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**UNITED STATES  
SECURITIES AND EXCHANGE COMMISSION  
WASHINGTON, D.C. 20549**

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**FORM 10-Q**

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(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the quarterly period ended August 1, 2021

or

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
For the transition period from \_\_\_\_ to \_\_\_\_

Commission file no: 1-4121

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**DEERE & COMPANY**

(Exact name of registrant as specified in its charter)

**Delaware**  
(State of incorporation)

**36-2382580**  
(IRS employer identification no.)

**One John Deere Place  
Moline, Illinois 61265**  
(Address of principal executive offices)  
Telephone Number: **(309) 765-8000**

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Securities Registered Pursuant to Section 12(b) of the Act:

Title of each class	Trading symbol	Name of each exchange on which registered
Common stock, \$1 par value	DE	New York Stock Exchange
8½% Debentures Due 2022	DE22	New York Stock Exchange
6.55% Debentures Due 2028	DE28	New York Stock Exchange

Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  
Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files).  
Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	<input checked="" type="checkbox"/>	Accelerated filer	<input type="checkbox"/>
Non-accelerated filer	<input type="checkbox"/>	Smaller reporting company	<input type="checkbox"/>
		Emerging growth company	<input type="checkbox"/>

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).  
Yes ☐ No ☒

At August 1, 2021, 310,061,478 shares of common stock, \$1 par value, of the registrant were outstanding.

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# PART I. FINANCIAL INFORMATION

## ITEM 1. FINANCIAL STATEMENTS

### DEERE & COMPANY

#### STATEMENT OF CONSOLIDATED INCOME

For the Three Months Ended August 1, 2021 and August 2, 2020

(In millions of dollars and shares except per share amounts) Unaudited

	2021	2020
<b>Net Sales and Revenues</b>		
Net sales	\$ 10,413	\$ 7,859
Finance and interest income	825	838
Other income	289	228
<b>Total</b>	<b>11,527</b>	<b>8,925</b>
<b>Costs and Expenses</b>		
Cost of sales	7,574	5,835
Research and development expenses	394	370
Selling, administrative and general expenses	841	752
Interest expense	244	290
Other operating expenses	324	408
<b>Total</b>	<b>9,377</b>	<b>7,655</b>
<b>Income of Consolidated Group before Income Taxes</b>	<b>2,150</b>	<b>1,270</b>
Provision for income taxes	491	457
<b>Income of Consolidated Group</b>	<b>1,659</b>	<b>813</b>
Equity in income (loss) of unconsolidated affiliates	8	(2)
<b>Net Income</b>	<b>1,667</b>	<b>811</b>
Less: Net income attributable to noncontrolling interests		
<b>Net Income Attributable to Deere &amp; Company</b>	<b>\$ 1,667</b>	<b>\$ 811</b>
<b>Per Share Data</b>		
Basic	\$ 5.36	\$ 2.59
Diluted	\$ 5.32	\$ 2.57
<b>Average Shares Outstanding</b>		
Basic	311.0	313.0
Diluted	313.4	315.8

See Condensed Notes to Interim Consolidated Financial Statements.

DEERE & COMPANY  
STATEMENT OF CONSOLIDATED COMPREHENSIVE INCOME  
For the Three Months Ended August 1, 2021 and August 2, 2020  
(In millions of dollars) Unaudited

	2021	2020
<b>Net Income</b>	<u>\$ 1,667</u>	<u>\$ 811</u>
<b>Other Comprehensive Income (Loss), Net of Income Taxes</b>		
Retirement benefits adjustment	54	51
Cumulative translation adjustment	(114)	331
Unrealized gain on derivatives	1	4
Unrealized gain on debt securities	8	10
<b>Other Comprehensive Income (Loss), Net of Income Taxes</b>	<u>(51)</u>	<u>396</u>
<b>Comprehensive Income of Consolidated Group</b>	1,616	1,207
Less: Comprehensive income attributable to noncontrolling interests		
<b>Comprehensive Income Attributable to Deere &amp; Company</b>	<u>\$ 1,616</u>	<u>\$ 1,207</u>

See Condensed Notes to Interim Consolidated Financial Statements.

## DEERE &amp; COMPANY

## STATEMENT OF CONSOLIDATED INCOME

For the Nine Months Ended August 1, 2021 and August 2, 2020

(In millions of dollars and shares except per share amounts) Unaudited

	2021	2020
<b>Net Sales and Revenues</b>		
Net sales	\$ 29,461	\$ 22,612
Finance and interest income	2,468	2,584
Other income	768	613
Total	<u>32,697</u>	<u>25,809</u>
<b>Costs and Expenses</b>		
Cost of sales	21,307	17,206
Research and development expenses	1,137	1,201
Selling, administrative and general expenses	2,448	2,467
Interest expense	783	969
Other operating expenses	1,033	1,199
Total	<u>26,708</u>	<u>23,042</u>
<b>Income of Consolidated Group before Income Taxes</b>	5,989	2,767
Provision for income taxes	<u>1,328</u>	<u>752</u>
<b>Income of Consolidated Group</b>	4,661	2,015
Equity in income (loss) of unconsolidated affiliates	<u>21</u>	<u>(20)</u>
<b>Net Income</b>	4,682	1,995
Less: Net income attributable to noncontrolling interests	<u>2</u>	<u>2</u>
<b>Net Income Attributable to Deere &amp; Company</b>	<u>\$ 4,680</u>	<u>\$ 1,993</u>
<b>Per Share Data</b>		
Basic	\$ 14.98	\$ 6.36
Diluted	\$ 14.86	\$ 6.30
<b>Average Shares Outstanding</b>		
Basic	312.4	313.3
Diluted	314.9	316.4

See Condensed Notes to Interim Consolidated Financial Statements.

DEERE & COMPANY  
STATEMENT OF CONSOLIDATED COMPREHENSIVE INCOME  
For the Nine Months Ended August 1, 2021 and August 2, 2020  
(In millions of dollars) Unaudited

	2021	2020
<b>Net Income</b>	<u>\$ 4,682</u>	<u>\$ 1,995</u>
<b>Other Comprehensive Income (Loss), Net of Income Taxes</b>		
Retirement benefits adjustment	208	338
Cumulative translation adjustment	319	(67)
Unrealized gain (loss) on derivatives	8	(4)
Unrealized gain (loss) on debt securities	(7)	21
<b>Other Comprehensive Income (Loss), Net of Income Taxes</b>	<u>528</u>	<u>288</u>
<b>Comprehensive Income of Consolidated Group</b>	5,210	2,283
Less: Comprehensive income attributable to noncontrolling interests	2	2
<b>Comprehensive Income Attributable to Deere &amp; Company</b>	<u>\$ 5,208</u>	<u>\$ 2,281</u>

See Condensed Notes to Interim Consolidated Financial Statements.

DEERE & COMPANY  
CONDENSED CONSOLIDATED BALANCE SHEET  
(In millions of dollars) Unaudited

	August 1 2021	November 1 2020	August 2 2020
<b>Assets</b>			
Cash and cash equivalents	\$ 7,519	\$ 7,066	\$ 8,190
Marketable securities	688	641	640
Receivables from unconsolidated affiliates	29	31	26
Trade accounts and notes receivable – net	5,268	4,171	5,473
Financing receivables – net	31,449	29,750	27,814
Financing receivables securitized – net	5,401	4,703	5,469
Other receivables	1,673	1,220	1,217
Equipment on operating leases – net	6,982	7,298	7,158
Inventories	6,410	4,999	5,650
Property and equipment – net	5,649	5,817	5,754
Investments in unconsolidated affiliates	188	193	199
Goodwill	3,148	3,081	2,984
Other intangible assets – net	1,267	1,327	1,301
Retirement benefits	990	863	1,031
Deferred income taxes	1,767	1,499	1,534
Other assets	2,260	2,432	2,824
<b>Total Assets</b>	<b>\$ 80,688</b>	<b>\$ 75,091</b>	<b>\$ 77,264</b>
<b>Liabilities and Stockholders' Equity</b>			
<b>Liabilities</b>			
Short-term borrowings	\$ 10,404	\$ 8,582	\$ 9,075
Short-term securitization borrowings	5,277	4,682	5,361
Payables to unconsolidated affiliates	116	105	80
Accounts payable and accrued expenses	11,091	10,112	9,565
Deferred income taxes	515	519	479
Long-term borrowings	32,280	32,734	34,037
Retirement benefits and other liabilities	5,272	5,413	5,776
<b>Total liabilities</b>	<b>64,955</b>	<b>62,147</b>	<b>64,373</b>
Commitments and contingencies (Note 18)			
<b>Stockholders' Equity</b>			
Common stock, \$1 par value (issued shares at August 1, 2021 – 536,431,204)	5,031	4,895	4,750
Common stock in treasury	(19,780)	(18,065)	(17,671)
Retained earnings	35,491	31,646	31,128
Accumulated other comprehensive income (loss)	(5,011)	(5,539)	(5,319)
<b>Total Deere &amp; Company stockholders' equity</b>	<b>15,731</b>	<b>12,937</b>	<b>12,888</b>
Noncontrolling interests	2	7	3
<b>Total stockholders' equity</b>	<b>15,733</b>	<b>12,944</b>	<b>12,891</b>
<b>Total Liabilities and Stockholders' Equity</b>	<b>\$ 80,688</b>	<b>\$ 75,091</b>	<b>\$ 77,264</b>

See Condensed Notes to Interim Consolidated Financial Statements.

