

1Q 2018 Earnings Call

16 February 2018



Safe Harbor Statement & Disclosures

The earnings call and accompanying material include forward-looking comments and information concerning the company's plans and projections for the future, including estimates and assumptions with respect to economic, political, technological, weather, market acceptance, acquisitions and divestitures of businesses, anticipated transaction costs, the integration of new businesses, anticipated benefits of acquisitions, and other factors that impact our businesses and customers. They also may include financial measures that are not in conformance with accounting principles generally accepted in the United States of America (GAAP). Words such as "forecast," "projection," "outlook," "prospects," "expected," "estimated," "will," "plan," "anticipate," "intend," "believe," or other similar words or phrases often identify forward-looking statements. Actual results may differ materially from those projected in these forward-looking statements based on a number of factors and uncertainties. Additional information concerning factors that could cause actual results to differ materially is contained in the company's most recent Form 8-K and periodic report filed with the U.S. Securities and Exchange Commission, and is incorporated by reference herein. Investors should refer to and consider the incorporated information on risks and uncertainties in addition to the information presented here. The company, except as required by law, undertakes no obligation to update or revise its forward-looking statements whether as a result of new developments or otherwise. The call and accompanying materials are not an offer to sell or a solicitation of offers to buy any of the company's securities.

Non-GAAP Financial Measures

This presentation includes the following non-GAAP financial measures on an historical and forecasted basis: adjusted net income and adjusted diluted EPS. Please refer to the supplemental information located at the end of this presentation for a reconciliation of these historical and forecasted non-GAAP financial measures to the most directly comparable historical and forecasted GAAP financial measures and other important information.

1Q 2018 Overview

(\$ millions except where noted)	1Q 2018	1Q 2018 vs. 1Q 2017	
Net Sales & Revenues	\$6,913		23 %
Net Sales (equipment operations)	\$5,974		27 %
Net Income (Loss) (attributable to Deere & Company)	(\$535) *		
Diluted EPS (\$ per share)	(\$1.66) *		

** Excluding U.S. tax reform, adjusted net income \$430 million and adjusted diluted EPS \$1.31; for reconciliation to GAAP see slide 42 in Appendix*

Note: Wirtgen's results were included in the Company's consolidated financial statements beginning on the acquisition date of 1 December 2017. The results are incorporated with the Company's results using a 30-day lag period and are included in the construction and forestry segment.

1Q 2018 Overview

Equipment Operations

		1Q 2018 vs. 1Q 2017
Net Sales		 27 %
Price realization		 Flat
Currency translation		 3 points
Wirtgen		 5 points

Worldwide Agriculture & Turf

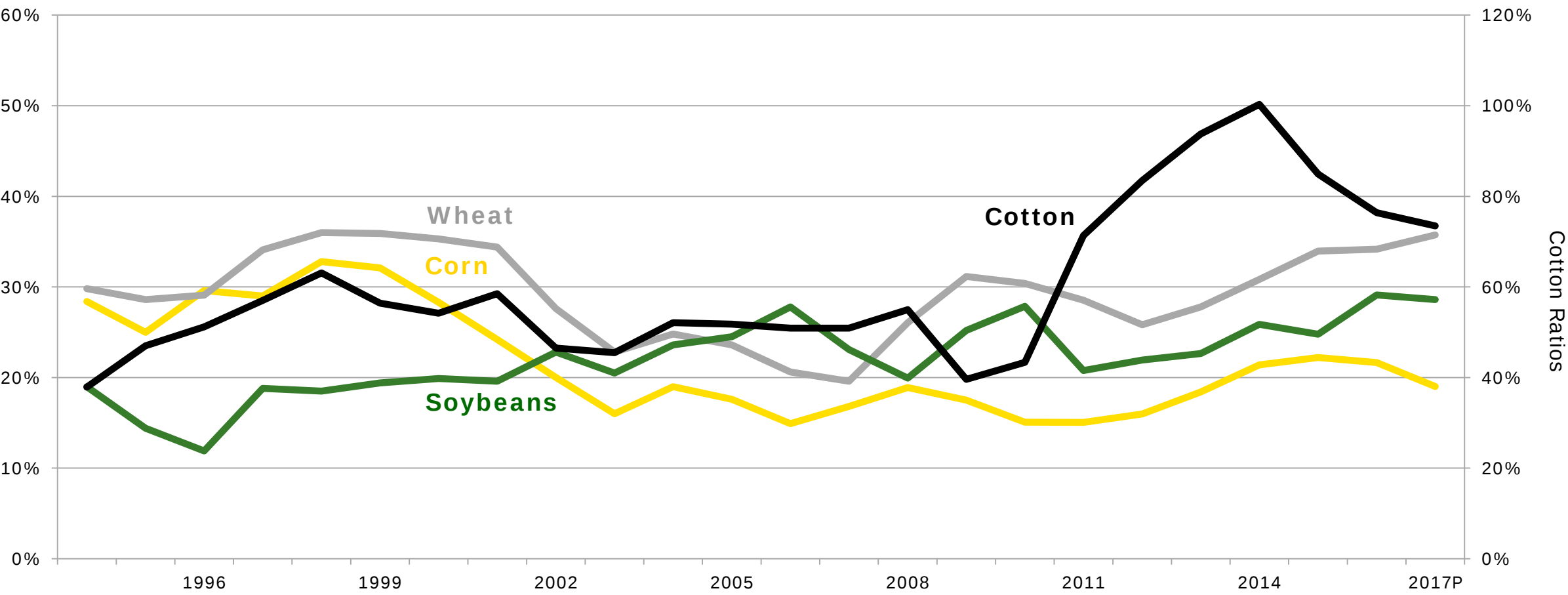
1Q 2018 Overview

(\$ millions)	1Q 2018	1Q 2018 vs. 1Q 2017	
Net Sales	\$4,243	↑	18 %
Operating Profit*	\$387		78 %

*1Q 2018 operating profit impacted by:

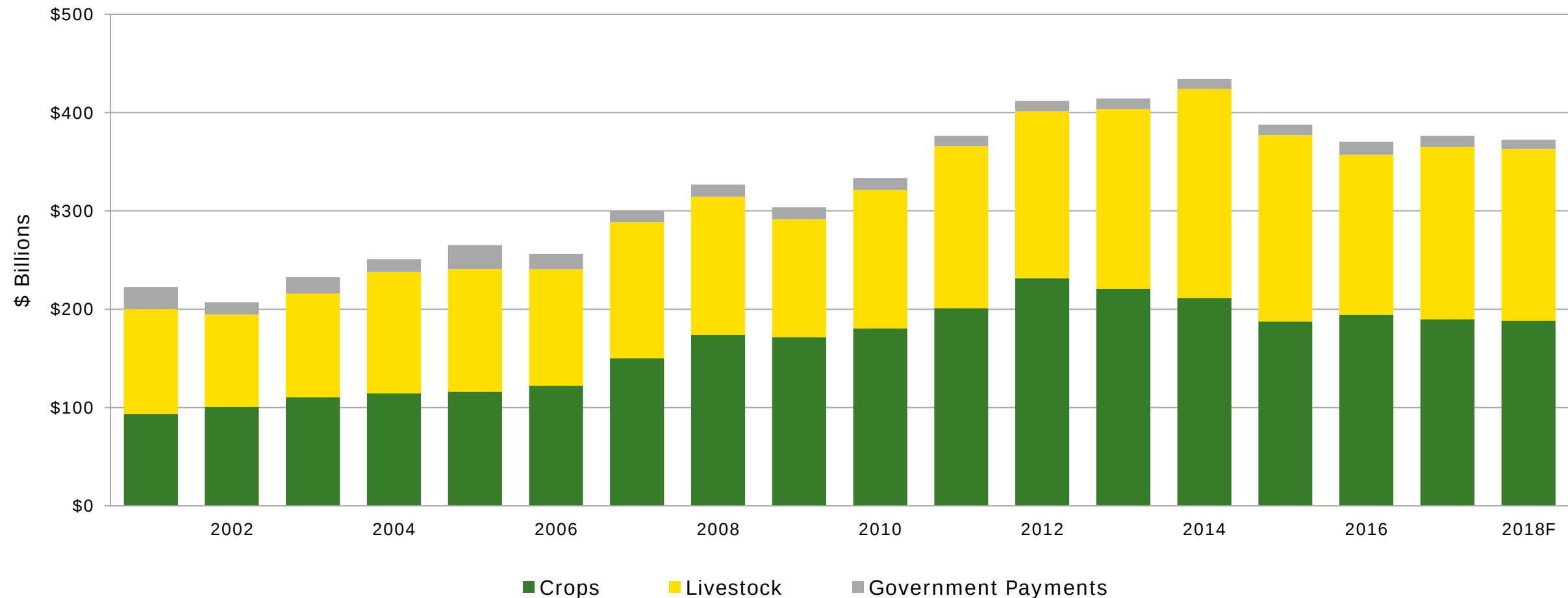
- + Shipment volumes
- + Voluntary employee-separation program expenses
- + Warranty costs
- Gain on sale of partial interest in SiteOne Landscape Supply, Inc.
- Production costs

