

Jefferies

Copper & Base Metals Summit

Richard C. Adkerson
President & CEO

September 25, 2019



**PROVEN ASSETS.
FUNDAMENTAL VALUE.**

Cautionary Statement

Regarding Forward-Looking Statements

This presentation contains forward-looking statements in which FCX discusses its potential future performance. Forward-looking statements are all statements other than statements of historical facts, such as projections or expectations relating to ore grades and milling rates; production and sales volumes; unit net cash costs; operating cash flows; capital expenditures; FCX's expectations regarding its share of PT Freeport Indonesia's (PT-FI) net (loss) income and future cash flows through 2022; PT-FI's development, financing, construction and completion of a new smelter in Indonesia; PT-FI's compliance with environmental standards under the framework established by Indonesia's Ministry of Environment and Forestry; exploration efforts and results; development and production activities, rates and costs; liquidity; tax rates; export quotas and duties; the impact of copper, gold and molybdenum price changes; the impact of deferred intercompany profits on earnings; reserve estimates; consummation of the pending Freeport Cobalt transaction; and future dividend payments, share purchases and sales. The words "anticipates," "may," "can," "plans," "believes," "estimates," "expects," "projects," "targets," "intends," "likely," "will," "should," "to be," "potential" and any similar expressions are intended to identify those assertions as forward-looking statements. The declaration of dividends is at the discretion of the Board of Directors (Board) and will depend on FCX's financial results, cash requirements, future prospects, and other factors deemed relevant by the Board.

FCX cautions readers that forward-looking statements are not guarantees of future performance and actual results may differ materially from those anticipated, expected, projected or assumed in the forward-looking statements. Important factors that can cause FCX's actual results to differ materially from those anticipated in the forward-looking statements include, but are not limited to, supply of and demand for, and prices of, copper, gold and molybdenum; mine sequencing; changes in mine plans; production rates; timing of shipments; results of feasibility studies; potential inventory adjustments; potential impairment of long-lived mining assets; satisfaction of customary closing conditions, including receipt of regulatory approvals to consummate the pending Freeport Cobalt transaction; the potential effects of violence in Indonesia generally and in the province of Papua; the Indonesian government's extension of PT-FI's export license after March 8, 2020; risks associated with underground mining; satisfaction of requirements in accordance with PT-FI's special mining license (IUPK) to extend mining rights from 2031 through 2041; industry risks; regulatory changes; political and social risks; labor relations; weather- and climate-related risks; environmental risks; litigation results; cybersecurity incidents; and other factors described in more detail under the heading "Risk Factors" in FCX's Annual Report on Form 10-K for the year ended December 31, 2018, filed with the U.S. Securities and Exchange Commission (SEC).

