DocuSign^{*}

Transforming the foundation of doing business

Spring 2021

Safe Harbor

This presentation contains forward-looking statements that are based on our management's beliefs and assumptions and on information currently available to management. Forward-looking statements include all statements that are not historical facts and can be identified by terms such as "may," "will," "should," "expects," "plans," "anticipates," "could," "intends," "target," "projects," "contemplates," "believes," "estimates," "predicts," "potential," or "continue" or the negative of these words or other similar terms or expressions that concern our expectations, strategy, plans or intentions. Forward-looking statements in this press release include, among other things, statements under "Outlook" above and any other statements about expected financial metrics, such as revenue, billings, non-GAAP gross margin, non-GAAP diluted weighted-average shares outstanding, and non-financial metrics, such as customer growth, as well as statements related to our expectations regarding the benefits of the DocuSign Agreement Cloud and enhancements to it, additions to the DocuSign Agreement Cloud software suite of products, including as a result of acquisitions, and the anticipated benefits of our issuances of convertible notes and the establishment of our credit facility. They also include statements about our future operating results and financial position, our business strategy and plans, market growth and trends, and our objectives for future operations. These statements are subject to substantial risks and uncertainties that could cause actual results to differ materially from those expressed or implied by such statements.

These risks and uncertainties include, among other things, risks related to our ability to estimate the size of our total addressable market; our expectations regarding the impact of the ongoing COVID-19 pandemic on our business, the results of our operations and our financial condition, as well as our future profitability and growth once the pandemic has abated; our expectations regarding the impact of the ongoing COVID-19 pandemic on the businesses of our customers, partners and suppliers, and the economy; our ability to effectively sustain and manage our growth and future expenses, achieve and maintain future profitability, attract new customers and maintain and expand our existing customer base; our ability to scale and update our platform to respond to customers' needs and rapid technological change; the effects of increased competition in our market and our ability to compete effectively; our ability to expand use cases within existing customers and vertical solutions; our ability to expand our operations and increase adoption of our platform internationally; our ability to strengthen and foster our relationship with developers; our ability to expand our direct sales force, customer success team and strategic partnerships around the world; our ability to identify targets for and execute potential acquisitions; our ability to successfully integrate the operations of businesses we may acquire, or to realize the anticipated benefits of such acquisitions; our ability to maintain, protect and enhance our brand; the sufficiency of our cash and cash equivalents to satisfy our liquidity needs; limitations on us due to obligations we have under our credit facility or other indebtedness; our failure or the failure of our software suite of services to comply with applicable industry standards, laws and regulations; our ability to maintain, protect and enhance our intellectual property; our ability to successfully defend litigation against us; our ability to attract large organizations as users; our ability to maintain our corporate culture; our ability to offer high-quality customer support; our ability to hire, retain and motivate qualified personnel; our ability to estimate the size and potential growth of our target market; our ability to maintain proper and effective internal controls. Additional risks and uncertainties that could affect our financial results are included in the sections titled "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in our quarterly report on Form 10-Q for the guarter ended October 31, 2020 filed on December 4, 2020 with the Securities and Exchange Commission (the "SEC"), and other filings that we make from time to time with the SEC. In addition, any forward-looking statements contained in this press release are based on assumptions that we believe to be reasonable as of this date. Except as required by law, we assume no obligation to update these forward-looking statements, or to update the reasons if actual results differ materially from those anticipated in the forward-looking statements.

Non-GAAP Financial Measures and Other Key Metrics

To supplement our consolidated financial statements, which are prepared and presented in accordance with GAAP, we use certain non-GAAP financial measures, as described below, to understand and evaluate our core operating performance. These non-GAAP financial measures, which may be different than similarly-titled measures used by other companies, are presented to enhance investors' overall understanding of our financial performance and should not be considered a substitute for, or superior to, the financial information prepared and presented in accordance with GAAP.

We believe that these non-GAAP financial measures provide useful information about our financial performance, enhance the overall understanding of our past performance and future prospects, and allow for greater transparency with respect to important metrics used by our management for financial and operational decision-making. We are presenting these non-GAAP measures to assist investors in seeing our financial performance using a management view, and because we believe that these measures provide an additional tool for investors to use in comparing our core financial performance over multiple periods with other companies in our industry.

Non-GAAP gross profit, non-GAAP gross margin, non-GAAP operating expenses, non-GAAP income from operations, non-GAAP operating margin, non-GAAP net income and non-GAAP net income per share: We define these non-GAAP financial measures as the respective GAAP measures, excluding expenses related to stock-based compensation, employer payroll tax on employee stock transactions, amortization of acquisition-related intangibles, amortization of debt discount and issuance costs, acquisition-related expenses, loss on extinguishment of debt, tax impact related to an intercompany IP transfer and, as applicable, other special items. The amount of employer payroll tax-related items on employee stock transactions is dependent on our stock price and other factors that are beyond our control and do not correlate to the operation of the business. When evaluating the performance of our business and making operating plans, we do not consider these items (for example, when considering the impact of equity award grants, we place a greater emphasis on overall stockholder dilution rather than the accounting charges associated with such grants). We believe it is useful to exclude these expenses in order to better understand the long-term performance of our core business and to facilitate comparison of our results to those of peer companies and over multiple periods.

Free cash flow: We define free cash flow as net cash provided by (used in) operating activities less purchases of property and equipment. We believe free cash flow is an important liquidity measure of the cash (if any) that is available, after purchases of property and equipment, for operational expenses, investment in our business, and to make acquisitions. Free cash flow is useful to investors as a liquidity measure because it measures our ability to generate or use cash in excess of our capital investments in property and equipment. Once our business needs and obligations are met, cash can be used to maintain a strong balance sheet and invest in future growth.

Billings: We define billings as total revenues plus the change in our contract liabilities and refund liability less contract assets and unbilled accounts receivable in a given period. Billings reflects sales to new customers plus subscription renewals and additional sales to existing customers. Only amounts invoiced to a customer in a given period are included in billings. We believe billings is a key metric to measure our periodic performance. Given that most of our customers pay in annual installments one year in advance, but we typically recognize a majority of the related revenue ratably over time, we use billings to measure and monitor our ability to provide our business with the working capital generated by upfront payments from our customers.

For a reconciliation of these non-GAAP financial measures to the most directly comparable GAAP financial measure, please see "Reconciliation of GAAP to Non-GAAP Financial Measures" below.

DocuSign at a Glance

Market Leadership



World's #1 eSignature Solution

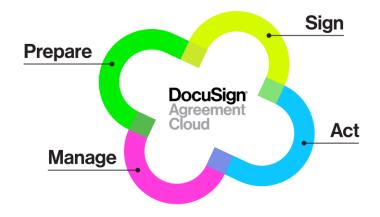
Customer Base

892K⁽¹⁾

Across all industries, segments, and geos

Large Market Opportunity

~\$50B_{TAM}



Broader Agreement Cloud Opportunity

(before and after Signing)

Strong Growth & Performance FY 2021⁽²⁾

\$1.5B

Revenue (20% Int'l) 49% YoY growth

\$1.7B

Billings
56% YoY growth

12%

Operating Margin (Non-GAAP)

123%
Net dollar retention(3)

As of January 31, 2021.

