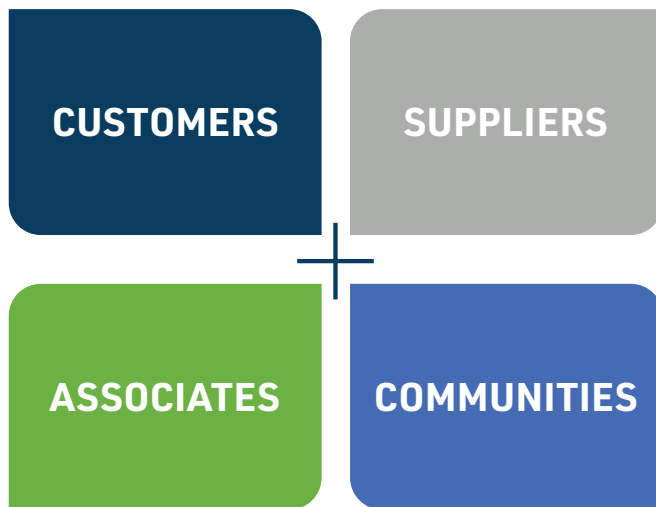
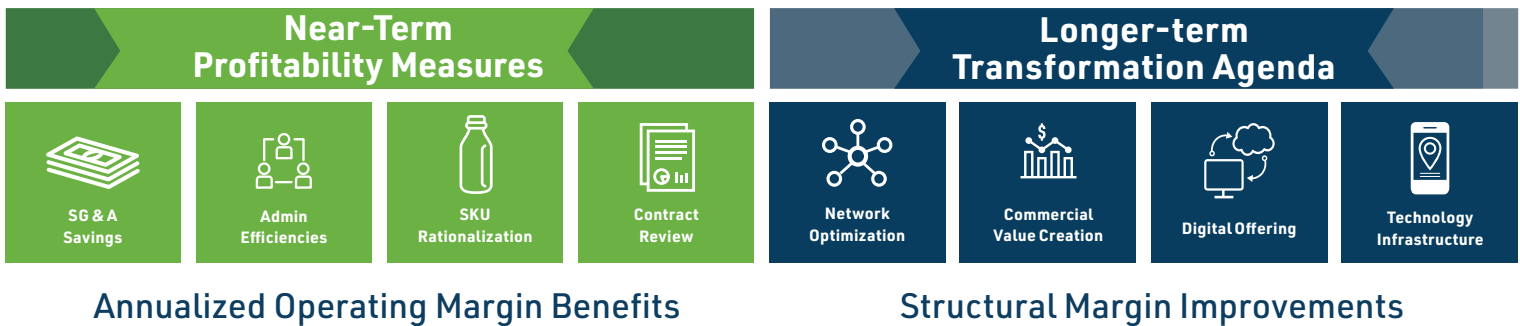




# Fiscal 2023

## Fourth Quarter Summary

### Comprehensive Value Creation Plan



"As we look to the new fiscal year, we're focused on addressing near-term profitability while creating a structurally more efficient technology-enabled food retail services company that can better service our customers and capitalize on the significant growth opportunities we see ahead. To that end, we've already captured nearly \$100 million of near-term value creation initiatives and we now expect to drive full year annualized operating margin benefits in fiscal 2024 of nearly \$150 million. We're continuing to invest in our supply chain and technology infrastructure to improve our cost structure and enhance the customer and supplier experience. We're confident that combining our industry leading position with a more dynamic and nimble UNFI under the guidance of our newly refreshed board puts us on a strong path to drive meaningful and sustainable long-term shareholder value creation."

— Sandy Douglas, Chief Executive Officer