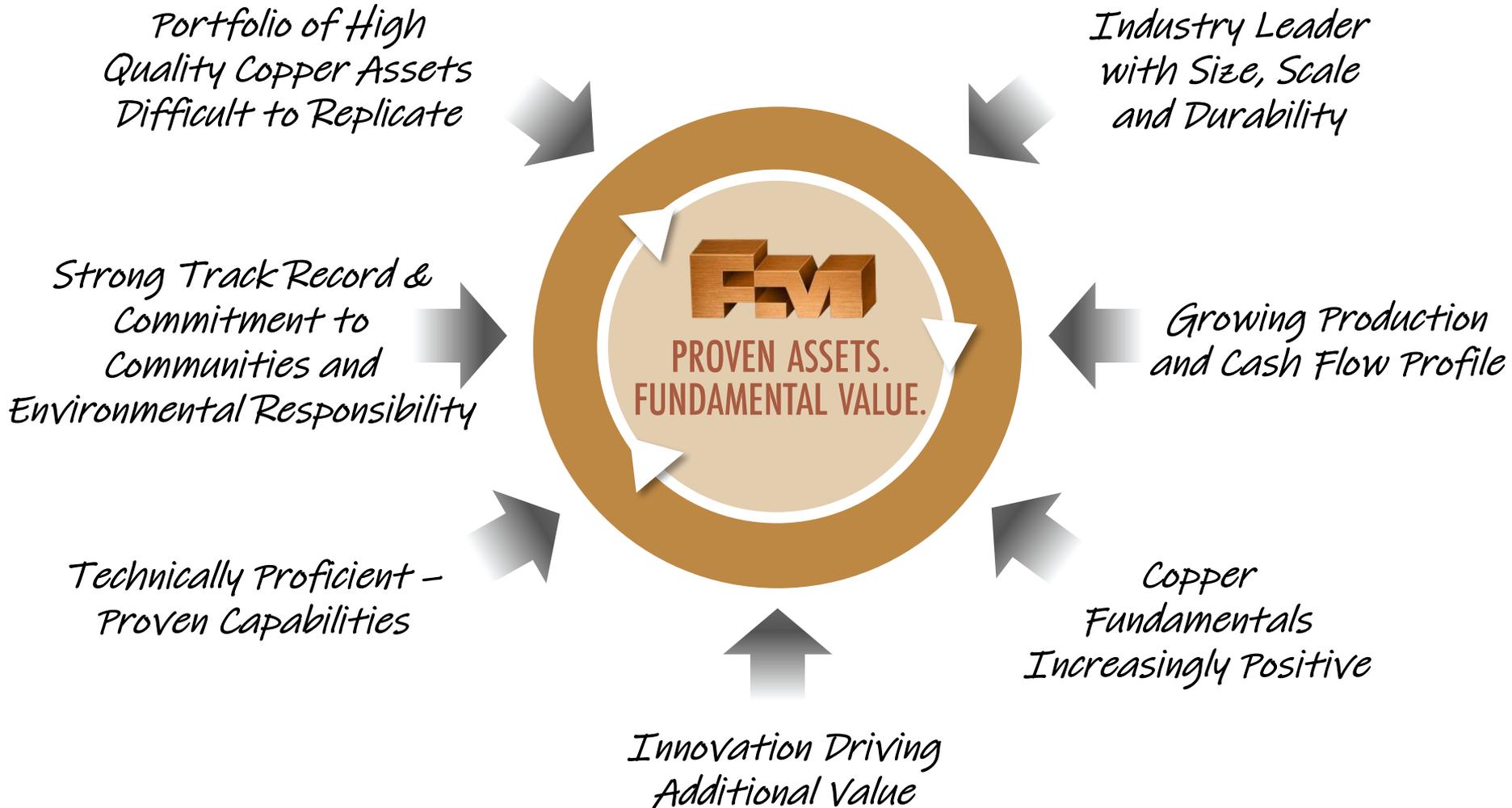
Investors are cautioned that many of the assumptions upon which FCX's forward-looking statements are based are likely to change after the forward-looking statements are made, including for example commodity prices, which FCX cannot control, and production volumes and costs, some aspects of which FCX may not be able to control. Further, FCX may make changes to its business plans that could affect its results. FCX cautions investors that it does not intend to update forward-looking statements more frequently than quarterly notwithstanding any changes in its assumptions, changes in business plans, actual experience or other changes, and FCX undertakes no obligation to update any forward-looking statements.

This presentation also contains certain financial measures such as net debt that is not recognized under U.S. generally accepted accounting principles. Net debt equals consolidated debt less consolidated cash.



PROVEN ASSETS.
FUNDAMENTAL VALUE.

FCX - Compelling Investment Opportunity



Significant Value Creation in Progress

“Proven Assets. Fundamental Value.”

North America



Morenci - Largest Copper Mine in North America

South America



Cerro Verde - World's Largest Mill Concentrating Facility - Arequipa, Peru

Indonesia



Grasberg - One of the World's Largest Copper/Gold Mines

Long-lived, Geographically Diverse Asset Base
70% of Reserves in the Americas

High-Quality Assets Are Scarce and Valuable

**FCX Cu Eq.
Capacity⁽¹⁾**
~4.5 bn lbs
(FCX Equity Share)



**Cost to Develop
Green Field Capacity**
\$8 - \$10/lb

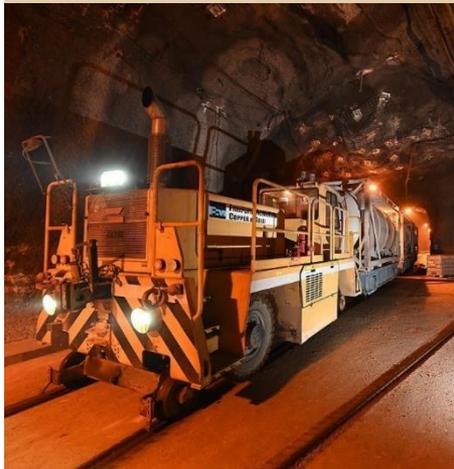


**Implied Replacement
Value of Current Capacity**
\$36-\$45 bn

(1) Copper Equivalent (CuEq) factors: assume \$2.50/lb Cu, \$10/lb Mo (CuEq factor: 4 lbs CuEq per lb Mo) and \$1,250/oz Au (CuEq factor: 500 lbs CuEq per oz Au).
See Cautionary Statement.