⁽²⁾ For the fiscal year ended January 31, 2021, \$ in billions.

Agreements are the foundation of doing business

Sales

- Sales Order Processing
- Customer Account
- Provisioning
- Special Deal Terms
- Referral Agreements
- Reseller Agreements
- Partner Agreements
- Sales Support
- Loan Documents
- Support Agreements and Renewals

Marketing

- Event Registration
- Customer Communication Approvals
- Mass Mailing/Email Approval
- Event Vendor Agreements
- Rebate Agreements
- Sponsorship Agreements
- Promotion Agreements
- Advertising Contracts
- Press Release Approvals - Brand Licensing Agreements
- Media Plan Sign-offs

Services

- Account Change
- Service/Work Orders
- Terms Change
- Self-Service Requests
- Compliance
- Field Service
- New Policy Applications
- Policy Cancellations / Suspensions
- Independent Agency Licensing
- EFT Authorization

Human Resources

- Offer Letters
- New Hire Paperwork
- Candidate NDA
- On/Off-boarding Checklist
- Employee Policy Distribution and Signature
- Contractor Agreements
- Non-disclosure
- PTO Management
- Performance Appraisal
- Background Checks

Finance

- Invoice Processing
- Expense Processing
- Capitalization Management
- Audit Sign-off
- Policy Management
- Inventory Sign-off
- Asset Transfer/Retirement
- Grant Applications
- Sales and Use Tax Return
- Consumer Account Opening
- Deposit Products

IT/Operations

- Asset Tracking
- Change Requests
- Requirements Sign-off
- Access Management
- Incident Reporting
- Production Change Authorization
- Maintenance Authorization
- Authorization
- Real Estate Approval
- Project Budget Approvals

Legal

- NDAs
- Contract Management
- Internal Compliance
- IP Licensing
- Patent Applications
- Board Minutes
- Affidavits
- Summons
- Engagement Letters
- Memoranda of Understanding

Facilities

- Front Desk Sign-in
- Work Orders
- Lease Agreements
- Move In/Out Requests
- Parking Permits
- Building Maintenance
- Construction CAD Drawings
- Equipment Loan Agreements
- Change Justification Forms
- Building Permits
- Change Orders

Product Management

- Change Management
- Release Management
- Code Review Reporting
- Requirements Acceptance
- Release Scope Commitment
- Policy Approval
- Beta/SDK Agreements
- Developer Program Enrollment
- Product Development Methods
- New Product Evaluation
- New Offering Announcement

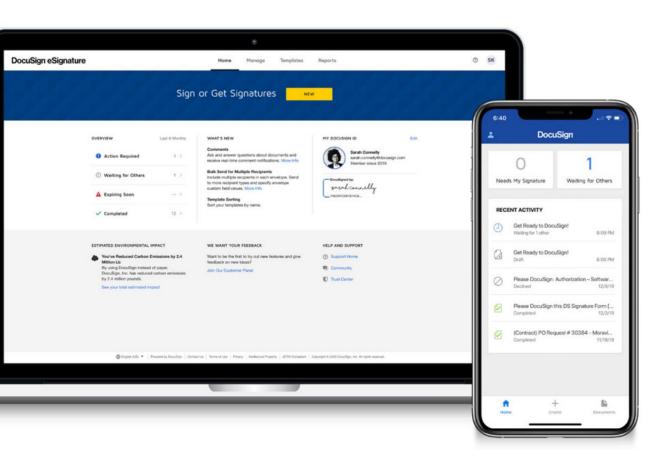
Procurement

- Purchase Order
- Statement of Work
- Master Services Agreement
- RFP Sign-off
- Supplier Compliance
- Service Level Agreements
- Termination Letters
- Software License Agreements
- Rate Cards
- Invoice Processing
- Subcontractor Agreements
- Vendor Contracts

But agreement processes are manual and disconnected



DocuSign eSignature was the trigger to transformation





Faster

44% completed in < 15 minutes; 80% in < 1 day(1)



Easier

Send and sign anytime, from practically anywhere



Cost-Effective

Automate manual processes



Risk-Reducing

Standardize processes, generate audit trails



Delight Customers

NPS of 71(2)

Comparisons are versus traditional paper agreement processes.

- (1) In FY 2021, 80% of all Successful Transactions on our platform were completed in less than 24 hours and 44% within 15 minutes—compared to the days or weeks common to traditional methods.
- In-Product Net Promoter Score as of Q3 FY2021 measured as customers and users of the eSignature product(s). The NPS is an index ranging from -100 to 100 that measures the willingness to recommend a company's products or services to others.