## DEERE &amp; COMPANY

## STATEMENT OF CONSOLIDATED CASH FLOWS

For the Nine Months Ended August 1, 2021 and August 2, 2020

(In millions of dollars) Unaudited

	2021	2020
<b>Cash Flows from Operating Activities</b>		
Net income	\$ 4,682	\$ 1,995
Adjustments to reconcile net income to net cash provided by operating activities:		
Provision (credit) for credit losses	(17)	123
Provision for depreciation and amortization	1,569	1,614
Impairment charges	50	147
Share-based compensation expense	64	63
Undistributed earnings of unconsolidated affiliates	4	(5)
Credit for deferred income taxes	(271)	(160)
Changes in assets and liabilities:		
Trade, notes, and financing receivables related to sales	(444)	626
Inventories	(1,817)	(1)
Accounts payable and accrued expenses	742	(572)
Accrued income taxes payable/receivable	34	4
Retirement benefits	13	88
Other	(295)	135
Net cash provided by operating activities	<u>4,314</u>	<u>4,057</u>
<b>Cash Flows from Investing Activities</b>		
Collections of receivables (excluding receivables related to sales)	14,480	13,237
Proceeds from maturities and sales of marketable securities	82	70
Proceeds from sales of equipment on operating leases	1,510	1,310
Cost of receivables acquired (excluding receivables related to sales)	(17,161)	(14,449)
Acquisitions of businesses, net of cash acquired	(19)	
Purchases of marketable securities	(115)	(91)
Purchases of property and equipment	(492)	(594)
Cost of equipment on operating leases acquired	(1,210)	(1,312)
Collateral on derivatives – net	(189)	324
Other	12	(12)
Net cash used for investing activities	<u>(3,102)</u>	<u>(1,517)</u>
<b>Cash Flows from Financing Activities</b>		
Increase in total short-term borrowings	929	170
Proceeds from long-term borrowings	5,877	8,331
Payments of long-term borrowings	(5,172)	(5,797)
Proceeds from issuance of common stock	136	111
Repurchases of common stock	(1,780)	(263)
Dividends paid	(761)	(718)
Other	(80)	(110)
Net cash provided by (used for) financing activities	<u>(851)</u>	<u>1,724</u>
<b>Effect of Exchange Rate Changes on Cash, Cash Equivalents, and Restricted Cash</b>	<u>106</u>	<u>80</u>
<b>Net Increase in Cash, Cash Equivalents, and Restricted Cash</b>	467	4,344
<b>Cash, Cash Equivalents, and Restricted Cash at Beginning of Period</b>	<u>7,172</u>	<u>3,956</u>
<b>Cash, Cash Equivalents, and Restricted Cash at End of Period</b>	<u>\$ 7,639</u>	<u>\$ 8,300</u>

See Condensed Notes to Interim Consolidated Financial Statements.

DEERE & COMPANY  
STATEMENT OF CHANGES IN CONSOLIDATED STOCKHOLDERS' EQUITY  
For the Three and Nine Months Ended August 1, 2021 and August 2, 2020  
(In millions of dollars) Unaudited

	Total Stockholders' Equity						Redeemable Noncontrolling Interest
	Total Stockholders' Equity	Deere & Company Stockholders				Noncontrolling Interests	
		Common Stock	Treasury Stock	Retained Earnings	Accumulated Other Comprehensive Income (Loss)		
<b>Three Months Ended August 2, 2020</b>							
<b>Balance May 3, 2020</b>	\$ 11,865	\$ 4,713	\$ (17,690)	\$ 30,556	\$ (5,715)	\$ 1	
Net income	811			811			
Other comprehensive income	396				396		
Treasury shares reissued	19		19				
Dividends declared	(239)			(239)			
Stock options and other	39	37				2	
<b>Balance August 2, 2020</b>	<u>\$ 12,891</u>	<u>\$ 4,750</u>	<u>\$ (17,671)</u>	<u>\$ 31,128</u>	<u>\$ (5,319)</u>	<u>\$ 3</u>	
<b>Nine Months Ended August 2, 2020</b>							
<b>Balance November 3, 2019</b>	\$ 11,417	\$ 4,642	\$ (17,474)	\$ 29,852	\$ (5,607)	\$ 4	\$ 14
Net income	1,994			1,993		1	1
Other comprehensive income	288				288		
Repurchases of common stock	(263)		(263)				
Treasury shares reissued	66		66				
Dividends declared	(719)			(716)		(3)	(1)
Noncontrolling interest redemption (Note 22)							(14)
Stock options and other	108	108		(1)		1	
<b>Balance August 2, 2020</b>	<u>\$ 12,891</u>	<u>\$ 4,750</u>	<u>\$ (17,671)</u>	<u>\$ 31,128</u>	<u>\$ (5,319)</u>	<u>\$ 3</u>	
<b>Three Months Ended August 1, 2021</b>							
<b>Balance May 2, 2021</b>	\$ 15,096	\$ 4,999	\$ (19,052)	\$ 34,105	\$ (4,960)	\$ 4	
Net income	1,667			1,667			
Other comprehensive loss	(51)				(51)		
Repurchases of common stock	(736)		(736)				
Treasury shares reissued	8		8				
Dividends declared	(282)			(280)		(2)	
Stock options and other	31	32		(1)			
<b>Balance August 1, 2021</b>	<u>\$ 15,733</u>	<u>\$ 5,031</u>	<u>\$ (19,780)</u>	<u>\$ 35,491</u>	<u>\$ (5,011)</u>	<u>\$ 2</u>	
<b>Nine Months Ended August 1, 2021</b>							
<b>Balance November 1, 2020</b>	\$ 12,944	\$ 4,895	\$ (18,065)	\$ 31,646	\$ (5,539)	\$ 7	
ASU No. 2016-13 adoption (Note 3)	(35)			(35)			
Net income	4,682			4,680		2	
Other comprehensive income	528				528		
Repurchases of common stock	(1,780)		(1,780)				
Treasury shares reissued	65		65				
Dividends declared	(802)			(800)		(2)	
Stock options and other	131	136				(5)	
<b>Balance August 1, 2021</b>	<u>\$ 15,733</u>	<u>\$ 5,031</u>	<u>\$ (19,780)</u>	<u>\$ 35,491</u>	<u>\$ (5,011)</u>	<u>\$ 2</u>	

See Condensed Notes to Interim Consolidated Financial Statements.



**(1) Organization and Consolidation**

The information in the notes and related commentary are presented in a format which includes data grouped as follows:

**Consolidated** – Represents the consolidation of the equipment operations and financial services. References to “Deere & Company” or “the Company” refer to the entire enterprise.

**Equipment Operations** – Represents the enterprise without financial services, while including the Company’s production and precision agriculture operations, small agriculture and turf operations, construction and forestry operations, and other corporate assets, liabilities, revenues, and expenses not reflected within financial services.