Multiple Catalysts on the Horizon

Grasberg Underground Ramp-up



**Progressing on Schedule;
Most of the Capital is Behind Us**

Commissioning of Lone Star Project In Arizona



On Budget and Schedule for YE 2020 – 50% Complete

Innovation Driven Productivity Improvements



Volume Growth, Lower Costs, Capital Efficiency, Reserve Expansion

Enhanced Shareholder Returns

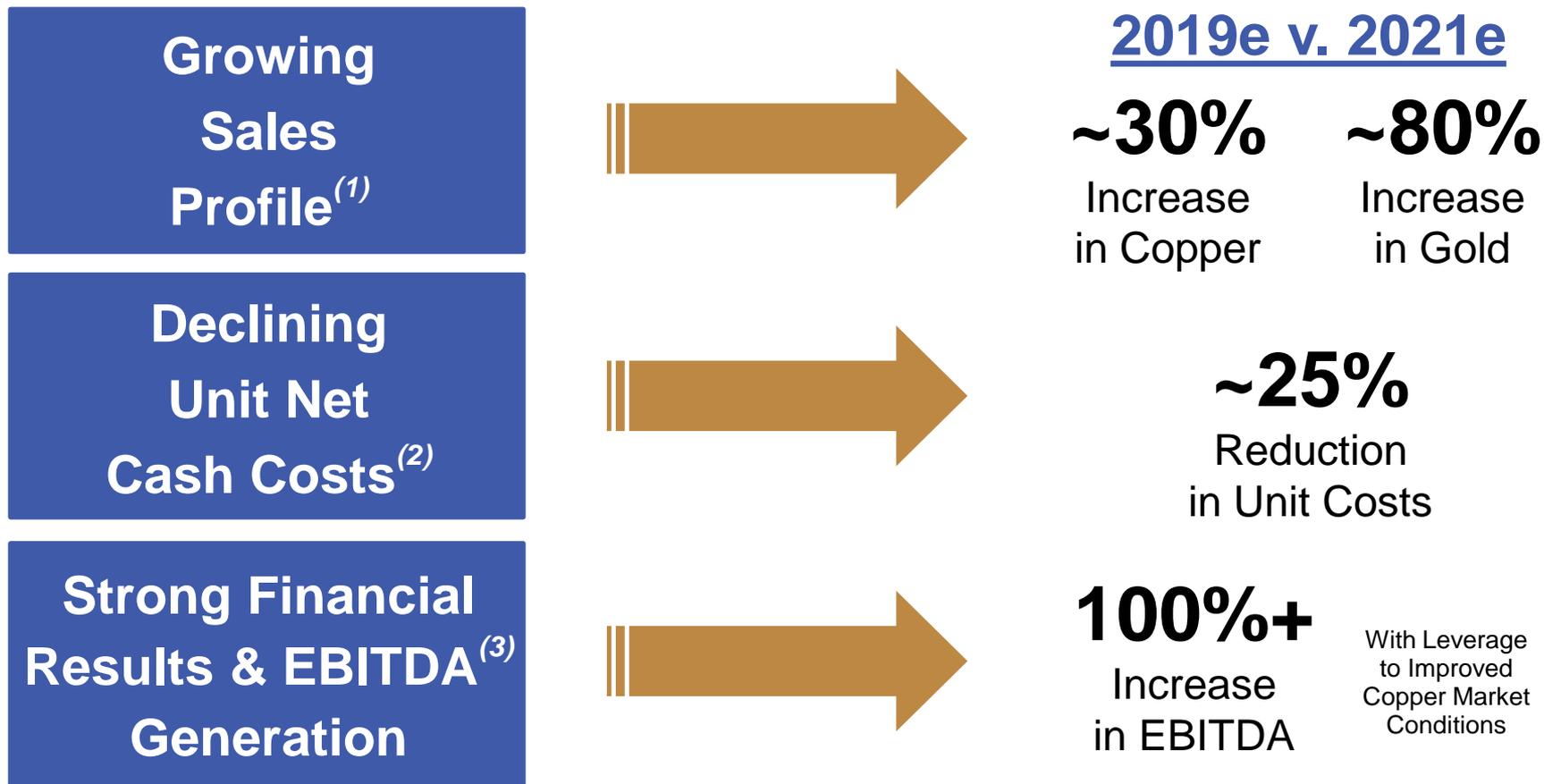


Substantial Free Flow Cash Generation

Focused on Execution

See Cautionary Statement.

