given the strategic importance of information protection to the Company, the Cybersecurity Committee reports directly to América Móvil's Chief Executive Officer on the progress of its information protection and safeguarding strategies. The Committee also reports such progress to the Audit and Corporate Practices Committee (CAPS) upon its request.

KEY MATTERS OVERSEEN BY THE COMMITTEE:

Critical infrastructure and network security, data protection, data privacy, Internet of Things (IoT), security controls, secure password practices, and the prevention of malware and ransomware incidents.

AMÉRICA MÓVIL'S CYBERSECURITY STRATEGY

Grounded in the principles of integrity, availability and confidentiality, América Móvil's cybersecurity strategy follows a preventive, risk-based approach that includes risk assessments, mitigation plans, real-time monitoring, incident response, internal and external audits, penetration testing (ethical hacking), as well as ongoing training and awareness programs for employees and relevant third parties.

The Company has also developed robust business continuity and disaster recovery plans, supported by risk probability and impact assessments, to strengthen operational resilience, protect data and support the continuity of services in the event of disruptions or other adverse circumstances.

The Company operates a Global Security Operations Center (SOC), which provides cybersecurity coverage to its subsidiaries across the 23 countries in which it operates. Its cybersecurity management framework is aligned with ISO 27001/27002, NIST, CIS, COSO, PCI DSS and the Responsible Business Alliance guidelines.

For further information on the Comp click here.

Local Cybersecurity Committees

Each América Móvil subsidiary has a Local Information Security Committee comprising a cross-functional team of representatives from key areas, including information technology, engineering, finance, operations and maintenance. These committees are chaired by the respective local Chief Information Security Officers (CISOs) and are aligned with the Corporate Cybersecurity Committee, supporting the consistent implementation of the Company's global cybersecurity strategy. In addition, each operation designates a senior executive responsible for reviewing the strategy and establishing an Information Security Strategic Plan, which is updated annually or semiannually.

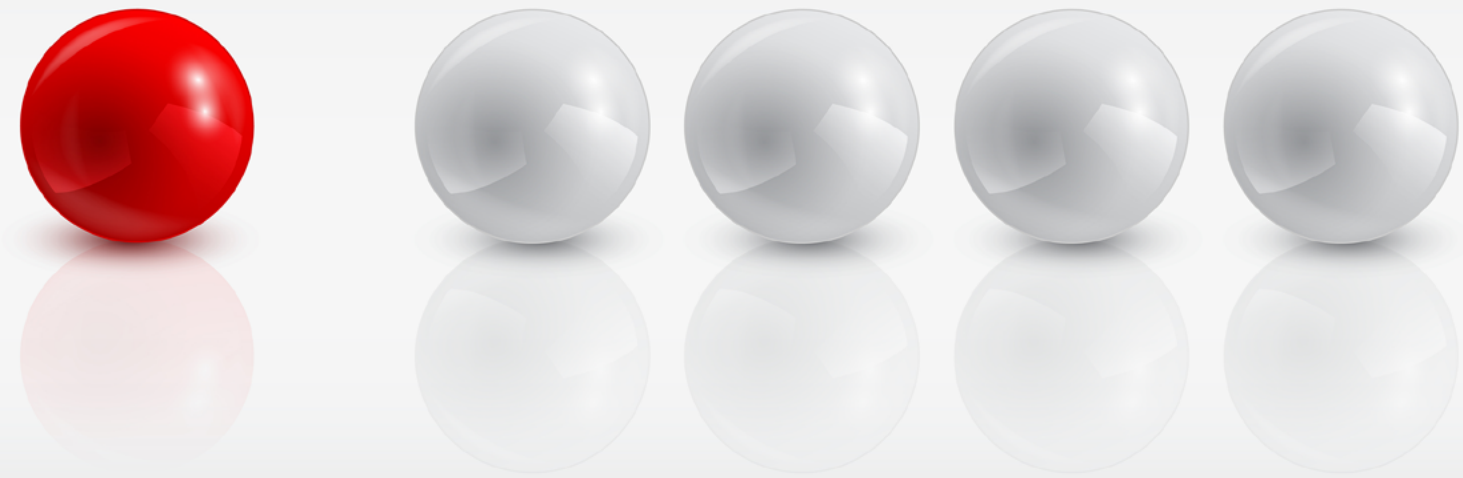
Local information security leads are responsible for adopting corporate policies and procedures, coordinating security projects and assessments, overseeing security incidents and related remediation plans, protecting and securing critical infrastructure, and ensuring adherence to the principles of information confidentiality, integrity and availability. They also report any critical incidents, their potential or actual impact, and the corresponding mitigation measures to local senior management, the CISO and the Corporate Cybersecurity Committee.

3. Ethics Committee

América Móvil has a Corporate Ethics Committee, as well as Local Ethics Committees across its operations, each comprising cross-functional teams. Their role is to promote a culture of integrity, strengthen compliance with the Company's ethical standards, and oversee adherence to the Integrity and Compliance Program and applicable laws and regulations.

Corporate Ethics Committee

As of the end of March, the Corporate Ethics Committee is chaired by Telcel's Chief Administration and Finance Officer. To promote balanced participation among its members, the chairmanship rotates periodically among Committee members.





PURPOSE OF THE ETHICS COMMITTEE

To ensure the effective implementation of América Móvil's Integrity and Compliance Program, while strengthening a culture of integrity and adherence to the Company's corporate values across all operations.

REPORTING LINE OF THE ETHICS COMMITTEE

The Ethics Committee periodically reports its activities, progress and indicators related to the Integrity and Compliance Program to the Audit and Corporate Practices Committee (CAPS) through the Compliance Office.

KEY MATTERS OVERSEEN BY THE COMMITTEE

Prevention of corruption, money laundering and terrorist financing; oversight of the Code of Ethics; management of the whistleblowing portal and reports received through it; and promotion of a corporate culture grounded in the Company's values.

STRATEGY

To promote an organizational culture based on ethics, integrity and compliance, and to help ensure that the Company's operations are conducted in accordance with the principles and values set forth in the Code of Ethics and the Integrity and Compliance Program.

Local Ethics Committees

The Local Ethics Committees are collegial bodies composed of members of the senior management team of each subsidiary. Their composition includes the local Compliance Office and, depending on the organizational structure of each operation, may also include representatives from other relevant functions.

These Committees are responsible for carefully assessing reports received, overseeing the corresponding investigations, and determining the appropriate measures in connection with any breach of América Móvil's Code of Ethics or Integrity and Compliance Program.



Additional Elements that Complement América Móvil's Corporate Governance Practices

Compliance

América Móvil has had a Compliance Office since 2020.The Compliance Office periodically reports to the Audit and Corporate Practices Committee (CAPS) on progress, key indicators and major initiatives related to the Integrity and Compliance Program.



Mission of the Compliance Function

To promote an organizational culture grounded in ethics, integrity and regulatory compliance through the implementation of the Integrity and Compliance Program.

The Compliance Office's mandate is focused on promoting adherence to the principles and standards set forth in the Integrity and Compliance Program, which is underpinned by the Company's Code of Ethics. To this end, the Compliance Office:

- Develops policies, procedures and guidelines designed to support compliance with applicable laws and regulations;
- Identifies, prevents and mitigates legal, regulatory and reputational risks that could affect América Móvil;
- Implements control, monitoring and assessment mechanisms to evaluate adherence to integrity standards across the Company;
- Manages a confidential Whistleblowing Portal that allows individuals to submit reports anonymously and supports the timely identification of potential misconduct or non-compliance; and
- Designs training and awareness programs on ethics, integrity and compliance.

To read América Móvil's Code of Ethics, click here.

Structure of the Compliance Function

América Móvil's Compliance Office comprises a multidisciplinary team with experience across areas including legal, operations, audit, information technology and risk management, among others. As part of its governance model, América Móvil also maintains Local Compliance Offices in the countries in which it operates, with clearly defined responsibilities aligned with corporate standards.

Ethics, Anti-Corruption and Compliance Training

As of year-end 2025, the average completion rate for mandatory training under the Integrity and Compliance Program[16], applicable to all employees across the Company's 23 operations, exceeded 85% in the following areas: Code of Ethics, Anti-Corruption, Anti-Money Laundering, Data Privacy, and Information Security.

The Compliance Office periodically reports these metrics to the Audit and Corporate Practices Committee (CAPS). For further information on employee training progress in these areas, please refer to the Company's Sustainability Report.