**Financial Services** – Includes primarily the Company’s financing operations.

Beginning in fiscal year 2021, the Company implemented a new operating model and reporting structure. With this change, the Company’s agriculture and turf operations were divided into two new segments: production and precision agriculture and small agriculture and turf. There were no changes to the construction and forestry and financial services segments. In addition, at the beginning of fiscal year 2021 the Company also reclassified goodwill from identifiable operating assets to corporate assets for segment reporting, as goodwill is no longer considered in evaluating the operating performance of the segments. Additional information on the new segments and the segment financial results are presented in Note 10. Prior period segment information was recast for a consistent presentation. References to agriculture and turf include both production and precision agriculture and small agriculture and turf.

The Company uses a 52/53 week fiscal year with quarters ending on the last Sunday in the reporting period. The third quarter ends for fiscal year 2021 and 2020 were August 1, 2021 and August 2, 2020, respectively. Both third quarters contained 13 weeks, while both year-to-date periods contained 39 weeks. Unless otherwise stated, references to particular years, quarters, or months refer to the Company’s fiscal years generally ending in October and the associated periods in those fiscal years.

Prior to November 2, 2020, the operating results of the Wirtgen Group (Wirtgen) were incorporated into the Company’s consolidated financial statements using a one-month lag period. In the first quarter of 2021, the reporting lag was eliminated resulting in one additional month of Wirtgen activity in the first quarter and the year-to-date period. The effect was an increase to “Net sales” of \$270 million, which the Company considers immaterial to construction and forestry’s annual net sales. Prior period results were not restated.

**Variable Interest Entities**

The Company consolidates certain variable interest entities (VIEs) related to retail note securitizations (see Note 12).

The Company also has an interest in a joint venture that manufactures construction equipment in Indaiatuba, Brazil for local and overseas markets. The joint venture is a VIE; however, the Company is not the primary beneficiary. Therefore, the entity’s financial results are not fully consolidated in the Company’s consolidated financial statements, but are included on the equity basis. The maximum exposure to loss was \$9 million, \$5 million, and \$13 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively. On August 19, 2021, the Company announced the dissolution of the joint venture with Hitachi Construction Machinery Co., Ltd. and the purchase of the shares in the relevant joint venture manufacturing entities including the above referenced factory in Indaiatuba, Brazil. Refer to the Subsequent Events section of the MD&A for more details.

**(2) Summary of Significant Accounting Policies and Cash Flow Information**

The interim consolidated financial statements of Deere & Company have been prepared by the Company, without audit, pursuant to the rules and regulations of the U.S. Securities and Exchange Commission (SEC). Certain information and footnote disclosures normally included in annual financial statements prepared in accordance with accounting principles generally accepted in the U.S. have been condensed or omitted as permitted by such rules and regulations. All adjustments, consisting of normal recurring adjustments, have been included. Management believes the disclosures are adequate to present fairly the financial position, results of operations, and cash flows at the dates and for the periods presented. It is suggested these interim consolidated financial statements be read in conjunction with the consolidated financial statements and the notes thereto appearing in the Company’s latest annual report on Form 10-K. Results for interim periods are not necessarily indicative of those to be expected for the fiscal year.

The preparation of financial statements in conformity with accounting principles generally accepted in the U.S. requires management to make estimates and assumptions that affect the reported amounts and related disclosures. The COVID pandemic has resulted in uncertainties in the Company’s business, which may result in actual results differing from those estimates.

### Cash Flow Information

All cash flows from the changes in trade accounts and notes receivable are classified as operating activities in the statement of consolidated cash flows as these receivables arise from sales to the Company's customers. Cash flows from financing receivables that are related to sales to the Company's customers are also included in operating activities. The remaining financing receivables are related to the financing of equipment sold by independent dealers and are included in investing activities.

The Company had the following non-cash operating and investing activities that were not included in the statement of consolidated cash flows. The Company transferred inventory to equipment on operating leases of approximately \$450 million and \$388 million in the first nine months of 2021 and 2020, respectively. The Company also had accounts payable related to purchases of property and equipment of approximately \$51 million at both August 1, 2021 and August 2, 2020.

The Company's restricted cash held at August 1, 2021, November 1, 2020, August 2, 2020, and November 3, 2019 was as follows in millions of dollars:

	August 1 2021	November 1 2020	August 2 2020	November 3 2019
Equipment operations	\$ 13	\$ 11	\$ 11	\$ 21
Financial services	107	95	99	78
Total	<u>\$ 120</u>	<u>\$ 106</u>	<u>\$ 110</u>	<u>\$ 99</u>

The equipment operations' restricted cash relates to miscellaneous operational activities. The financial services restricted cash primarily relates to securitization of financing receivables (see Note 12). The restricted cash is recorded in "Other assets" in the consolidated balance sheet.

### **(3) New Accounting Standards**

#### New Accounting Standards Adopted

In the first quarter of 2021, the Company adopted Financial Accounting Standards Board (FASB) Accounting Standards Update (ASU) No. 2016-13, Measurement of Credit Losses on Financial Instruments, which establishes Accounting Standards Codification (ASC) 326, Financial Instruments - Credit Losses. This ASU was adopted using a modified-retrospective approach. The ASU, along with related amendments, revised the measurement of credit losses for financial assets measured at amortized cost from an incurred loss to an expected loss methodology. The ASU affects receivables, debt securities, net investment in leases, and most other financial assets that represent a right to receive cash.

The Company holds deposits from dealers (dealer deposits), which are recorded in "Accounts payable and accrued expenses" to absorb certain credit losses. Prior to adopting this ASU, the allowance for credit losses was estimated on probable credit losses incurred after consideration of recoveries from dealer deposits. The ASU considers dealer deposits and certain credit insurance contracts as freestanding credit enhancements. As a result, after adoption, credit losses recovered from dealer deposits and certain credit insurance contracts are presented in "Other income" and no longer as part of the allowance for credit losses or the provision for credit losses. The ASU also modified the treatment of the estimated write-off of delinquent receivables by no longer including the estimated benefit of charges to the dealer deposits in the write-off amount. This change increases the estimated write-offs on delinquent financing receivables with the benefit of credit losses recovered from dealer deposits presented in "Other income." This benefit, in both situations, is recorded when the dealer deposits are charged and no longer based on estimated recoveries.

The effects of adopting the ASU on the consolidated balance sheet were as follows in millions of dollars:

	November 1 2020	Cumulative Effect from Adoption	November 2 2020
<b>Assets</b>			
Trade accounts and note receivable - net	\$ 4,171	\$ 2	\$ 4,173
Financing receivables - net	29,750	(27)	29,723
Financing receivables securitized - net	4,703	(4)	4,699
Deferred income taxes	1,499	1	1,500
<b>Liabilities</b>			
Accounts payable and accrued expenses	\$ 10,112	\$ 14	\$ 10,126
Deferred income taxes	519	(7)	512
<b>Stockholders' equity</b>			
Retained earnings	\$ 31,646	\$ (35)	\$ 31,611

Note 11 contains additional disclosures as well as the Company's updated allowance for credit losses accounting policy.

The Company also adopted the following standards in 2021, none of which had a material effect on the Company's consolidated financial statements:

No. 2018-15	Customer's Accounting for Implementation Costs Incurred in a Cloud Computing Arrangement That Is a Service Contract, which amends ASC 350-40, Intangibles – Goodwill and Other – Internal-Use Software
No. 2019-04	Codification Improvements to Topic 326, Financial Instruments – Credit Losses, Topic 815, Derivatives and Hedging, and Topic 825, Financial Instruments
No. 2021-01	Reference Rate Reform (Topic 848): Scope

#### New Accounting Standards to be Adopted

The Company will adopt the following standards in future periods, none of which are expected to have a material effect on the Company's consolidated financial statements:

No. 2019-12	Simplifying the Accounting for Income Taxes, which amends ASC 740, Income Taxes
No. 2020-08	Codification Improvements to Subtopic 310-20, Receivables – Nonrefundable Fees and Other Costs

#### **(4) Revenue Recognition**

The Company's revenue by primary geographical market, major product line, and timing of revenue recognition was as follows in millions of dollars:

	Three Months Ended August 1, 2021				
	Production & Precision Ag	Small Ag & Turf	Construction & Forestry	Financial Services	Total
Primary geographical markets:					
United States	\$ 1,995	\$ 1,753	\$ 1,559	\$ 605	\$ 5,912
Canada	253	153	285	162	853
Western Europe	566	679	455	27	1,727
Central Europe and CIS	398	117	241	10	766
Latin America	758	125	227	60	1,170
Asia, Africa, Australia, New Zealand, and Middle East	368	385	308	38	1,099
Total	<u>\$ 4,338</u>	<u>\$ 3,212</u>	<u>\$ 3,075</u>	<u>\$ 902</u>	<u>\$ 11,527</u>
Major product lines:					
Production agriculture	\$ 4,179				\$ 4,179
Small agriculture		\$ 2,355			2,355
Turf		719			719
Construction			\$ 1,283		1,283
Compact construction			398		398
Roadbuilding			948		948
Forestry			342		342
Financial products	13	12	5	\$ 902	932
Other	146	126	99		371
Total	<u>\$ 4,338</u>	<u>\$ 3,212</u>	<u>\$ 3,075</u>	<u>\$ 902</u>	<u>\$ 11,527</u>
Timing of revenue recognition:					
Revenue recognized at a point in time	\$ 4,293	\$ 3,191	\$ 3,052	\$ 27	\$ 10,563
Revenue recognized over time	45	21	23	875	964
Total	<u>\$ 4,338</u>	<u>\$ 3,212</u>	<u>\$ 3,075</u>	<u>\$ 902</u>	<u>\$ 11,527</u>

Nine Months Ended August 1, 2021					
	Production & Precision Ag	Small Ag & Turf	Construction & Forestry	Financial Services	Total
Primary geographical markets:					
United States	\$ 5,814	\$ 5,014	\$ 4,242	\$ 1,812	\$ 16,882
Canada	617	376	793	469	2,255
Western Europe	1,604	1,903	1,408	77	4,992
Central Europe and CIS	1,090	361	628	28	2,107
Latin America	1,971	305	617	179	3,072
Asia, Africa, Australia, New Zealand, and Middle East	991	1,230	1,054	114	3,389
Total	<u>\$ 12,087</u>	<u>\$ 9,189</u>	<u>\$ 8,742</u>	<u>\$ 2,679</u>	<u>\$ 32,697</u>
Major product lines:					
Production agriculture	\$ 11,656				\$ 11,656
Small agriculture		\$ 6,583			6,583
Turf		2,268			2,268
Construction			\$ 3,402		3,402
Compact construction			1,140		1,140
Roadbuilding			2,924		2,924
Forestry			975		975
Financial products	41	32	17	\$ 2,679	2,769
Other	390	306	284		980
Total	<u>\$ 12,087</u>	<u>\$ 9,189</u>	<u>\$ 8,742</u>	<u>\$ 2,679</u>	<u>\$ 32,697</u>
Timing of revenue recognition:					
Revenue recognized at a point in time	\$ 11,960	\$ 9,137	\$ 8,666	\$ 77	\$ 29,840
Revenue recognized over time	127	52	76	2,602	2,857
Total	<u>\$ 12,087</u>	<u>\$ 9,189</u>	<u>\$ 8,742</u>	<u>\$ 2,679</u>	<u>\$ 32,697</u>
Three Months Ended August 2, 2020					
	Production & Precision Ag	Small Ag & Turf	Construction & Forestry	Financial Services	Total
Primary geographical markets:					
United States	\$ 1,617	\$ 1,228	\$ 1,048	\$ 632	\$ 4,525
Canada	199	96	194	146	635
Western Europe	517	586	376	22	1,501
Central Europe and CIS	219	100	178	9	506
Latin America	512	90	124	51	777
Asia, Africa, Australia, New Zealand, and Middle East	312	319	318	32	981
Total	<u>\$ 3,376</u>	<u>\$ 2,419</u>	<u>\$ 2,238</u>	<u>\$ 892</u>	<u>\$ 8,925</u>
Major product lines:					
Production agriculture	\$ 3,210				\$ 3,210
Small agriculture		\$ 1,704			1,704
Turf		651			651
Construction			\$ 817		817
Compact construction			303		303
Roadbuilding			818		818
Forestry			241		241
Financial products	14	10	5	\$ 892	921
Other	152	54	54		260
Total	<u>\$ 3,376</u>	<u>\$ 2,419</u>	<u>\$ 2,238</u>	<u>\$ 892</u>	<u>\$ 8,925</u>
Timing of revenue recognition:					
Revenue recognized at a point in time	\$ 3,337	\$ 2,402	\$ 2,210	\$ 28	\$ 7,977
Revenue recognized over time	39	17	28	864	948
Total	<u>\$ 3,376</u>	<u>\$ 2,419</u>	<u>\$ 2,238</u>	<u>\$ 892</u>	<u>\$ 8,925</u>

	Nine Months Ended August 2, 2020				
	Production & Precision Ag	Small Ag & Turf	Construction & Forestry	Financial Services	Total
Primary geographical markets:					
United States	\$ 4,892	\$ 3,833	\$ 3,331	\$ 1,880	\$ 13,936
Canada	460	239	532	453	1,684
Western Europe	1,422	1,570	1,073	66	4,131
Central Europe and CIS	608	269	477	27	1,381
Latin America	1,290	225	418	177	2,110
Asia, Africa, Australia, New Zealand, and Middle East	722	924	825	96	2,567
Total	<u>\$ 9,394</u>	<u>\$ 7,060</u>	<u>\$ 6,656</u>	<u>\$ 2,699</u>	<u>\$ 25,809</u>
Major product lines:					
Production agriculture	\$ 8,915				\$ 8,915
Small agriculture		\$ 4,953			4,953
Turf		1,925			1,925
Construction			\$ 2,535		2,535
Compact construction			930		930
Roadbuilding			2,146		2,146
Forestry			769		769
Financial products	48	24	18	\$ 2,699	2,789
Other	431	158	258		847
Total	<u>\$ 9,394</u>	<u>\$ 7,060</u>	<u>\$ 6,656</u>	<u>\$ 2,699</u>	<u>\$ 25,809</u>
Timing of revenue recognition:					
Revenue recognized at a point in time	\$ 9,277	\$ 7,017	\$ 6,576	\$ 80	\$ 22,950
Revenue recognized over time	117	43	80	2,619	2,859
Total	<u>\$ 9,394</u>	<u>\$ 7,060</u>	<u>\$ 6,656</u>	<u>\$ 2,699</u>	<u>\$ 25,809</u>

Following is a description of the Company's major product lines:

*Production agriculture* – Includes net sales of large and certain mid-size tractors and associated attachments, combines, cotton pickers, cotton strippers, and sugarcane harvesters, sugarcane loaders and pull behind scrapers, tillage, seeding, and application equipment, including sprayers, nutrient management and soil preparation machinery, and related attachments and service parts.

*Small agriculture* – Includes net sales of mid-size and utility tractors, self-propelled forage harvesters, hay and forage equipment, balers, mowers, and related attachments and service parts.

*Turf* – Includes net sales of turf and utility equipment, including riding lawn equipment, golf course equipment, utility vehicles, and commercial mowing equipment, along with a broad line of associated implements, other outdoor power products, and related service parts.

*Construction* – Includes net sales of a broad range of machines used in construction, earthmoving, and material handling, including backhoe loaders, crawler dozers and loaders, four-wheel-drive loaders, excavators, motor graders, articulated dump trucks, and related attachments and service parts.

*Compact construction* – Includes net sales of smaller construction equipment, including compact excavators, compact track loaders, compact wheel loaders, skid steers, landscape loaders, and related attachments and service parts.

*Roadbuilding* – Includes net sales of equipment used in roadbuilding and renovation, including milling machines, recyclers, slipform pavers, surface miners, asphalt pavers, compactors, tandem and static rollers, mobile crushers and screens, mobile and stationary asphalt plants, and related attachments and service parts.

*Forestry* – Includes net sales of equipment used in timber harvesting, including log skidders, feller bunchers, log loaders, log forwarders, log harvesters, and related attachments and service parts.

*Financial products* – Includes finance and interest income primarily from retail notes related to sales of John Deere equipment to end customers, wholesale financing to dealers of John Deere equipment, and revolving charge accounts; lease income from retail leases of John Deere equipment; and revenue from extended warranties.

*Other* – Includes sales of components to other equipment manufacturers that are included in “Net sales”; and revenue earned over time from precision guidance, telematics, and other information enabled solutions, revenue from service performed at Company owned dealerships and service centers, gains on disposition of property and businesses, trademark licensing revenue, and other miscellaneous revenue items that are included in “Other income.”