Global Stocks-to-Use Ratios



Source: USDA, 8 February 2018

U.S. Farm Cash Receipts

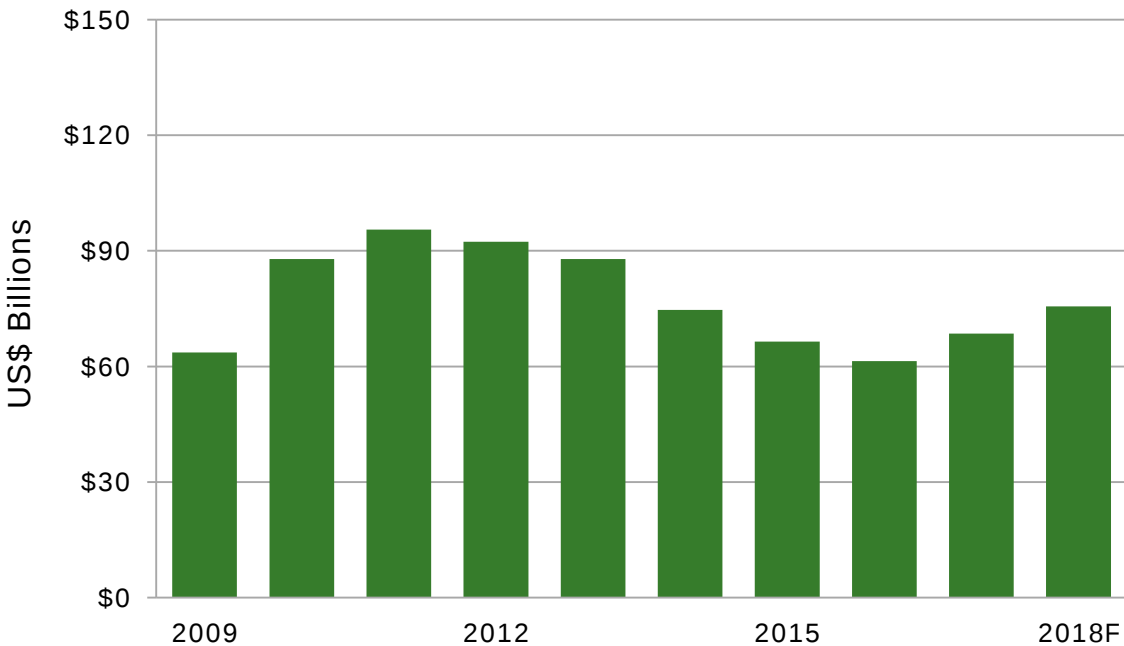


Source: 2001–2016: USDA, 7 February 2018
2017F–2018F: Deere & Company forecast as of 16 February 2018

Economic Update

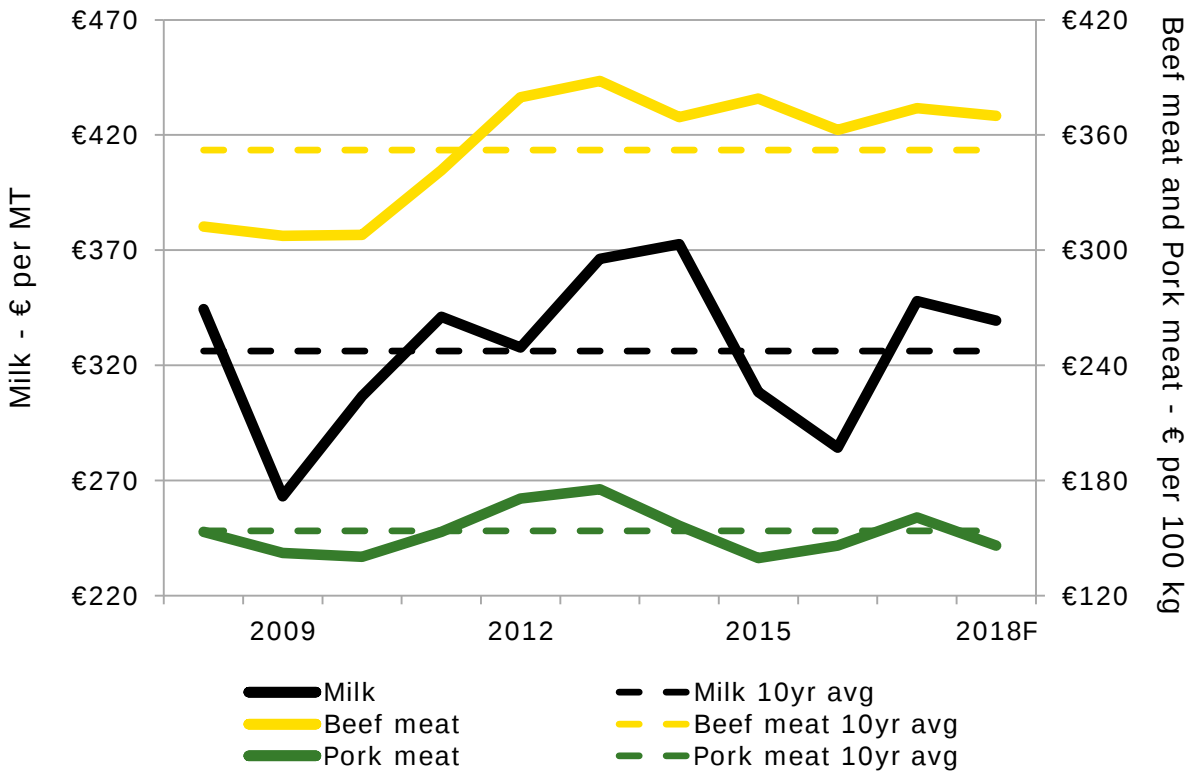
EU 28

Crop Value of Production*



* Includes wheat, barley, corn, sunflower seed, rapeseed, soybean, sugar beet, cotton, rice
 Source: IHS Global Insight, February 2018

