



A MESSAGE FROM OUR CHAIRMAN & CEO

This week marks one full year since the World Health Organization declared the coronavirus a pandemic. The scale of the upheaval since then is difficult to capture, but some extraordinary numbers tell the story. More than **118 million cases** of COVID-19 have been reported worldwide with more than **2.6 million deaths**. A global tragedy that has left no one unaffected.

While the pandemic has taken an unprecedented toll on our lives, it has also united us globally as a people as we join together to fight the health and economic consequences of this once-in-a-lifetime event. Importantly, signs of recovery are getting stronger and are encouraging. Below are few positives for us all to consider.

- More than 300 million doses of vaccine have been administered worldwide so far.
- TSA officers screened 1,357,111 on Friday, marking the highest number of passengers on a single day in U.S. travel since March 15, 2020.
- Unemployment claims in the U.S. continue to drop as the economic recovery picks up and new jobs data show additional signs of a labor-market improvement.
- This week in the U.S., one year after the economy ground to a halt as the virus spread, a \$1.9 trillion relief package was signed into law. Some economists forecast the aid package will help the U.S. economy grow at its fastest rate in nearly four decades.

All of these data points give us increased confidence that we are emerging from the crisis. That we are turning the corner and headed for better days. For that we can be thankful.

On a very Carlisle note. Doug Taylor, VP COS, and I had the opportunity to visit our plants in Wylie and Terrell, Texas last week. We were both extremely impressed with everyone we met with and for many reasons. Despite the Covid pandemic, extreme weather that impacted Texas severely and challenges to their supply chains, our teams in Texas are driving COS to higher levels, installing the latest technology in automation and manufacturing equipment, keeping our customers supplied with the Carlisle Experience, and doing it all safely and within a culture that focuses on being better every day.

When I see our teams preserving through difficulty, keeping a positive attitude, and driving actions to benefit all our stakeholders, like I did last week, I leave feeling proud of what ALL our teams at Carlisle have done through this pandemic. And I feel even more optimistic about our future than ever before.

Thank you to our entire global team for all you do! It makes a difference.

Sincerely,

A handwritten signature in black ink, appearing to read "Chris Koch", written over a white background.

Chris Koch
Chairman & Chief Executive Officer
March 12, 2021