Now, we're transforming the entire agreement process



The DocuSign Agreement Cloud





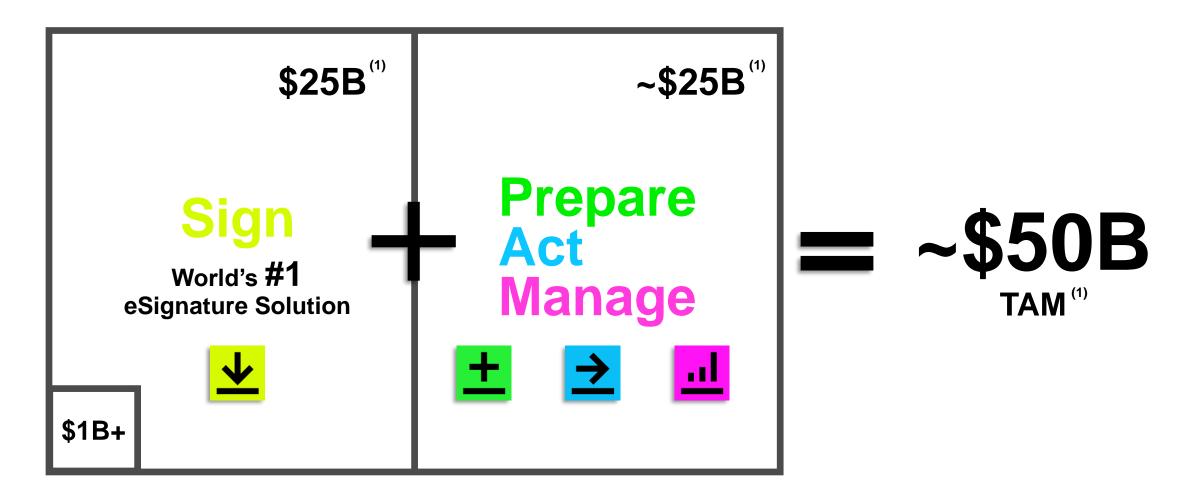
APIs

REST | Send | Webhooks | Sign | Data Feed | SDK

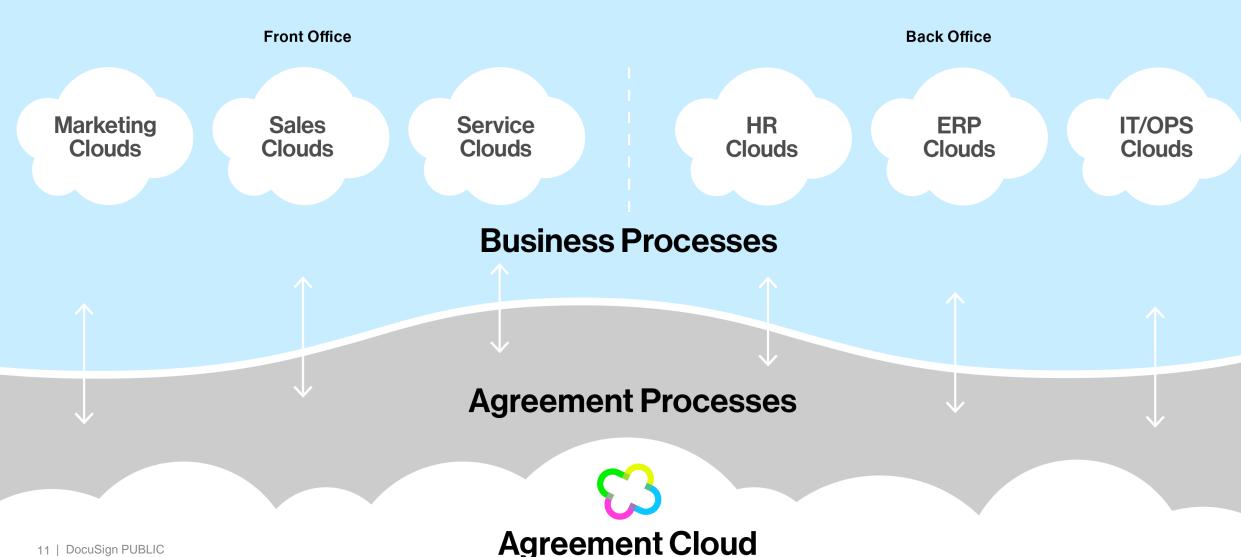
Platform

Infrastructure | Administration | Authentication | Security | FedRAMP | Search | 508 Compliance | Storage

Market leader with massive and expanding TAM



Agreement Cloud is the next big cloud opportunity interconnecting with CRM, ERP, and HCM

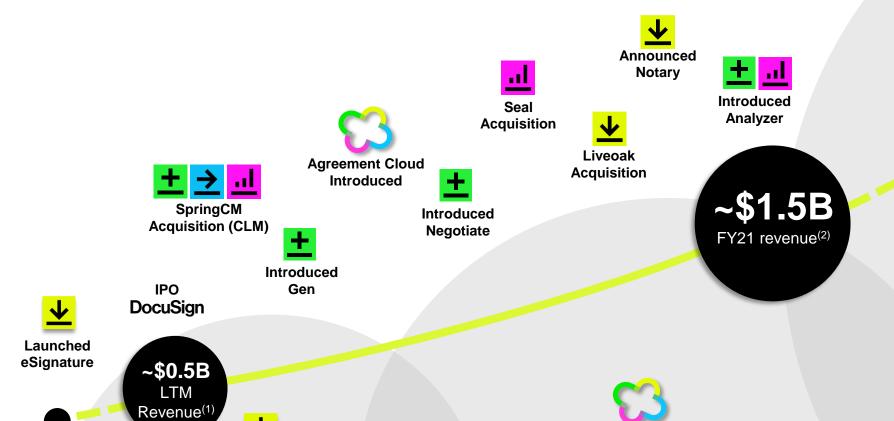


Building on innovation and expanding opportunity

eSignature Leadership

Digitize and Automate signing with

electronic signature



AGREEMENT CLOUD

Broaden Automation to cover end-to-

end agreement processes





Deepen Automation with AI and **Smart Contracts**

Notes: Fiscal Year ends January 31.

- For the trailing twelve months (LTM) ended April 30, 2018.
- For the fiscal year ended January 31, 2021.

Key Products



eSignature

World's #1 way to send and sign documents electronically



CLM

Contract lifecycle management



Insight / Analyzer

Al-based search, analysis, and risk-scoring of agreements



Remote online notarization via videoconference

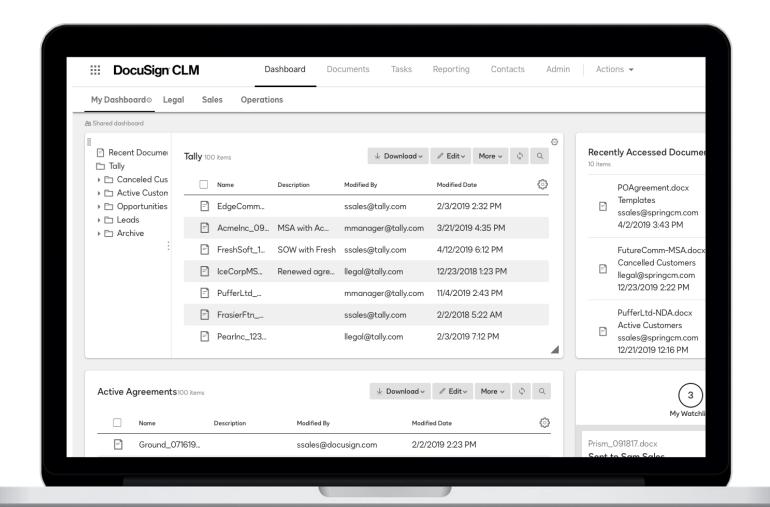
DocuSign CLM

Automate the contract lifecycle

Generate agreements, facilitate negotiation, track redlines, and ensure version control

Connect and track business processes across contributors, reviewers, approvers and more

Centralize agreements in a secure, searchable repository



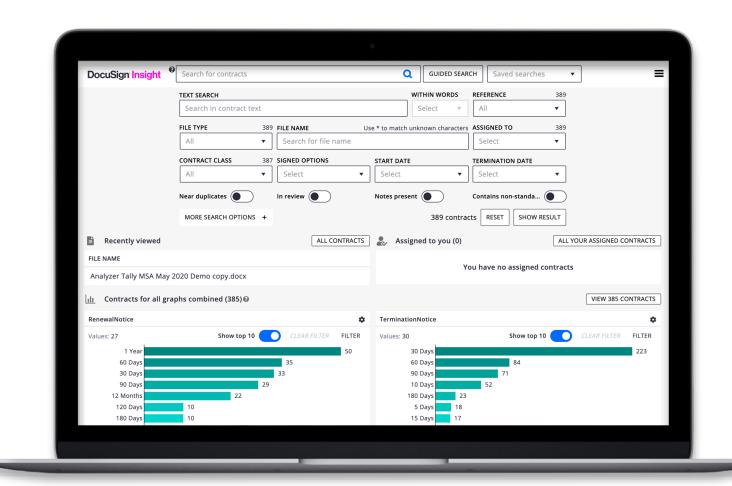
DocuSign Insight

Understand what's in your contracts

Find, filter and analyze all your existing agreements with purposebuilt contract analytics