Anti-Corruption

The prevention of corruption is a core component of América Móvil's Integrity and Compliance Program and is supported by a comprehensive set of corporate-wide policies, procedures and controls applicable to employees, subsidiaries and third parties.

Collectively, these instruments establish specific controls and guidelines for activities with heightened exposure to corruption risk, including interactions with public officials; obtaining permits and licenses; participation in public and private tender processes; the giving and receiving of gifts and hospitality; donations and sponsorships; third-party and employee due diligence; mergers and acquisitions; and the integrity of the Company's books and records.

Implementation of this framework is overseen by the Audit and Corporate Practices Committee (CAPS), through the Compliance Office, and is supported by training, monitoring, auditing and whistleblowing mechanisms. Together, these measures reinforce a preventive, enterprise-wide approach aligned with recognized corporate governance practices.

With respect to anti-bribery certification, América Móvil continues the phased implementation of ISO 37001 (Anti-Bribery Management Systems) across its subsidiaries. Following certification in Peru in 2024, the Company obtained certification in Brazil in 2025 as part of a gradual expansion plan extending through 2030.

Over the past five years, no confirmed incidents of corruption were recorded across any of the Company's operations.

[16] For more information on employee training under the Integrity and Compliance Program, please refer to the 2025 Sustainability Report (https://sostenibilidad.americamovil.com/informes/).

Conflicts of Interest

The management of conflicts of interest is an essential component of América Móvil's integrity and corporate governance framework. Its purpose is to preserve objectivity in decision-making and strengthen the trust of shareholders, employees, customers, suppliers and other stakeholders.

The Company recognizes that conflicts of interest may impair independent judgment and give rise to legal, regulatory and reputational risks. Accordingly, it promotes mechanisms for their timely identification, disclosure, assessment and management.

Oversight of this matter is carried out through the Compliance Office, the Ethics Committees and the Audit and Corporate Practices Committee (CAPS). Under this framework, the Company promotes a culture of transparency, integrity and accountability, together with the implementation of appropriate mitigation measures when circumstances so require.

Through this approach, América Móvil seeks to ensure that business decisions are made in the best interests of the Company and in accordance with its values, ethical principles and internal policies.

Human Rights

América Móvil's approach to human rights management is underpinned by its Human Rights Due Diligence Protocol, which is aligned with the United Nations Guiding Principles on Business and Human Rights and the OECD Guidelines. The Protocol establishes an ongoing, risk-based process to identify, assess, prevent, mitigate and, where appropriate, remediate adverse human rights impacts associated with the Company's operations and business relationships.

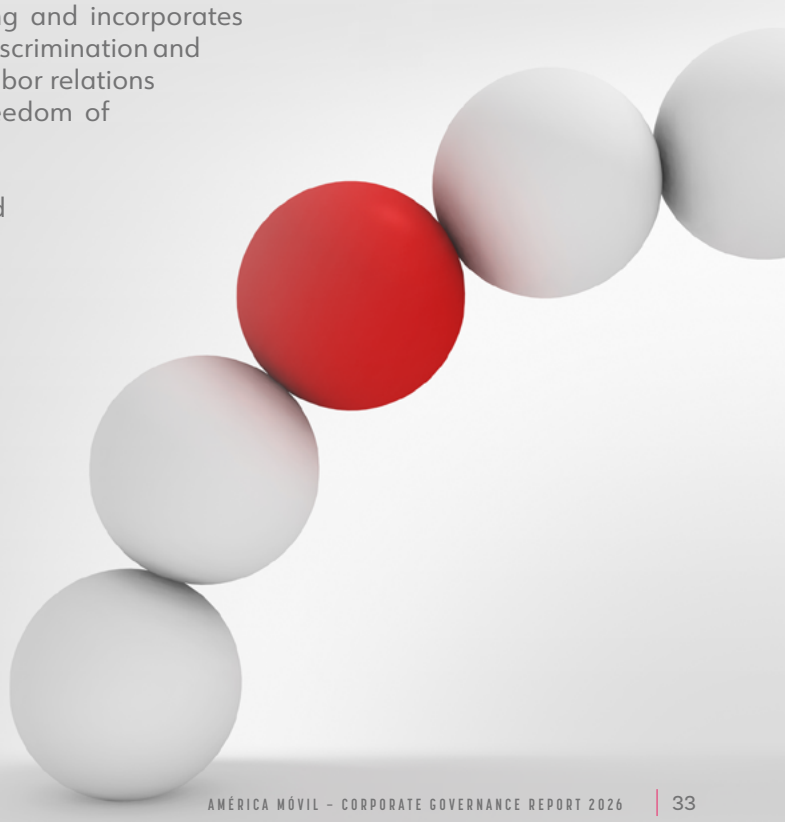
Stakeholder engagement is an integral component of this framework and contributes to the identification and management of human rights risks across the Company's business lines and throughout the countries in which it operates.

These commitments also extend across the value chain through the Supplier Code of Ethics, which is mandatory and contractually binding and incorporates principles and obligations relating to human rights, non-discrimination and responsible business conduct. Likewise, the Company's labor relations are conducted in accordance with the principles of freedom of association and the right to collective bargaining.

Oversight of these matters rests with the Audit and Corporate Practices Committee (CAPS), supported by the Compliance Office and the Ethics Committees.

This governance framework supports the effective management, monitoring and accountability of human rights matters within América Móvil's corporate governance structure.

For further information on América Móvil's approach to human rights, please refer to the 2025 Sustainability Report, available on the Company's corporate sustainability website.
https://sustainability.americamovil.com/reports/



POLICY	1.OVERSIGHT AND MONITORING	2. MONITORING AND REPORTING	3. INTEGRATION INTO DECISION-MAKING
Anti-Corruption and Related Policies	The Compliance Office oversees implementation, periodically assesses its effectiveness and reports to the Audit and Corporate Practices Committee (CAPS). It also coordinates monitoring and audit activities designed to assess compliance.	The Compliance Office periodically assesses the Integrity and Compliance Program, provides guidance to employees, administers the Whistleblowing Portal, and reports relevant indicators, findings and trends to CAPS.	The Compliance Office oversees implementation, periodically assesses its effectiveness and reports to the Audit and Corporate Practices Committee (CAPS). It also coordinates monitoring and audit activities designed to assess compliance.
Conflicts of interest	The Compliance Office oversees the implementation of the policy, promotes compliance with its provisions, periodically assesses its effectiveness and reports to CAPS.	The framework is supported by a Conflict of Interest Declaration upon joining the Company, semiannual updates, and the obligation to report any actual, potential or perceived conflict as soon as it arises. The Compliance Office provides guidance, administers the relevant reporting mechanisms and keeps CAPS informed.	The Compliance Office assesses identified conflicts of interest and determines the appropriate mitigation measures.
Human Rights	The Audit and Corporate Practices Committee (CAPS), through the Compliance Office, oversees implementation and monitors the mechanisms established to identify, prevent, mitigate and, where appropriate, remediate adverse human rights impacts.	The Protocol provides for ongoing monitoring, review of indicators, stakeholder engagement, communication of responses and follow-up on action plans. The Board of Directors is also periodically informed of progress in its implementation and of identified human rights risks or impacts.	The Protocol integrates the assessment of human rights risks and impacts into the Company's decision-making processes, particularly in connection with new projects, operational expansion, sourcing, business relationships and restructuring processes.

"América Móvil seeks to ensure that compliance matters are not only subject to oversight and monitoring, but also serve as relevant inputs to the Audit and Corporate Practices Committee's deliberations and the Board of Directors' decision-making."

— Ernesto Vega, Chairman of the Audit and Corporate Practices Committee (CAPS)

Third-Party Due Diligence Protocol

Since 2022, América Móvil has operated a Third-Party Due Diligence Protocol designed to assess the risks associated with establishing and maintaining business relationships with suppliers, contractors, distributors and other third parties connected with the Company or its subsidiaries.

The process covers six areas: anti-corruption; anti-money laundering and counter-terrorist financing; personal data protection; environmental management and climate change; human and labor rights; and occupational health and safety. Assessments are conducted by authorized external consultants using standardized methodologies designed to support the objectivity, consistency and comparability of results. Oversight of this process rests with the Compliance Office, which reports regularly to the Audit and Corporate Practices Committee (CAPS), enabling the Company to monitor identified risks and the measures adopted to mitigate them.

For further information on the governance and management of the Third-Party Due Diligence Protocol, please refer to the 2025 Sustainability Report.