Dairy, Beef and Pork Prices

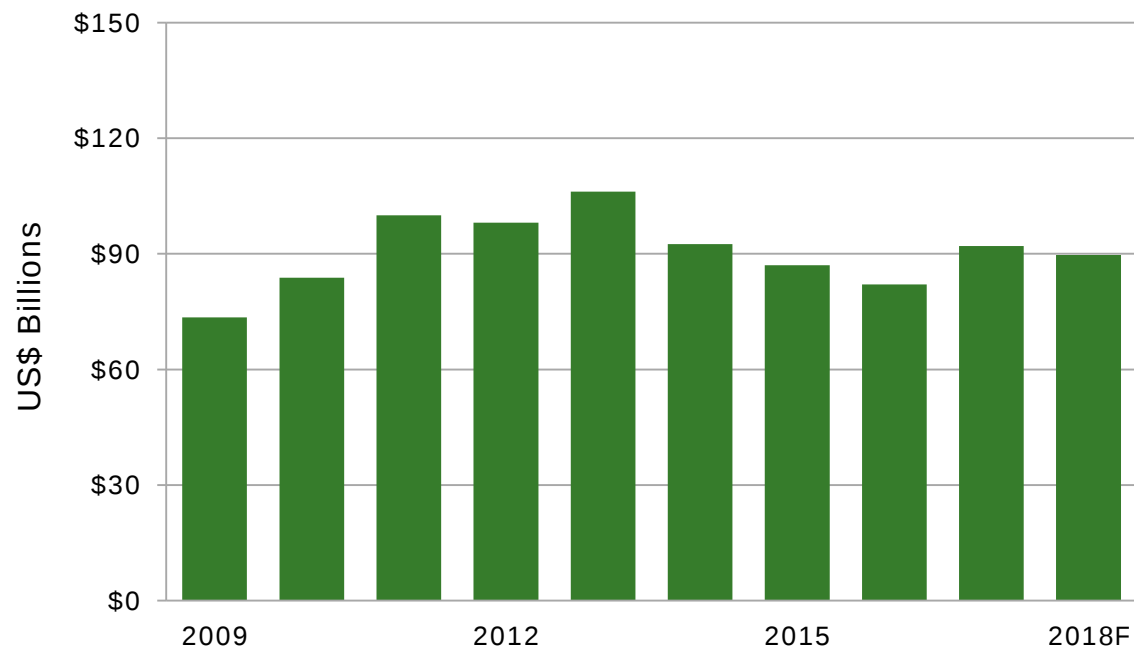


Source: EU Com, LTO, IFCN, January 2018
 Deere & Company forecast as of 16 February 2018

Economic Update

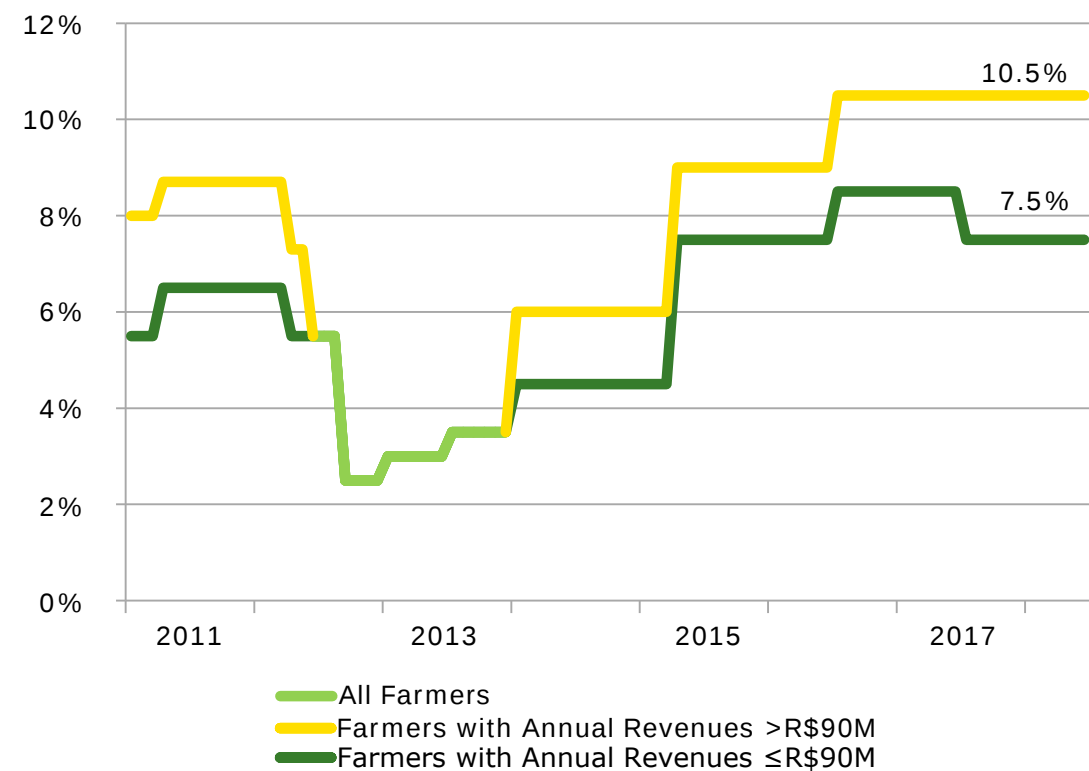
Brazil

Crop Value of Production*



* Includes key grains, ethanol, sugar
Source: IHS Global Insight, February 2018

Eligible Finance Rates for Agriculture Equipment



Note: PSI-FINAME was key credit line for machinery acquisition 2011–2014;
Moderfrota is currently the most attractive credit line
Source: ABIMAQ (Brazilian Association of Machinery & Equipment) and BNDES

Agriculture & Turf Retail Sales

Industry Outlook

		Fiscal 2018 Forecast		Previous Forecast
U.S. and Canada Ag	↑	~ 10 %	↑	5-10%
EU 28 Ag	↑	~ 5 %	↑	~ 5%
South America Ag (tractors and combines)	↗	Flat to up 5 %	↗	Flat to up 5%
Asia Ag	↔	~ Flat	↔	~ Flat
U.S. and Canada Turf and Utility	↗	Flat to up 5 %	↔	~ Flat

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Worldwide Agriculture & Turf

Deere & Company Outlook

	Fiscal 2018 Forecast		Previous Forecast	
Net Sales		~ 15 %		~ 9 %
Currency translation		~ 3 points		~ 2 points

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Worldwide Construction & Forestry

1Q 2018 Overview

(\$ millions)	1Q 2018	1Q 2018 vs. 1Q 2017
Net Sales	\$1,731	 57 %
Operating Profit*	\$32	 14 %

*1Q 2018 operating profit impacted by:

- Wirtgen purchase accounting and acquisition costs

Excluding Wirtgen:

- + Shipment volumes
- + Voluntary employee-separation program expenses
- Production costs

Worldwide Construction & Forestry

U.S. Economic Indicators

(annual percentage rate* except where noted)		Fiscal 2018 Forecast		Previous Forecast	
GDP Growth		↑	2.6 %	↑	2.4 %
Housing Starts (thousands)			1,276		1,254
Total Construction Investment		↑	2.2 %	↑	1.4 %
Government Construction Investment		↓	0.6 %	↑	0.8 %
Crude Oil Price (per barrel)**			\$58.00		\$51.25

* Change from prior year, Bureau of Economic Analysis, 2009 real dollars

** West Texas Intermediate, annual average

Source: IHS Markit, Calendar Year Estimates – January 2018 (previous forecast as of October 2017)

