2019 RBC CAPITAL MARKETS – FUTURE OF MOBILITY CONFERENCE

Karl lagnemma

President, Aptiv Autonomous Mobility

Forward Looking Statements

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Urban Mobility CHALLENGES by 2050



+70%

Of Population



+40%

Freight



Emissions



Cost



Travel time

Source: Arthur D. Little, World Economic Forum, Boston Consulting Group and Aptiv Estimates

2019 RBC Future of Mobility | June 6, 2019 | Aptiv

BENEFITS of smart mobility automation to cities



28% **Fewer Vehicles**



66% **Lower Emissions**

Fewer Parking Spaces



Shorter Travel Time

Leveraging Aptiv's Full Capabilities

FLEXIBLE AND SCALABLE APPROACH TO SOFTWARE, RUNNING ON OPTIMIZED VEHICLE ARCHITECTURE





ARCHITECTURES

CLOUD

APPLICATION LAYER

MIDDLEWARE

OPERATING SYSTEM

HARDWARE ABSTRACTION

COMPUTE

DATA & POWER DISTRIBUTION

SENSORS, PERIPHERALS & ACTUATORS



MODULAR APPROACH

Flexible software design allows tailored solution



POLICY & PLANNING

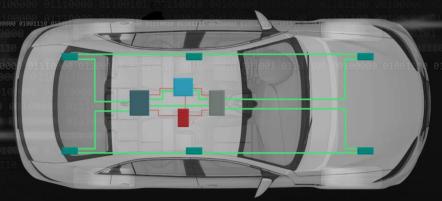
Combined DNA from two fullstack automated driving teams



LEVEL 1 to LEVEL 5

SCALABLE PLATFORM

Seamless scalability from Active Safety to Automated Driving



SMART VEHICLE ARCHITECTURE

Optimized vehicle architectures enabling fail-operational performance





COMBINING THE BEST OF RULES BASED AND AI APPROACHES TO AUTOMATED DRIVING SOFTWARE DEVELOPMENT













LAWS

SPECIFICATION

IMPLEMENTATION

BEHAVIOR

START WITH RULES OF THE ROAD

- Rules organized hierarchically with some rules more important than others
- Potential rule violation quantified / weighted with regard to same priority rule

AI FILLS IN CORNER CASES

- Unique situations / cultural norms addressed through applied machine learning
- Avoids exhaustive description of rule combinations / region specific rewrites

Las Vegas Commercial Deployment

DEVELOPING APPROACH THAT ALLOWS APTIV TO QUICKLY AND EFFICIENTLY SCALE FUTURE DEPLOYMENTS



GAINING REAL-WORLD EXPERIENCE

- Deep understanding of support requirements for ongoing operations
- Act as an ambassador for the technology



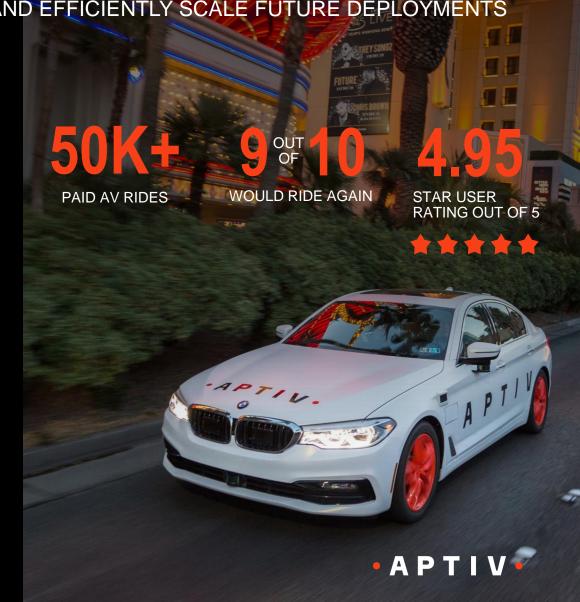
STANDARD OPERATING PROCEDURES

- Clearly defining value chain roles and responsibilities, key touch points
- Validating commercial model / optimum allocation of trips



SUPPORTING TECH / IP DEVELOPMENT

- Command Center developing teleoperations capabilities
- Demonstrate application / first-use of IP in real-world deployment



Path to Commercialization

CONTINUED PROGRESS, DEPLOYMENT TIMEFRAME REMAINS UNCHANGED

Short range lidarFisheye camera

NEXT GENERATION VEHICLE PLATFORM

Vehicle capable of driverless operation



- Modular code structure
- Mobility Cloud integration
- · Drive-by-wire interface
- Redundant power brakes and steering gears



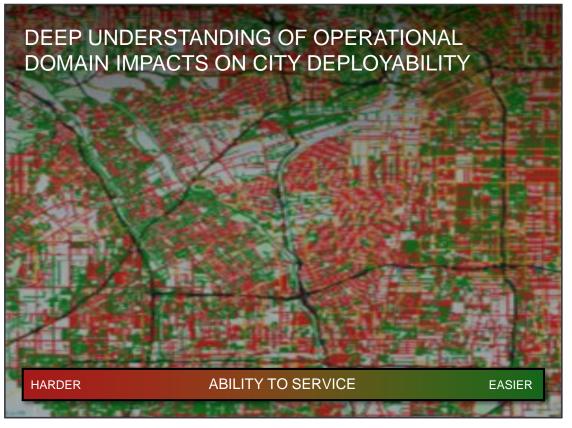
- Self actuating doors
- Safety architecture with two redundant safety channels