Whistleblower Portal 2025

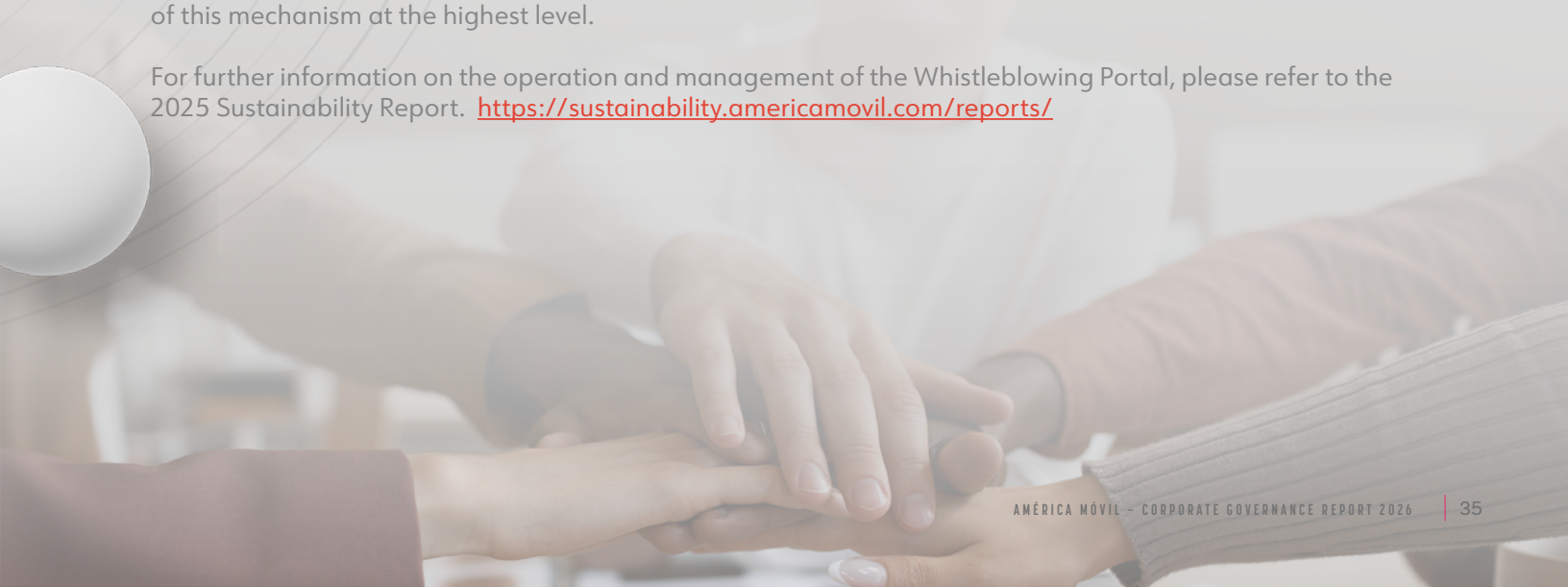
América Móvil maintains a Whistleblowing Portal that serves as a secure and confidential channel through which employees, third parties and business partners may report potential violations of the Integrity and Compliance Program. The Portal is publicly accessible, available across all of América Móvil's operations, and allows reports to be submitted anonymously when the reporting individual so chooses. The Company also protects whistleblowers against retaliation and safeguards the confidentiality of information throughout the review and investigation process.

The Portal is administered by the Compliance Office, while the assessment and resolution of cases fall within the remit of the Ethics Committees in each country. These Committees conduct investigations in accordance with the principles of confidentiality, impartiality and due process and, where appropriate, provide guidance and support to the reporting individual.

Reports relating to operational matters or customer service are referred to the appropriate business areas for follow-up. Cases may also be closed without further action when they are duplicates, fall outside the Company's scope, or when, following completion of the corresponding investigation, no breach of the Code of Ethics or the Integrity and Compliance Program is identified.

The management of the Portal is periodically reported by the Ethics Committees to both the Chief Executive Officer of the relevant subsidiary and the Compliance Office. The Compliance Office, in turn, reports regularly to the Audit and Corporate Practices Committee (CAPS), thereby providing governance oversight of this mechanism at the highest level.

For further information on the operation and management of the Whistleblowing Portal, please refer to the 2025 Sustainability Report. https://sustainability.americamovil.com/reports/



Risk Management

América Móvil has an risk management program that encompasses all geographic regions, activities and functions across the Company. América Móvil recognizes that all business activities involve inherent risks and therefore adopts a proactive approach to risk management designed to support the continued growth of the business while protecting its employees, assets and reputation.

The Company's risk management framework is integrated and adaptable, enabling risks to be monitored, managed and mitigated on an ongoing basis, while material risks associated with the business are identified and assessed.

Risk tolerance varies depending on the specific risk category. Examples of such categories include:

- Cybersecurity risks
- Legal, concession, and regulatory compliance risks
- Distribution risks
- Anti-money laundering risks
- Information security risks
- Financial risks
- Corruption risks
- Product supply risks



Relevant Risks

The risk profile addressed by the Company's risk management framework has remained relatively stable across its core categories, while incorporating new areas of complexity:

- Ongoing financial risks: accuracy of the financial close and consolidation process across 23 geographies; consistency of accounting estimates; appropriate classification of complex transactions; and tax matters across multiple jurisdictions.
- Operational and third-party risks: controls over procurement, CAPEX, payments and revenue processes, as well as the management of key suppliers and counterparties.
- Cybersecurity and data risks: protection of critical infrastructure, integrity of information and compliance with data privacy frameworks across key markets.
- Artificial intelligence (AI): an emerging risk explicitly identified by the Company. The focus is on strengthening AI governance, including oversight mechanisms, responsible use and controls over automated systems, to help prevent the adoption of new technologies from introducing additional vulnerabilities.
- Systems governance: segregation of duties within technology environments and access controls over critical systems, an area identified as a priority for further strengthening.

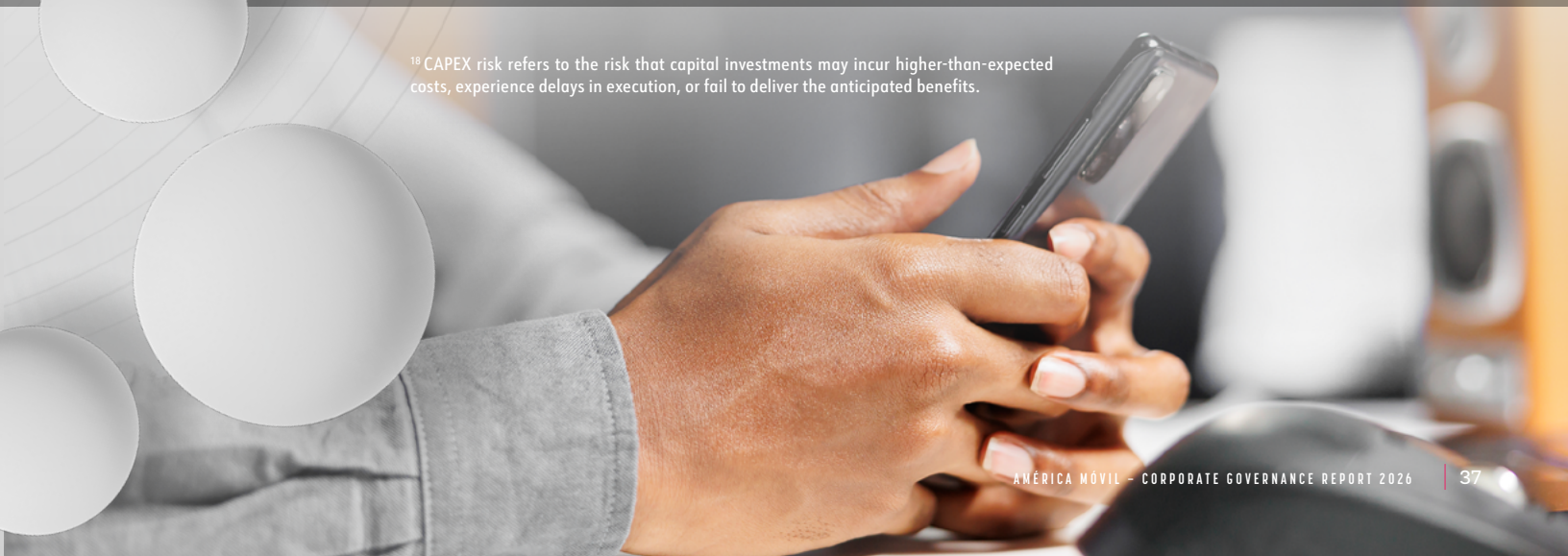
For a more detailed description of América Móvil's principal risk factors, please refer to the 2025 Annual Report, available on the Company's Corporate Site.

