

Renewed, Reliable and Resilient

March Investor Meetings

PINNACLE WEST
CAPITAL CORPORATION



Forward Looking Statements

This presentation contains forward-looking statements based on current expectations, including statements regarding our earnings guidance and financial outlook and goals. These forward-looking statements are often identified by words such as "estimate," "predict," "may," "believe," "plan," "expect," "require," "intend," "assume," "project," "anticipate," "goal," "seek," "strategy," "likely," "should," "will," "could," and similar words. Because actual results may differ materially from expectations, we caution you not to place undue reliance on these statements. A number of factors could cause future results to differ materially from historical results, or from outcomes currently expected or sought by Pinnacle West or APS. These factors include, but are not limited to: uncertainties associated with the current and future economic environment, including economic growth rates, labor market conditions, inflation, supply chain delays, increased expenses, volatile capital markets, or other unpredictable effects; current and future economic conditions in Arizona, such as the housing market and overall business and regulatory environment; our ability to manage capital expenditures and operations and maintenance costs while maintaining reliability and customer service levels; the direct or indirect effect on our facilities or business from cybersecurity threats or occurrences; variations in demand for electricity, including those due to weather, seasonality (including large increases in ambient temperatures), the general economy or social conditions, customer, and sales growth (or decline), the effects of energy conservation measures and distributed generation, and technological advancements; the potential effects of climate change on our electric system, including as a result of weather extremes such as prolonged drought and high temperature variations in the area where APS conducts its business; power plant and transmission system performance and outages; competition in retail and wholesale power markets; regulatory and judicial decisions, developments, and proceedings; new legislation, ballot initiatives and regulation or interpretations of existing legislation or regulations, including those relating to environmental requirements, regulatory and energy policy, nuclear plant operations and potential deregulation of retail electric markets; fuel and water supply availability; our ability to achieve timely and adequate rate recovery of our costs through our rates and adjustor recovery mechanisms, including returns on and of debt and equity capital investment; the ability of APS to meet renewable energy and energy efficiency mandates and recover related costs; the ability of APS to achieve its clean energy goals (including a goal by 2050 of 100% clean, carbon-free electricity) and, if these goals are achieved, the impact of such achievement on APS, its customers, and its business, financial condition, and results of operations; risks inherent in the operation of nuclear facilities, including spent fuel disposal uncertainty; data security breaches, terrorist attack, physical attack, severe storms, or other catastrophic events, such as fires, explosions, pandemic health events or similar occurrences; the development of new technologies which may affect electric sales or delivery, including as a result of delays in the development and application of new technologies; the cost of debt, including increased cost as a result of rising interest rates, and equity capital and our ability to access capital markets when required; environmental, economic, and other concerns surrounding coal-fired generation, including regulation of greenhouse gas emissions; volatile fuel and purchased power costs; the investment performance of the assets of our nuclear decommissioning trust, captive insurance cell, pension, and other postretirement benefit plans and the resulting impact on future funding requirements; the liquidity of wholesale power markets and the use of derivative contracts in our business; potential shortfalls in insurance coverage; new accounting requirements or new interpretations of existing requirements; generation, transmission and distribution facilities and system conditions and operating costs; our ability to meet the anticipated future need for additional generation and associated transmission facilities in our region; the willingness or ability of counterparties, power plant participants and power plant landowners to meet contractual or other obligations or extend the rights for continued power plant operations; and restrictions on dividends or other provisions in our credit agreements and ACC orders. These and other factors are discussed in the most recent Pinnacle West/APS Form 10-K along with other public filings with the Securities and Exchange Commission, which you should review carefully before placing any reliance on our financial statements, disclosures or earnings outlook. Neither Pinnacle West nor APS assumes any obligation to update these statements, even if our internal estimates change, except as required by law.

In this presentation, references to net income and earnings per share (EPS) refer to amounts attributable to common shareholders.

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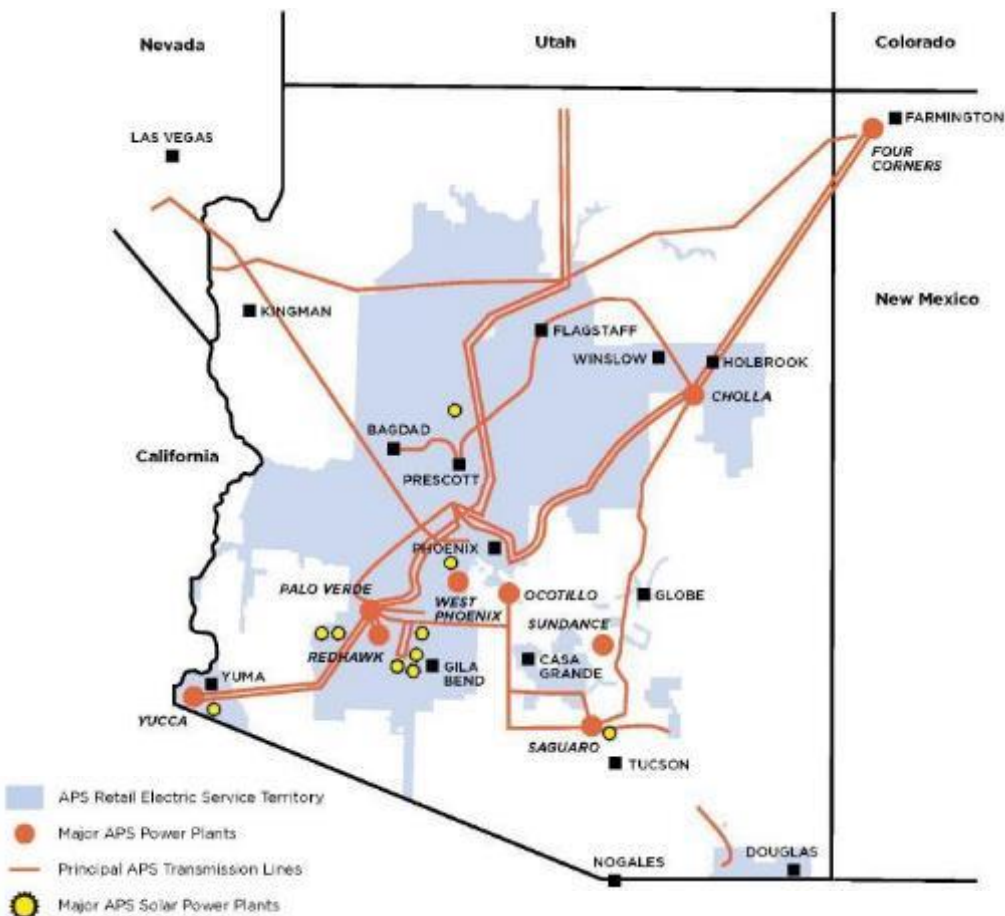


Company Profile

PINNACLE WEST
CAPITAL CORPORATION

Arizona's largest electric company

Service Territory



Key facts as of Dec. 31, 2024

Consolidated assets	\$26B
Market cap	\$9.64B
Generating capacity owned or leased (year end)	6.5GW
Customers	1.4M
Current % from clean energy	54%
Retail sales mix (Residential/Non-Residential)	52%/48%



Growth Outlook & Energy Future

PINNACLE WEST
CAPITAL CORPORATION

We are focused on solid execution and are optimistic for the future

KEY REASONS

1. Rapidly growing service territory with a diverse customer base
2. An improved regulatory environment
3. Making progress toward our clean energy commitment while building a balanced generation fleet
4. Tremendous opportunities in transmission growth
5. Continue to focus on customer affordability and have a customer centric strategy