Executing The Plan



Value Creation for Shareholders

(1) Based on estimated copper and gold sales of 3.26 bn lbs and 0.8 mm ozs in 2019e, and 4.2 bn lbs and 1.5 mm ozs in 2021e.

(2) Assumes consolidated unit net cash costs for 2019e of \$1.75/lb and ~\$1.30/lb in 2021e. 2021e assumes ~30¢/lb unit net cash cost for Indonesia following the underground ramp-up.

(3) Based on estimated EBITDA of ~\$2.8 bn in 2019e and ~\$6 bn in 2021e based on \$2.75/lb copper.

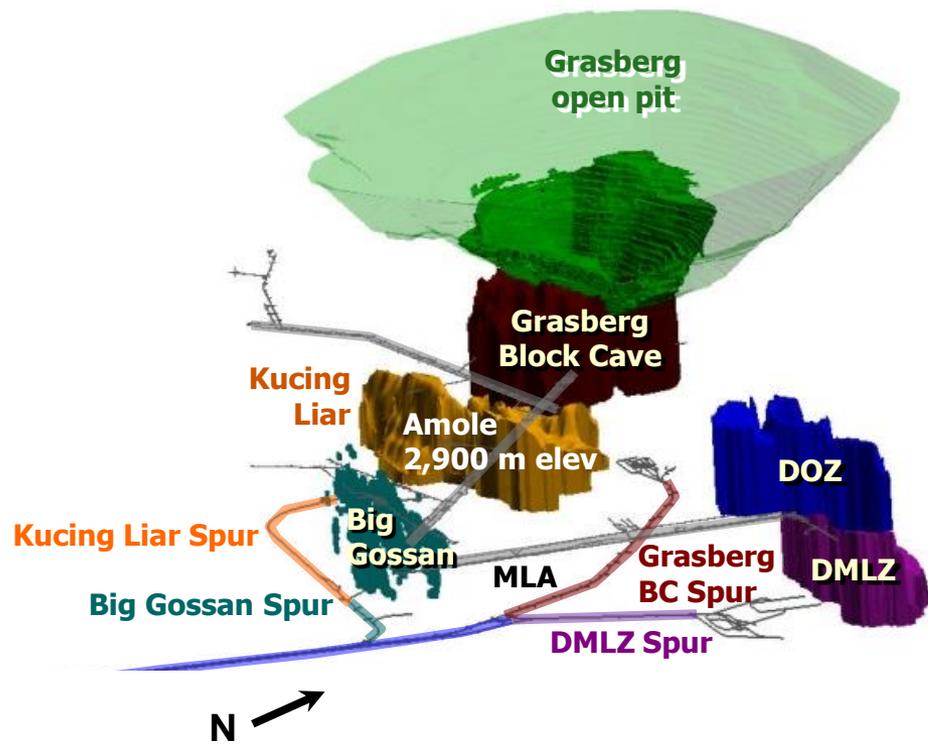
e = estimate. See Cautionary Statement.

Grasberg Underground

Initiating Production Phase

Established Long-lived Minerals District

	Copper (bn lbs)	Gold (mm ozs)
Historical Production	36	54
Expected Future Production	36	30



- Long History and an Industry Leader in Block Caving
- Significant Investments & Planning for Underground Era Since 2003
- Two-Thirds of Development Meters Already Achieved for Grasberg Block Cave/DMLZ*
- Large Footprint Conducive to Block Caving
- Multiple Cave Fronts & Production Blocks Enable Large-Scale Production

**Over 400 km of Development Achieved; 200 km Remaining
See Cautionary Statement*

Lone Star Leach Development in Arizona

Building Value in New U.S. Cornerstone Asset

- Low-Risk Development in Established Mining District; Wholly Owned
- Located 8 miles North of Safford; 18 miles Southwest of Morenci
- \$850mm Initial Project (~50% Complete)
- Estimated Production: 200 mm lbs/annum
- First Copper on Track by YE 2020
- Oxide Expansion Opportunities with Low Capital Intensity Under Evaluation



See Cautionary Statement.