Compare Al-extracted clauses and terms across agreements

Search agreements by concept, not just keyword



DocuSign Analyzer

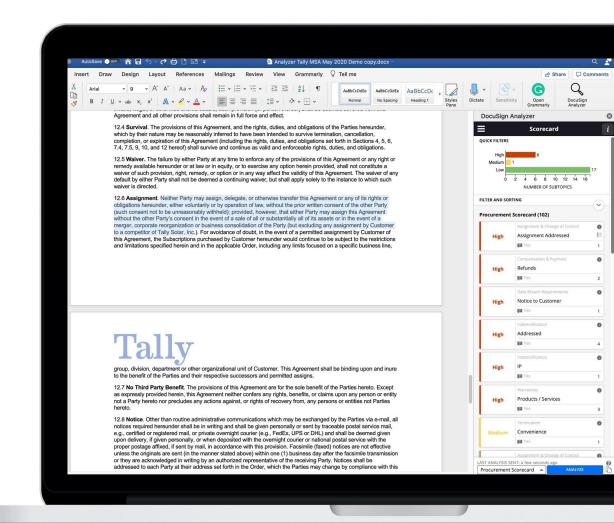
Negotiate contracts with the power of Al

Automated clause and term analysis for incoming agreements

Risk scoring of contract content to guide faster action

Direct access to your library of pre-approved clauses

Integrates with DocuSign CLM to automatically route work based on clause type and risk



DocuSign Notary

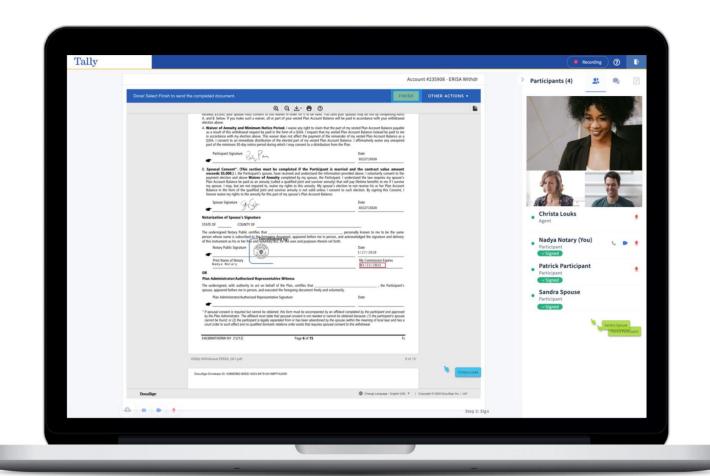
Electronic notarization from virtually anywhere

Secure videoconferencing with notary-specific tools and workflow

Multi-state compliance

Support for customer-supplied notaries

Full audit trail



The world's leading brands trust DocuSign

























































































Why DocuSign continues to win

Comprehensive



Most applications

12+ applications span the entire agreement process



Most integrations

350+ prebuilt integrations with the systems where work gets done



Award-winning API

1,000+ customer-built integrations

Innovative



S T

Track record of "firsts"

eSignature pioneer, with 750+ product innovations delivered



Scaled Solutions

Designing, delivering, and supporting technologies across agreement cloud



World-class platform technologies

Architected to power industry leading to nearly 99.999% uptime

Trusted





892K of customers and hundreds of millions of signers⁽¹⁾

The global standard in eSignature, across 180+ countries



Security and Privacy

FedRamp, GDPR, BCR, ISO27001



Net promoter score of 71⁽²⁾

Loved like the world's best brands

⁽¹⁾ As of Q4 F2021 ended January 31, 2021.

Unique Go-To-Market strategy

Sales Channel

Direct & Partner ~85% of Revenue

Target Market



DocuSign Market Definition

Companies included in the **Global 2000**



Mid-Market

≥250 employees

SMBs

10-249 employees

Web-Based Channel

~15% of Revenue



<10 employees

Powerful land and expand model



Discover New Opportunities

Drive new use cases throughout the organization



Drive Adoption



Expand existing eSignature volumes & use cases



Optimize

Use Case(s)

Expand into broader Agreement Cloud (CLM, Analytics)







Robust partner ecosystem

Software Vendors















System Integrators



Deloitte.









