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## **GLOBAL STATISTICS**

**\$51.7 BILLION** 

Net Sales & Revenues \$7.1 BILLION

Net Income attributable to Deere & Company

34%

Consolidated net sales & revenues outside of the United States and Canada

#### **EMPLOYEES**

75,800

employees worldwide

30,100: U.S. and Canada 45,700: Outside U.S and Canada

#### **DEALERS**

**2,050** -1,600 Agriculture - 450 Construction & Forestry U.S. and Canada dealer locations

Outside of the U.S. and Canada, John Deere agriculture equipment is sold to distributors and dealers for resale in **over 100 countries** 



#### **FISCAL YEAR TIMELINE**

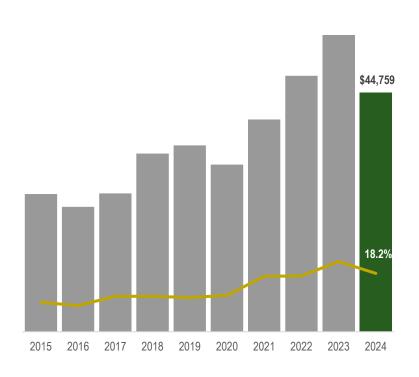
- fiscal calendar follows U.S. growing season



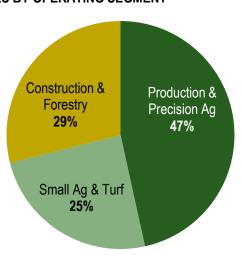
# SALES DATA

### EQUIPMENT OPERATIONS NET SALES & OPERATING PROFIT MARGIN

(\$ in millions)

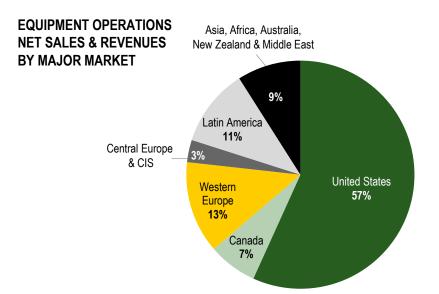


#### EQUIPMENT OPERATIONS NET SALES BY OPERATING SEGMENT



Equipment Operations Net Sales by Operating Seg (\$ in millions)	ment			
		2022	2023	2024
Production & Precision Ag	\$	22,002	\$ 26,790	\$ 20,834
Small Ag & Turf	\$	13,381	\$ 13,980	\$ 10,969
Construction & Forestry	\$	12,534	\$ 14,795	\$ 12,956
Total	\$	47,917	\$ 55,565	\$ 44,759

# SALES DATA

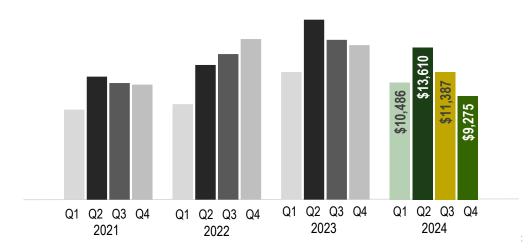


Equipment Operations Net Sales & Revenues by Major Markets									
(\$ in millons)		2021		2022		2023	2024		
United States	\$	20,425	\$	25,819	\$	30,822	\$	26,076	
Canada	\$	2,398	\$	3,301	\$	3,646	\$	3,183	
Western Europe	\$	6,326	\$	6,242	\$	7,189	\$	6,000	
Central Europe & CIS	\$	2,625	\$	2,240	\$	2,101	\$	1,452	
Latin America	\$	4,275	\$	7,036	\$	7,744	\$	5,085	
Asia, Africa, Australia,									
New Zealand, Middle East	\$	4,427	\$	4,314	\$	5,028	\$	4,138	
Total	\$	40,476	\$	48,952	\$	56,530	\$	45,934	

#### **EQUIPMENT OPERATIONS QUARTERLY NET SALES**

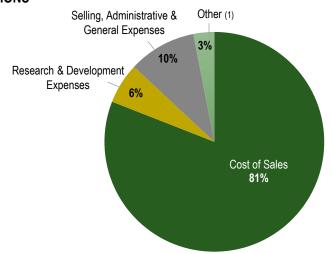
(\$ in millions)