Positive Exploration Results Support Longer-Term Potential

- Completed 192 km of Drilling Since 2015

Number of Holes	Number of Intercepts	Minimum Intercept (meters)	Cu Grade (% Cu)	
			Minimum	Average
57	80	150	0.30%	0.54%
25	36	61	0.60%	0.83%

- Significantly Larger than Expected
- Higher Grade Zones (+0.7% Cu) in NE & SW Areas of Deposit

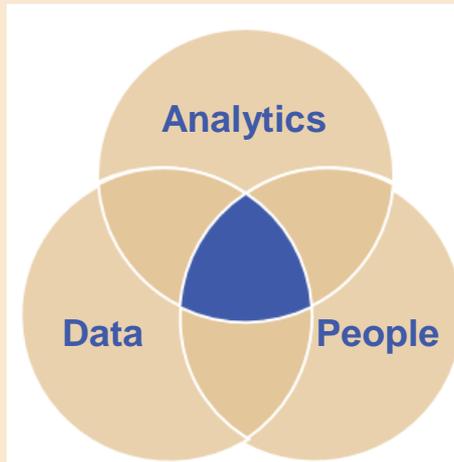
Tax-Adjusted Equivalent Copper Grade
~0.45% = 0.6%-0.7% Equiv.
 (Equivalent based on 0-10% US v. 35% international tax rate)

Driving Productivity Through Innovation Across the Portfolio

Opportunity

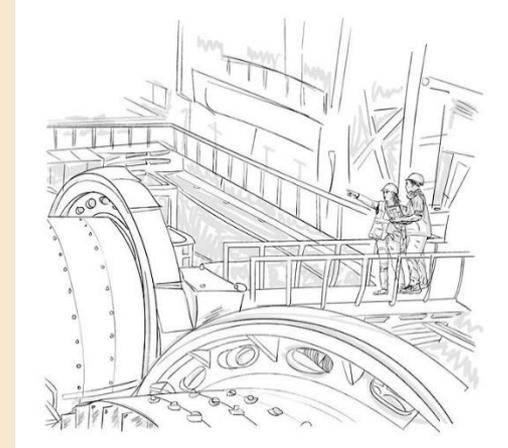
- 200 mm lbs of Incremental Copper Production
- Low Capital
- Reduced Unit Costs
- Unlock Additional Resource Values

Fueled By



Equivalent to

New Concentrator



Bagdad Case Study resulted in...

- Increased Throughput: 10 – 15%
- Higher Recoveries: +1% (avg. 90%)
- Lower Unit Costs: 10 – 15%
- Achieved in Less Than a Year