Worldwide Construction & Forestry

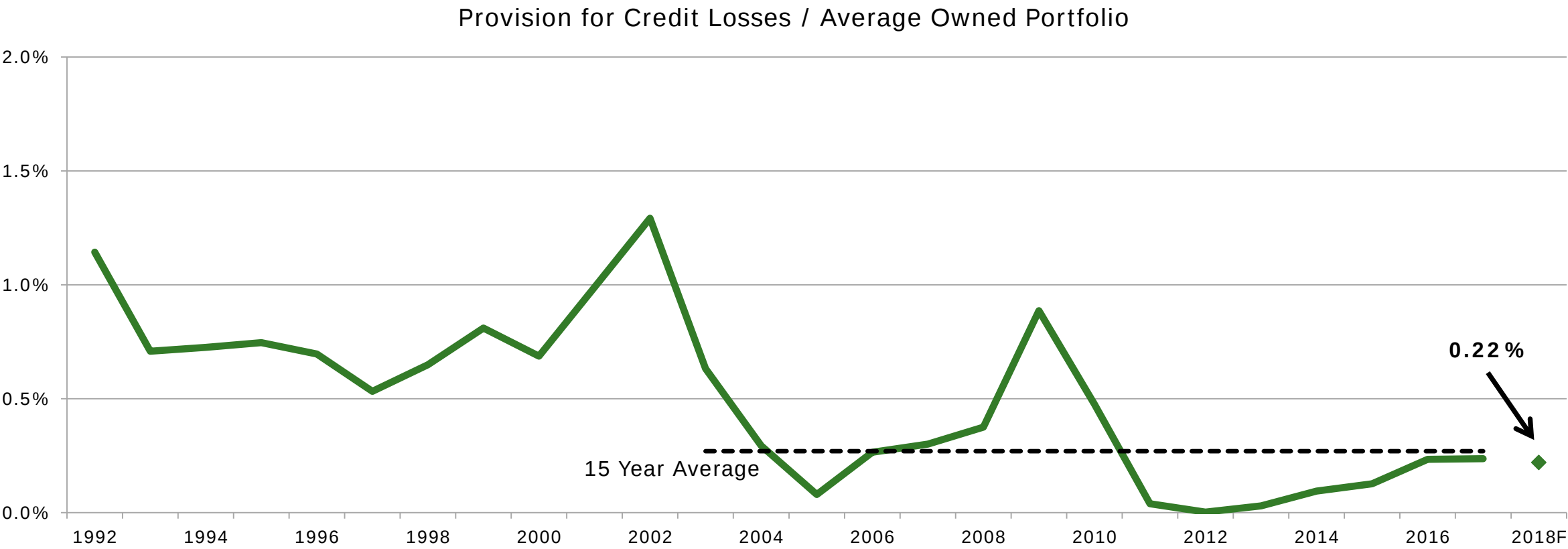
Deere & Company Outlook

	Fiscal 2018 Forecast		Previous Forecast	
Net Sales		~ 80 %		~ 69%
Currency translation		~ 2 points		~ 1 point
Wirtgen		~ 56 points		~ 54 points

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Worldwide Financial Services

Credit Loss History



Source: Deere & Company forecast as of 16 February 2018

Worldwide Financial Services

(\$ millions)	1Q 2018	Fiscal 2018 Forecast	Previous Forecast
Net Income (Loss) (attributable to Deere & Company)	\$425*	~ \$840*	~ \$515

** Adjusted net income of \$147 million in the quarter and ~ \$520 million for the full year excluding the favorable changes associated with U.S. tax reform of \$278 million and ~ \$320 million, respectively*

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Consolidated Trade Receivables & Inventory

(\$ millions)	1Q 2018*	Fiscal 2018 Forecast**
Agriculture & Turf	↑ \$1,752	↓ ~ \$50
Construction & Forestry	↑ \$2,351	↑ ~ \$1,750
Total (as reported)	↑ \$4,103	↑ ~ \$1,700
Total (constant exchange)	↑ \$3,747	↑ ~ \$1,525

* Change at 28 January 2018 vs. 29 January 2017

** Change at 28 October 2018 vs. 29 October 2017

Note: Before the sale of receivables to John Deere Financial

Source: Deere & Company forecast as of 16 February 2018

Cost of Sales

Equipment Operations

	1Q 2018	Fiscal 2018 Forecast	Previous Forecast
COS (percent of Net Sales)	78.8 %	~ 75 %	~ 75%

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Research & Development Expense

Equipment Operations

	1Q 2018 vs. 1Q 2017		Fiscal 2018 Forecast		Previous Forecast	
R&D Expense		14 %		~ 20 %		~ 18 %
Currency translation		2 points		~ 1 point		~ 1 point
Acquisition-related activities		5 points		~ 9 points		~ 9 points

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Selling, Administrative & General Expense

Equipment Operations

	1Q 2018 vs. 1Q 2017		Fiscal 2018 Forecast		Previous Forecast	
SA&G Expense		8 %		~ 23 %		~ 26 %
Acquisition-related activities		11 points		~ 21 points		~ 24 points
Incentive compensation		3 points		~ 2 points		~ 1 point
Currency translation		2 points		~ 2 points		~ 1 point
Voluntary separation program		8 points		~ 2 points		~ 2 points
Pension/OPEB		Flat		~ Flat		~ 1 point
Commissions paid to dealers		Flat		~ 2 points		~ 1 point

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Income Taxes

Equipment Operations

	1Q 2018	Rest of Year 2018 Forecast	Fiscal 2018 Forecast *	Fiscal 2019 Forecast
Effective Tax Rate	422 %	25-27 %	~ 62 %	25-27 %

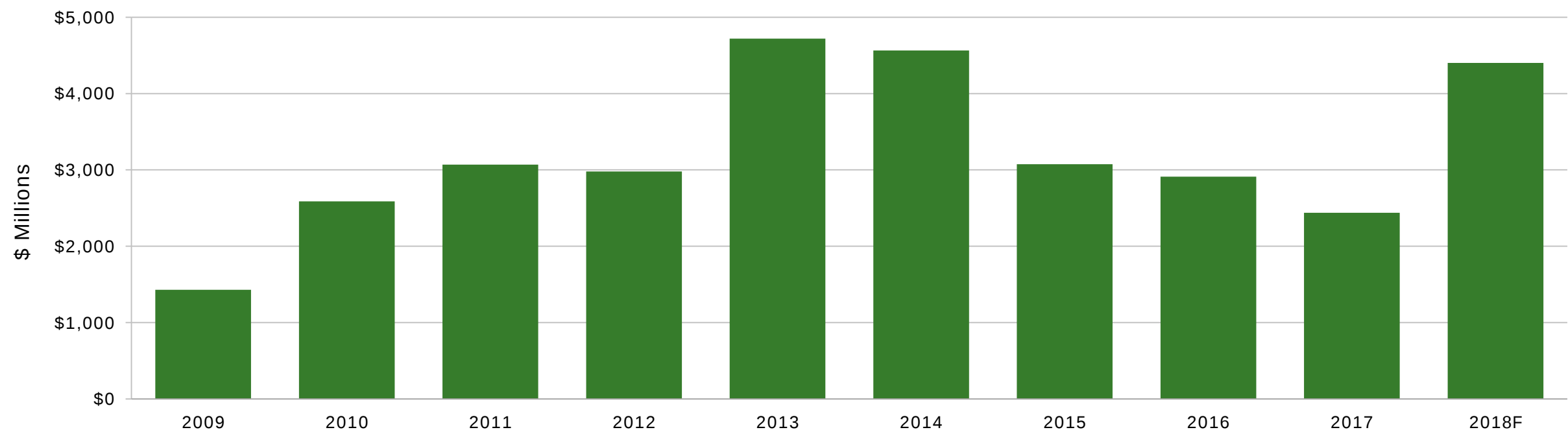
** Previous forecast 31-33% prior to U.S. tax reform, pro-forma 2018 rate ~ 29.5%*

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Net Operating Cash Flows

Equipment Operations

Fiscal 2018 Forecast* ~ \$4.4 billion



** Previous forecast ~ \$3.8 billion*

Note: 2009-2016 adjusted with the adoption of FASB ASU No. 2016-09 "Improvements to Employee Share-Based Payment Accounting"