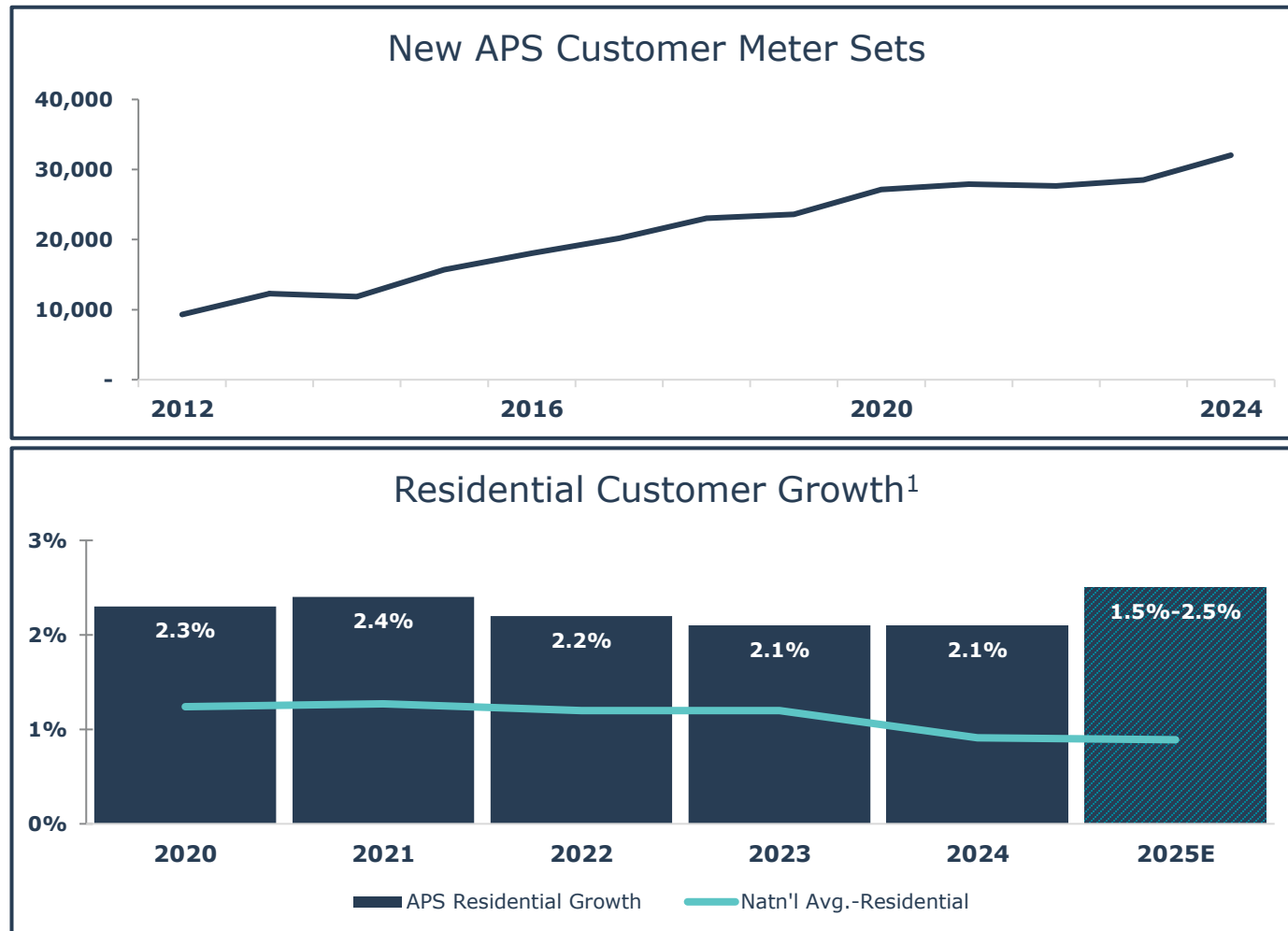


REASON #1

Arizona continues to be an attractive service territory with strong customer growth

Arizona economy continues to be robust and attractive

- Maricopa County ranked #1 for economic development by Site Selection magazine
- Phoenix housing is affordable compared to major cities in the region
- Phoenix is ranked #1 out of 15 top growth markets for manufacturing by Newmark Group, a global real estate firm
- Arizona State University ranked #1 in Innovation for 10th straight year by U.S. News and World Report



¹National average from 2024 Itron Annual Energy Survey Report.

Best-in-class service territory supports high tech growth and economic development

Arizona is an attractive location for business growth

- **Infrastructure** — close proximity to major markets in the West with accessibility by rail or truck
- **Weather predictability** — low propensity for natural disasters and greatest solar irradiance in America
- **Workforce availability** — three major universities graduating a skilled labor force
- **Affordability** — business friendly policies and regulation

Large C&I customers as a growth driver

- Accounts for 3%-5% of the 4%-6% long-term weather normalized sales growth¹ guidance
- Amplifier effect for jobs and surrounding communities leading to residential growth
- Increased sales help spread fixed costs and maintain rate affordability for all customers

¹ Forecasted guidance range through 2027.



Arizona's commercial and industrial growth is diverse



Source: Arizona Commerce Authority

We have an improved regulatory environment



Improvements at the Arizona Corporation Commission

- Balanced, constructive and more consistent outcomes, including improved ROE to APS
- Approval of Formula Rate Policy Statement
- Reaffirmation of Rate Case Settlement Policy
- Continued support of adjustor mechanisms to improve cost recovery, including SRB

Commitments by the Company

- Sustain investment in customer experience improvements
- Continue to find alignment with regulators and work with stakeholders on common issues
- Advocate for reduced regulatory lag
- Focus on customer affordability

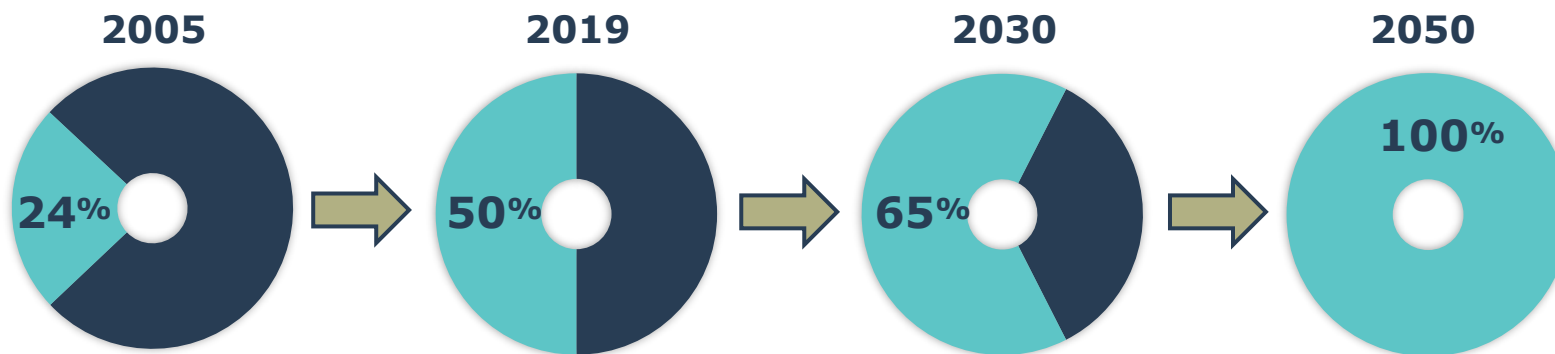
We are making progress towards our Clean Energy Commitment

Progress

- ➔ Since 2020, have contracted over 8,500 MW of clean energy and storage expected to be in service for APS customers by end of 2028
- ➔ Issued 2024 All-Source RFP as load demand continues to increase in APS service territory
- ➔ Successfully received approval of the System Reliability Benefit Surcharge that will expand our capacity to self-build generation to meet customer need with reduced lag



Pathway



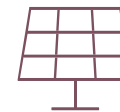
Transmission expansion will drive increased capital investment



Increase
resiliency



Support
customer
growth



Access to
markets

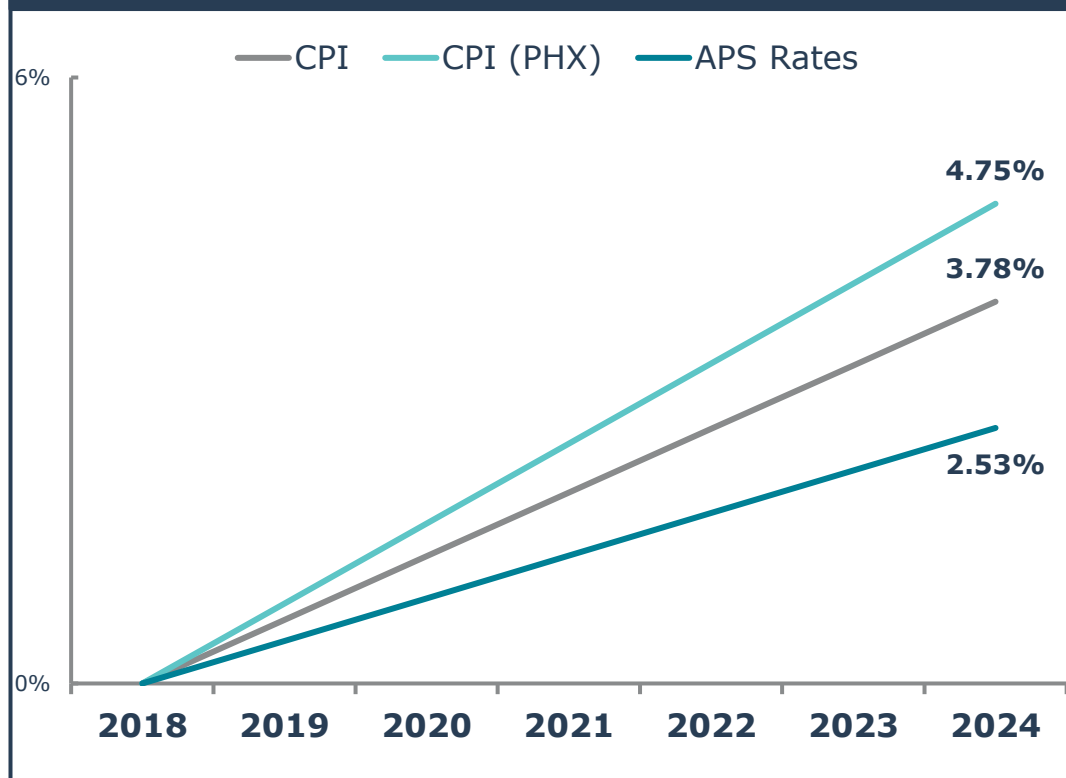
Making progress on multiple strategic transmission opportunities as part of 2025-2027 capital expenditure plan

<u>Line</u>	<u>Length (miles)</u>	<u>Voltage</u>	<u>Status</u>	<u>Est. In- Service</u>
Sundance to Milligan	22	230 kV	Siting in progress	2027
Ocotillo to Pinnacle Peak	25	230 kV	Siting in progress	2029
Panda to Freedom	40	230 kV	Siting in progress	2029
Jojoba to Rudd	25	500 kV	Siting in progress	2030

Source: APS 2024-2033 Ten Year Transmission System Plan

We are focused on maintaining customer affordability and increasing customer satisfaction

APS rates have remained well below the rate of inflation



Key areas of focus

- Process improvements and preventative maintenance to reduce operating costs
- Innovative customer programs to help customers save energy and money
- Declining O&M per MWh

Improved J.D. Power Customer Satisfaction Survey Rankings

	2021		2024
Residential Customers	4 th Quartile	↑	2 nd Quartile
Business Customers	4 th Quartile	↑	2 nd Quartile