**Implementing Across Portfolio
to Save Years of Planning and
Significant Upfront Investment**

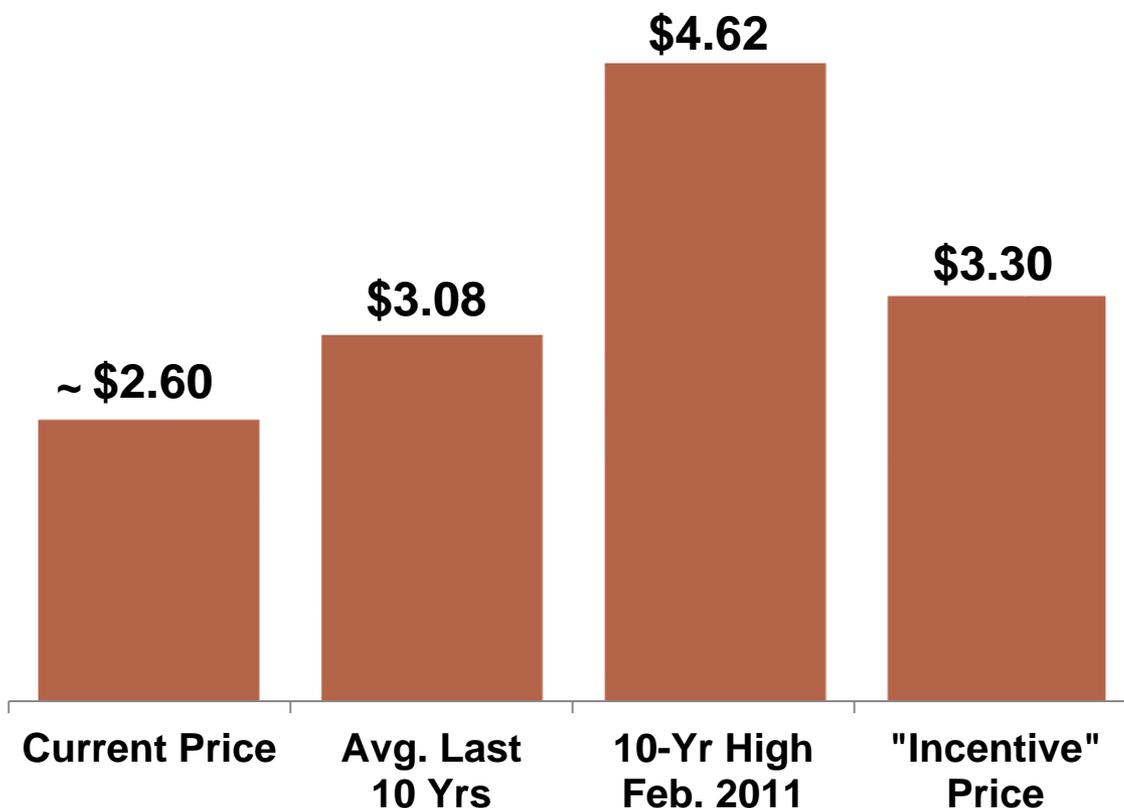
Early Results Are Impressive

Copper Market

Compelling Fundamentals

Copper Price

(\$ per pound)

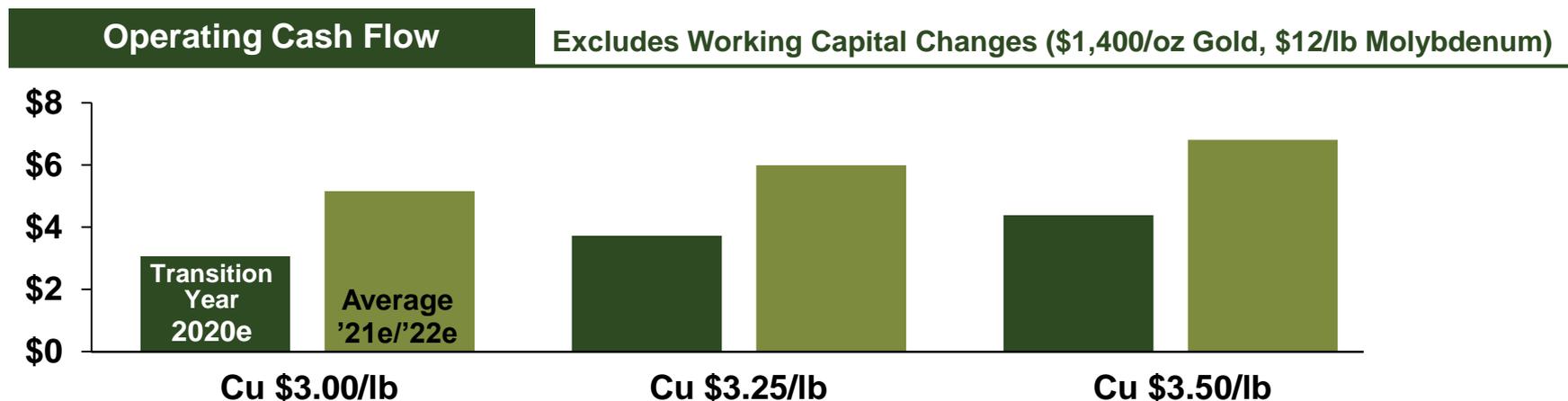
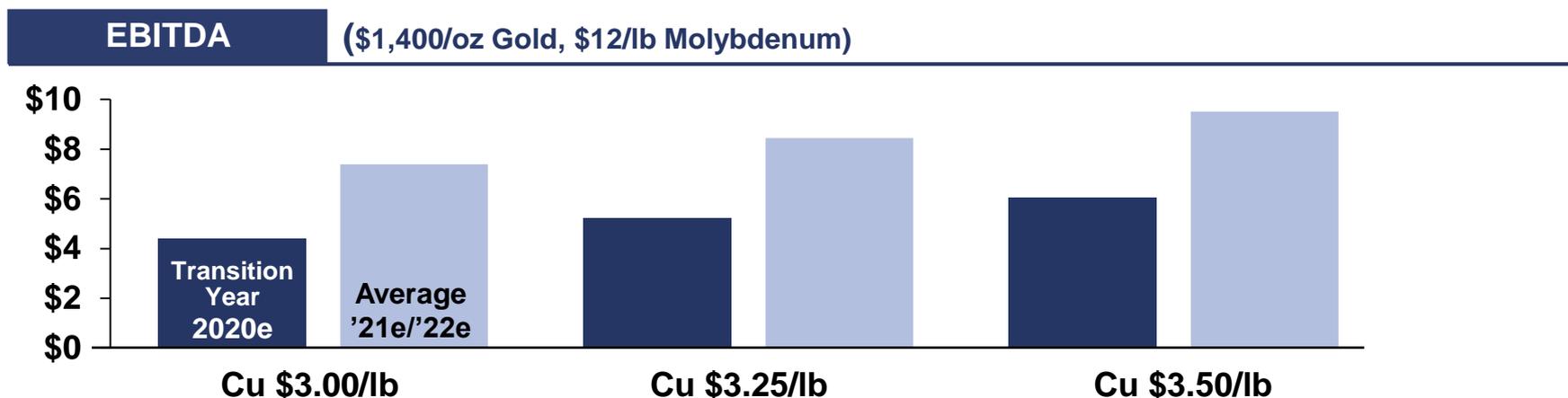


