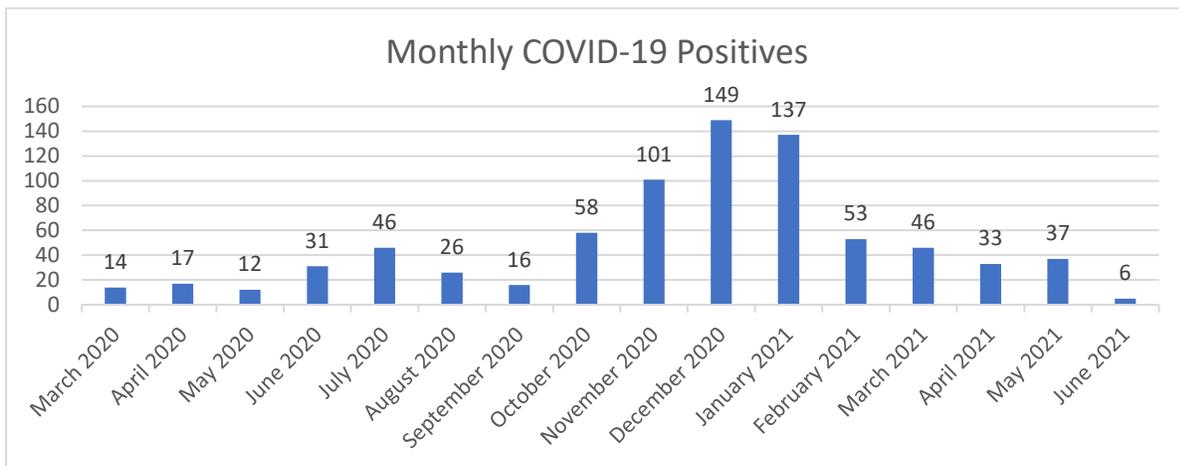




A MESSAGE FROM OUR CHAIRMAN & CEO

It has been a while since I last sent out one of these notes. Let's all be grateful for that, as these letters were initiated as part of the response to the global onset of the Covid pandemic and sending them less frequently can only mean we are seeing better days. The vaccines have helped make progress against the virus and allowed a significant part of the global economy to return to a form of normal. This is very important and encouraging as the return to normal means many can return to work, provide for their families and spend money in areas that need incoming cash to survive – especially our service industries such as entertainment, restaurants and transportation. We must be aware however, that many around the globe are still suffering and hopefully will soon get relief.

As we enter our summer months it's encouraging to see us returning to activities that were part of our lives before the pandemic, including visiting friends, going to restaurants, traveling and attending live events. Your efforts to adhere to safety protocols and use of the vaccines, have helped to slow the spread of COVID-19 and return confidence to our abilities to re-engage with each other and accelerate a return to normalcy. We provided paid time off to encourage you to get vaccinated. Your contributions to these efforts have been a significant benefit to Carlisle and to those around you. The chart below shows the positive trend downward in COVID cases at Carlisle over the past months. While this is good news, until we have completely eliminated cases from our workplaces, we must keep our guards up and do everything we can to protect ourselves and our fellow employees.



Looking back over the last year, we faced uncertainty and a tremendous sense of pressure. However, this brought out the best in Carlisle's people. You sacrificed, worked as a team and retained a strong commitment to your fellow workers, our customers and to Vision 2025.

The heartening returns to our pre-pandemic social lives has also been a boon to our businesses. Increasing demand for construction materials, growing passenger aircraft deliveries, and improvements in many general industrial markets are positive indicators for Carlisle. This is translating into extraordinarily demanding and busy times for all of us and will require a concerted focus on serving our customers. I am very proud of how everyone is responding to this surge in business. You all were up to overcoming the challenges presented by the pandemic, and I'm confident you will continue to respond with grit and determination as we collectively respond to the significant growth in our businesses that is occurring as we recover from 2020's downturn.

I wish you all a very pleasant, active and engaging summer. Enjoy the return to time “in person” with your family, friends and all those you’ve missed.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Koch". The signature is fluid and cursive, with a large initial "C" and "K".

Chris Koch
Chairman & Chief Executive Officer
June 18, 2021