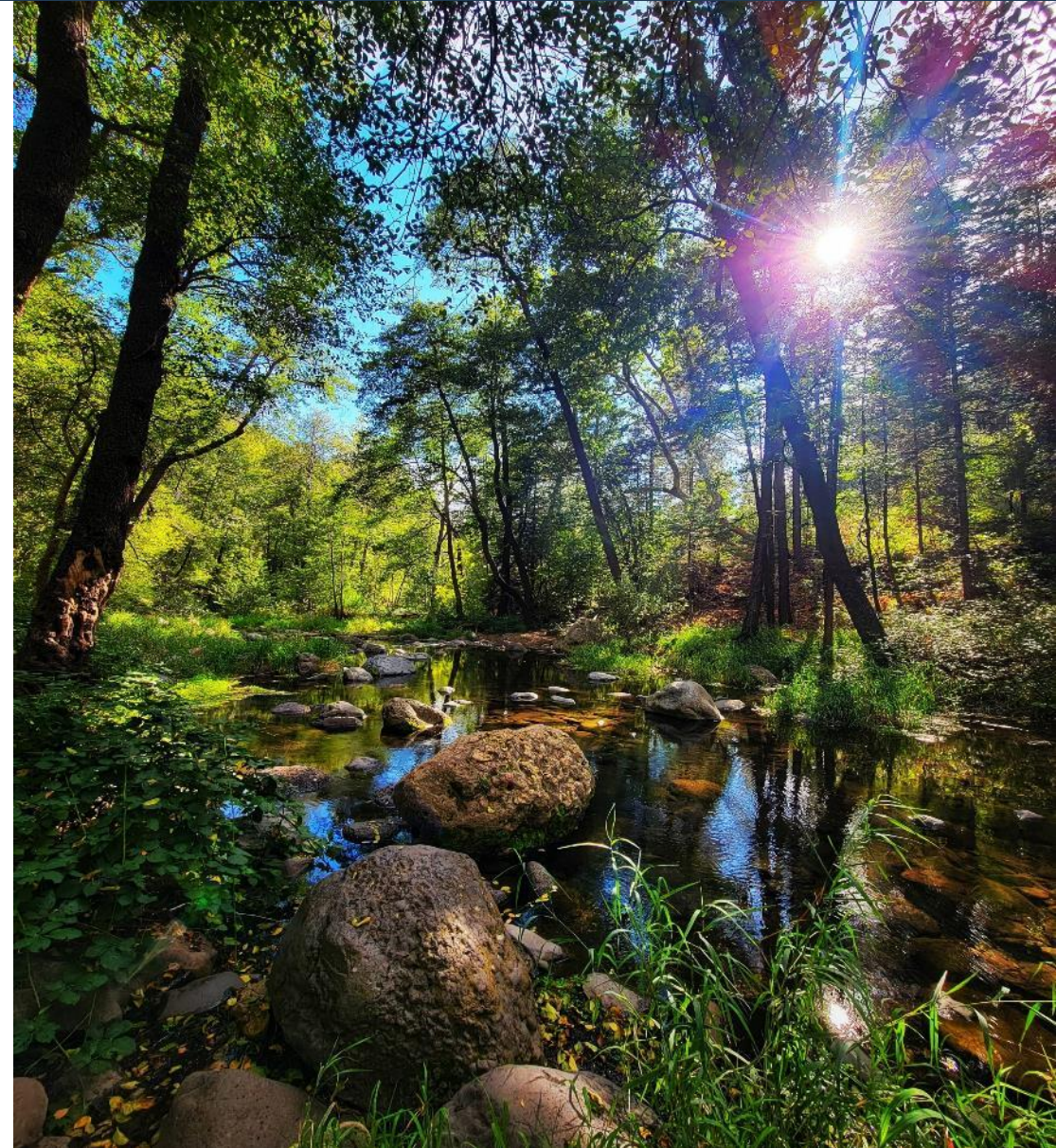


Future Financial Outlook

PINNACLE WEST
CAPITAL CORPORATION

Our investor goals going forward

1. Long-term EPS growth of 5%-7% off original 2024 midpoint, supporting competitive total shareholder return
2. Optimized capital plan to reliably serve growing service territory, driving strong rate base growth and supported by SRB
3. Managing a healthy capital structure with accretive equity to support investment
4. Declining O&M per MWh with focus on customer affordability
5. Competitive shareholder dividend
6. Solid balance sheet and credit ratings



Long-term outlook potential remains solid

EPS Growth off original 2024 midpoint¹



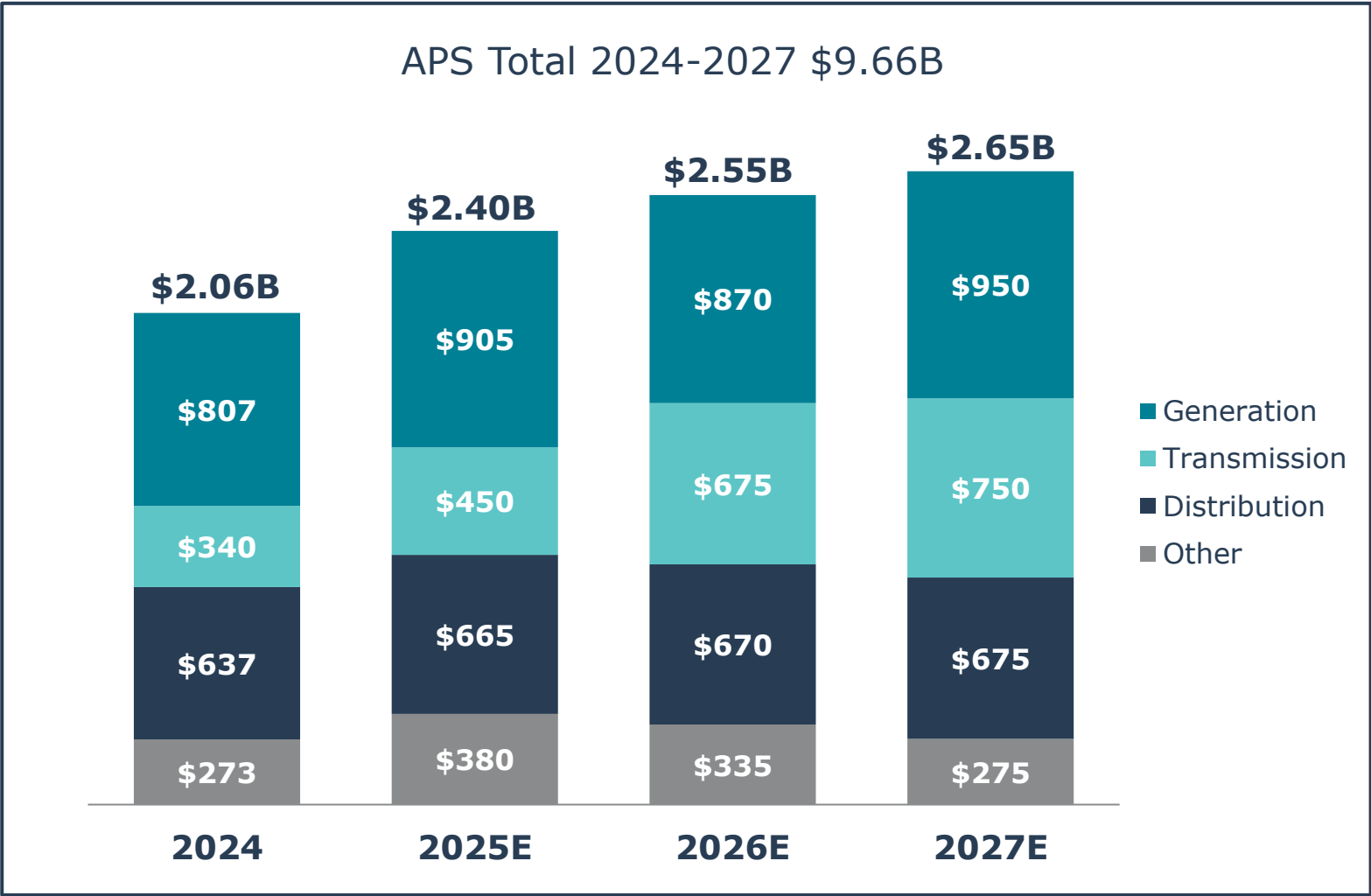
¹ Long-term EPS growth target based on the Company's current weather normalized compound annual growth rate projections from 2024-2028.

Potential drivers for more consistent and timely cost recovery

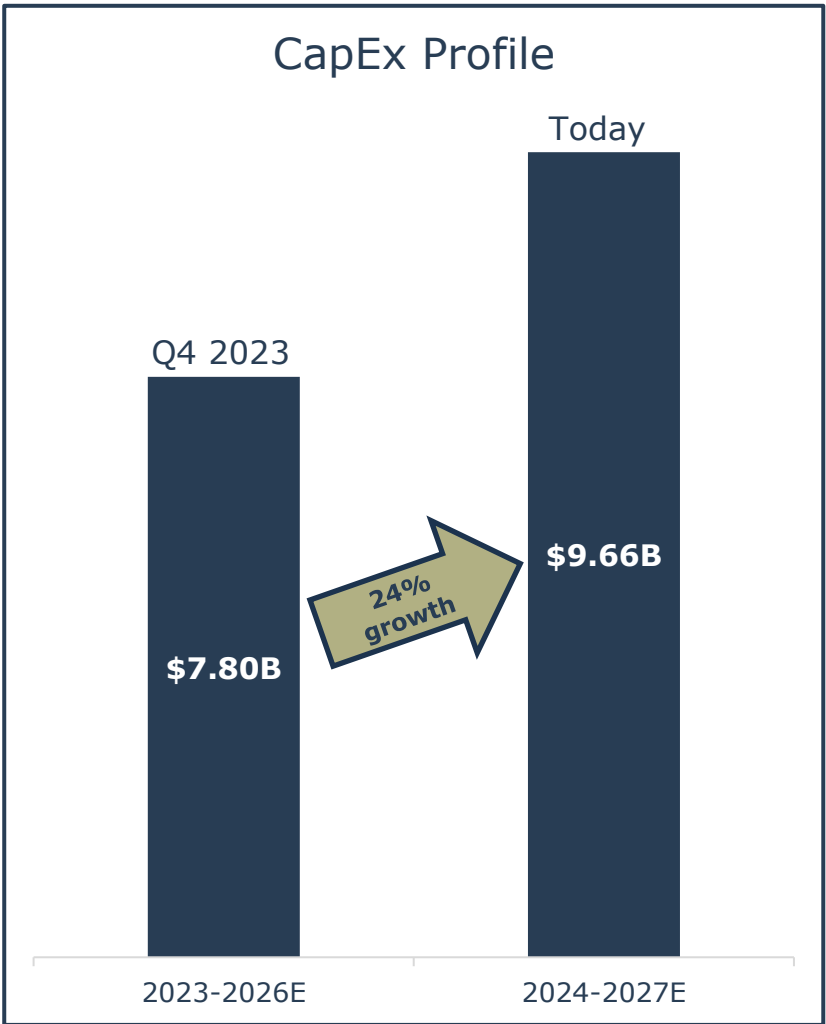
- Reduction of regulatory lag including formula rates
- Rate case cadence and potential settlement of future rate cases
- Continued support of adjustor mechanisms
- Continued economic development driving sales and customer growth
- Continued cost management