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Deere & Company Outlook

Fiscal 2018 Forecast

(\$ billions except where noted)	2Q 2018 Forecast	Fiscal 2018 Forecast	Previous Forecast
Net Sales (equipment operations)	 30-40 %	 ~ 29 %	 ~ 22 %
Price realization	 ~ Flat	 ~ 1 point	 ~ 1 point
Currency translation	 ~ 4 points	 ~ 3 points	 ~ 2 points
Wirtgen	 ~ 16 points	 ~ 12 points	 ~ 12 points
Net Income (Loss) (attributable to Deere & Company)		~ \$2.1*	~ \$2.6

** Excluding U.S. tax reform, adjusted net income ~ \$2.85 billion; for reconciliation to GAAP see slide 42 in Appendix*

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Appendix



THE JOHN DEERE STRATEGY

OUR PURPOSE Committed to those linked to the land



OUR ASPIRATIONS

Realizing sustainable SVA growth through innovation and disciplined expansion



CRITICAL SUCCESS FACTORS

Further developing the capabilities essential to reaching our goals



FOUNDATIONAL SUCCESS FACTORS

Investing in the core strengths that have guided our success



INTEGRATED ENTERPRISE

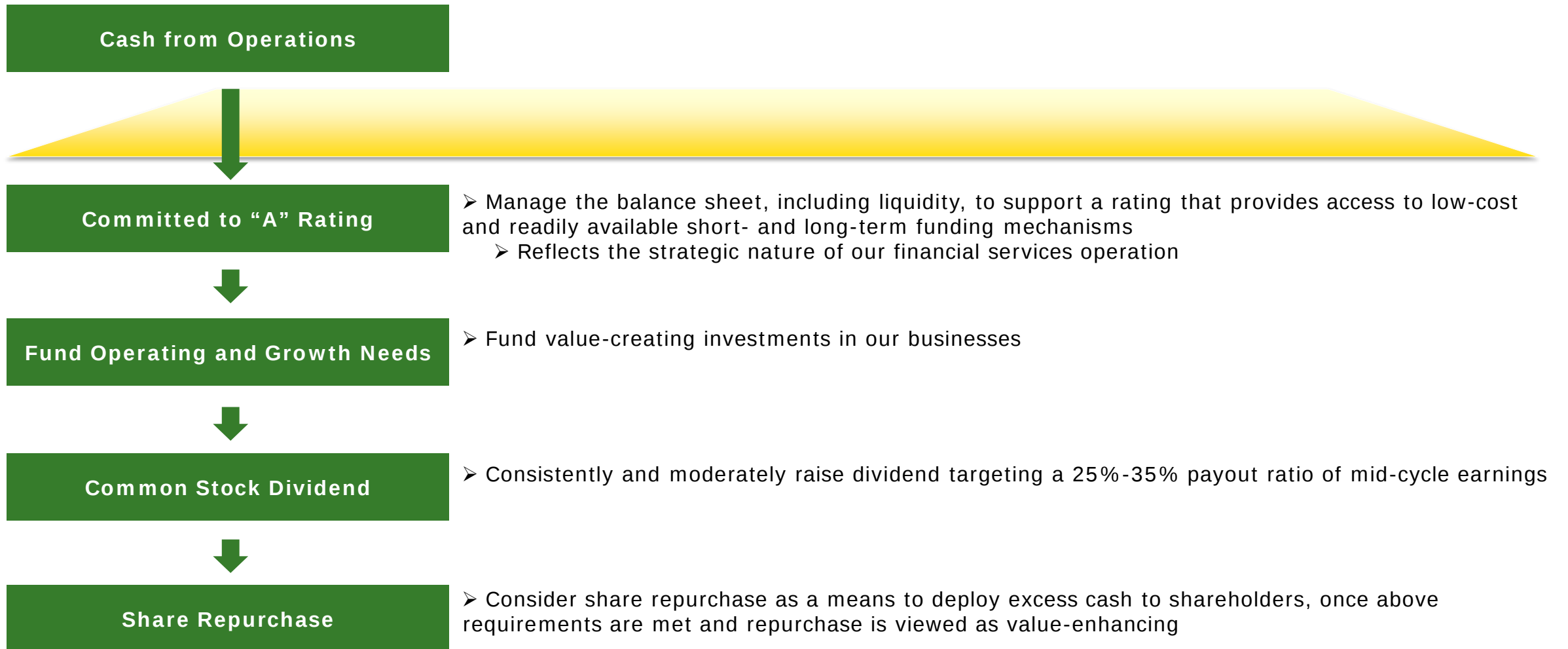
Leveraging the strengths and unique capabilities of three types of businesses through aligned, high-performance teamwork



CORE VALUES

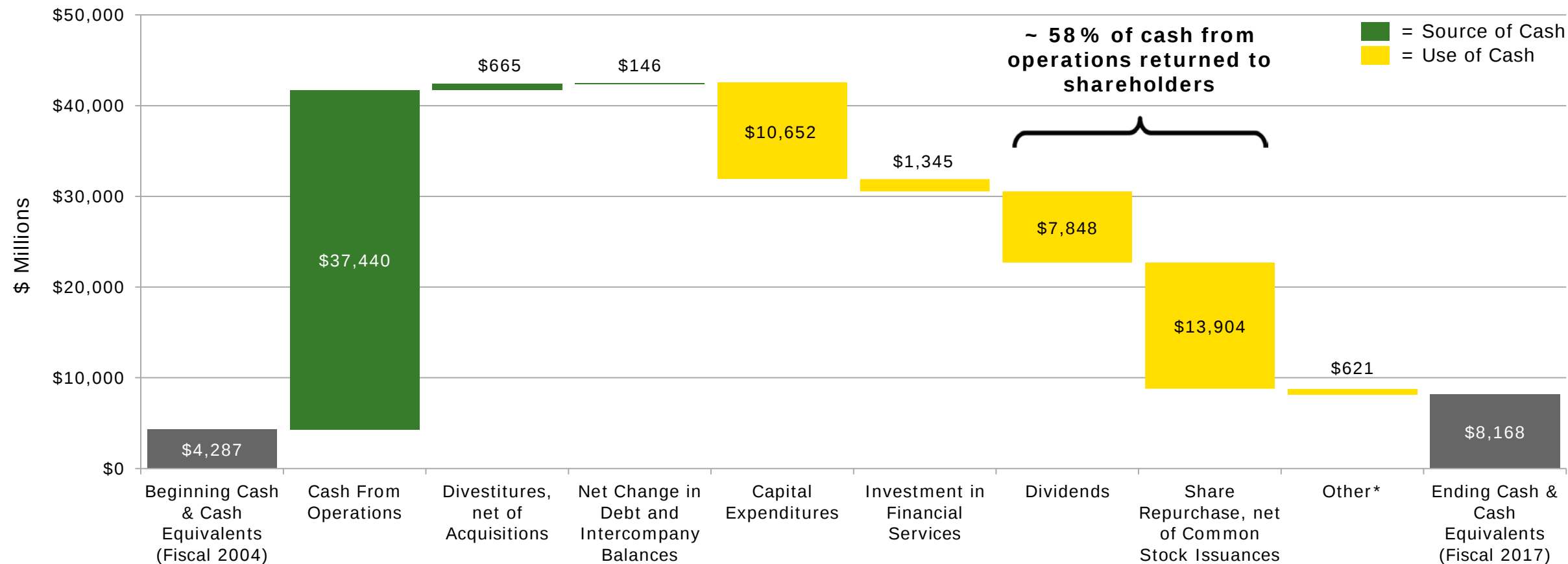
Unwavering adherence to the values that unite and differentiate us