América Móvil applies a dual approach to risk management, identifying and mitigating both operational risks that may pose a threat to the Company's short- and medium-term plans, and strategic risks that could affect its ability to achieve its long-term corporate strategy.

BENEFITS OF AMÉRICA MÓVIL'S RISK MANAGEMENT APPROACH

- Enables strategic recalibration and execution in light of identified risks;
- Supports cost reduction by identifying and addressing risks, while strengthening stakeholder confidence;
- Enhances preparedness for potential risks and opportunities; and
- Promotes continuous learning and improvement in business performance.

[18] CAPEX risk refers to the risk that capital investments may incur higher-than-expected costs, experience delays in execution, or fail to deliver the anticipated benefits.



Sustainability and Climate-Related Risks

As part of its first publication of disclosures in accordance with IFRS S1 and IFRS S2, issued by the International Sustainability Standards Board (ISSB), América Móvil identified two categories of risks that could be expected to affect its economic prospects: cybersecurity risk and climate-related physical risks. These risks are addressed as part of the Company's gradual alignment with sustainability-related disclosures under IFRS S1 and its climate-related disclosures under IFRS S2.

Cybersecurity — IFRS S1. América Móvil identifies cybersecurity as a short-term technology risk, with a **very high likelihood and high impact**. If materialized, this risk could affect service continuity, data protection, and the trust of customers and business partners, with potential operational, financial and reputational consequences. The Company's exposure extends across its networks, data centers and corporate systems, as well as its relationships with suppliers and technology partners. To manage this risk, América Móvil conducts periodic assessments, strengthens its controls and infrastructure, maintains continuous monitoring and incident-response capabilities, provides employee training, and implements business continuity and disaster recovery plans.

Climate-Related Physical Risks — IFRS S2. América Móvil is primarily exposed to hurricanes and floods, which have caused damage to its operations, particularly in coastal areas and locations near rivers. These events may affect infrastructure and service continuity and may also result in repair and recovery costs. To assess its resilience under different climate pathways, the Company, with the support of a specialized third party, conducted a scenario analysis of its infrastructure across Latin America, prioritizing both its highest-value assets and those considered critical to operations.

As of the date of the assessment, no physical climate-related risks were identified as having the potential to result in a significant financial effect over the time horizons analyzed. Reaching the materiality threshold would require either a compound event or events occurring across multiple regions.

To strengthen its resilience, the Company implements mitigation and adaptation measures that include business continuity plans, resilient infrastructure, backup systems, and prevention, response and recovery protocols. The Audit and Corporate Practices Committee (CAPS) periodically oversees the evolution of this analysis.

For further information on the quantification of the Company's exposure to climate-related risks, please refer to our Climate Transition Plan, available on América Móvil's Sustainability microsite.

Internal Control

Internal control is fundamental to maintaining trust in a Company that operates across 23 countries and whose securities are listed on both the New York and Mexican stock exchanges. When an organization of this scale reports its financial results, makes capital allocation decisions, issues debt or deploys resources across geographies, the credibility of those actions depends to a significant extent on the strength and effectiveness of its internal control system.

América Móvil's internal control system is designed to create and protect value, safeguard the Company's assets, support the integrity of its processes and contribute to the long-term continuity of the business. More than a collection of isolated reviews or validation procedures, it constitutes an integrated framework embedded across the Company's operations, reinforcing accountability and fostering an organizational culture grounded in discipline, integrity and compliance.

Reference Framework: COSO 2013 and COBIT

América Móvil's internal control system is underpinned by two internationally recognized frameworks. The first, COSO 2013 (Committee of Sponsoring Organizations of the Treadway Commission), provides the conceptual architecture for the five components of internal control: Control Environment, Risk Assessment, Control Activities, Information and Communication, and Monitoring Activities. The second, COBIT (Control Objectives for Information and Related Technologies), complements this approach by providing a dedicated framework for the governance and control of information technology systems—an area of increasing importance given the nature of the Company's business and its exposure to cybersecurity and artificial intelligence risks.

Neither framework is applied in a rigid or mechanical manner. Rather, the Company uses them as methodological references adapted to its operating environment. The diversity of its 23 markets, each with distinct cultures, legal frameworks, accounting systems and organizational capabilities, requires a contextualized and risk-based application rather than a uniform approach across all operations. This pragmatic approach reflects the maturity of the Company's internal control framework.

Scope of Internal Control

América Móvil's internal control system provides comprehensive coverage across the following areas:

- Reliable financial reporting: Integrity and reliability of financial reporting, including compliance with applicable Sarbanes-Oxley Act (SOX) certification requirements under Sections 302 and 906, the requirements applicable to the Company's annual reports filed with the U.S. Securities and Exchange Commission (SEC) on Form 20-F, and applicable requirements of Mexico's National Banking and Securities Commission (CNBV) and the Mexican Stock Exchange (BMV).
- Regulatory compliance: Compliance with applicable local and international legal and regulatory frameworks across the 23 geographies in which the Company operates.
- Operational efficiency: Financial and operational discipline across processes including financial close, consolidation, treasury, procurement, capital expenditures (CAPEX), revenue and taxation.
- Fraud prevention and ethics: Supported by the Integrity and Compliance Program, including the Code of Ethics, Ethics Committees, Whistleblowing Portal, and ongoing communication, awareness and training initiatives.
- Safeguarding of assets: Controls designed to protect physical and intangible assets, systems and data. Technology and data governance: Access controls, segregation of duties within information systems, and governance and controls over information produced by the Company.

Evolution of the Internal Control System

In recent years, América Móvil's internal control system has reached a significantly higher level of maturity, supported by more robust controls, better-documented processes and an internal culture increasingly focused on operational discipline.

Key drivers of this evolution include:

- More demanding control objectives designed to ensure that the internal control framework evolves in step with the growth of the business, geographic expansion, SOX requirements, and the increasing maturity of internal teams, including their ability to identify and anticipate risks.

- In 2025, the Company changed its external auditor, bringing a fresh perspective that contributed to the further strengthening of internal practices.

GUIDING PRINCIPLE OF THIS EVOLUTION

The internal control system was not built through the rigid application of a prescribed manual. Rather, it was developed around the principles of reducing information asymmetries, clarifying how decisions are made and who is accountable for them, and maintaining strategic clarity in the Company's direction. More than any individual certification, these elements contribute to institutional trust.

Oversight and Accountability Architecture

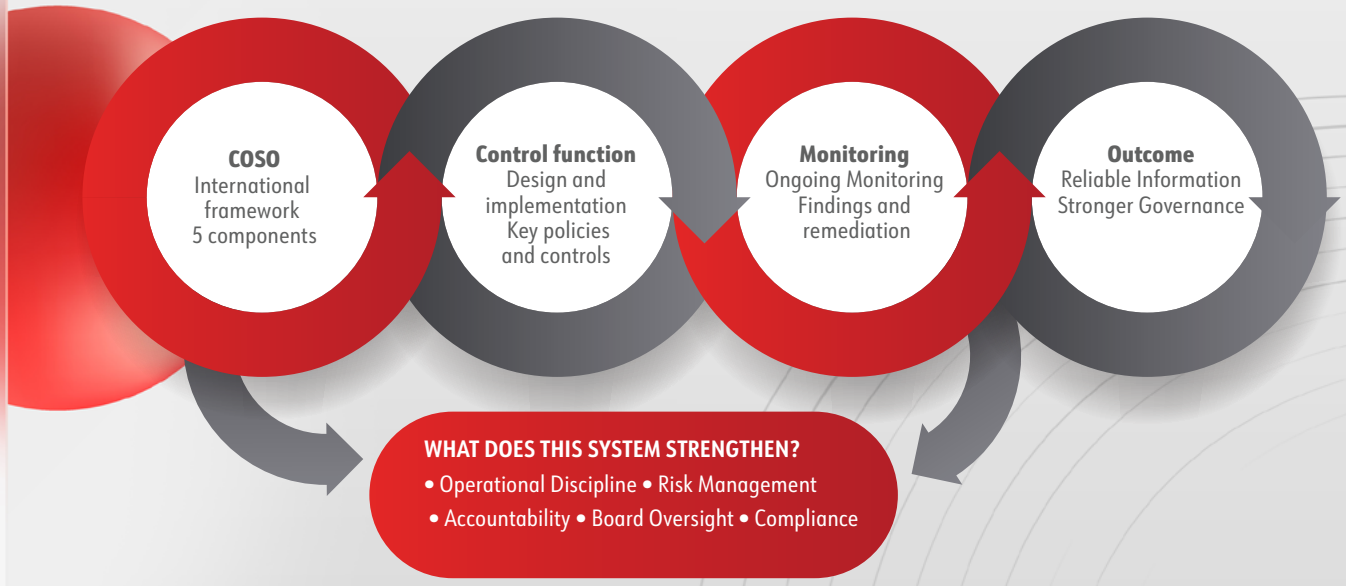
América Móvil's internal control system operates under a structured oversight model comprising three complementary lines of responsibility, anchored at the Board of Directors level through the Audit and Corporate Practices Committee (CAPS).