GOAL #2

Capital plan to support reliability and continued growth within our service territory

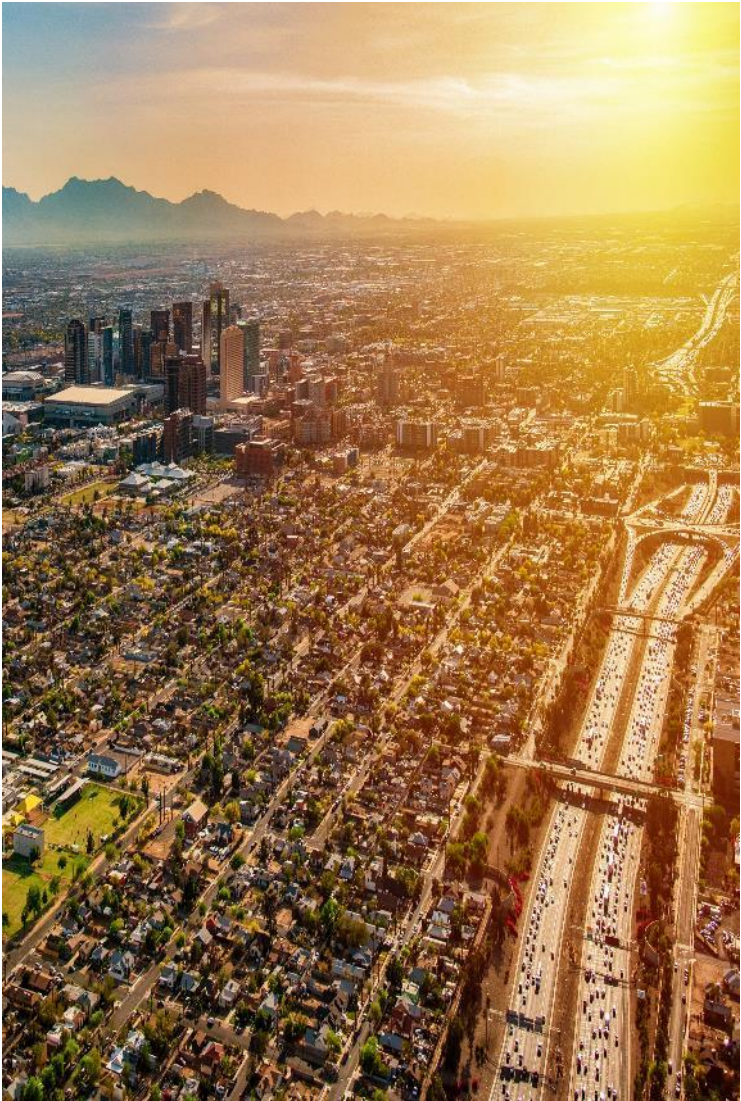


Source: 2024-2027 as disclosed in the 2024 Form 10-K



GOAL #2

SRB will expand our capacity to self-build generation to meet customer need with reduced lag



System Reliability Benefit Surcharge Key Features

- Projects that compete on cost and reliability from All-Source Request for Proposals
- Determines prudence of new generation between general rate cases
- Included in rates approximately 180 days after in service with Commission approval
- Recovery at prevailing WACC less 100bps until future rate case
- Traditional AFUDC treatment until asset is in service

Continued Progress on Potential SRB Opportunities

<u>Proposed Project</u>	<u>MWs</u>	<u>Est. In-Service</u>	<u>Status</u>
Agave BESS (Phase I)	150	2026	In Construction
Sundance Expansion	90	2026	In Construction
Ironwood Solar	168	2026	In Construction
Redhawk Expansion	397	2028	Contracted

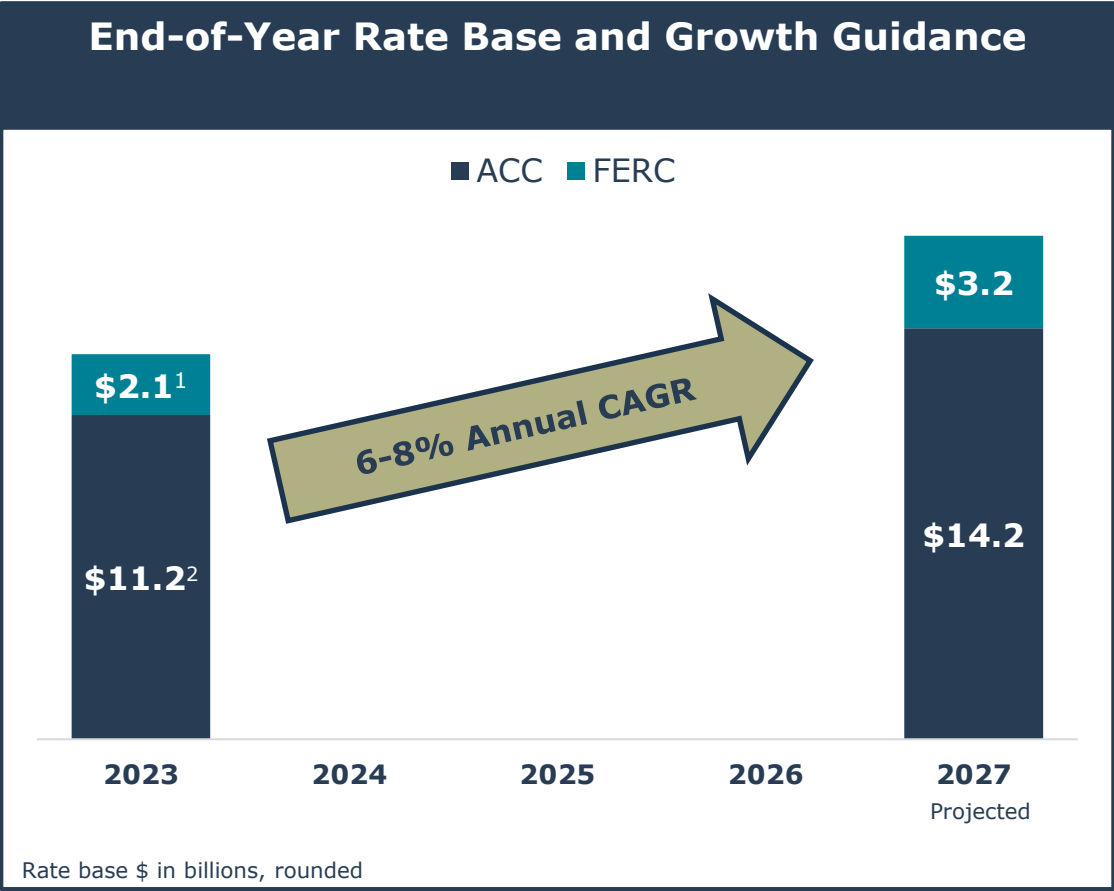
GOAL #2

Rate Base growing within our service territory

Current Approved Rate Base and Test Year Detail		
	ACC	FERC
Rate Effective Date	03/08/2024	06/01/2024
Test Year Ended	6/30/2022 ¹	12/31/2023
Equity Layer	51.93%	49.64%
Allowed ROE	9.55%	10.75%
Rate Base	\$10.36B ²	\$2.1B

Generation spend through System Reliability Benefit Surcharge and transmission spend expected to total ~40% of tracked capital from 2024-2027 and help reduce regulatory lag