2Q and 3Q typically yield the highest sales, followed by Q4, with the lowest sales volume generated in Q1



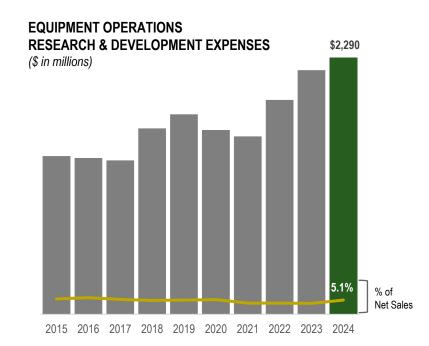
# COST DATA

#### EQUIPMENT OPERATIONS COST BREAKDOWN



Equipment Operations				
Costs & Expenses				
(\$ in millons)	2021	2022	2023	2024
Cost of Sales	\$ 29,119	\$ 35,341	\$ 37,739	\$ 30,803
Research and development expenses	\$ 1,587	\$ 1,912	\$ 2,177	\$ 2,290
Selling, administrative and general expenses	\$ 2,887	\$ 3,137	\$ 3,611	\$ 3,791
Interest expense	\$ 368	\$ 390	\$ 411	\$ 396
Interest compensation to Financial Services	\$ 217	\$ 299	\$ 687	\$ 640
Other operating expenses	\$ 181	\$ 350	\$ 217	\$ 133
Total	\$ 34,359	\$ 41,429	\$ 44,842	\$ 38,053





# PRODUCTION AND PRECISION AGRICULTURE











**SMALL GRAINS** 

**SUGARCANE** 









# SMALL AG & TURF







HIGH VALUE CROPS

DAIRY & LIVESTOCK

<u>Small Agriculture</u> – Mid-size and compact utility tractors, self-propelled forage harvesters, hay and forage equipment, balers, mowers, and related attachments and service parts

<u>Turf</u> – Turf and utility equipment, including riding lawn equipment, golf course equipment, utility vehicles, and commercial mowers, and related attachments and service parts







# **CONSTRUCTION & FORESTRY**







**ROADBUILDING** 



Construction - Construction, earthmoving & material handling machines, including backhoe loaders, crawler dozers and loaders, four-wheel drive loaders, excavators, motor graders, articulated dump trucks, and related attachments and service parts

Compact construction - Compact excavators, compact track loaders, compact wheel loaders, skid steers, landscape loaders, and related attachments and service parts

Roadbuilding - Equipment used in roadbuilding and renovation, including milling machines, recyclers, slipform pavers, surface miners, asphalt pavers, compactors, tandem and static rollers, mobile crushers and screens, mobile and stationary asphalt plants, and related attachments and service parts

Forestry - Equipment used in timber harvesting, including log skidders, feller bunchers, log loaders, log forwarders, log harvesters, and related attachments and service parts





775K

Connected Machines

455M

**Engaged Acres** 

125M

Highly Engaged Acres

197M

Sustainably Engaged Acres

# Technology accelerates precision and automation while driving efficiency.

We have a full set of technology to help customers increase their productivity, profitability, and sustainability.