Resellers











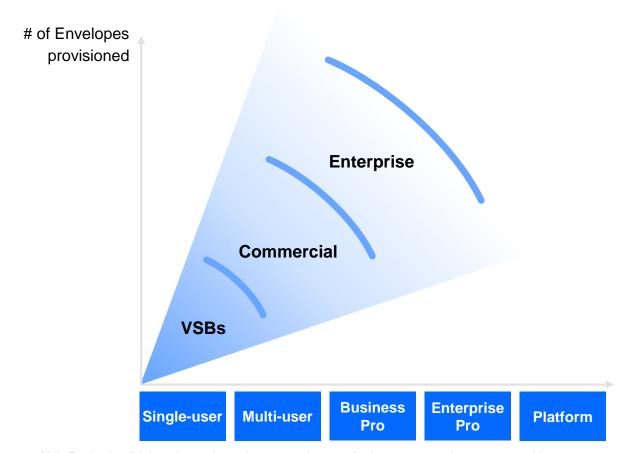


Financial Review

Capacity-based subscription model

Wide Range of Customers & Deal Sizes

Pricing by Functionality & Envelopes⁽¹⁾



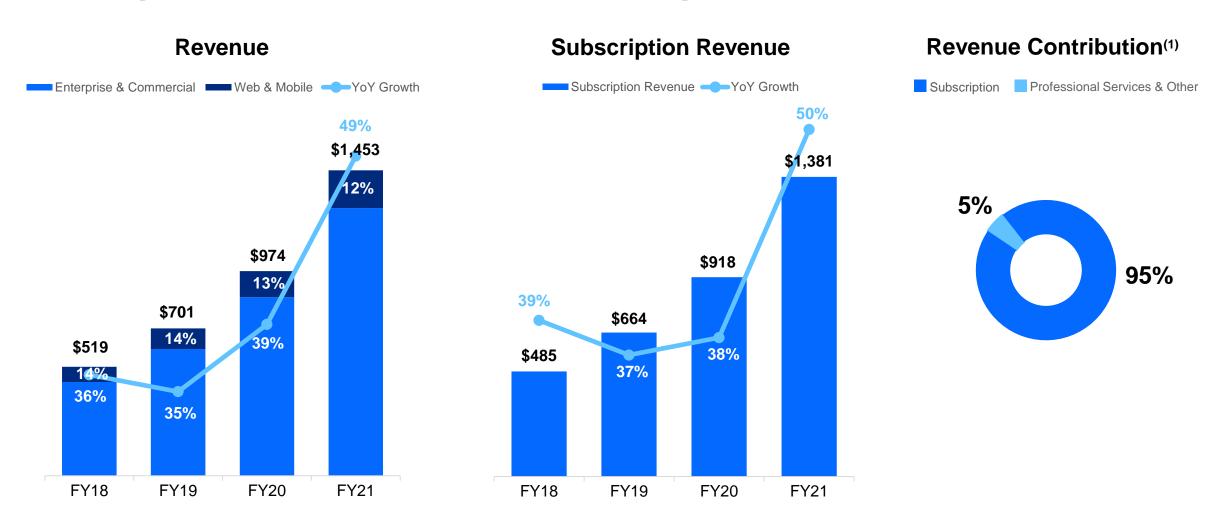
Product Editions

Si	ngle-user	Multi-user	Business Pro	Enterprise Pro	Platform
	asic signature actionality	Business fieldsAPI accessCRM connectors	PaymentsAutomationIndustry modules	Advanced adminAdvanced workflows	All products

of Envelopes Provisioned

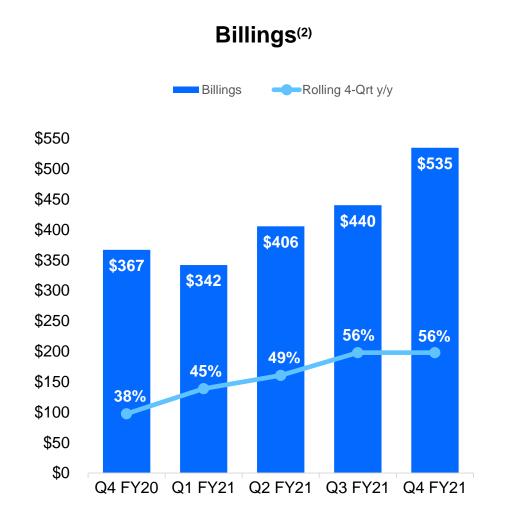


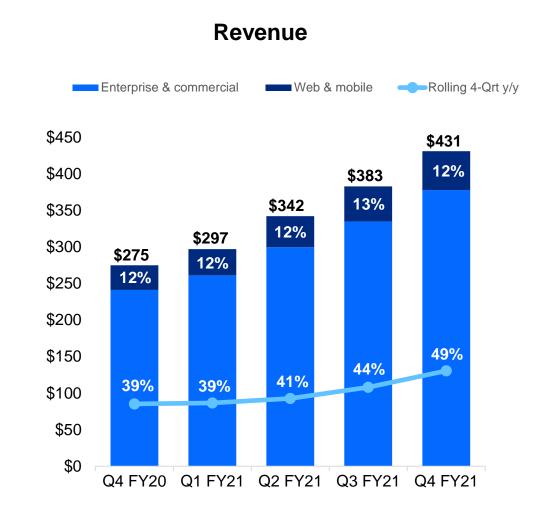
Strong and consistent revenue growth at scale



Note: For the fiscal years ended January 31, 2018, 2019, 2020 and 2021. \$ in millions. (1) For the fiscal year ended January 31, 2021.

Strong growth in billings and revenue⁽¹⁾

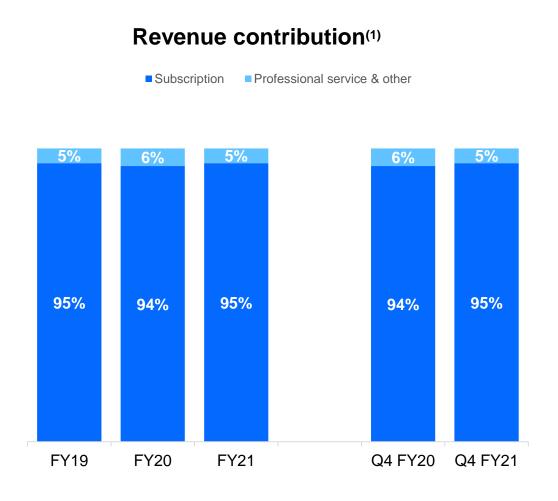


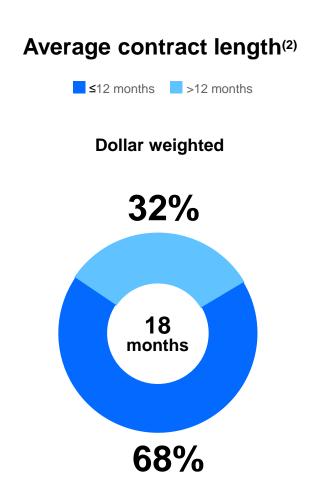


⁽¹⁾ For the fiscal quarter ended January 31, 2021 and the four fiscal quarters prior. \$ in millions.

⁽²⁾ Billings = total revenues plus the change in contract liabilities and refund liability less contract assets and unbilled accounts receivable in a given period. Please see Appendix for non-GAAP reconciliation.

Strong revenue visibility





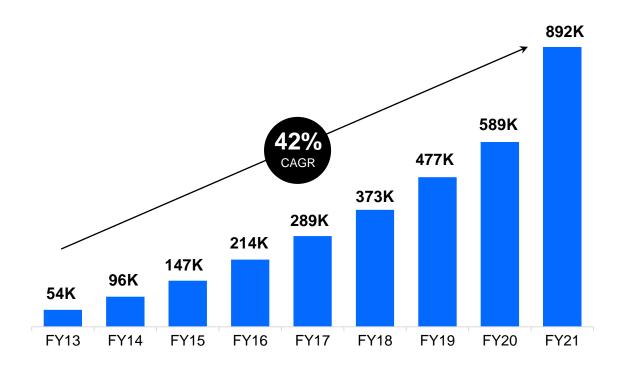
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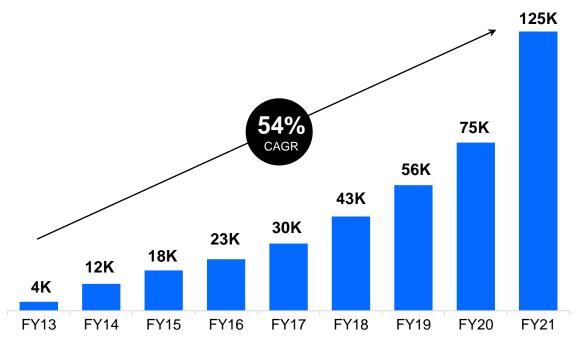
⁽¹⁾ For the fiscal years ended January 31, 2019, 2020, 2021, and for the three months ended January 31, 2020 and 2021. (2) Rolling 4-quarter average through Q4 FY21.