Structurally Supported by Fundamentals

- Inventories Remain Low by Historical Standards
- Mine Supply is Limited; Project Pipeline is Thin
- Demand is Growing - Decarbonization
- Essential to Global Economy
- Looming Deficits
- Significant Upside Potential to Currently Depressed Price

EBITDA and Cash Flow at Various Copper Prices

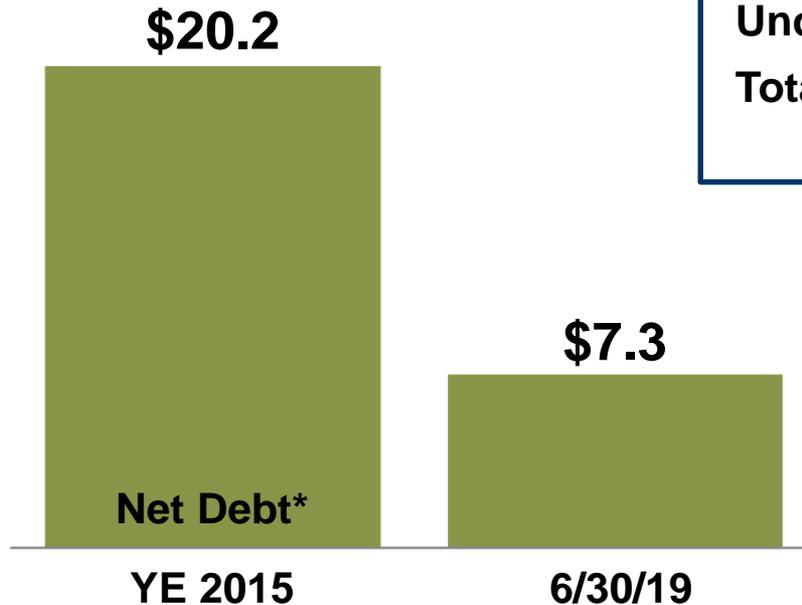
(\$ in bn)



NOTE: EBITDA equals operating income plus depreciation, depletion and amortization. e = estimate. See Cautionary Statement.

Strong Financial Position & Liquidity

(\$ in bn)



Liquidity Position as of 6/30/19

Consolidated Cash	\$2.6
Undrawn Credit Facility	<u>\$3.5</u>
Total Liquidity	<u><u>\$6.1</u></u>

No Debt Maturities Through 2020

* Net debt equals consolidated debt less consolidated cash. See Cautionary Statement.