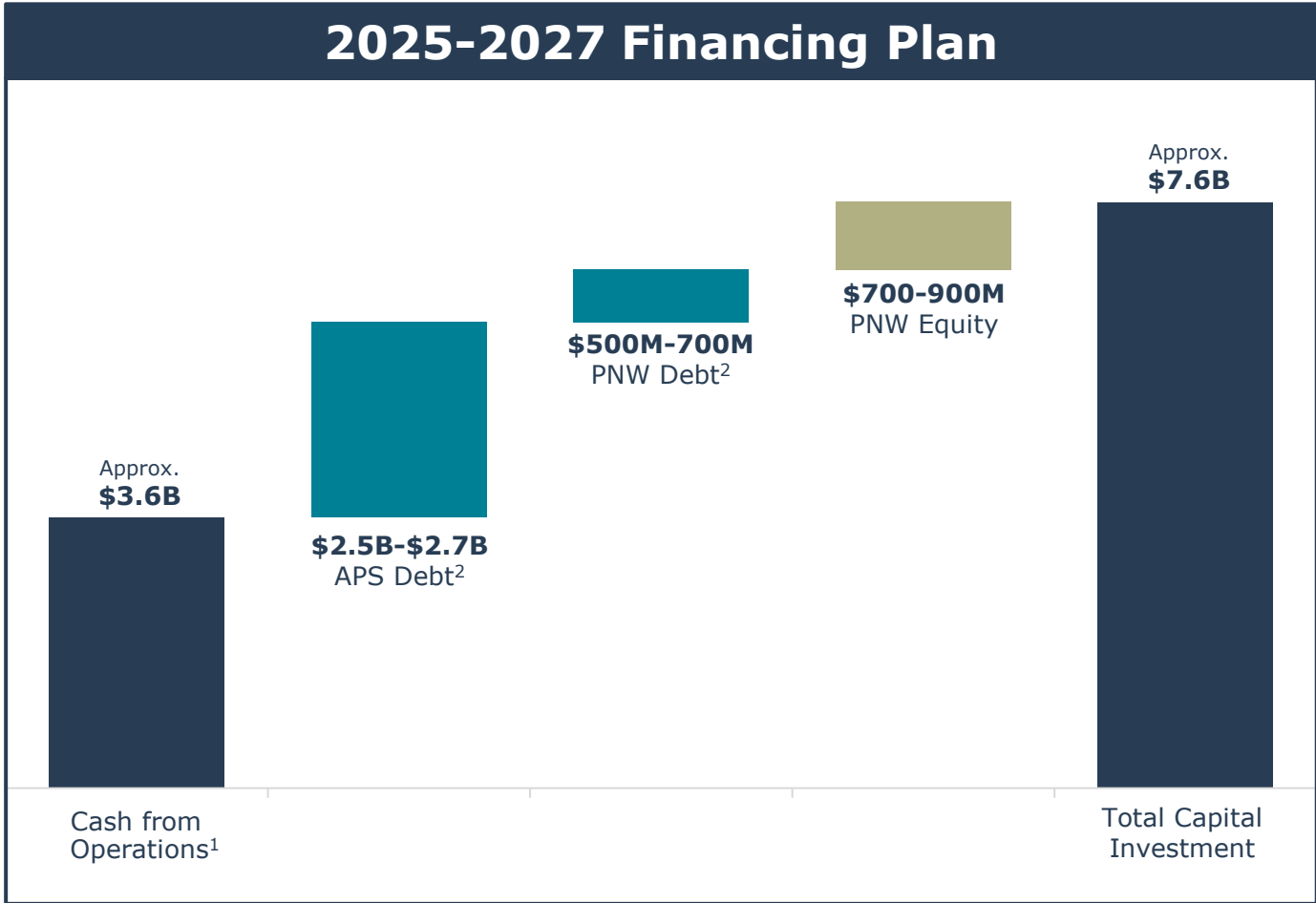
¹ Adjusted to include post-test year plant in service through 06/30/2023.
² Rate Base excludes \$215M approved through Joint Resolution in Case No. E-01345A-19-0236.



¹ Derived from APS annual update of formula transmission service rates.
² Represents unadjusted ACC jurisdictional rate base consistent with regulatory filings.

GOAL #3

Optimized financing plan to support balanced capital structure



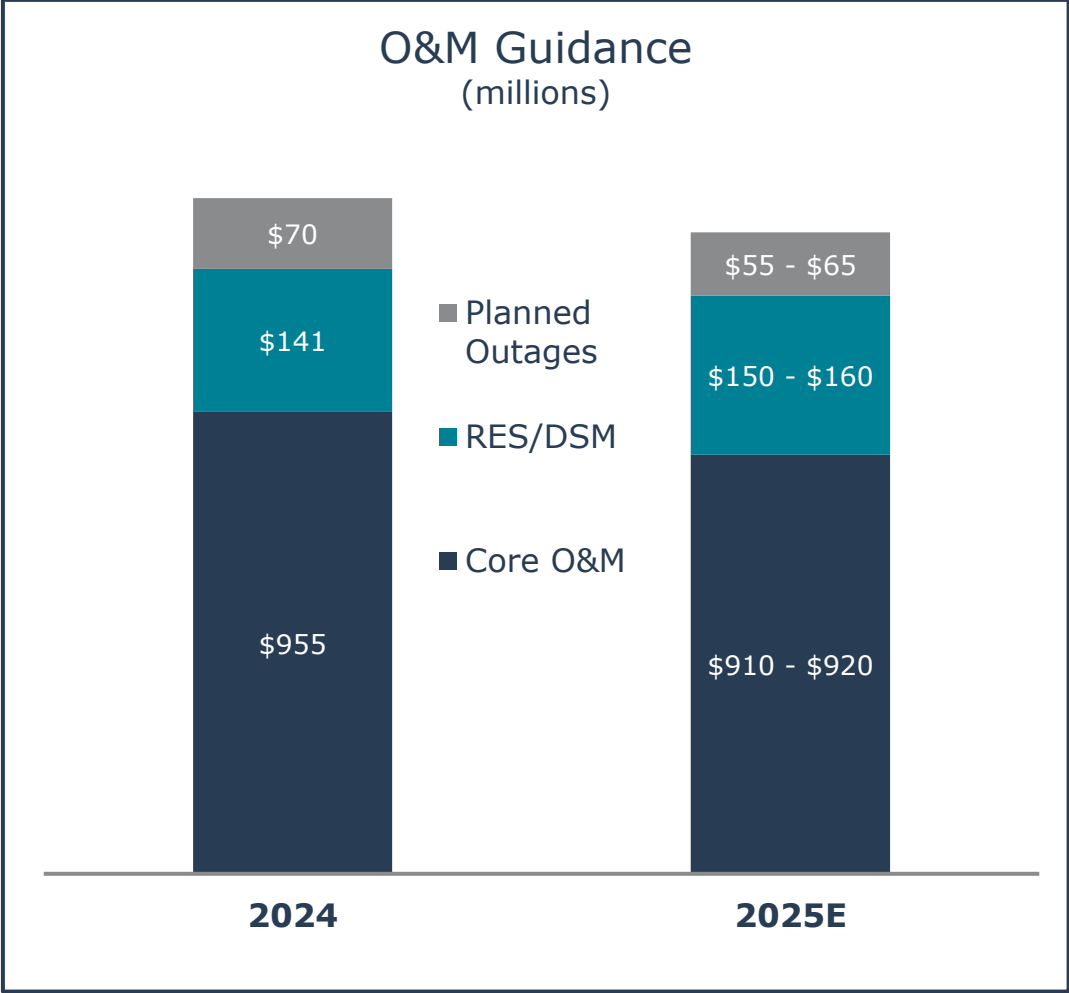
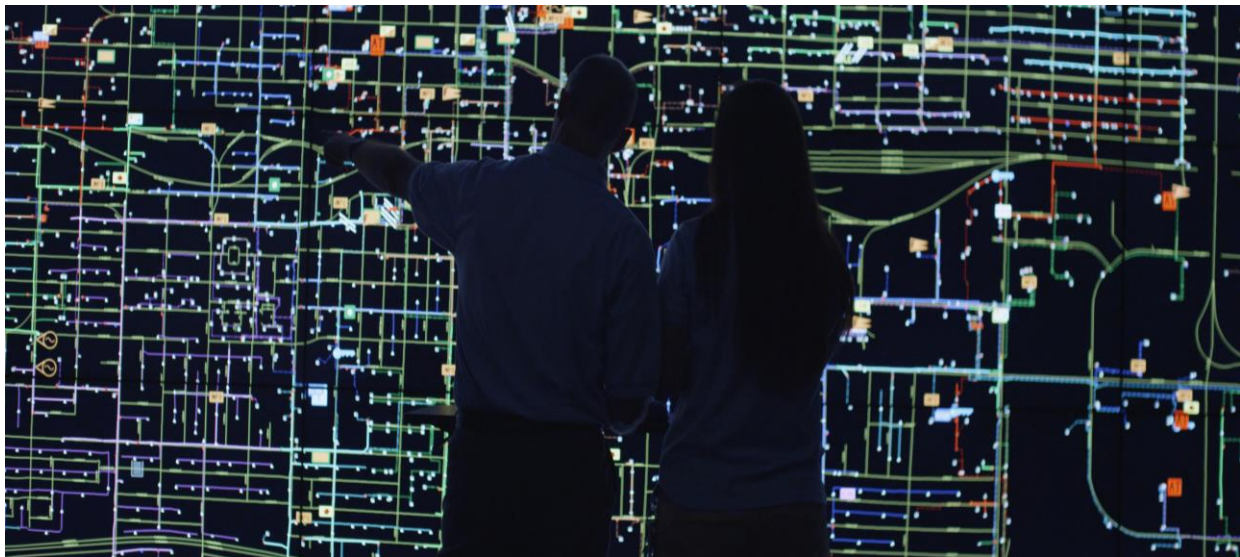
- Funding Strategy
- External equity to support balanced APS capital structure and expanded, accretive capital investment
 - Equity needs < prior targeted 40% of new capital
 - ATM program matches well with capex needs; up to \$850 million available under current program
 - Remaining forward draws available from February 2024 equity block offering
 - Financing plan consistent with balance sheet targets

¹ Cash from operations is net of shareholder dividends.
² APS and PNW debt issuance is net of maturities.