Large and growing customer base

Total Customers(1)

Enterprise & Commercial Customers⁽²⁾

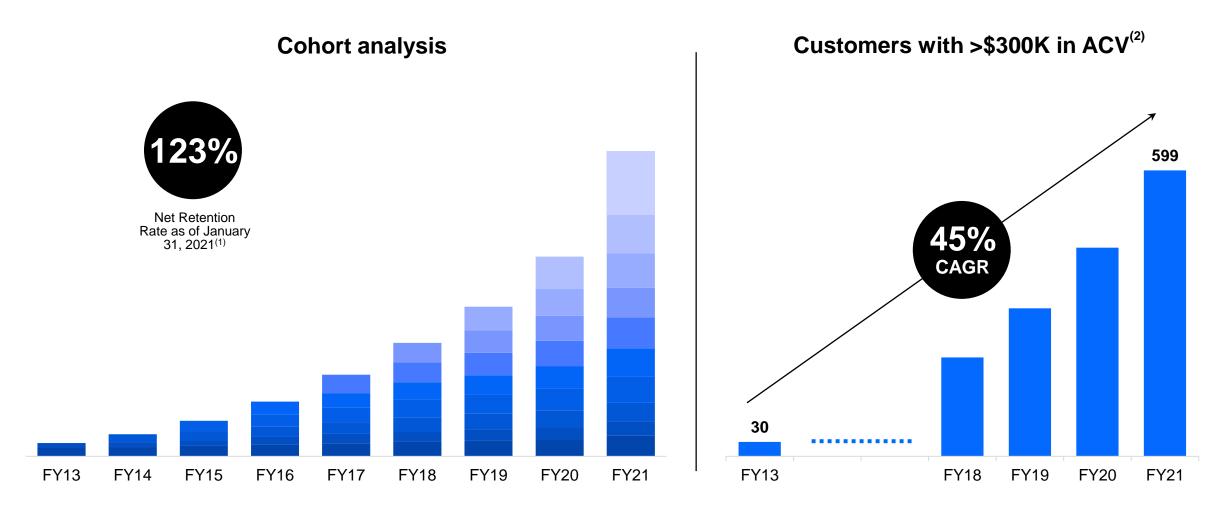




⁽¹⁾ At period end

⁽²⁾ Comprised of customers who were not acquired through our self-service channel.

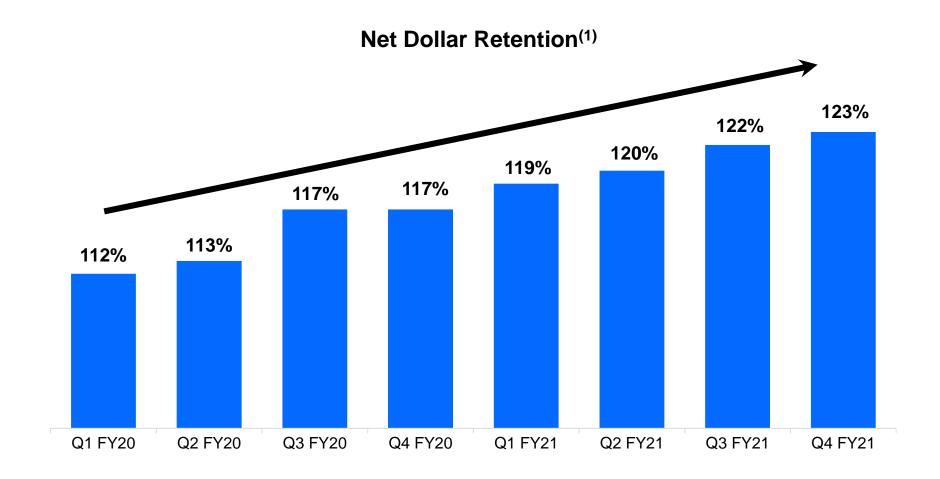
Cohort and large customer expansion



⁽¹⁾ Compares the ACV for subscription contracts from a set of enterprise and commercial customers at two period end dates. To calculate our dollar-based net retention rate at the end of a base year (e.g., January 31, 2021), we first identify the set of customers that were customers at the end of the prior year (e.g., January 31, 2020) and then divide the ACV attributed to that set of customers at the end of the base year by the ACV attributed to that same set at the end of the prior year. The quotient obtained from this calculation is the dollar-based net retention rate.

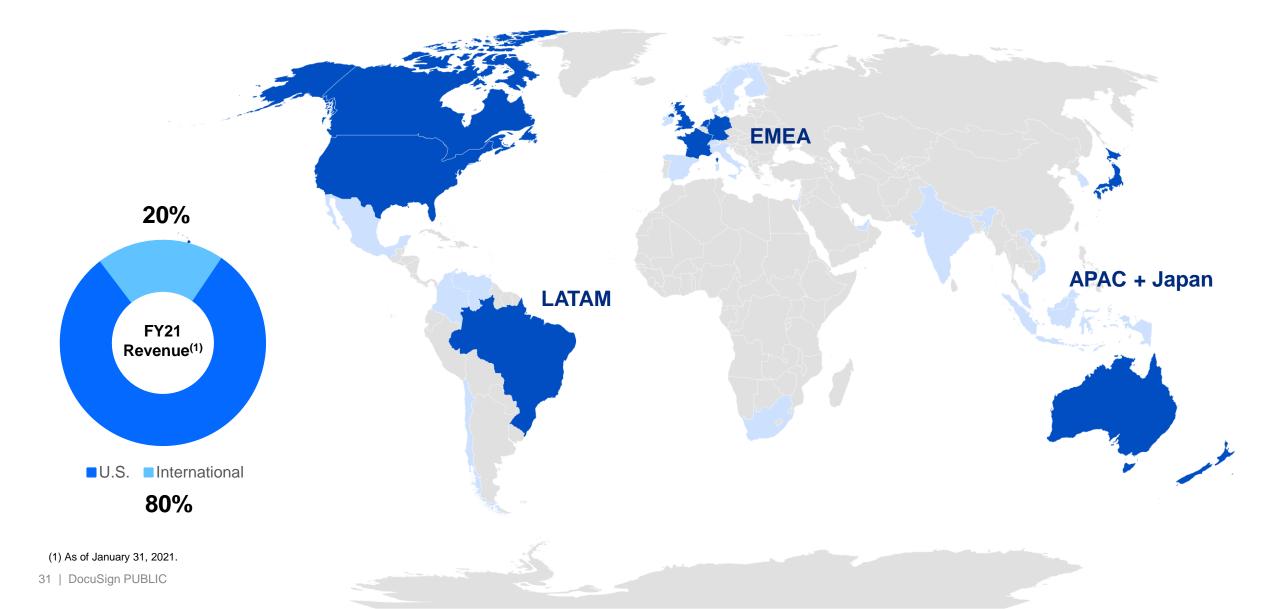
⁽²⁾ Average Contract Value.