ACTOR	RESPONSIBILITIES
Board of Directors (through CAPS)	Sets the strategic direction for internal control. Oversees the effectiveness of the internal control system through CAPS during six structured meetings held annually. Defines the Company's risk appetite and safeguards the independence of the Internal Audit function.
CEO · CFO	Directly responsible for the design, operation and maintenance of the internal control system. They design and update controls, identify day-to-day risks, and provide the required certifications to the SEC regarding the adequacy of controls under SOX Sections 302 and 906.
Specialized Functions (Compliance Office · Controllership · Risk)	Provide methodological guidance based on COSO and COBIT, develop and communicate policies, monitor the implementation of controls across subsidiaries, and coordinate the response to emerging risks, including artificial intelligence and systems governance.
Internal Audit and External Auditor	Provide independent assurance to CAPS and senior management regarding the effectiveness of controls, governance and risk management. The appointment of a new external auditor in 2025 brought additional rigor and contributed to the continued maturation of the Company's control environment.

Integration with Governance and Risk Management

A robust internal control system is an important enabler of sound corporate governance. Effective implementation strengthens management oversight, enhances the quality of information used to support decision-making, and promotes a more structured approach to risk management. In this regard, internal control provides an essential layer of organizational discipline that helps the Company operate with greater consistency, transparency and foresight.

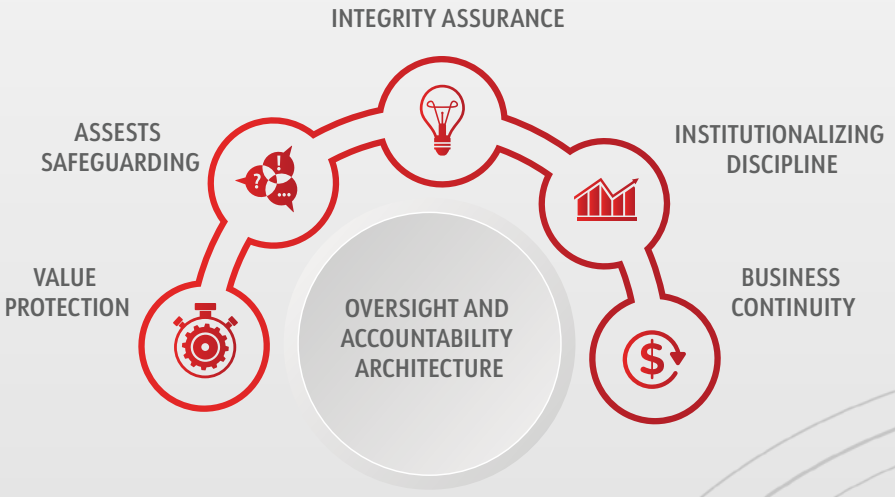
The integration of internal control, risk management and corporate oversight also provides the Company with stronger tools to navigate changing operating environments, respond to regulatory requirements and sustain reliable performance over time. Beyond its technical dimension, internal control is a core component of preserving the operational and financial integrity of the business, protecting value and supporting América Móvil's long-term sustainability.



Ongoing Monitoring and Continuous Improvement

The effectiveness of any internal control system can deteriorate if it is not actively monitored. América Móvil maintains an ongoing monitoring framework that includes periodic reviews of controls, oversight by specialized functions, follow-up on remediation plans, and the progressive updating of criteria and practices as the business environment evolves.

This monitoring provides three tangible benefits. First, it helps validate on an ongoing basis that the controls in place are operating as intended. Second, it provides the Board of Directors and senior management with greater visibility into the maturity and adaptability of the system. Third, it generates documented evidence, including narratives, process flowcharts, and risk and control matrices, that supports both internal assessments and the external audit process.



Balancing Standarization and Local Complexity: The SOX Duality

América Móvil's internal control system must reconcile the need to comply with standardized requirements for consolidated financial reporting, particularly the SOX requirements applicable to its Form 20-F, with the realities of operating across 23 markets with different cultures, organizational structures and systems. The Company addresses this tension through a differentiated approach:

- SOX controls—global and mature framework: Critical processes relevant to financial reporting, particularly those affecting information reported to the SEC, CNBV and BMV, are subject to a standardized, robust and audited control framework that is applied consistently across all countries.
- Operational controls—tailored to each market: Other processes are adapted to the specific circumstances of each geography, taking into account differences in legal requirements, local practices and organizational capabilities. This flexibility reflects a pragmatic response to the complexity of operating across multiple markets.

Internal Audit Function

América Móvil's Internal Audit function is designed to support the Company and its subsidiaries in achieving their objectives by:

- Providing objective and independent assurance and advisory services that add value and contribute to improving América Móvil's operations;
- Applying a systematic and disciplined approach to evaluate and enhance the effectiveness of governance, risk management and control processes; and
- Strengthening decision-making and oversight across key business processes.

MISSION OF THE INTERNAL AUDIT FUNCTION
To enhance and protect América Móvil's value by providing risk-based assurance, advisory services and insights.

Internal Audit Scope

The Company's Internal Audit function works closely with the Audit and Corporate Practices Committee (CAPS) to support the Committee in fulfilling its responsibilities under applicable Mexican and international laws and regulations.

The scope of Internal Audit includes evaluating whether the Company's risk management, control and governance processes are appropriately designed and operating effectively so as to provide reasonable assurance that:

- The Company's risks are appropriately identified and managed by senior management;
- Appropriate interaction and coordination exist among the Company's governance bodies;
- Financial, management and operational information is accurate, reliable and timely;
- Employees comply with established policies and procedures, as well as applicable laws and regulations;
- Resources are acquired at reasonable cost, used efficiently and adequately safeguarded;
- Programs, plans and objectives are effectively carried out; and
- Significant laws and regulations affecting the organization are appropriately identified and taken into account.

Independence

The most senior executive responsible for Internal Audit reports functionally to the Audit and Corporate Practices Committee (CAPS) and administratively to the Chief Administration and Finance Officer, while maintaining direct and ongoing access to the Company's Chief Executive Officer.
In addition, the head of Internal Audit maintains regular communication with CAPS and meets with the Committee, without members of Company management present, at least once a year.

Structure of the Internal Audit Function

Each América Móvil subsidiary has an Internal Audit department or management function that reports functionally to the head of Corporate Internal Audit and administratively to the Chief Executive Officer or President of the respective subsidiary.

INTERNAL AUDIT AND THE AUDIT AND CORPORATE PRACTICES COMMITTEE (CAPS)

The head of Internal Audit is responsible for presenting the following to the Audit and Corporate Practices Committee (CAPS):

- Annual reports on the adequacy and effectiveness of the Company's processes for controlling its activities and managing its risks;
- Reports on significant matters or deficiencies related to the Company's control processes;
- Periodic updates on the status and results of the annual Internal Audit Plan;
- Information on how Internal Audit coordinates with and monitors other relevant functions, including risk management, compliance, security, ethics, environmental matters and external audit;
- The annual Internal Audit Plan, developed using a risk-based methodology; and
- The results of the Internal Audit Plan, including identified findings, the individuals or functions responsible for implementing corrective actions, and agreed completion dates.



Appendix

Companies listed on the New York Stock Exchange (NYSE) are subject to certain corporate governance standards set forth in Section 303A of the NYSE Listed Company Manual.

Consistent with the NYSE's corporate governance framework and the requirements of the Sarbanes-Oxley Act of 2002, the applicability of certain provisions of Section 303A varies depending on the status and characteristics of the listed company.

Because América Móvil qualifies as a controlled company, it is exempt from the requirements set forth in Sections 303A.01, 303A.04 and 303A.05. Nevertheless, the following section describes the Company's corporate governance practices in relation to these standards.