We are focused on cost control and customer affordability

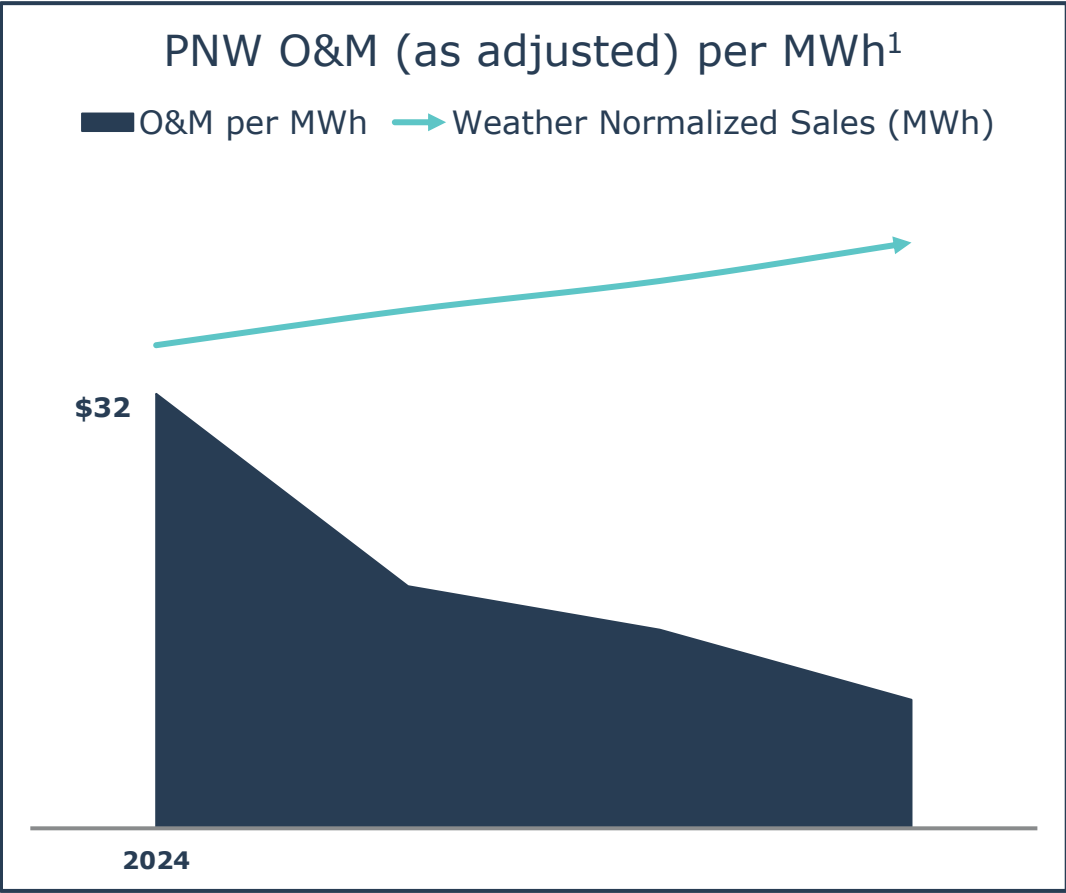
Operations & Maintenance Guidance

- Reduced year-over-year core O&M excluding planned outages
- Final planned major outage at Four Corners Unit 4
- Lean culture and declining O&M per MWh goal

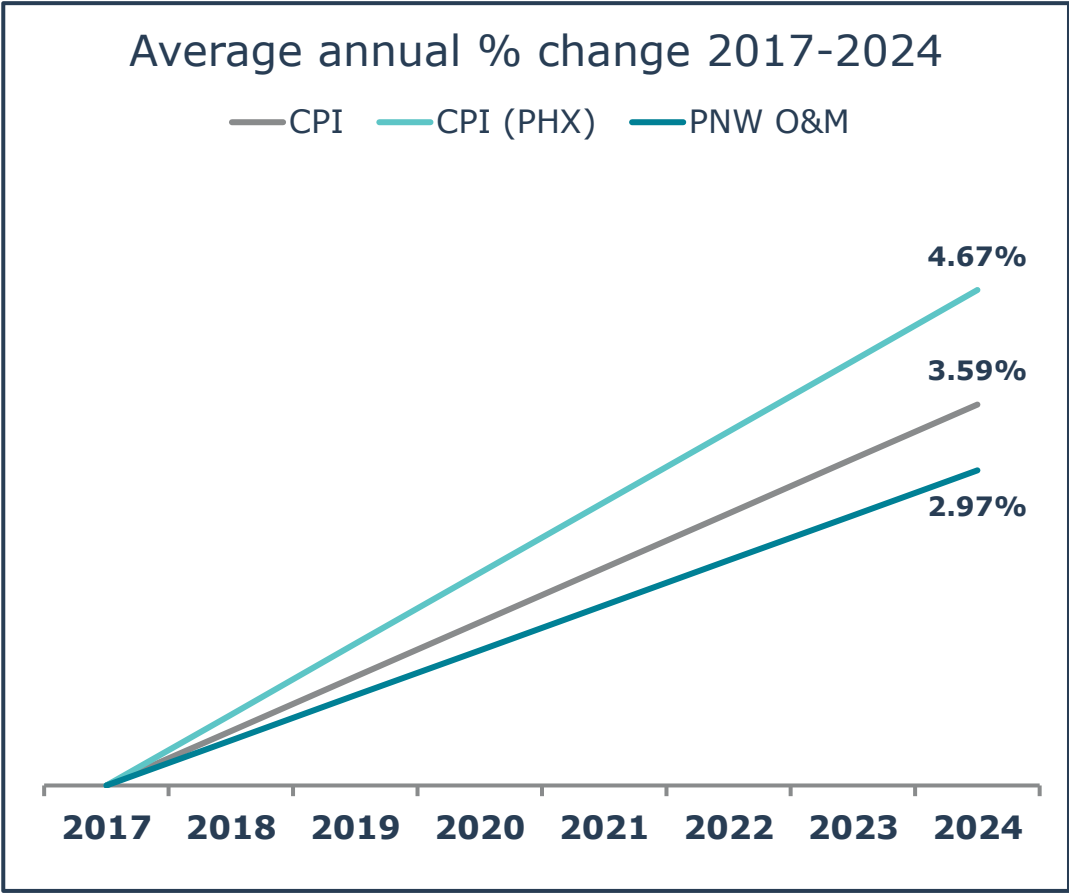


GOAL #4

Long term goal remains declining O&M per MWh

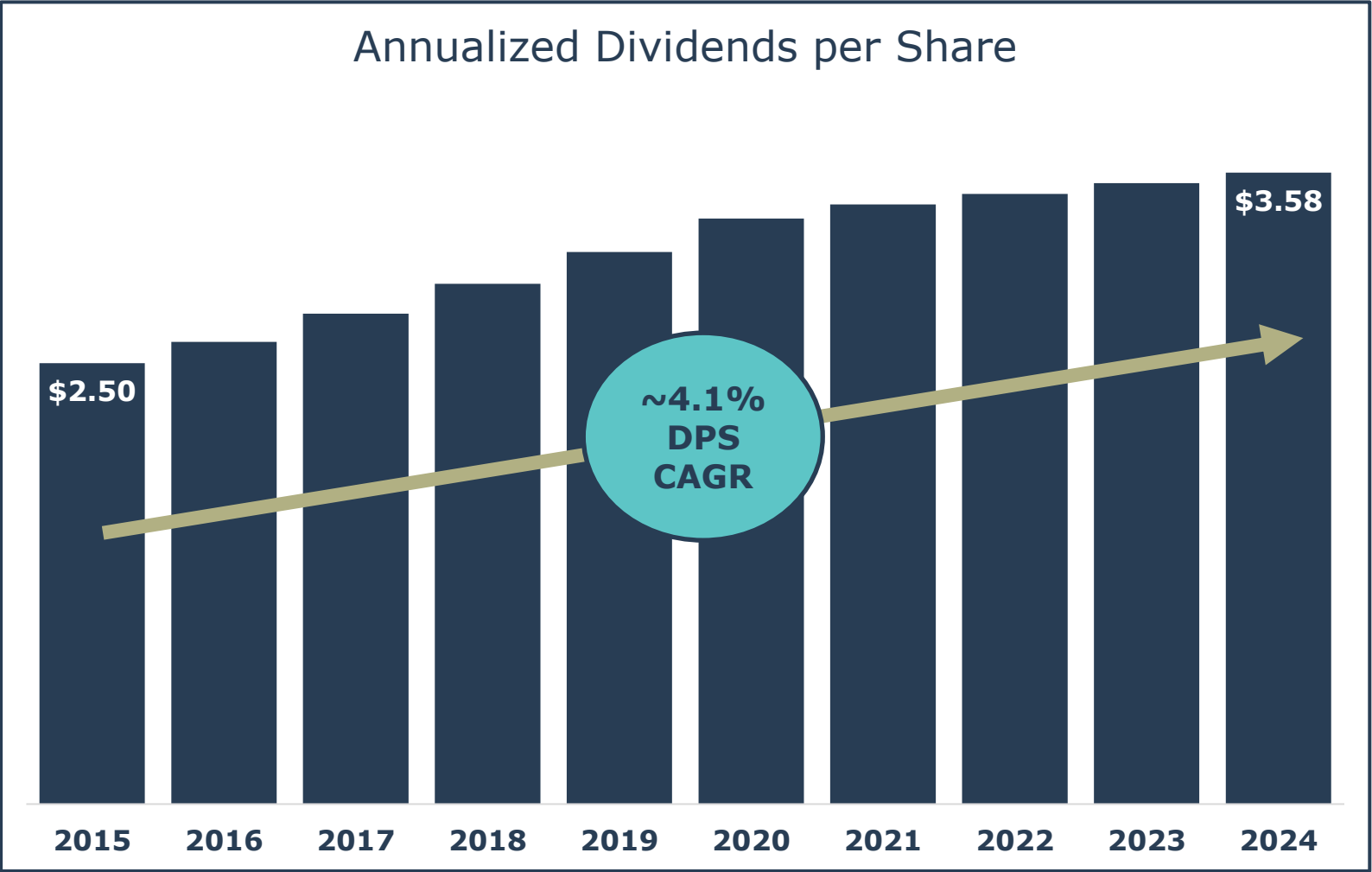


¹ O&M amounts, as adjusted, exclude RES/DSM of \$141M and include planned outage amounts of \$70M in 2024.



GOAL #5

We have a proven dividend growth track record¹



Dividend Targets

- Long-term dividend growth
- Attractive dividend yield
- Managing long-term dividend payout ratio into sustained 65-75%



¹ Future dividends are subject to declaration at Board of Directors’ discretion.