Strength in customer demand driving accelerated growth at scale

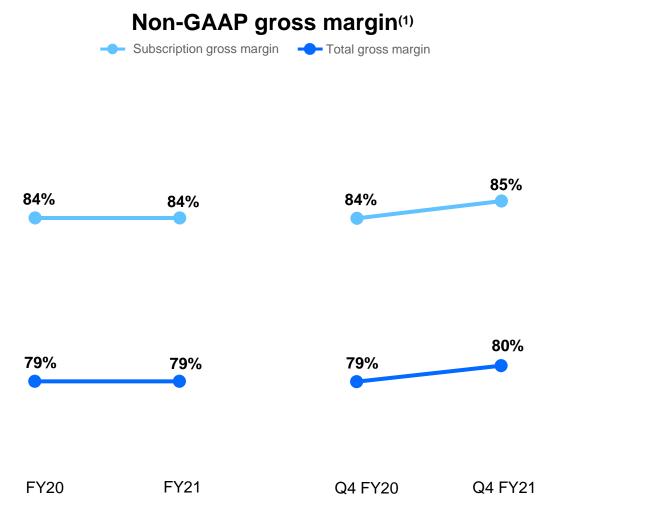


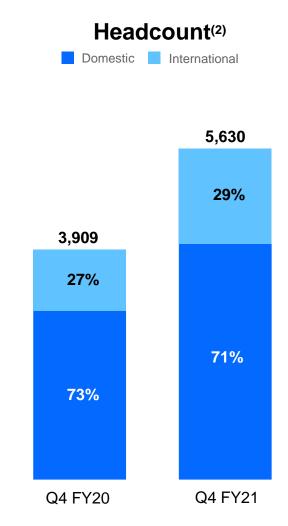
⁽¹⁾ Compares the ACV for subscription contracts from a set of enterprise and commercial customers at two period end dates. To calculate our dollar-based net retention rate at the end of a base year (e.g., January 31, 2021), we first identify the set of customers that were customers at the end of the prior year (e.g., January 31, 2020) and then divide the ACV attributed to that set of customers at the end of the base year by the ACV attributed to that same set at the end of the prior year. The quotient obtained from this calculation is the dollar-based net retention rate.

Rapid international expansion



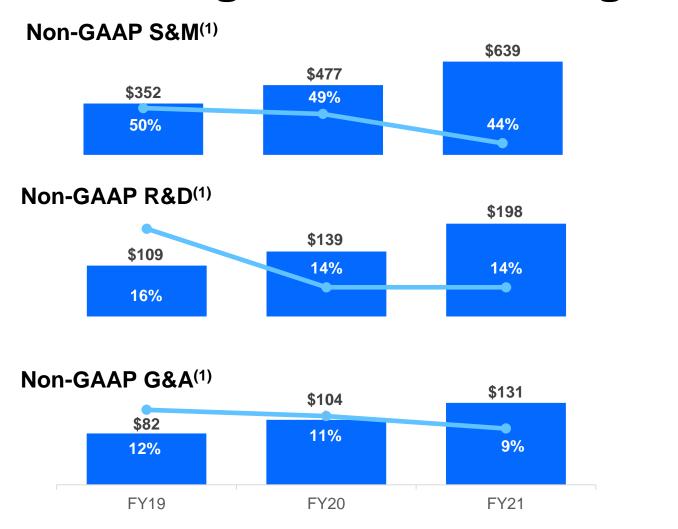
Achieving increased leverage

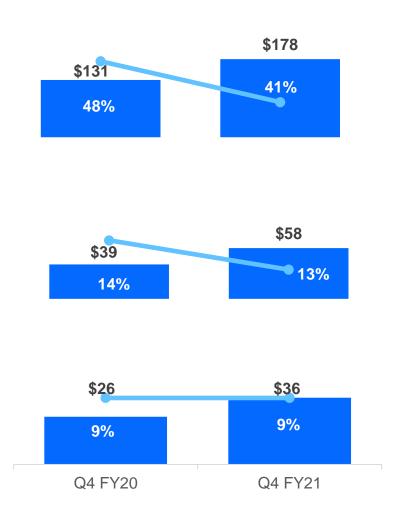




⁽¹⁾ Please see Appendix for GAAP to non-GAAP reconciliation. \$ in millions. Percentages are a % of revenue. (2) As of January 31, 2020 and 2021.

Achieving increased leverage



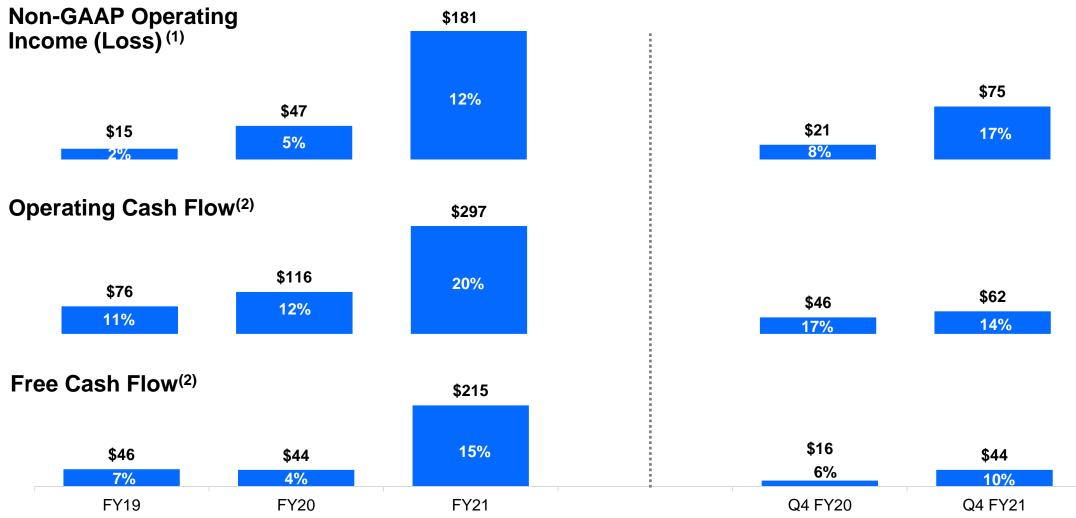


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Note: For the fiscal years ended January 31, 2019, 2020, 2021 and the quarter ended January 31, 2021. \$\\$ in millions. Margins are as % of revenue. (1) Please see Appendix slides for non-GAAP reconciliation.

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Improving profitability and cash flow



 $Note: For the fiscal years ended January 31, 2019, 2020, 2021 and the quarter ended January 31, 2021. \\ \$ in millions. Margins are as \% of revenue. \\$

⁽¹⁾ Please see Appendix slides for non-GAAP reconciliation.

⁽²⁾ OCF and FCF include \$75 million related to accounting of the extinguishment of the 2023 convertible notes. FCF calculated as Operating Cash Flow - CapEx. Please Appendix for calculation.