Section 303	Standard	América Móvil's Practice
A01 - Independent majority	Listed companies must have a majority of independent directors.	This NYSE standard does not apply to controlled companies, meaning companies in which more than 50% of the voting power for the election of directors is held by an individual, a group or another company. As a controlled company, América Móvil is exempt from this requirement, as are controlled companies incorporated in the United States.
A02 - Independence Tests	(a)(i) No director qualifies as "independent" unless the board of directors affirmatively determines that the director has no material relationship with the listed company (either directly or as a partner, shareholder or officer of an organization that has a relationship with the company).	Under Mexican law and market practice, the Shareholders' Meeting is responsible for determining whether Board members meet the applicable independence criteria, although such determination may be challenged by the National Banking and Securities Commission (CNBV). Notwithstanding the foregoing, 67% of América Móvil's current Board members are independent.
	(a)(ii) In addition, in affirmatively determining the independence of any director who will serve on the compensation committee of the listed company's board of directors, the board of directors must consider all factors specifically relevant to determining whether a director has a relationship to the listed company which is material to that director's ability to be independent from management in connection with the duties of a compensation committee member, including, but not limited to: (A) the source of compensation of such director, including any consulting, advisory or other compensatory fee paid by the listed company to such director; and (B) whether such director is affiliated with the listed company, a subsidiary of the listed company or an affiliate of a subsidiary of the listed company.	As a controlled company, América Móvil is exempt from the requirement to establish a Compensation Committee. However, its Board of Directors has an Audit and Corporate Practices Committee, composed entirely of independent directors, as defined under the Mexican Securities Market Law (LMV). As part of its responsibilities, this Committee performs certain functions relating to executive compensation. América Móvil also follows the recommendations of the Code of Principles and Best Corporate Governance Practices, which recommends that at least 25% of the members of the Board of Directors be independent directors
	(b)(i) No director qualifies as independent if the director is, or has been within the last three years, an employee of the listed company, or an immediate family member is, or has been within the last three years, an executive officer of the listed company.	None of América Móvil's Board members who qualify as independent directors, nor any members of their immediate families, have been employed by the Company during the past three years.

Section 303	Standard	América Móvil's Practice
	(b)(ii) No director qualifies as independent if the director has received, or has an immediate family member who has received, during any twelve-month period within the last three years, more than $120,000 in direct compensation from the listed company, other than director and committee fees and pension or other forms of deferred compensation for prior service (provided such compensation is not contingent in any way on continued service).	None of América Móvil's Board members who qualify as independent directors have received any compensation from the Company other than fees paid in connection with their service as directors.
	(b)(iii) (A) No director qualifies as independent if: (A) the director is a current partner or employee of a firm that is the listed company's internal or external auditor; (B) the director has an immediate family member who is a current partner of such a firm; (C) the director has an immediate family member who is a current employee of such a firm and personally works on the listed company's audit; or (D) the director or an immediate family member was within the last three years a partner or employee of such a firm and personally worked on the listed company's audit within that time.	No member of América Móvil's Board of Directors, nor any member of their immediate family, is currently employed by or affiliated with the Company's external auditor, or has been so employed or affiliated in the past.
	(b)(iv) No director qualifies as independent if the director or an immediate family member is, or has been within the last three years, employed as an executive officer of another company where any of the listed company's present executive officers at the same time serve or served on that company's compensation committee.	Not applicable. No independent director, nor any member of their immediate family, is or has been, during the past three years, an executive officer of another company where any current América Móvil executive serves or has served on that company's compensation committee.
	(b)(v) No director qualifies as independent if the director is a current employee, or an immediate family member is a current executive officer, of a company that has made payments to, or received payments from, the listed company for property or services in an amount which, in any of the last three fiscal years, exceeds the greater of $1 million or 2% of such other company's consolidated gross revenues.	No independent director is employed by, or has an immediate family member who is an executive officer of, a company that has made payments to, or received payments from, América Móvil in amounts exceeding the applicable thresholds.

Section 303	Standard	América Móvil's Practice
A03 - Executive Sessions of Non-Management Directors	The non-executive directors of each listed company must meet at regularly scheduled executive sessions without management.	Non-management directors are not required to meet in executive sessions without members of the Company's management present.
A04 - Nominating/ Corporate Governance Committee	(a) Listed companies must have a nominating/ corporate governance committee composed entirely of independent directors.	As a controlled company, América Móvil is exempt from this requirement. Nevertheless, the Board of Directors has established an Audit and Corporate Practices Committee, composed entirely of independent directors. This Committee is responsible for overseeing the Company's corporate practices, including matters relating to the appointment of directors and executive officers and the determination of their compensation.
	The nominating/corporate governance committee must have a written charter that addresses: (i) the committee's purpose and responsibilities – which, at minimum, must be to: identify individuals qualified to become board members, consistent with criteria approved by the board, and to select, or to recommend that the board select, the director nominees for the next annual meeting of shareholders; develop and recommend to the board a set of corporate governance guidelines applicable to the corporation; and oversee the evaluation of the board and management; and (ii) an annual performance evaluation of the committee.	The Company's Bylaws set forth the responsibilities of the Audit and Corporate Practices Committee. In addition, as disclosed in the Corporate Governance Practices Compliance Questionnaire, the Company has a mechanism in place to assess the performance of directors and their compliance with their responsibilities and fiduciary duties. The Company is also in the process of conducting an assessment of the effectiveness of the Board of Directors.
A05 - Compensation Committee	(a) Listed companies must have a compensation committee composed entirely of independent directors. Compensation committee members must satisfy the additional independence requirements specific to compensation committee membership set forth in Section 303A.02(a)(ii).	As a controlled company, América Móvil is exempt from the requirement to establish a Compensation Committee. However, its Board of Directors has an Audit and Corporate Practices Committee, composed entirely of independent directors, as defined under the Mexican Securities Market Law (LMV), which performs certain functions relating to compensation as part of its responsibilities. No director who qualifies as independent receives any compensation or payments from the Company other than fees paid for service as a director.

Section 303	Standard	América Móvil's Practice
	(b) The compensation committee must have a written charter that addresses: (i) the committee's purpose and responsibilities and (ii) an annual performance evaluation of the compensation committee.	The Audit and Corporate Practices Committee operates pursuant to rules of procedure approved by the Board of Directors. The Company's Bylaws set forth the Committee's responsibilities, which include certain functions relating to compensation matters.
	(c) The compensation committee may, in its sole discretion, retain or obtain the advice of a compensation consultant, independent legal counsel or other adviser.	The Company's Bylaws set forth the responsibilities of the Audit and Corporate Practices Committee, including certain functions relating to compensation matters.
A06 - Audit Committee	Listed companies must have an audit committee that satisfies the requirements of Rule 10A-3 under the Exchange Act.	The Board of Directors established an Audit and Corporate Practices Committee that complies with the requirements of Rule 10A-3 under the U.S. Securities Exchange Act of 1934.
A07 - Audit Committee Additional Requirements	(a) The audit committee must have a minimum of three members. All audit committee members must satisfy the requirements for independence set out in Section 303A.02 and, in the absence of an applicable exemption, Rule 10A-3(b)(1).	The Audit and Corporate Practices Committee is composed of four independent directors, one of whom qualifies as a financial expert. All Committee members meet the independence requirements set forth in Section 303A.02 of the NYSE Listed Company Manual.
	(b) The audit committee must have a written charter that addresses: (i) the committee's purpose – which, at minimum, must be to: (A) assist board oversight of (1) the integrity of the listed company's financial statements, (2) the listed company's compliance with legal and regulatory requirements, (3) the independent auditor's qualifications and independence, and (4) the performance of the listed company's internal audit function and independent auditors.	The Company's Bylaws set forth the responsibilities of the Audit and Corporate Practices Committee, which include overseeing the management, conduct and execution of the business of the Company and the entities it controls. This oversight includes safeguarding the integrity of the Company's financial statements, monitoring regulatory and ethical compliance, overseeing the work of the internal and external auditors, and evaluating the Company's strategic risks.