The Company invoices in advance of recognizing the sale of certain products and the revenue for certain services. These items are primarily extended warranty premiums, advance payments for future equipment sales, and subscription and service revenue related to precision guidance and telematic services. These advanced customer payments are presented as deferred revenue, a contract liability, in “Accounts payable and accrued expenses” in the consolidated balance sheet. The deferred revenue received, but not recognized in revenue, including extended warranty premiums also shown in Note 18, was \$1,259 million, \$1,090 million, and \$1,115 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively. The contract liability is reduced as the revenue is recognized. During the three months ended August 1, 2021 and August 2, 2020, \$108 million and \$97 million, respectively, of revenue was recognized from deferred revenue that was recorded as a contract liability at the beginning of the respective fiscal year. During the nine months ended August 1, 2021 and August 2, 2020, \$442 million and \$375 million, respectively, of revenue was recognized from deferred revenue that was recorded as a contract liability at the beginning of the respective fiscal year.

The Company entered into contracts with customers to deliver equipment and services that have not been recognized at August 1, 2021 because the equipment or services have not been provided. These contracts primarily relate to extended warranty and certain precision guidance and telematic services. The amount of unsatisfied performance obligations for contracts with an original duration greater than one year is \$957 million at August 1, 2021. The estimated revenue to be recognized by fiscal year follows in millions of dollars: remainder of 2021 - \$113, 2022 - \$312, 2023 - \$242, 2024 - \$152, 2025 - \$73, 2026 - \$44 and later years - \$21. The Company discloses unsatisfied performance obligations with an original contract duration greater than one year. The contracts with an expected duration of one year or less are generally for sales to dealers and end customers for equipment, service parts, repair services, and certain telematics services.

During 2020, and to a much lesser extent in 2021, the Company provided short-term payment relief on trade accounts and notes receivables to independent dealers and certain other customers that were negatively affected by the economic effects of COVID. The relief was provided both in regional programs and case-by-case situations with creditworthy customers. This relief generally included payment deferrals not exceeding three months, extending interest-free periods for up to an additional three months with the total interest-free period not to exceed one year, or reducing interest rates for a maximum of three months. The trade receivable balance granted relief since the beginning of the pandemic that remained outstanding at August 1, 2021 was not material.

## (5) Other Comprehensive Income Items

The after-tax changes in accumulated other comprehensive income (loss) was as follows in millions of dollars:

	Retirement Benefits Adjustment	Cumulative Translation Adjustment	Unrealized Gain (Loss) on Derivatives	Unrealized Gain (Loss) on Debt Securities	Total Accumulated Other Comprehensive Income (Loss)
<b>Balance November 3, 2019</b>	\$ (3,915)	\$ (1,651)	\$ (60)	\$ 19	\$ (5,607)
Other comprehensive income (loss) items before reclassification	179	(75)	(14)	22	112
Amounts reclassified from accumulated other comprehensive income	159	8	10	(1)	176
Net current period other comprehensive income (loss)	338	(67)	(4)	21	288
<b>Balance August 2, 2020</b>	<u>\$ (3,577)</u>	<u>\$ (1,718)</u>	<u>\$ (64)</u>	<u>\$ 40</u>	<u>\$ (5,319)</u>
<b>Balance November 1, 2020</b>	\$ (3,918)	\$ (1,596)	\$ (58)	\$ 33	\$ (5,539)
Other comprehensive income (loss) items before reclassification	27	319	(1)	(7)	338
Amounts reclassified from accumulated other comprehensive income	181		9		190
Net current period other comprehensive income (loss)	208	319	8	(7)	528
<b>Balance August 1, 2021</b>	<u>\$ (3,710)</u>	<u>\$ (1,277)</u>	<u>\$ (50)</u>	<u>\$ 26</u>	<u>\$ (5,011)</u>

Following are amounts recorded in and reclassifications out of other comprehensive income (loss), and the income tax effects, in millions of dollars. Retirement benefits adjustment reclassifications for actuarial gain (loss), prior service (credit) cost, and settlements are included in net periodic pension and other postretirement benefit costs (see Note 8).

	Before Tax Amount	Tax (Expense) Credit	After Tax Amount
<u>Three Months Ended August 1, 2021</u>			
Cumulative translation adjustment	\$ (112)	\$ (2)	\$ (114)
Unrealized gain (loss) on derivatives:			
Unrealized hedging gain (loss)	(1)		(1)
Reclassification of realized (gain) loss to:			
Interest rate contracts – Interest expense	3	(1)	2
Net unrealized gain (loss) on derivatives	2	(1)	1
Unrealized gain (loss) on debt securities:			
Unrealized holding gain (loss)	11	(3)	8
Net unrealized gain (loss) on debt securities	11	(3)	8
Retirement benefits adjustment:			
Net actuarial gain (loss)	(5)	1	(4)
Reclassification to Other operating expenses through amortization of:			
Actuarial (gain) loss	71	(17)	54
Prior service (credit) cost	1		1
Settlements	4	(1)	3
Net unrealized gain (loss) on retirement benefits adjustment	71	(17)	54
Total other comprehensive income (loss)	\$ (28)	\$ (23)	\$ (51)
	Before Tax Amount	Tax (Expense) Credit	After Tax Amount
<u>Nine Months Ended August 1, 2021</u>			
Cumulative translation adjustment	\$ 319		\$ 319
Unrealized gain (loss) on derivatives:			
Unrealized hedging gain (loss)	(1)		(1)
Reclassification of realized (gain) loss to:			
Interest rate contracts – Interest expense	11	\$ (2)	9
Net unrealized gain (loss) on derivatives	10	(2)	8
Unrealized gain (loss) on debt securities:			
Unrealized holding gain (loss)	(6)	(1)	(7)
Net unrealized gain (loss) on debt securities	(6)	(1)	(7)
Retirement benefits adjustment:			
Net actuarial gain (loss)	35	(8)	27
Reclassification to Other operating expenses through amortization of:			
Actuarial (gain) loss	213	(53)	160
Prior service (credit) cost	5	(1)	4
Settlements	22	(5)	17
Net unrealized gain (loss) on retirement benefits adjustment	275	(67)	208
Total other comprehensive income (loss)	\$ 598	\$ (70)	\$ 528

	Before Tax Amount	Tax (Expense) Credit	After Tax Amount
<u>Three Months Ended August 2, 2020</u>			
Cumulative translation adjustment:			
Unrealized gain (loss) on translation adjustment	\$ 321	\$ 2	\$ 323
Reclassification of (gain) loss to Other operating expenses	8		8
Net unrealized gain (loss) on translation adjustment	<u>329</u>	<u>2</u>	<u>331</u>
Unrealized gain (loss) on derivatives:			
Unrealized hedging gain (loss)	(1)		(1)
Reclassification of realized (gain) loss to:			
Interest rate contracts – Interest expense	7	(2)	5
Net unrealized gain (loss) on derivatives	<u>6</u>	<u>(2)</u>	<u>4</u>
Unrealized gain (loss) on debt securities:			
Unrealized holding gain (loss)	13	(2)	11
Reclassification of realized (gain) loss – Other income	(1)		(1)
Net unrealized gain (loss) on debt securities	<u>12</u>	<u>(2)</u>	<u>10</u>
Retirement benefits adjustment:			
Net actuarial gain (loss)	(9)	2	(7)
Reclassification to Other operating expenses through amortization of:			
Actuarial (gain) loss	69	(17)	52
Prior service (credit) cost	2		2
Settlements	6	(2)	4
Net unrealized gain (loss) on retirement benefits adjustment	<u>68</u>	<u>(17)</u>	<u>51</u>
Total other comprehensive income (loss)	<u>\$ 415</u>	<u>\$ (19)</u>	<u>\$ 396</u>