Deere Use-of-Cash Priorities



Sources and Uses of Cash Fiscal 2004-2017

Equipment Operations



* Other includes proceeds from maturities and sales of marketable securities and purchases of marketable securities and reconciliation for non-cash items including the effect of exchange rates on cash and cash equivalents

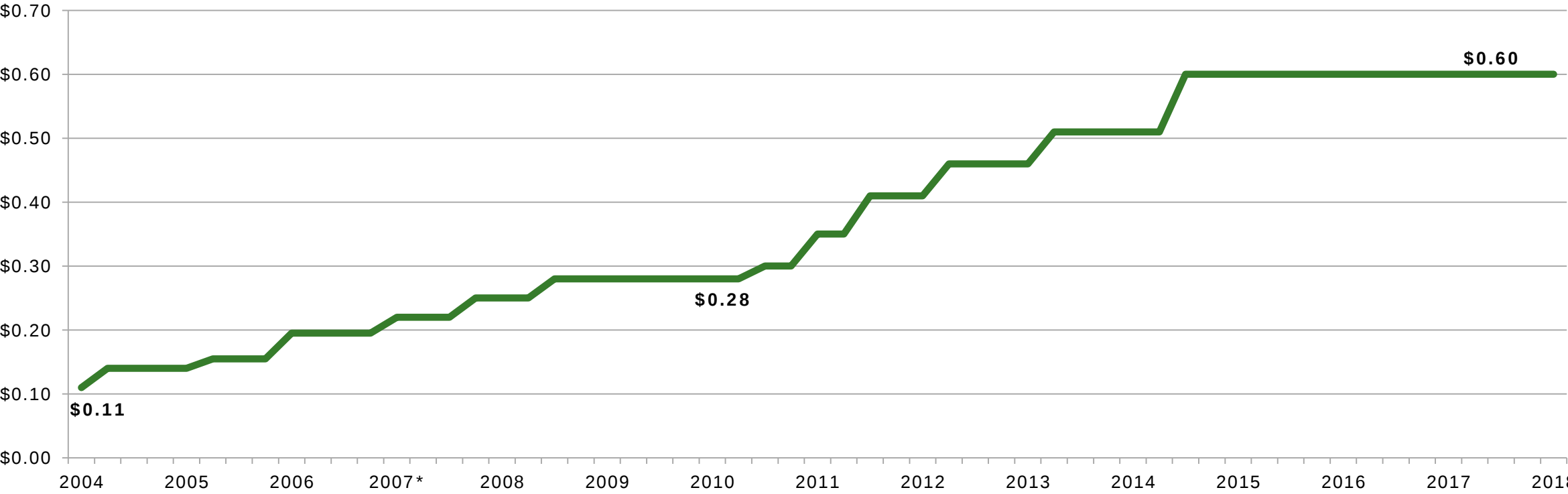
Note: "Cash from Operations" adjusted with the adoption of FASB ASU No. 2016-09 "Improvements to Employee Share-Based Payment Accounting"

Source: Deere & Company SEC filings

Deere Quarterly Dividends Declared

1Q 2004 – 1Q 2018

Dividend raised 114 % since 2010



* Adjusted for 2 for 1 stock split on 26 November 2007

Share Repurchase

As Part of Publicly Announced Plans

35 % net share reduction since 2004

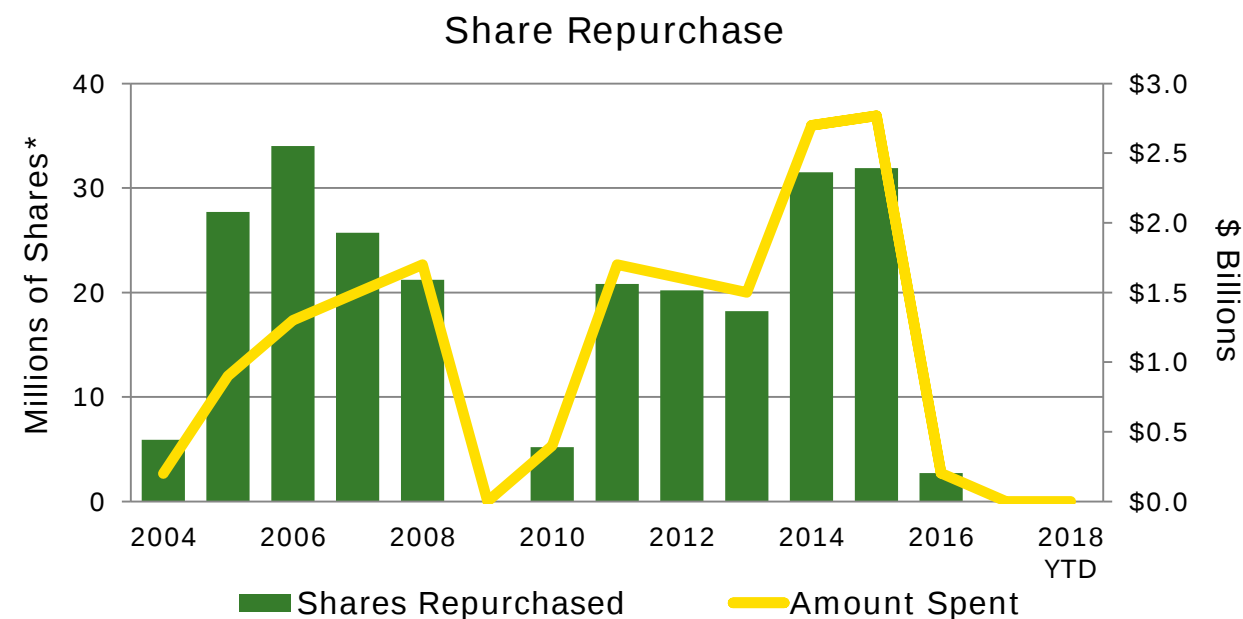
2004–1Q 2018:

Cumulative cost of repurchases	\$16.4 billion
Shares repurchased	245.0 million
Average repurchase price	\$66.96

December 2013 authorization of \$8 billion:

Amount remaining	\$3.3 billion
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28 January 2018 period ended basic shares	323.8 million
1Q 2018 average diluted shares	322.8 million



* All shares adjusted for two-for-one stock split effective 26 November 2007

Pension and OPEB Expense

(\$ millions)	1Q 2018		Fiscal 2018 Forecast		Previous Forecast	
Pension and OPEB Expense	↑	\$6	↑	~ \$15	↑	~ \$10