Section 303.	Standard	América Móvil's Practice
	(c) Each issuer must have an internal audit function.	América Móvil has an Internal Audit function whose annual audit plan is approved by the Board of Directors, with the support of the Audit and Corporate Practices Committee. The head of Internal Audit reports to the Committee at least quarterly on the progress and results of the audit plan.
A08 - Shareholder Approval of Equity Compensation Plans	Shareholders must be given the opportunity to vote on all equity-compensation plans and material revisions thereto, with limited exemptions.	Directors' fees are approved by the Ordinary General Meeting of Shareholders. Any compensation plan involving equity awards, including the establishment of a new plan or any amendment to an existing plan, is submitted to the Shareholders' Meeting for approval.
A09 - Corporate Governance Guidelines	Listed companies must adopt and disclose corporate governance guidelines.	América Móvil has an integrated corporate governance framework comprising the Company's Bylaws, the Code of Principles and Best Corporate Governance Practices, as well as policies and other governing documents that collectively establish a comprehensive set of corporate governance guidelines. With respect to the composition of the Board of Directors, the diversity of its members is reflected in the breadth of their educational backgrounds, professional experience and areas of expertise.
A10 - Code of Business Conduct and Ethics	Listed companies must adopt and disclose a code of business conduct and ethics for directors, officers and employees, and promptly disclose any waivers of the code for directors or executive officers.	América Móvil has an Integrity and Compliance Program, anchored by its Code of Ethics. The Program and the Code of Ethics apply, without exception, to all members of the Board of Directors, executive officers, employees at all levels, suppliers and distributors of the Company.

Section 303.	Standard	América Móvil's Practice
A11 - Foreign Private Issuer Corporate Governance Disclosure	Listed foreign private issuers must disclose any significant ways in which their corporate governance practices differ from those followed by domestic companies under NYSE listing standards.	América Móvil has made available a comparison highlighting the significant differences between the corporate governance standards required by the NYSE and the Company's own corporate governance practices. This comparison is disclosed in the Company's Form 20-F and 2025 Annual Report. In addition, América Móvil uses this Report as a vehicle for communicating its corporate governance practices, providing investors and other interested stakeholders with greater visibility into the Company's governance framework and the manner in which its corporate governance practices operate in practice.
A12 - Certification Requirements	(a) Each listed company CEO must certify to the NYSE each year that he or she is not aware of any violation by the listed company of NYSE corporate governance listing standards, qualifying the certification to the extent necessary.	As permitted under the New York Stock Exchange standards applicable to foreign private issuers, and in accordance with Mexican law and market practice, which do not provide for such certifications, América Móvil does not submit these certifications.
	(b) Each listed company CEO must promptly notify the NYSE in writing after any executive officer of the listed company becomes aware of any non-compliance with any applicable provisions of this Section 303A.	AMÉRICA MÓVIL ACKNOWLEDGES THIS REQUIREMENT.
	(c) Each listed company must submit an executed Written Affirmation annually to the NYSE. In addition, each listed company must submit an interim Written Affirmation as and when required by the interim Written Affirmation form specified by the NYSE.	AMÉRICA MÓVIL ACKNOWLEDGES THIS REQUIREMENT.
A13 - Public Reprimand Letter	The NYSE may issue a public reprimand letter to any listed company that violates a NYSE listing standard.	N/A

A14 - Erroneously Awarded Compensation	(c)(1) The issuer must adopt and comply with a written Recovery Policy providing that the issuer will recover reasonably promptly the amount of erroneously awarded incentive-based compensation in the event that the issuer is required to prepare an accounting restatement due to the material noncompliance of the issuer with any financial reporting requirement under the securities laws, including any required accounting restatement to correct an error in previously issued financial statements that is material to the previously issued financial statements, or that would result in a material misstatement if the error were corrected in the current period or left uncorrected in the current period.	América Móvil has adopted a clawback policy under which it may reasonably and promptly recover the amount of erroneously awarded compensation.
	(c)(2) The issuer must file all disclosures with respect to such Recovery Policy in accordance with the requirements of the Federal securities laws, including the disclosure required by the applicable Commission filings.	América Móvil has adopted a clawback policy under which it may reasonably and promptly recover the amount of erroneously awarded compensation.

Section 312	Standard	América Móvil's Practice
03 - Conflicts of interest	A company's audit committee or another independent body of the board of directors shall conduct a reasonable prior review and oversight of related party transactions required by Item 7.B of Form 20-F for potential conflicts of interest and will prohibit such transaction if it determines it to be inconsistent with the interests of the company and its shareholders. §314.00. Certain issuances of common stock to a related party require shareholder approval. §312.03(b).	Pursuant to applicable law, related-party transactions must be approved by the Board of Directors, taking into consideration the opinion of the Audit and Corporate Practices Committee. Exceptions apply to related-party transactions that are immaterial, as well as transactions with certain related parties that are conducted in the ordinary course of business or on market terms, provided that such transactions comply with the policies and guidelines approved by the Board of Directors.

Section 402	Standard	América Móvil's Practice
01 and 04 - Proxies	Solicitation of proxies and provision of proxy materials is required for all meetings of shareholders. Copies of such proxy solicitations are to be provided to NYSE. §§402.01 and 402.04.	América Móvil provides shareholders, directly or indirectly, with forms of proxy to enable them to be represented at all Shareholders' Meetings. The requirements for admission to Shareholders' Meetings are set forth in the relevant notices of meeting, and the Company makes available to its shareholders all materials to be considered at the meeting. Under the deposit agreement governing the Company's American Depositary Shares (ADSs), ADS holders receive notices of Shareholders' Meetings and, where applicable, information regarding the procedures for instructing the depositary how to vote at the meeting. Pursuant to the deposit agreement, the Company may direct the voting of any ADSs for which the depositary has not received voting instructions, except with respect to matters where there is substantial opposition or that would materially and adversely affect the rights of ADS holders.

Board Skills and Experience

As shown in the Board Skills Matrix on page 13 of this Report, América Móvil's Board of Directors, taken as a whole, brings together the knowledge and experience considered particularly relevant to the Company.

For purposes of preparing the Board Skills Matrix, the Company considers relevant experience in a particular area to be experience acquired through the performance of a role—whether in executive or business management, consulting, academic research, or public service and regulation—in which the director had express responsibility for that subject matter, rather than merely receiving reports on it. The Company also requires such experience to be current, generally recognizing experience gained within the past ten years, taking into account that areas such as climate change and cybersecurity have evolved to such an extent that knowledge acquired in earlier periods may no longer be equivalent to the level of expertise required for effective oversight today. The examples provided are illustrative and not exhaustive.

Finance and Accounting

The Board has substantial financial expertise derived from the experience of several of its members as chief executive officers and chairmen of listed companies, as well as from their participation in domestic and international capital markets. Daniel Hajj Aboumrad, Carlos Slim Domit and Patrick Slim Domit contribute the financial perspective of executives who lead or chair business groups listed both on the Mexican Stock Exchange and in international markets. Luis Alejandro Soberón Kuri, founder, Chairman and Chief Executive Officer of CIE, a publicly traded company listed on the Mexican Stock Exchange, brings direct experience in capital restructurings, financing and financial discipline. The diverse mandates held by Pablo Roberto González Guajardo, Antonio Cosío Pando and David Ibarra Muñoz on the boards of financial institutions and industrial groups further complement the Board's financial expertise.
Specialized expertise in financial reporting and audit is supported by directors with relevant professional credentials and direct audit committee experience. Ernesto Vega Velasco, a Certified Public Accountant, held senior financial management positions at Grupo DESC for more than three decades, ultimately serving as Vice President responsible for the Group's Corporate Management. His professional background also includes audit experience at Nacional Financiera, the Mexican Social Security Institute (IMSS) and the accounting firm Roberto Casas Alatriste, as well as chairing financial committees of the Business Coordinating Council (CCE) and the Confederation of Industrial Chambers of Mexico (CONCAMIN), and the Accounting Principles Commission. He has also served continuously on audit and corporate practices committees of various companies.

Óscar Von Hauske Solís is also a Certified Public Accountant and previously served as Chief Financial Officer of Grupo Condumex.

Strategy

The Board's strategic expertise comes from directors who have led or chaired large business groups through full economic cycles. Carlos Slim Domit and Patrick Slim Domit have helped shape the strategy of various companies within the conglomerate known as "Grupo Carso," across industries including general merchandise retail, encompassing department stores, telecommunications, construction, energy, and infrastructure, among others. Daniel Hajj Aboumrad has led América Móvil's international expansion; Luis Alejandro Soberón Kuri founded and developed CIE into a regional leader in live entertainment; and Pablo Roberto González Guajardo, as Chief Executive Officer of Kimberly-Clark de México and a board member of The Conference Board and the Brookings Institution, brings a strategic perspective on consumer markets and the global business environment. Antonio Cosío Pando, Rafael Moisés Kalach Mizrahi, and Ernesto Vega Velasco contribute insights gained from their involvement in leading multiple industrial groups.

Claudia Jañez Sánchez brings experience in strategic leadership and international business management to the Board, drawing on her tenure as President of DuPont Latin America. Her responsibility for operations in six countries gives her a regional perspective on growth opportunities, competitive conditions, and customer needs across different markets. This experience contributes to the assessment of América Móvil's strategy and the challenges associated with its international presence.