	Before Tax Amount	Tax (Expense) Credit	After Tax Amount
<u>Nine Months Ended August 2, 2020</u>			
Cumulative translation adjustment:			
Unrealized gain (loss) on translation adjustment	\$ (77)	\$ 2	\$ (75)
Reclassification of (gain) loss to Other operating expenses	8		8
Net unrealized gain (loss) on translation adjustment	<u>(69)</u>	<u>2</u>	<u>(67)</u>
Unrealized gain (loss) on derivatives:			
Unrealized hedging gain (loss)	(18)	4	(14)
Reclassification of realized (gain) loss to:			
Interest rate contracts – Interest expense	13	(3)	10
Net unrealized gain (loss) on derivatives	<u>(5)</u>	<u>1</u>	<u>(4)</u>
Unrealized gain (loss) on debt securities:			
Unrealized holding gain (loss)	27	(5)	22
Reclassification of realized (gain) loss – Other income	(1)		(1)
Net unrealized gain (loss) on debt securities	<u>26</u>	<u>(5)</u>	<u>21</u>
Retirement benefits adjustment:			
Net actuarial gain (loss)	238	(59)	179
Reclassification to Other operating expenses through amortization of:			
Actuarial (gain) loss	207	(62)	145
Prior service (credit) cost	6	(1)	5
Settlements	12	(3)	9
Net unrealized gain (loss) on retirement benefits adjustment	<u>463</u>	<u>(125)</u>	<u>338</u>
Total other comprehensive income (loss)	<u>\$ 415</u>	<u>\$ (127)</u>	<u>\$ 288</u>

**(6) Dividends Declared and Paid**

Dividends declared and paid on a per share basis were as follows:

	Three Months Ended		Nine Months Ended	
	August 1 2021	August 2 2020	August 1 2021	August 2 2020
Dividends declared	\$ .90	\$ .76	\$ 2.56	\$ 2.28
Dividends paid	\$ .90	\$ .76	\$ 2.42	\$ 2.28



## (7) Earnings Per Share

A reconciliation of basic and diluted net income per share attributable to Deere & Company follows in millions, except per share amounts:

	Three Months Ended		Nine Months Ended	
	August 1 2021	August 2 2020	August 1 2021	August 2 2020
Net income attributable to Deere & Company	\$ 1,667	\$ 811	\$ 4,680	\$ 1,993
Average shares outstanding	311.0	313.0	312.4	313.3
Basic per share	<u>\$ 5.36</u>	<u>\$ 2.59</u>	<u>\$ 14.98</u>	<u>\$ 6.36</u>
Average shares outstanding	311.0	313.0	312.4	313.3
Effect of dilutive share-based compensation	2.4	2.8	2.5	3.1
Total potential shares outstanding	<u>313.4</u>	<u>315.8</u>	<u>314.9</u>	<u>316.4</u>
Diluted per share	<u>\$ 5.32</u>	<u>\$ 2.57</u>	<u>\$ 14.86</u>	<u>\$ 6.30</u>

During the third quarter and first nine months of 2021, no shares were antidilutive. During the third quarter and first nine months of 2020, 1.2 million shares and .8 million shares, respectively, were excluded from the above per share computation because the incremental shares would have been antidilutive.

## (8) Pension and Other Postretirement Benefits

The Company has several defined benefit pension plans and postretirement benefit (OPEB) plans, primarily health care and life insurance plans, covering its U.S. employees and employees in certain foreign countries.

The worldwide components of net periodic pension cost consisted of the following in millions of dollars:

	Three Months Ended		Nine Months Ended	
	August 1 2021	August 2 2020	August 1 2021	August 2 2020
Service cost	\$ 83	\$ 80	\$ 251	\$ 241
Interest cost	69	86	207	260
Expected return on plan assets	(199)	(204)	(599)	(613)
Amortization of actuarial loss	64	62	192	186
Amortization of prior service cost	2	3	8	9
Settlements	4	6	22	12
Net cost	<u>\$ 23</u>	<u>\$ 33</u>	<u>\$ 81</u>	<u>\$ 95</u>

The worldwide components of net periodic OPEB cost consisted of the following in millions of dollars:

	Three Months Ended		Nine Months Ended	
	August 1 2021	August 2 2020	August 1 2021	August 2 2020
Service cost	\$ 12	\$ 12	\$ 36	\$ 36
Interest cost	25	34	76	106
Expected return on plan assets	(19)	(12)	(58)	(36)
Amortization of actuarial loss	7	7	21	21
Amortization of prior service credit	(1)	(1)	(3)	(3)
Curtailments				21
Net cost	<u>\$ 24</u>	<u>\$ 40</u>	<u>\$ 72</u>	<u>\$ 145</u>

The components of net periodic pension and OPEB costs excluding the service cost component are included in the line item "Other operating expenses" in the statement of consolidated income.

In the first quarter of 2020, the Company remeasured the U.S. salary OPEB health care plans due to the U.S. voluntary employee-separation program (see Note 22), which resulted in a \$21 million curtailment loss.

During the first nine months of 2021, the Company contributed approximately \$88 million to its pension plans and \$113 million to its OPEB plans. The Company presently anticipates contributing an additional \$11 million to its pension plans and \$29 million to its OPEB plans during the remainder of fiscal year 2021. The pension and OPEB contributions are primarily direct benefit payments from Company funds. The Company previously planned to make a voluntary contribution to its U.S. OPEB plan for \$700 million in the fourth quarter of 2021. This voluntary contribution will be delayed into fiscal year 2022.

**(9) Income Taxes**

The Company's unrecognized tax benefits at August 1, 2021, November 1, 2020, and August 2, 2020 were \$772 million, \$668 million, and \$657 million, respectively. The liability at August 1, 2021, November 1, 2020, and August 2, 2020 consisted of approximately \$213 million, \$134 million, and \$141 million, respectively, which would affect the effective tax rate if the tax benefits were recognized. The remaining liability was related to tax positions for which there are offsetting tax receivables, or the uncertainty was only related to timing. The Company expects that any reasonably possible change in the amounts of unrecognized tax benefits in the next 12 months would not be significant.

**(10) Segment Reporting**

Beginning in fiscal year 2021, the Company implemented a new operating model and reporting structure. With this change, the Company's agriculture and turf operations were divided into two new segments, which are described as follows:

The *production and precision agriculture* segment is responsible for defining, developing, and delivering global equipment and technology solutions to unlock customer value for production-scale growers of large grains, small grains, cotton, and sugar. Main products include large and certain mid-size tractors, combines, cotton pickers, sugarcane harvesters and loaders, and soil preparation, seeding, application and crop care equipment.

The *small agriculture and turf* segment is responsible for defining, developing, and delivering market-driven products to support mid-size and small growers and producers globally as well as turf customers. The operations are principally organized to support production systems for dairy and livestock, high-value crops, and turf and utility operators. Primary products include certain mid-size and small tractors, as well as hay and forage equipment, riding and commercial lawn equipment, golf course equipment, and utility vehicles.

There were no reporting changes for the construction and forestry and financial services segments. As a result, the Company has four reportable segments.

Worldwide net sales and revenues, operating profit, and identifiable assets by segment were as follows in millions of dollars. Operating profit is income from continuing operations before corporate expenses, certain external interest expense, certain foreign exchange gains and losses, and income taxes. Operating profit of the financial services segment includes the effect of interest expense and foreign exchange gains and losses. Reconciling items to net income are primarily corporate expenses, certain external interest expense, certain foreign exchange gains and losses, pension and OPEB benefit costs excluding the service cost component, and net income attributable to noncontrolling interests.

	Three Months Ended			Nine Months Ended		
	August 1 2021	August 2 2020	% Change	August 1 2021	August 2 2020	% Change
Net sales and revenues:						
Production & precision ag net sales	\$ 4,250	\$ 3,289	+29	\$ 11,848	\$ 9,161	+29
Small ag & turf net sales	3,147	2,383	+32	9,051	6,966	+30
Construction & forestry net sales	3,016	2,187	+38	8,562	6,485	+32
Financial services revenues	902	892	+1	2,679	2,699	-1
Other revenues	212	174	+22	557	498	+12
Total net sales and revenues	<u>\$ 11,527</u>	<u>\$ 8,925</u>	+29	<u>\$ 32,697</u>	<u>\$ 25,809</u>	+27
Operating profit:						
Production & precision ag	\$ 906	\$ 605	+50	\$ 2,557	\$ 1,391	+84
Small ag & turf	583	337	+73	1,699	718	+137
Construction & forestry	463	205	+126	1,220	394	+210
Financial services	291	243	+20	844	498	+69
Total operating profit	<u>2,243</u>	<u>1,390</u>	+61	<u>6,320</u>	<u>3,001</u>	+111
Reconciling items	(85)	(122)	-30	(312)	(256)	+22
Income taxes	(491)	(457)	+7	(1,328)	(752)	+77
Net income attributable to Deere & Company	<u>\$ 1,667</u>	<u>\$ 811</u>	+106	<u>\$ 4,680</u>	<u>\$ 1,993</u>	+135
Intersegment sales and revenues:						
Production & precision ag net sales	\$ 8	\$ 5	+60	\$ 21	\$ 18	+17
Small ag & turf net sales	2			9	2	+350
Construction & forestry net sales						
Financial services revenues	61	59	+3	172	218	-21
Outside the U.S. and Canada:						
Net sales and revenues	\$ 4,762	\$ 3,765	+26	\$ 13,560	\$ 10,189	+33
Operating profit	931	577	+61	2,565	1,109	+131

At the beginning of fiscal year 2021, the Company reclassified goodwill from identifiable operating segment assets to corporate assets for segment reporting, as goodwill is no longer considered in evaluating the operating performance of the segments. Prior period amounts have been restated for a consistent presentation.