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

Other Information

Equipment Operations

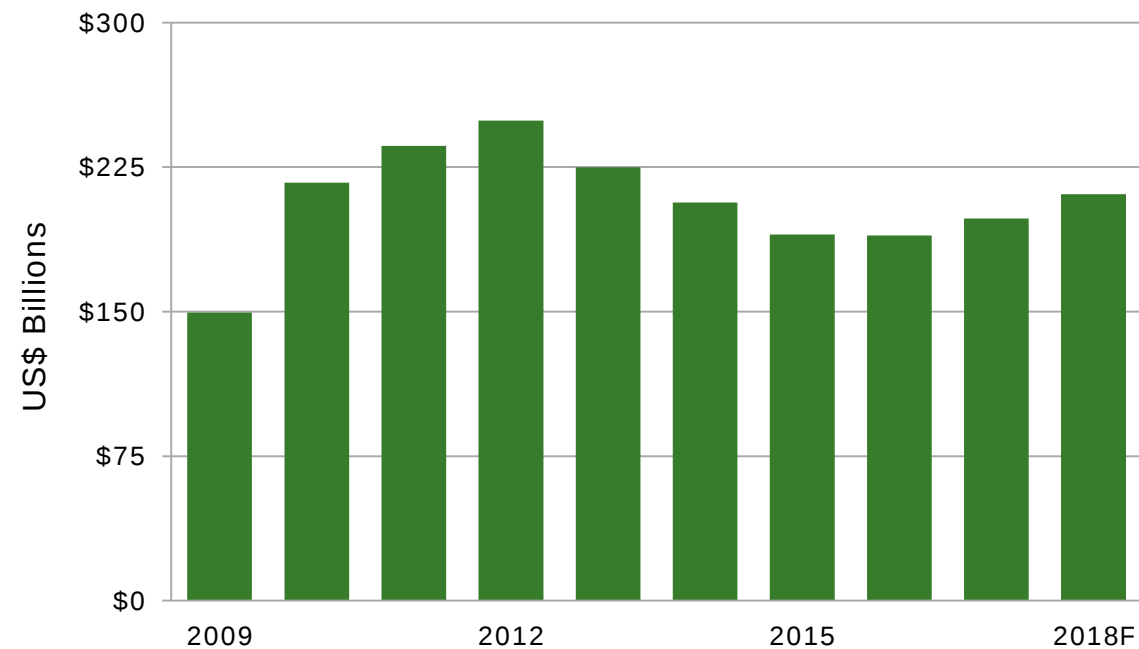
(\$ millions)	Fiscal 2018 Forecast	Previous Forecast
Capital Expenditures	~ \$925	~ \$925
Depreciation and Amortization	~ \$1,050	~ \$1,050
Pension / OPEB Contributions	~ \$140	~ \$140

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

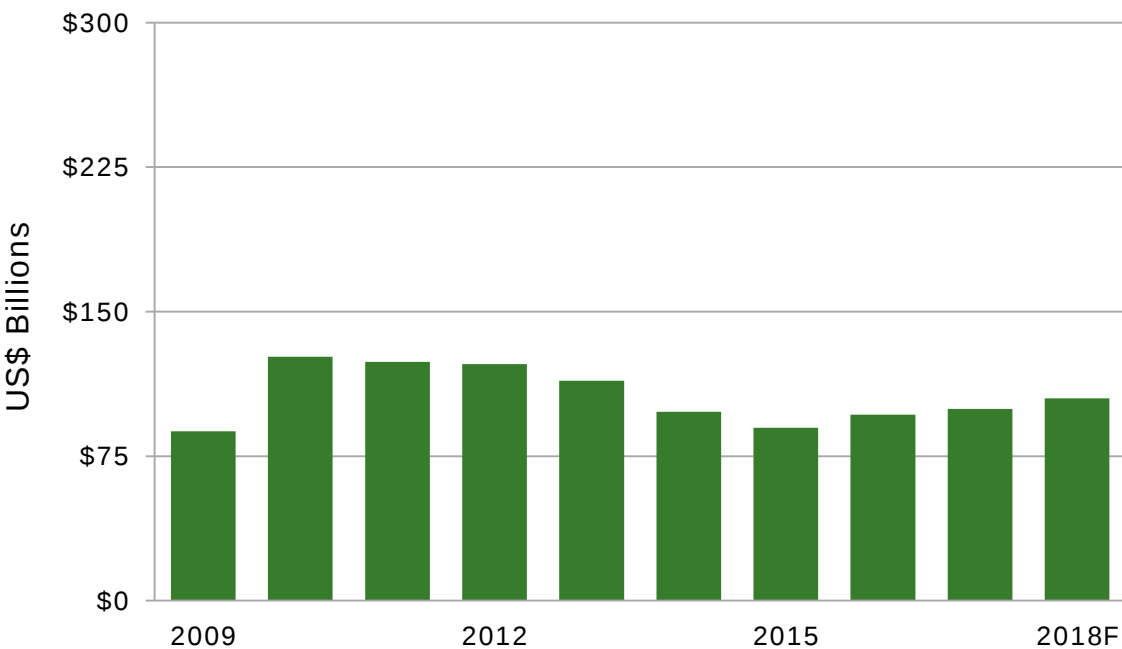
Economic Update

Other Selected Markets

China - Crop Value of Production*

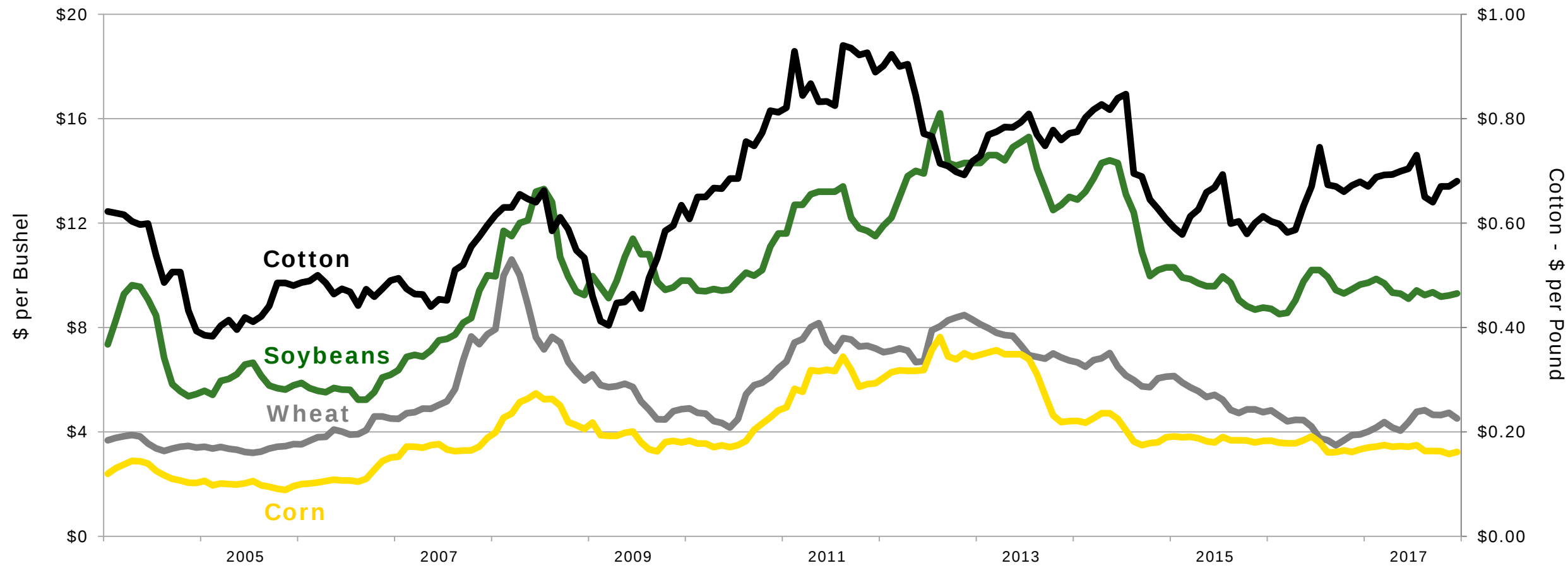


India - Crop Value of Production*



* Includes corn, wheat, rice, barley, sorghum, oilseeds, peanut, sugar, cotton
Source: IHS Global Insight, February 2018

U.S. Farm Commodity Prices



Source: USDA, 8 February 2018

U.S. Farm Commodity Prices

(\$ per bushel except where noted)	2015 / 16	2016 / 17 Estimate	2017 / 18 Projection	Previous 2017/18
Corn	\$3.61	\$3.36	\$3.30	\$3.20
Soybeans	\$8.95	\$9.50	\$9.10	\$9.10
Wheat	\$4.89	\$3.89	\$4.65	\$4.60
Cotton (\$ per pound)	\$0.58	\$0.68	\$0.69	\$0.60

Source: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

U.S. Acres Planted

(millions)	2016 / 17 Estimate	2017 / 18 Projection
Corn	94.0	90.2
Soybeans	83.4	90.1
Wheat	50.1	46.0
Cotton	10.1	12.6