AUTONOMY

AUTOMATION / MACHINE IQ

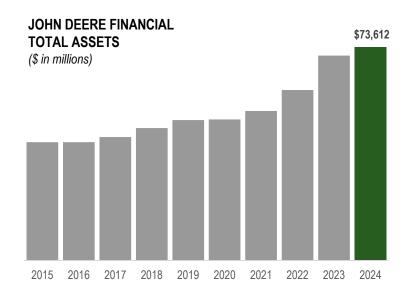
CONNECTIVITY AND DIGITAL SOLUTIONS

GUIDANCE

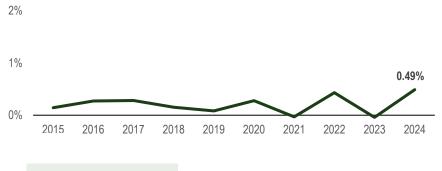
HARDWARE & SOFTWARE

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## FINANCIAL SERVICES



#### JOHN DEERE FINANCIAL PROVISION FOR CREDIT LOSSES (AS A % OF AVERAGE OWNED PORTFOLIO)

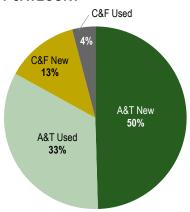


#### JOHN DEERE CAPITAL CORPORATION NOTES RECEIVABLE DETAIL

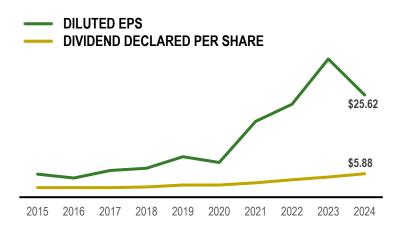
John Deere Capital Corporat Recievables	ion					
(\$ in millons)						
		2020	2021(1)	2022(1)	2023	2024
Retail notes	\$	17,158	\$ 21,299	\$ 22,799	\$ 24,641	\$ 25,169
Retail notes securitized	\$	4,689	\$ 4,662	\$ 5,952	\$ 7,357	\$ 8,768
Revolving charge accounts	\$	3,827	\$ 3,740	\$ 4,166	\$ 4,594	\$ 4,539
Wholesale receivables	\$	7,093	\$ 5,951	\$ 8,405	\$ 13,330	\$ 14,114
Financing leases	\$	789	\$ 972	\$ 1,121	\$ 1,422	\$ 1,637
Total	\$	33,557	\$ 36,625	\$ 42,442	\$ 51,344	\$ 54,228

(1) In 2Q 2023, the accounting treatment for financing incentives offered to John Deere Dealers was corrected; resulting in an immaterial restatement of prior periods 2021-2022.

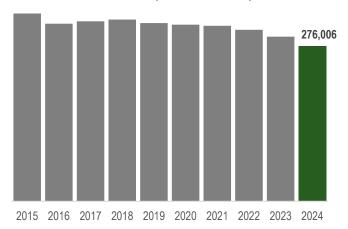
#### JOHN DEERE CAPITAL CORPORATION RETAIL NOTES BY PRODUCT CATEGORY

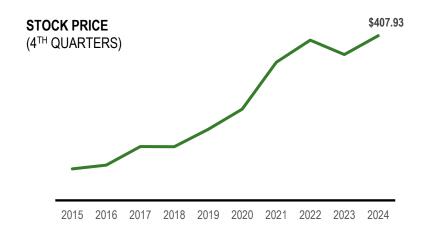


# STOCK DATA

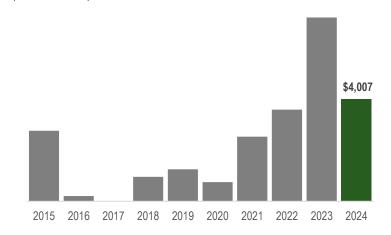


## AVERAGE NUMBER OF COMMON SHARES OUTSTANDING (IN THOUSANDS)





## SHARE REPURCHASES (IN MILLIONS)



# STOCK DATA

#### STOCK SPLIT HISTORY

Date	Event
26 November 2007	Stock split 2 for 1
17 November 1995	Stock split 3 for 1
31 August 1976	Stock split 2 for 1
1 September 1972	Stock split 2 for 1
18 December 1963	Stock split 2 for 1
2 January 1960	3% stock dividend
8 July 1952	Stock split 2 for 1
31 October 1937	Stock split 2 for 1
15 December 1930	1.5% stock dividend
15 October 1930	1.5% stock dividend
15 July 1930	1.5% stock dividend
29 April 1930	Stock split 5 for 1
15 March 1930	1.5% stock dividend
2 December 1912	Original stock issued <sup>(1)</sup>

(1) Previously, privately held

# **INVESTOR RELATIONS TEAM**



JOSH BEAL
Director Investor Relations

JOSH ROHLEDER
Manager Investor
Communications

**HOLLY DUNHAM**Manager Investor Relations

Analyst Investor Relations