GOAL #6

We are focused on maintaining healthy credit ratings to support affordable growth¹

	Corporate Ratings	Senior Unsecured Ratings	Short-Term Ratings	Outlook
APS				
Moody's	Baa1	Baa1	P-2	Stable
S&P	BBB+	BBB+	A-2	Stable
Fitch	BBB+	A-	F2	Stable
Pinnacle West				
Moody's	Baa2	Baa2	P-2	Stable
S&P	BBB+	BBB	A-2	Stable
Fitch	BBB	BBB	F3	Stable

Balance Sheet Targets

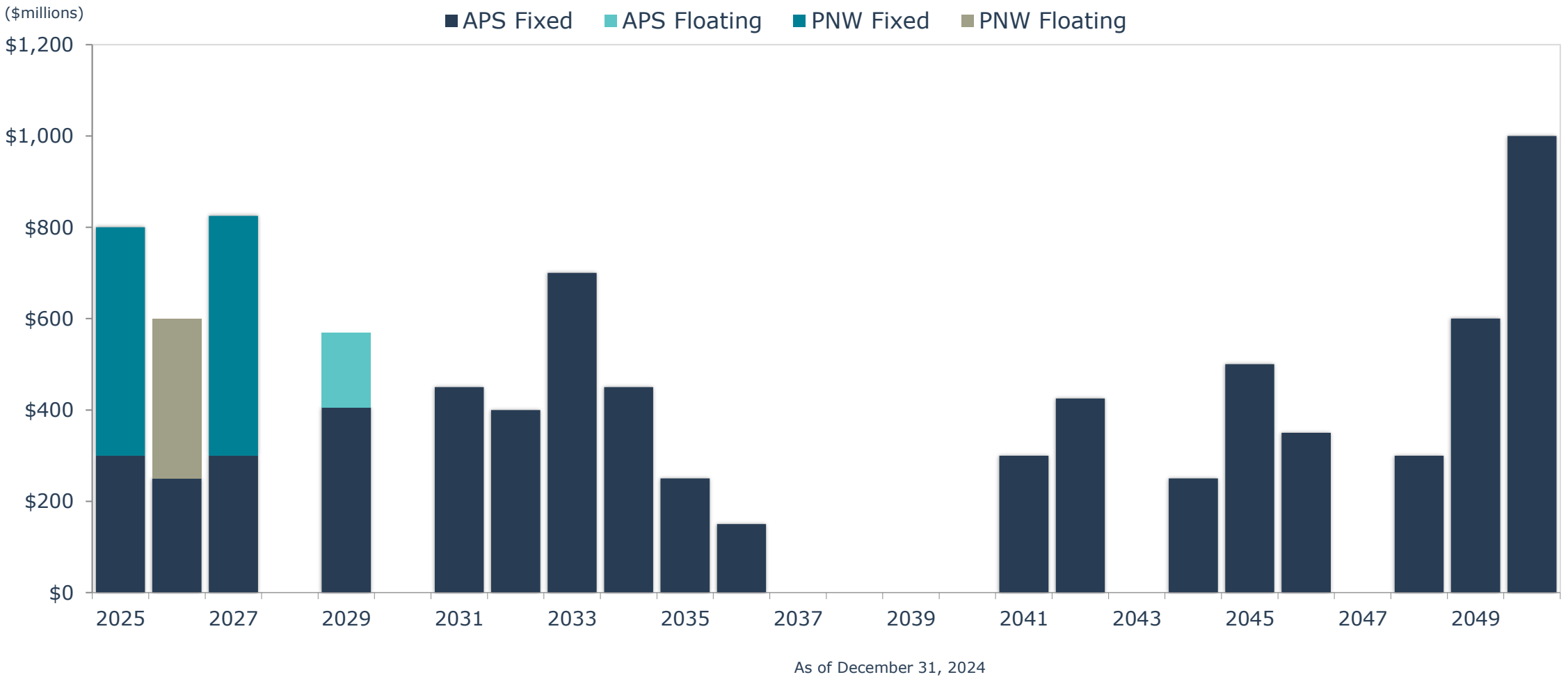
- Solid investment-grade credit ratings
- APS equity layer >50%
- PNW FFO/Debt range of 14%-16%



¹We are disclosing credit ratings to enhance understanding of our sources of liquidity and the effects of our ratings on our costs of funds. Ratings are as of February 18, 2025.

GOAL #6

Debt maturity profile shows well managed and stable financing plan



We have a stable foundation with solid execution going forward

- Service territory is one of the fastest growing in the nation with a diverse customer base
- Improved regulatory environment with focus on reducing regulatory lag
- Strong customer centric strategy with improving J.D. Power survey scores
- Proven track record of efficient O&M practices and focus on customer affordability
- Solid balance sheet and well managed financing plan
- Attractive financial growth profile building off original 2024 midpoint





Appendix

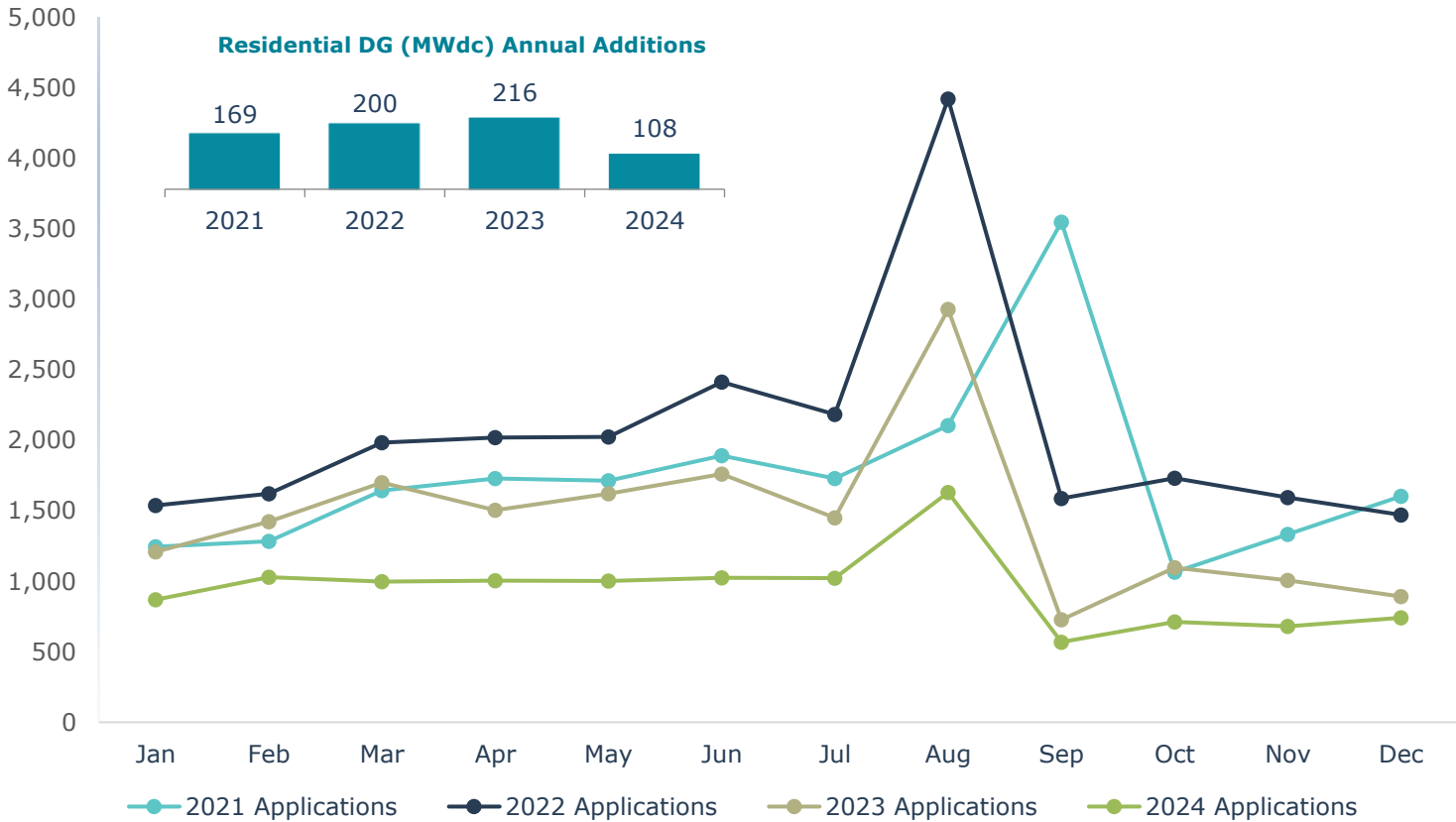
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2025 Key Regulatory Dates¹

Case/Docket #	Q1	Q2	Q3	Q4
2022 Rate Case E-01345A-22-0144:	ACC upheld Grid Access Charge Dec. 17, 2024			
Power Supply Adjustor (PSA) E-01345A-22-0144:	2025 PSA rate effective March 1			PSA reset to be filed Nov. 26
Transmission Cost Adjustor E-01345A-22-0144:		To be filed May 15; effective June 1		
Lost Fixed Cost Recovery E-01345A-25-XXXX:			2025 LFCR to be filed July 31	2025 LFCR effective Nov. 1 (if approved)
2025 RES Implementation Plan E-01345A-24-0153:				
Resource Comparison Proxy E-01345A-24-0095:		Updated RCP calculation to be filed May 1	RCP Update effective Sep. 1	
Test Year Rules (Regulatory Lag) AU-00000A-23-0012:	ACC adopted Formula Rates Policy Statement Dec. 13, 2024			
2025 Summer Preparedness AU-99999A-25-0004:		2025 Summer Preparedness Workshop to be held Apr. 24		
2026 RES Implementation Plan E-01345A-25-XXXX			2026 RES Plan due July 1	
2026 DSM Implementation Plan E-01345A-25-XXXX		2026 DSM Plan due May 30		

¹Company anticipates filing its next general rate case in mid-2025.