Sustainability and Climate Change

The Board has executive experience and specialized training in sustainability and climate change. Pablo González Guajardo, Chief Executive Officer of Kimberly-Clark de México, brings experience in integrating environmental objectives into business strategy and industrial operations. The company has maintained a sustainability program and environmental footprint management framework, reporting annually on its progress for more than a decade. His leadership in this area has been recognized by the ALAS20 Sustainable Leaders Agenda.
Vanessa Hajj Slim further complements the Board's capabilities through formal training in sustainability, including programs completed at the Wharton School of the University of Pennsylvania, as well as specialized climate change training delivered by the Tecnológico de Monterrey in partnership with Chapter Zero.

Information Technology and Digitalization

The sector's digital transformation is supported by directors with experience in information systems, technology platforms and emerging business models. Óscar Von Hauske Solís has held responsibility for systems and processes at Telmex and serves as Chairman of Global Hitss, an information technology company. Carlos Slim Domit has promoted the development and adoption of digital platforms and services across América Móvil's businesses. Gisselle Morán Jiménez contributes experience in digital media and communications through her executive career in specialized media and publishing.

Commercial, Customer Insight and Markets

The Board's capabilities in this area are supported by directors with direct experience in consumer-facing businesses. Pablo Roberto González Guajardo leads Kimberly-Clark de México, one of Mexico's leading consumer products companies, and has served on the boards of Grupo Lala and Grupo Sanborns. Claudia Jañez Sánchez brings more than 25 years of experience in consumer and industrial goods companies, including her current role leading ConMéxico, an organization representing many of Mexico's leading consumer products companies. Carlos Slim Domit and Antonio Cosío Pando further complement this expertise through their involvement in retail and consumer goods businesses.

Consumer Staples

Experience in companies that manufacture or market frequently purchased consumer goods and services is represented on the Board by Daniel Hajj Aboumrad, Antonio Cosío Pando, Pablo Roberto González Guajardo, Claudia Jañez Sánchez and Miriam Guadalupe de la Vega Arizpe, each of whom currently holds or has previously held senior management positions in companies operating in this sector.

Consumer Discretionary

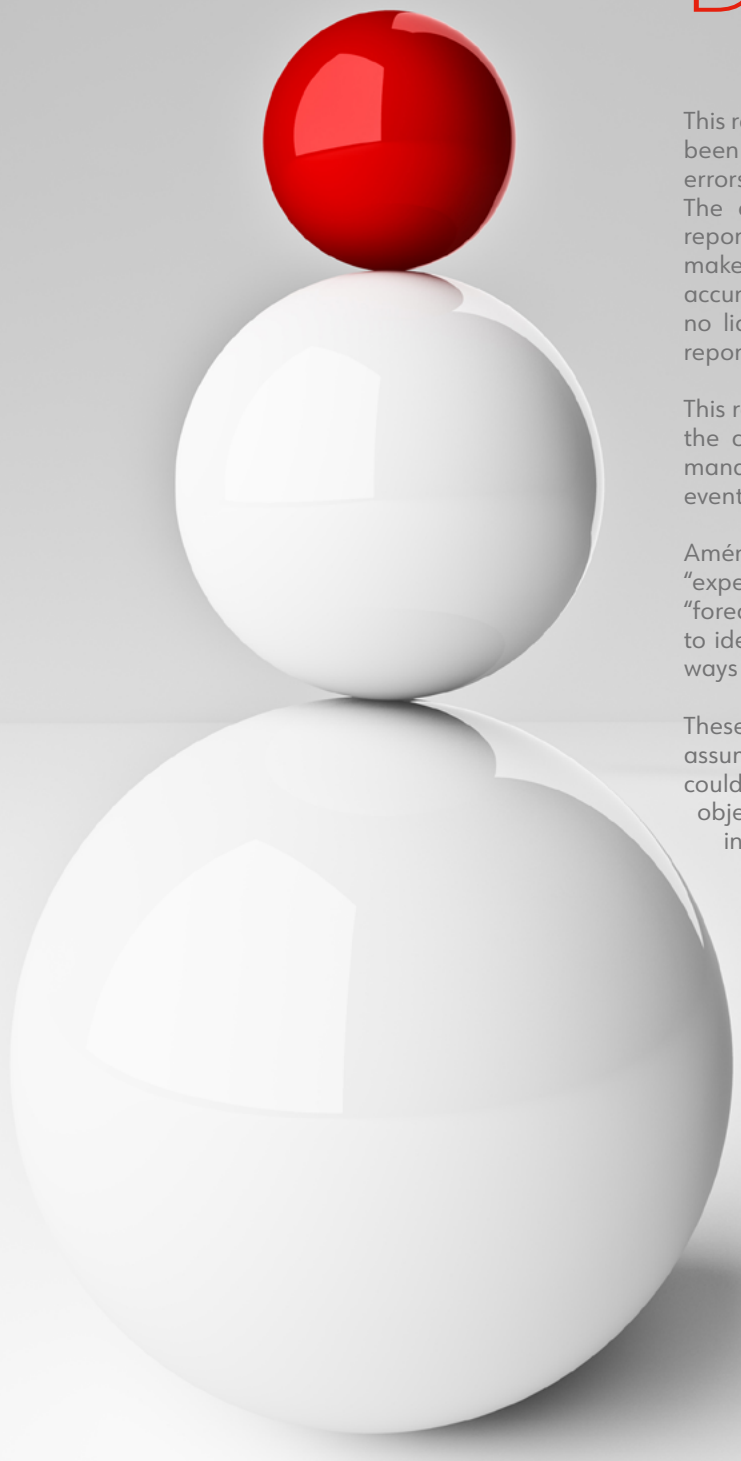
Experience in companies that manufacture or market non-essential consumer goods and services—whose demand is generally more sensitive to disposable income, consumer confidence and the economic cycle—is represented on América Móvil's Board by Francisco José Medina Chávez, Rafael Moisés Kalach Mizrahi, Antonio Cosío Pando, Claudia Jañez Sánchez and Miriam Guadalupe de la Vega Arizpe. Each currently holds or has previously held senior management positions in companies operating in this sector.

Communication Services

Given the nature of América Móvil's business, communication services represent a core area of expertise for the Board, supported by directors with extensive operational, strategic and professional experience in telecommunications, media and entertainment.

Daniel Hajj Aboumrad became Chief Executive Officer of Telcel in 1997 and of América Móvil in 2000, and for more than two decades has led the operations of one of the world's largest telecommunications companies, with a presence in more than 20 countries. Óscar Von Hauske Solís brings extensive technical and operational expertise. He serves as Executive Director of América Móvil's Fixed-Line Operations and has been responsible for fixed-line operations since 2010. He previously led Telmex Internacional and held responsibility for systems and processes at Teléfonos de México. Carlos Slim Domit and Patrick Slim Domit, in turn, have continuously chaired and served on the governing bodies of leading companies in the sector, including América Móvil, Telmex and Carso Global Telecom, providing them with a broad strategic perspective on the telecommunications industry.

This experience is complemented by Luis Alejandro Soberón Kuri, founder, Executive Chairman and Chief Executive Officer of Corporación Interamericana de Entretenimiento (CIE), as well as founder and Chief Executive Officer of OCESA, who brings direct experience in the management of live entertainment and events businesses. Gisselle Morán Jiménez, founder and Chief Executive Officer of Real Estate Media Group, contributes executive experience in the media industry. Ernesto Vega Velasco further contributes telecommunications-sector knowledge from a financial reporting and audit perspective, derived from his experience as an auditor of Teléfonos de México



Disclaimer

This report has been prepared ensuring that all information has been verified. However, the possibility of design and/or printing errors cannot be entirely ruled out.
The estimates, projections, and opinions contained in this report are subject to change without prior notice. The Company makes no express or implied warranties regarding the fairness, accuracy, or completeness of the report. The Company assumes no liability for any direct or indirect losses arising from this report and its contents.

This report contains certain forecasts or projections that reflect the current views or expectations of América Móvil and its management regarding its performance, business, and future events.

América Móvil uses words such as "believe," "anticipate," "plan," "expect," "intend," "goal," "estimate," "project," "predict," "forecast," "guidelines," "should," and other similar expressions to identify forecasts or projections, but these are not the only ways such statements are referred to.

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The English version of this report is intended to facilitate greater engagement with stakeholders whose native language is not Spanish; however, the Spanish version of this document shall prevail.


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