Proven Commitment to Sustainability

Fundamental to Our Operations and Business Strategy

- **Provide Copper to Meet the World's Growing Demand in a Safe and Responsible Manner**
- **Strategic Community Engagement and Investment**
- **Continuous Improvement in Safety & Environmental Management and Performance**
- **Benefit All Stakeholders, including:**
 - Shareholders, Employees, Customers, and the Communities Where We Operate
- **Long-Term Positive Contribution to Society**
- **Measure Results; Transparency in Reporting**

FCX Working Toward Sustainable Development Reporting Highlights:

- *Safety Performance*
- *Sustainability Programs*
- *Community Investment*
- *Respect for Human Rights*
- *Environmental Stewardship*

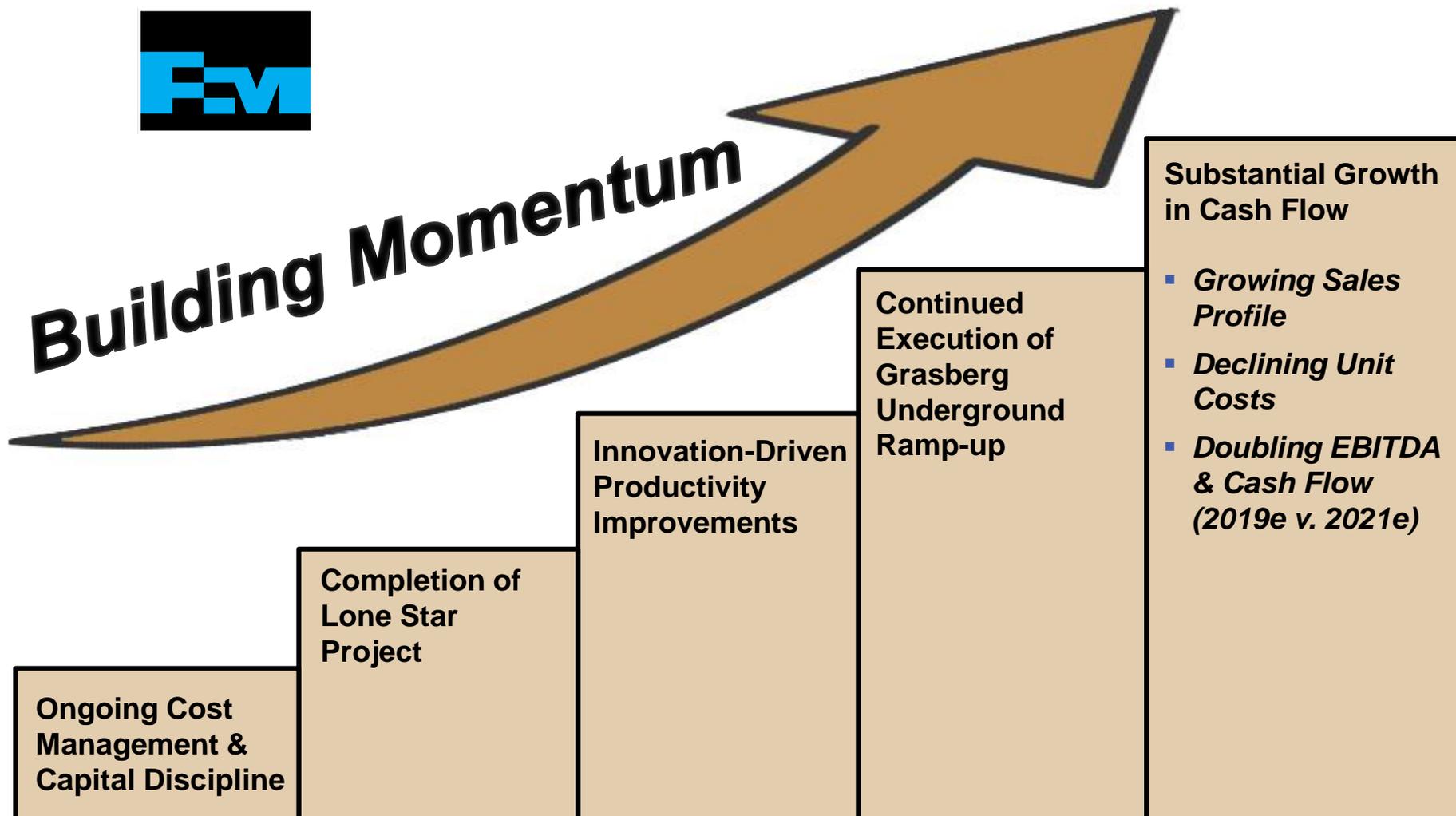


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FCX implements and adheres to the reporting requirements of ...



Executing Clearly Defined Strategy to Build Value for Shareholders



e= estimate. See Cautionary Statement.