Appendix

GAAP to non-GAAP gross profit reconciliation

Gross Profit (in \$K)	Quarter Ende	d January 31,	Twelve Months Ended January 31,	
	2021	2020	2021	2020
GAAP Gross Profit	329,318	206,820	1,088,989	730,737
Add: Stock-based Compensation in Cost of Revenue	12,648	7,777	42,658	28,585
Add: Amortization of Acquisition-related Intangibles in Cost of Revenue	3,196	1,348	11,052	5,704
Add: Employer Payroll Tax on Employee Stock Transactions in Cost of Revenue	1,454	668	5,904	2,577
> Non-GAAP Gross Profit	346,616	216,613	1,148,603	767,603
GAAP Gross Margin	76%	75%	75%	75%
Non-GAAP Gross Margin	80%	79%	79%	79%

Subscription Gross Profit (in \$K)	Quarter Ende	ed January 31,	Twelve Months Ended January 31,	
	2021	2020	2021	2020
GAAP Subscription Revenue	410,215	258,122	1,381,397	918,463
Less: GAAP Subscription Cost of Revenue	73,347	48,162	259,992	163,931
> GAAP Subscription Gross Profit	336,868	209,960	1,121,405	754,532
Add: Stock-based Compensation in Subscription Cost of Revenue	6,138	3,951	20,793	12,882
Add: Amortization of Acquisition-related Intangibles in Subscription Cost of Revenue	3,196	1,348	11,052	5,704
Add: Employer Payroll Tax on Employee Stock Transactions in Subscription Cost of				
Revenue	679	285	2,862	1,054
> Non-GAAP Subscription Gross Profit	346,881	215,544	1,156,112	774,172
GAAP Subscription Gross Margin	82%	81%	81%	82%
Non-GAAP Subscription Gross Margin	85%	84%	84%	84%

GAAP to non-GAAP operating gain / (loss) and free cash flow reconciliation

Adjusted Operating Gain / (Loss) (in \$K)	Quarter End	ed January 31,	Twelve Months Ended January 31,		
	2021	2020	2021	2020	
GAAP Operating Loss	(24,897)	(42,353)	(173,855)	(193,509)	
Add: Stock-based Compensation in Cost of Revenue	12,648	7,777	42,658	28,585	
Add: Amortization of Intangibles in Cost of Revenue	3,196	1,348	11,052	5,704	
Add: Employer Payroll Tax on Employee Stock Transactions in Cost of Revenue	1,454	668	5,904	2,577	
Add: Stock-based Compensation in Operating Expenses	70,991	47,828	244,219	177,819	
Add: Amortization of Intangibles in Operating Expenses	3,390	2,911	14,566	12,013	
Add: Employer Payroll Tax on Employee Stock Transactions in Operating Expenses	7,822	2,589	28,138	14,143	
Add: Acquisition-related Operating Expenses	-	-	7,962	-	
> Non-GAAP Operating Income	74,604	20,768	180,644	47,332	
Operating Margin (GAAP)	(6%)	(15%)	(12%)	(20%)	
Operating Margin (non-GAAP)	17%	8%	12%	5%	

Free Cash Flow (in \$K)	Quarter End	ed January 31,	Twelve Months Ended January 31,	
	2021	2020	2021	2020
Net Cash Provided by Operating Activities	62,233	45,505	296,954	115,696
Less: Purchases of Property, Plant, and Equipment	(18,251)	(29,975)	(82,395)	(72,046)
> Free Cash Flow	43,982	15,530	214,559	43,650
Free Cash Flow Margin	10%	6%	15%	4%
Net Cash Provided by (Used in) Investing Activities	(18,835)	29,306	81,229	(321,489)
Net Cash Provided by (Used in) Financing Activities	143,459	(31,302)	(58,976)	(70,455)

GAAP to non-GAAP operating expenses reconciliation

Sales & Marketing (in \$K)	Quarter Ended	Twelve Months Ended January 31,		
	2021	2020	2021	2020
GAAP Sales & Marketing	221,896	161,326	798,625	591,379
Less: Stock-based Compensation in Sales & Marketing	(37,190)	(26,170)	(131,041)	(94,863)
Less: Amortization of Acquisition-related Intangibles in Sales & Marketing	(3,390)	(2,911)	(14,566)	(12,013)
Less: Acquisition-related Expenses in Sales & Marketing	-	-	(186)	-
Less: Employer Payroll Tax on Employee Stock Transactions in Sales & Marketing	(3,198)	(1,413)	(14,190)	(7,023)
> Non-GAAP Sales & Marketing	178,118	130,832	638,642	477,480
Sales & Marketing as % of Revenue (GAAP)	51%	59%	55%	61%
Sales & Marketing as % of Revenue (non-GAAP)	41%	48%	44%	49%

Research & Development (in \$K)	Quarter Ended	January 31,	Twelve Months Ended January 31,	
	2021	2020	2021	2020
GAAP Research & Development	80,135	52,094	271,522	185,552
Less: Stock-based Compensation in Research & Development	(20,328)	(12,252)	(65,890)	(43,211)
Less: Employer Payroll Tax on Employee Stock Transactions in Research & Development	(2,012)	(636)	(7,329)	(3,524)
> Non-GAAP Research & Development	57,795	39,206	198,303	138,817
Research & Development as % of Revenue (GAAP)	19%	19%	19%	19%
Research & Development as % of Revenue (non-GAAP)	13%	14%	14%	14%

General & Administrative (in \$K)	Quarter Ended	January 31,	Twelve Months Ended January 31,	
	2021	2020	2021	2020
GAAP General & Administrative	52,184	35,753	192,697	147,315
Less: Stock-based Compensation in General & Administrative	(13,473)	(9,406)	(47,288)	(39,745)
Less: Acquisition-related Expenses in General & Administrative	-	-	(7,776)	-
Less: Employer Payroll Tax on Employee Stock Transactions in General & Administrative	(2,612)	(540)	(6,619)	(3,596)
> Non-GAAP General & Administrative	36,099	25,807	131,014	103,974
General & Administrative as % of Revenue (GAAP)	12%	12%	13%	15%
General & Administrative as % of Revenue (non-GAAP)	9%	9%	9%	11%

Computation of billings

Computation of Billings (in \$K)

	Quarter Ended January 31,		Twelve Months En	ded January 31,
	2021	2020	2021	2020
Revenue	430,898	274,895	1,453,047	973,971
Add: Contract Liabilities and Refund Liability, End of Period	800,940	522,201	800,940	522,201
Less: Contract Liabilities and Refund Liability, Beginning of Period	(702,691)	(435,898)	(522,201)	(390,887)
Add: Contract Assets and Unbilled Accounts Receivable, Beginning of Period	26,808	20,805	15,082	13,436
Less: Contract Assets and Unbilled Accounts Receivable, End of Period	(21,021)	(15,082)	(21,021)	(15,082)
Add: Contract Assets and Unbilled Accounts Receivable by Acquisitions	-	-	6,589	-
Less: Contract Liabilities and Refund Liability Contributed by Acquisitions	-	-	(9,344)	-
Billings	534,934	366,921	1,723,092	1,103,639