Smart City Selection

DEPLOYMENTS EXECUTED ON A SELECTIVE CITY BY CITY BASIS TO MAXIMIZE RETURN ON INVESTMENT





AMoD Requires Four Primary Roles

MOBILITY PROVIDERS NEED APTIV AUTOMATED DRIVING SOLUTIONS

AUTOMATED DRIVING SYSTEM

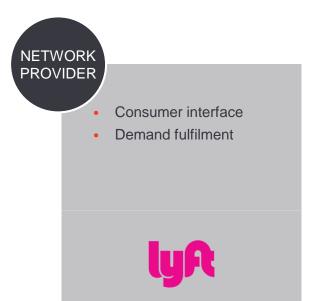
Software
Sensors
Compute platform
Mobility cloud

Las Vegas Example
APTIV

APTIV

Vehicle development
Vehicle production
Automated driving system integration





BROADER ECOSYSTEM



(DATA MONETIZATION)











(LAS VEGAS STAKEHOLDERS AND REGULATORY BODIES)

Automated Mobility Deployment Phases

APTIV UNIQUELY POSITIONED FOR SUCCESS ACROSS EACH PHASE OF AD MATURITY











PHASE

SOFTWARE



MATURITY





COMPETITIVE



COMMERCIAL DEMONSTRATIONS

LIMITED CAPABILITIES

Manual interventions required for corner cases, necessitates a safety driver

NOT FAIL-SAFE

Safety driver acts as the back-up in the event of a failure; roadmap to removing the driver in 2020

RESEARCH

Many players dabble, but limited real world deployments. Compete for talent and capital, but little else. **GREENFIELD** LAUNCHES

SMALL, BUT VIABLE

Viable without a driver in limited geofenced areas, under strict operating conditions

INDUSTRIAL FAIL-SAFE

Leveraging industrial PC hardware, but sufficient to start driving launches, and beginning to scale

INITIAL DEPLOYMENTS

Greenfield on a city-by-city basis. Compete based on smart deployment SOPs

BROADER ADOPTION

RAPID ODD EXPANSION

Significant decrease in limitations increases operational domain.

AUTO GRADE

ASIL-D purpose built hardware is ready for deployment at scale

MOBILITY SCALE-UP

Significant ramp-up in scale / speed of deployments. Compete based on robustness of operational domain.

OEM CONVERGENCE

ROBUST

Able to handle enough corner cases to make it viable for personal vehicle applications

OEM STANDARD

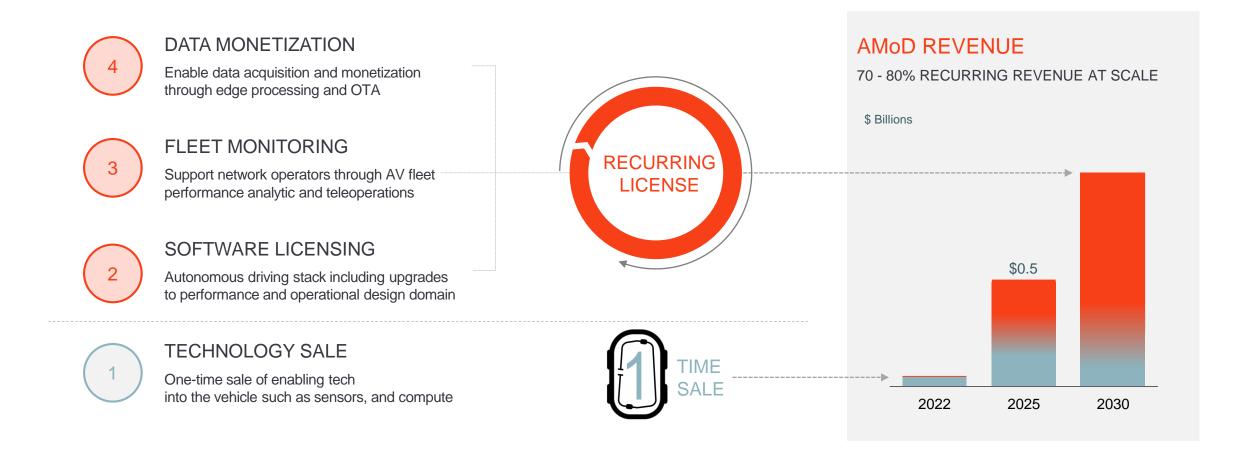
OEM vehicles come off the assembly line fully configured for automated driving

CONVERGING WITH OFMs

OEM AD availability pushes point of AD systems competition earlier in the value chain

How Aptiv Makes Money

BUSINESS MODEL DRIVES HIGHER MARGIN RECURRING REVENUE



Summary

AUTOMATED MOBILITY ON TRACK TO 2025 TARGETS

- Clear strategy for commercialization drives efficient capital deployment, avoids channel conflict
- Deep understanding of operational and regulatory impacts ensures smooth deployments

TECHNOLOGY CAPABILITIES DEVELOPING AS EXPECTED

- 2021 / 2022: Initial launches with mobility providers in geofenced locations
- 2025 2030: Improved capabilities, and scale-up of purpose built hardware drives OEM viability

LONGER TERM ROADMAP FOR CONVERGENCE WITH OEMS

- Automated Driving on the spectrum of Active Safety; investments today drive future benefits
- Aptiv's end-to-end solutions enable the commercialization of new mobility



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