Source: Deere & Company forecast as of 16 February 2018

U.S. Crop Yields

(bushels per acre except where noted)	2016 / 17 Estimate	2017 / 18 Projection
Corn	174.6	176.6
Soybeans	52.1	49.1
Wheat	52.7	46.3
Cotton (pounds per harvested acre)	867	899

Source: Deere & Company forecast as of 16 February 2018

U.S. Farm Cash Receipts

(\$ billions)	2016	2017 Forecast	2018 Forecast	Previous 2018
Crops	\$194.4	\$189.7	\$188.2	\$187.6
Livestock	\$162.9	\$175.4	\$174.9	\$169.6
Government Payments	\$13.0	\$11.4	\$9.3	\$11.1
Total Cash Receipts	\$370.2	\$376.5	\$372.4	\$368.3

Source: 2016: USDA, 7 February 2018

2017F–2018F: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

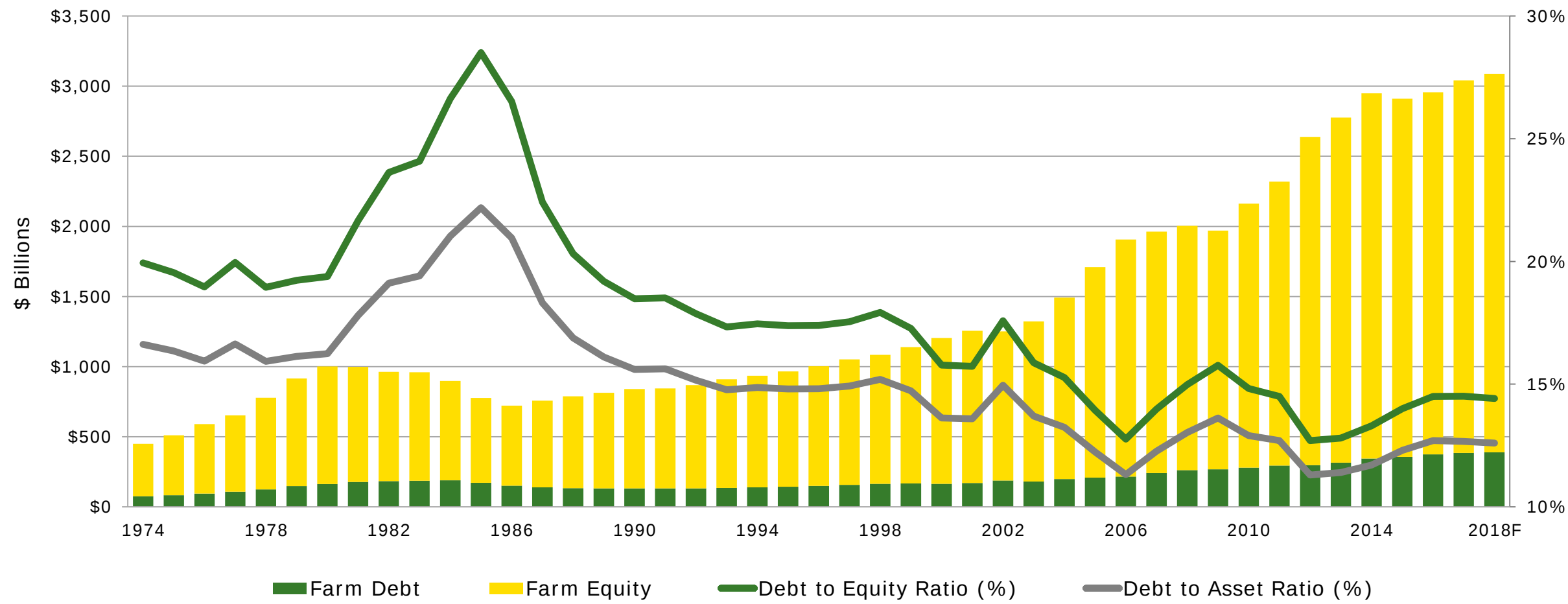
U.S. Net Farm Cash Income

(\$ billions)	2016	2017 Forecast	2018 Forecast	Previous 2018
Total Cash Receipts	\$370.2	\$376.5	\$372.4	\$368.3
Other Farm-Related Income	\$27.9	\$29.7	\$31.8	\$32.0
Gross Cash Income	\$398.1	\$406.2	\$404.2	\$400.3
Cash Expenses	(\$304.1)	(\$309.3)	(\$312.2)	(\$310.0)
Net Cash Income	\$94.0	\$96.9	\$92.0	\$90.3

Source: 2016: USDA, 7 February 2018

2017F–2018F: Deere & Company forecast as of 16 February 2018 (previous forecast as of 22 November 2017)

U.S. Farm Balance Sheet



Source: 1974–2016: USDA, 7 February 2018
2017F–2018F: Deere & Company forecast as of 16 February 2018

January 2018 Retail Sales and Dealer Inventories

Retail Sales U.S. and Canada Ag			Industry *	Deere **
2WD Tractors (< 40 PTO hp)			↑ 6 %	↑ Double digits
2WD Tractors (40 < 100 PTO hp)			↑ 3 %	↓ Low double digits
2WD Tractors (100+ PTO hp)			↑ 2 %	↑ In line with the industry
4WD Tractors			↑ 33 %	↑ More than the industry
Combines			↓ 5 %	↓ More than the industry

Deere Dealer Inventories*** U.S. and Canada Ag			2018	2017
2WD Tractors (100+ PTO hp)			33 %	38 %
Combines			16 %	14 %

* As reported by the Association of Equipment Manufacturers

** As reported to the Association of Equipment Manufacturers

*** In units as a % of trailing 12 months retail sales, as reported to the Association of Equipment Manufacturers

January 2018 Retail Sales

Retail Sales EU 28 Ag		Deere*
Tractors	↑	Double digits
Combines	↓	Double digits

Retail Sales U.S. and Canada		Deere*
Selected Turf & Utility Equipment	↓	Double digits
Construction & Forestry		
First-in-the-Dirt	↑	Double digits
Settlements	↑	Single digit

* Based on internal sales reports

Supplemental Statement of Consolidated Income Information

Reconciliation of GAAP to Non-GAAP Financial Measures

In addition to reporting financial results in conformity with accounting principles generally accepted in the United States (GAAP), the company also discusses non-GAAP measures that exclude adjustments related to U.S. tax reform legislation. Net income (loss) attributable to Deere & Company and diluted earnings per share measures that exclude this item is not in accordance with, nor is it a substitute for, GAAP measures. The company believes that discussion of results excluding this item provides a useful analysis of ongoing operating trends.

Investors should consider non-GAAP financial measures in addition to, and not as a substitute for, financial measures prepared in accordance with GAAP.

The table below provides a reconciliation of the non-GAAP financial measure with the most directly comparable GAAP financial measure for the three months ended January 28, 2018, and the outlook for the twelve months ended October 28, 2018. (Millions, except per-share amounts) (Unaudited)

	Three Months Ended January 28, 2018			Twelve Months Ended October 28, 2018
	Net Income (Loss) Attributable to Deere & Company	Diluted Earnings Per Share		Net Income Attributable to Deere & Company
GAAP measure	\$ (535.1)	\$ (1.66)	GAAP measure	\$ 2,100.0
U.S. tax reform legislation	965.1	2.97	U.S. tax reform legislation	750.0
Non-GAAP measure	<u>\$ 430.0</u>	<u>\$ 1.31</u>	Non-GAAP measure	<u>\$ 2,850.0</u>

**Deere & Company's 2Q 2018 earnings call is scheduled for
9:00 a.m. central time on Friday, 18 May 2018**



JOHN DEERE