	August 1 2021	November 1 2020	August 2 2020
Identifiable assets:			
Production & precision ag	\$ 6,910	\$ 5,708	\$ 6,172
Small ag & turf	3,643	3,266	3,376
Construction & forestry	6,378	6,322	6,697
Financial services	51,647	48,719	48,869
Corporate	12,110	11,076	12,150
Total assets	<u>\$ 80,688</u>	<u>\$ 75,091</u>	<u>\$ 77,264</u>

## (11) Financing Receivables

The Company monitors the credit quality of financing receivables based on delinquency status. Past due balances of financing receivables still accruing finance income represent the total balance held (principal plus accrued interest) with any payment amounts 30 days or more past the contractual payment due date. Non-performing financing receivables represent loans for which the Company has ceased accruing finance income. The Company ceases accruing finance income, and accrued finance income previously recognized is reversed when these receivables are generally 90 days delinquent. Generally, when receivables are 120 days delinquent the estimated uncollectible amount from the customer is written off to the allowance for credit losses. Finance income for non-performing receivables is recognized on a cash basis. Accrual of finance income is generally resumed when the receivable becomes contractually current and collections are reasonably assured.

Due to the economic effects of COVID, the Company provided short-term payment relief to dealers and retail customers during 2020, and to a much lesser extent in 2021. The relief was provided in regional programs and on a case-by-case basis with customers that were generally current in their payment obligations. Financing receivables granted relief since the beginning of the pandemic that remained outstanding at August 1, 2021 represented approximately 3 percent of the financing receivables balance. The majority of financing receivables granted short-term relief are beyond the deferral period and have either resumed making payments or are reported as delinquent based on the modified payment schedule.

While the Company implemented a new operating model in fiscal year 2021 resulting in new operating segments, assets managed by financial services, including most financing receivables and equipment on operating leases, continue to be evaluated by market (agriculture and turf or construction and forestry).

The credit quality analysis of retail notes, financing leases, and revolving charge accounts (collectively, customer receivables) was as follows in millions of dollars at August 1, 2021:

	Year of Origination						Revolving Charge Accounts	Total
	2021	2020	2019	2018	2017	Prior		
Customer receivables:								
Agriculture and turf								
Current	\$ 9,159	\$ 7,516	\$ 3,938	\$ 2,053	\$ 910	\$ 317	\$ 3,658	\$ 27,551
30-59 days past due	38	54	35	19	7	3	13	169
60-89 days past due	14	28	15	6	3	1	4	71
90+ days past due		1						1
Non-performing	12	58	63	42	22	30	6	233
Construction and forestry								
Current	2,327	1,845	938	357	84	13	86	5,650
30-59 days past due	35	44	26	9	4	1	3	122
60-89 days past due	13	19	10	5	1	1	1	50
90+ days past due	4	2	9	5	6	2		28
Non-performing	12	47	41	19	8	4	1	132
Total customer receivables	<u>\$ 11,614</u>	<u>\$ 9,614</u>	<u>\$ 5,075</u>	<u>\$ 2,515</u>	<u>\$ 1,045</u>	<u>\$ 372</u>	<u>\$ 3,772</u>	<u>\$ 34,007</u>

The credit quality analysis of customer receivables was as follows in millions of dollars at November 1, 2020 and August 2, 2020:

	November 1, 2020			August 2, 2020		
	Retail Notes & Financing Leases	Revolving Charge Accounts	Total	Retail Notes & Financing Leases	Revolving Charge Accounts	Total
Customer receivables:						
Agriculture and turf						
Current	\$ 21,597	\$ 3,787	\$ 25,384	\$ 20,261	\$ 3,876	\$ 24,137
30-59 days past due	135	13	148	148	20	168
60-89 days past due	64	4	68	77	3	80
90+ days past due	2		2	4		4
Non-performing	263	6	269	329	8	337
Construction and forestry						
Current	4,859	88	4,947	4,582	85	4,667
30-59 days past due	111	2	113	90	3	93
60-89 days past due	55	1	56	40	1	41
90+ days past due	14		14	12		12
Non-performing	106	1	107	139	1	140
Total customer receivables	<u>\$ 27,206</u>	<u>\$ 3,902</u>	<u>\$ 31,108</u>	<u>\$ 25,682</u>	<u>\$ 3,997</u>	<u>\$ 29,679</u>

The credit quality analysis of wholesale receivables was as follows in millions of dollars at August 1, 2021:

	Year of Origination							
	2021	2020	2019	2018	2017	Prior	Revolving	Total
Wholesale receivables:								
Agriculture and turf								
Current	\$ 263	\$ 110	\$ 38	\$ 13	\$ 3	\$ 1	\$ 2,256	\$ 2,684
30-59 days past due								
60-89 days past due								
90+ days past due								
Non-performing			18					18
Construction and forestry								
Current	8	8	8	1	1	1	287	314
30-59 days past due						1		1
60-89 days past due								
90+ days past due								
Non-performing								
Total wholesale receivables	<u>\$ 271</u>	<u>\$ 118</u>	<u>\$ 64</u>	<u>\$ 14</u>	<u>\$ 4</u>	<u>\$ 3</u>	<u>\$ 2,543</u>	<u>\$ 3,017</u>

The credit quality analysis of wholesale receivables was as follows in millions of dollars at November 1, 2020 and August 2, 2020:

	November 1 2020	August 2 2020
Wholesale receivables:		
Agriculture and turf		
Current	\$ 3,010	\$ 3,279
30-59 days past due		
60-89 days past due		
90+ days past due		
Non-performing	47	50
Construction and forestry		
Current	472	473
30-59 days past due		
60-89 days past due		
90+ days past due		
Non-performing		2
Total wholesale receivables	<u>\$ 3,529</u>	<u>\$ 3,804</u>

The allowance for credit losses is an estimate of the credit losses expected over the life of the Company's receivable portfolio. The Company measures expected credit losses on a collective basis when similar risk characteristics exist. Risk characteristics

considered by the Company include finance product category, market, geography, credit risk, and remaining duration. Receivables that do not share risk characteristics with other receivables in the portfolio are evaluated on an individual basis. Non-performing financing receivables are included in the estimate of expected credit losses.

The Company utilizes loss forecast models, which are selected based on the size and credit risk of the underlying pool of receivables, to estimate expected credit losses. Transition matrix models are used for large and complex customer receivable pools, while weighted average remaining maturity models are used for smaller and less complex customer receivable pools. Expected credit losses on wholesale receivables are based on historical loss rates, adjusted for current economic conditions. The modeled expected credit losses are adjusted based on reasonable and supportable forecasts, which may include economic indicators such as commodity prices, industry equipment sales, unemployment rates, and housing starts. Management reviews each model's output quarterly, and qualitative adjustments are incorporated as necessary.