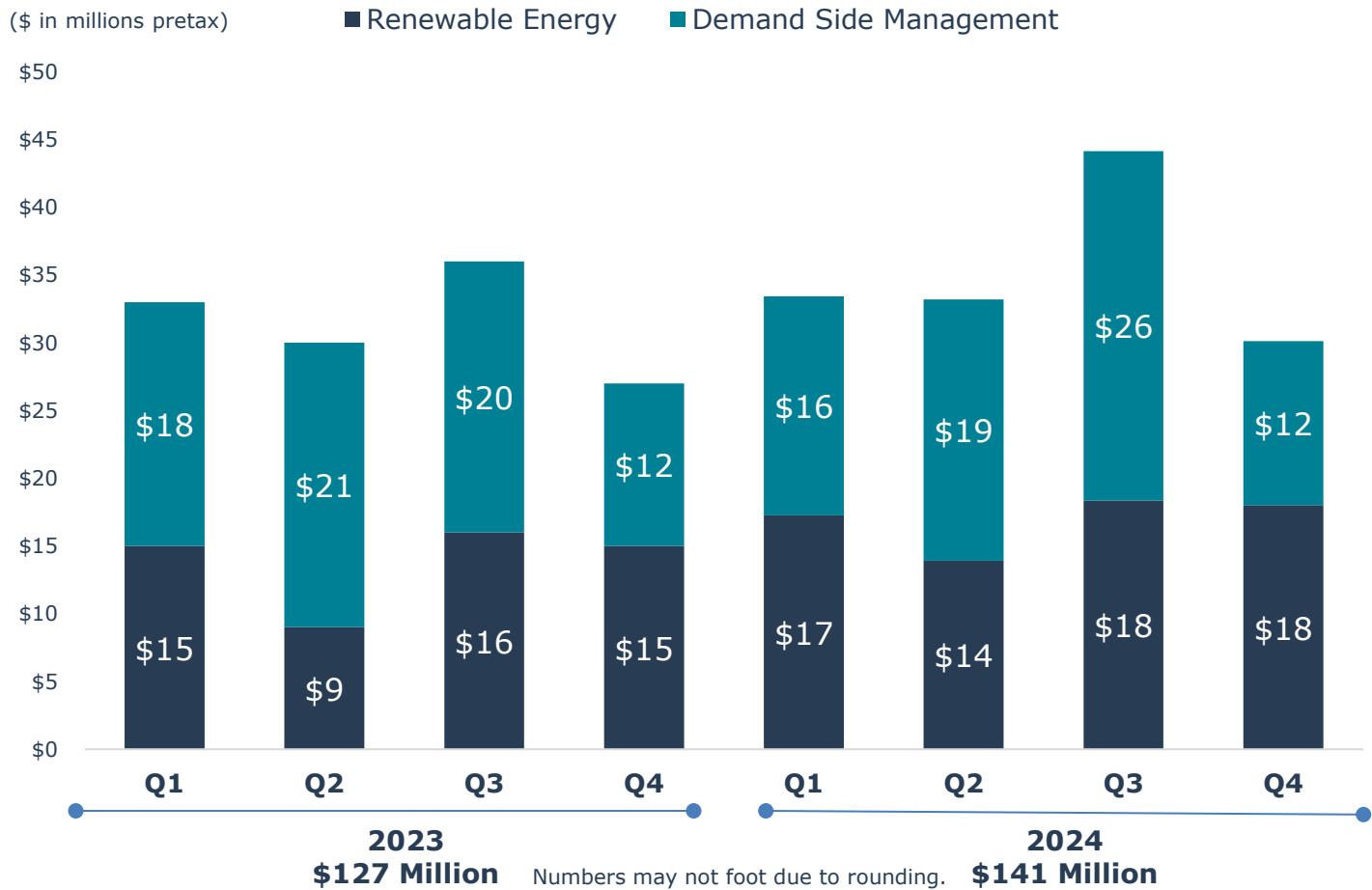
Residential PV Applications



¹ Monthly data equals applications received minus cancelled applications. As of December 31, 2024, approximately 185,210 residential grid-tied solar photovoltaic (PV) systems have been installed in APS’s service territory, totaling approximately 1,659 MWdc of installed capacity. Excludes APS Solar Partner Program, APS Solar Communities, and Flagstaff Community Partnership Program.

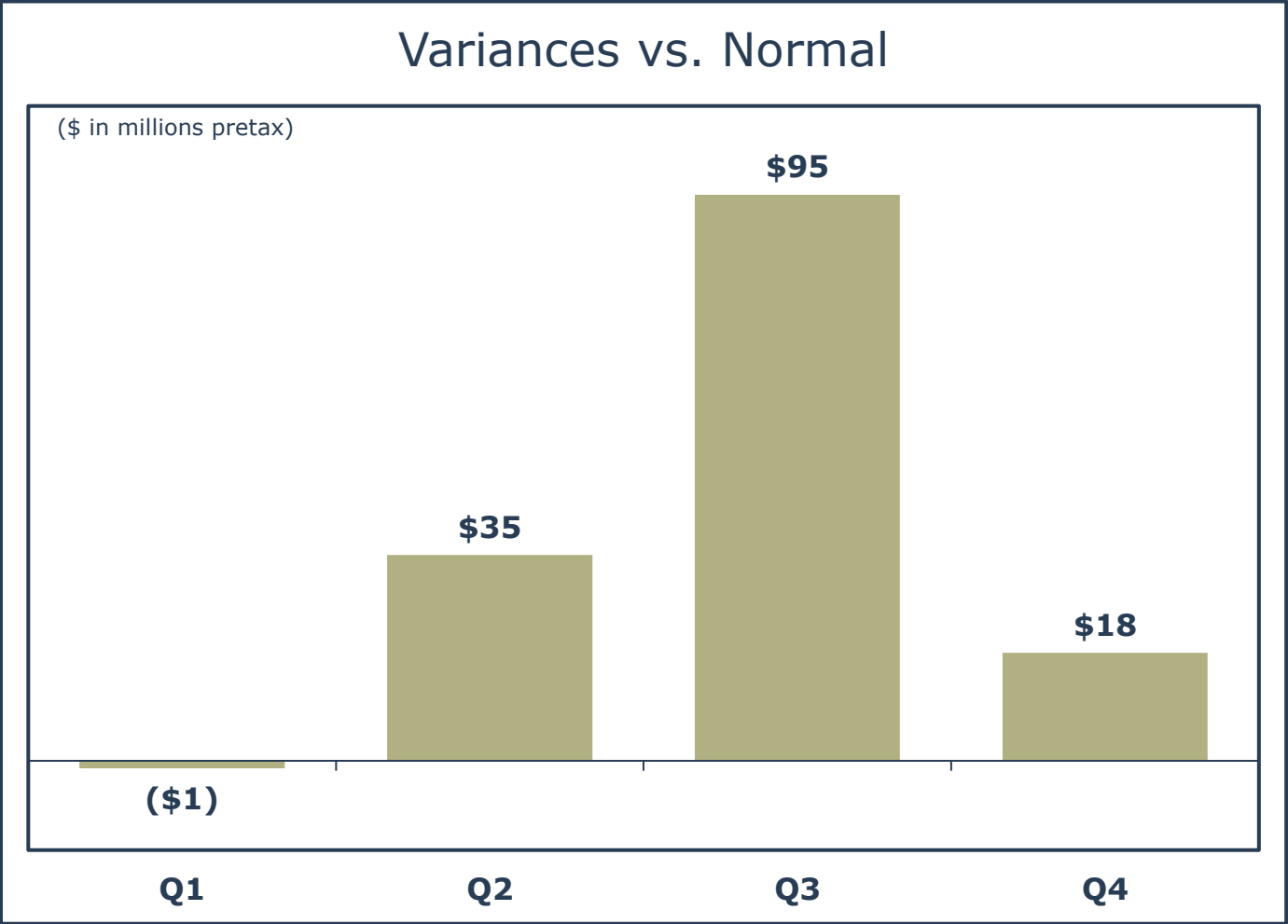
Note: www.arizonagoessolar.org logs total residential application volume, including cancellations.

Renewable Energy & Demand Side Management expenses¹



¹Renewable Energy and Demand Side Management expenses are substantially offset by adjustment mechanisms.

2024 gross margin effects of weather



2024 Total Weather Impact: \$147 Million

All periods recalculated to current 10-year rolling average (2013 – 2022). Numbers may not foot due to rounding.

Wildfire Mitigation

Our current practices are comprehensive and multi-faceted:

 Vegetation management • Comprehensive right-of-way clearance & maintained cycles • Defensible space around poles (DSAP) • Hazard tree program	 Grid hardening investments • Ongoing distribution system upgrades • Mesh pole wrapping • Non-expulsion fuses • Steel poles (if truck accessible)	 Asset inspection • Enhanced line patrols • Technology deployments • Drone use • Infra-red scans	 Monitoring and awareness • Dedicated team of meteorologists • Advanced fire modeling software • Cameras and weather stations • Federal & state agency partnerships	 Operational mitigations • Non-reclosing strategy • Public outreach program • Red Flag Warning protocols • Public Safety Power Shutoff (PSPS)
 Internal: 18-person fire mitigation department engages across entire APS organization to plan and implement initiatives External: Member of 19 fire mitigation industry associations			 Independent third-party reviews of APS wildfire mitigation plan	

2025 Planned Outage Schedule

Coal, Nuclear and Large Gas Planned Outages

Q1

Plant	Unit	Estimated Duration in Days
Redhawk	CC2	61
Four Corners	4	65

Q2

Plant	Unit	Estimated Duration in Days
Palo Verde ¹	1	36

¹Outage scheduled to begin at end of Q1

Q4

Plant	Unit	Estimated Duration in Days
Palo Verde	3	36