An analysis of the allowance for credit losses and investment in financing receivables follows in millions of dollars during the periods:

	Retail Notes & Financing Leases	Revolving Charge Accounts	Wholesale Receivables	Total
<u>Three Months Ended August 1, 2021</u>				
Allowance:				
Beginning of period balance	\$ 152	\$ 19	\$ 7	\$ 178
Provision	3			3
Write-offs	(14)	(9)		(23)
Recoveries	8	8		16
End of period balance	<u>\$ 149</u>	<u>\$ 18</u>	<u>\$ 7</u>	<u>\$ 174</u>
<u>Nine Months Ended August 1, 2021</u>				
Allowance:				
Beginning of period balance	\$ 133	\$ 43	\$ 8	\$ 184
ASU No. 2016-13 adoption	44	(13)		31
Provision (credit)	(9)	(16)	(1)	(26)
Write-offs	(38)	(23)		(61)
Recoveries	17	27		44
Translation adjustments	2			2
End of period balance	<u>\$ 149</u>	<u>\$ 18</u>	<u>\$ 7</u>	<u>\$ 174</u>
Financing receivables:				
End of period balance	<u>\$ 30,235</u>	<u>\$ 3,772</u>	<u>\$ 3,017</u>	<u>\$ 37,024</u>
	Retail Notes & Financing Leases	Revolving Charge Accounts	Wholesale Receivables	Total
<u>Three Months Ended August 2, 2020</u>				
Allowance:				
Beginning of period balance	\$ 141	\$ 43	\$ 11	\$ 195
Provision (credit)	6	14	(2)	18
Write-offs	(9)	(22)		(31)
Recoveries	7	8		15
Translation adjustments	3			3
End of period balance	<u>\$ 148</u>	<u>\$ 43</u>	<u>\$ 9</u>	<u>\$ 200</u>
<u>Nine Months Ended August 2, 2020</u>				
Allowance:				
Beginning of period balance	\$ 107	\$ 40	\$ 3	\$ 150
Provision	88	32	4	124
Write-offs	(53)	(51)		(104)
Recoveries	12	22		34
Translation adjustments	(6)		2	(4)
End of period balance	<u>\$ 148</u>	<u>\$ 43</u>	<u>\$ 9</u>	<u>\$ 200</u>
Financing receivables:				
End of period balance	<u>\$ 25,682</u>	<u>\$ 3,997</u>	<u>\$ 3,804</u>	<u>\$ 33,483</u>

The allowance for credit losses on retail notes and financing lease receivables increased in the first nine months of 2021 due to the impact of adopting ASU No. 2016-13. This was partially offset by lower expected losses on retail notes and financing leases in the construction and forestry market and better than expected performance of accounts granted payment relief due to the economic effects of COVID. The allowance for credit losses on revolving charge accounts decreased in the first nine months of 2021, reflecting strong payment performance due to continued improvement in the agricultural market.

A troubled debt restructuring is generally the modification of debt in which a creditor grants a concession it would not otherwise consider to a debtor that is experiencing financial difficulties. These modifications may include a reduction of the stated interest rate, an extension of the maturity date, a reduction of the face amount or maturity amount of the debt, or a reduction of accrued interest. During the first nine months of 2021, the Company identified 304 receivable contracts, primarily retail notes, as troubled debt restructurings with aggregate balances of \$12 million pre-modification and \$10 million post-modification. During the first nine months of 2020, there were 413 receivable contracts, primarily wholesale receivables in Argentina, identified as troubled debt restructurings with aggregate balances of \$99 million pre-modification and \$88 million post-modification. The short-term payment relief related to COVID, mentioned earlier, did not meet the definition of a troubled debt restructuring. During these same periods, there were no significant troubled debt restructurings that subsequently defaulted and were written off. At August 1, 2021, the Company had no commitments to lend to borrowers whose accounts were modified in troubled debt restructurings.

## **(12) Securitization of Financing Receivables**

The Company, as a part of its overall funding strategy, periodically transfers certain financing receivables (retail notes) into VIEs that are special purpose entities (SPEs), or non-VIE banking operations, as part of its asset-backed securities programs (securitizations). The structure of these transactions is such that the transfer of the retail notes did not meet the accounting criteria for sales of receivables, and is, therefore, accounted for as a secured borrowing. SPEs utilized in securitizations of retail notes differ from other entities included in the Company's consolidated statements because the assets they hold are legally isolated. Use of the assets held by the SPEs or the non-VIEs is restricted by terms of the documents governing the securitization transactions.

In these securitizations, the retail notes are transferred to certain SPEs or to non-VIE banking operations, which in turn issue debt to investors. The debt securities issued to the third party investors resulted in secured borrowings, which are recorded as "Short-term securitization borrowings" on the balance sheet. The securitized retail notes are recorded as "Financing receivables securitized – net" on the balance sheet. The total restricted assets on the consolidated balance sheet related to these securitizations include the financing receivables securitized less an allowance for credit losses, and other assets primarily representing restricted cash. Restricted cash results from contractual requirements in securitized borrowing arrangements and serves as a credit enhancement. The restricted cash is used to satisfy payment deficiencies, if any, in the required payments on secured borrowings. The balance of restricted cash is contractually stipulated and is either a fixed amount as determined by the initial balance of the financing receivables securitized or a fixed percentage of the outstanding balance of the securitized financing receivables. The restriction is removed either after all secured borrowing payments are made or proportionally as these receivables are collected and borrowing obligations reduced. For those securitizations in which retail notes are transferred into SPEs, the SPEs supporting the secured borrowings are consolidated unless the Company does not have both the power to direct the activities that most significantly impact the SPEs' economic performance and the obligation to absorb losses or the right to receive benefits that could potentially be significant to the SPEs. No additional support to these SPEs beyond what was previously contractually required has been provided during the reporting periods.

In certain securitizations, the Company consolidates the SPEs since it has both the power to direct the activities that most significantly impact the SPEs' economic performance through its role as servicer of all the receivables held by the SPEs and the obligation through variable interests in the SPEs to absorb losses or receive benefits that could potentially be significant to the SPEs. The restricted assets (retail notes securitized, allowance for credit losses, and other assets) of the consolidated SPEs totaled \$3,605 million, \$2,898 million, and \$3,342 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively. The liabilities (short-term securitization borrowings and accrued interest) of these SPEs totaled \$3,487 million, \$2,856 million, and \$3,259 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively. The credit holders of these SPEs do not have legal recourse to the Company's general credit.

In certain securitizations, the Company transfers retail notes to non-VIE banking operations, which are not consolidated since the Company does not have a controlling interest in the entities. The Company's carrying values and interests related to the securitizations with the unconsolidated non-VIEs were restricted assets (retail notes securitized, allowance for credit losses, and other assets) of \$568 million, \$576 million, and \$680 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively. The liabilities (short-term securitization borrowings and accrued interest) were \$533 million, \$554 million, and \$643 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively.

In certain securitizations, the Company transfers retail notes into bank-sponsored, multi-seller, commercial paper conduits, which are SPEs that are not consolidated. The Company does not service a significant portion of the conduits' receivables, and therefore, does not have the power to direct the activities that most significantly impact the conduits' economic performance. These conduits provide a funding source to the Company (as well as other transferors into the conduit) as they fund the retail notes through the issuance of commercial paper. The Company's carrying values and variable interest related to these conduits were restricted assets (retail notes securitized, allowance for credit losses, and other assets) of \$1,341 million, \$1,327 million, and \$1,551 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively. The liabilities (short-term securitization borrowings and accrued interest) related to these conduits were \$1,259 million, \$1,275 million, and \$1,463 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively.

The Company's carrying amount of the liabilities to the unconsolidated conduits, compared to the maximum exposure to loss related to these conduits, which would only be incurred in the event of a complete loss on the restricted assets, was as follows in millions of dollars:

	August 1 2021
Carrying value of liabilities	\$ 1,259
Maximum exposure to loss	1,341

The total assets of unconsolidated VIEs related to securitizations were approximately \$37 billion at August 1, 2021.

The components of consolidated restricted assets related to secured borrowings in securitization transactions were as follows in millions of dollars:

	August 1 2021	November 1 2020	August 2 2020
Financing receivables securitized (retail notes)	\$ 5,421	\$ 4,716	\$ 5,484
Allowance for credit losses	(20)	(13)	(15)
Other assets	113	98	104
Total restricted securitized assets	<u>\$ 5,514</u>	<u>\$ 4,801</u>	<u>\$ 5,573</u>

The components of consolidated secured borrowings and other liabilities related to securitizations were as follows in millions of dollars:

	August 1 2021	November 1 2020	August 2 2020
Short-term securitization borrowings	\$ 5,277	\$ 4,682	\$ 5,361
Accrued interest on borrowings	2	3	4
Total liabilities related to restricted securitized assets	<u>\$ 5,279</u>	<u>\$ 4,685</u>	<u>\$ 5,365</u>

The secured borrowings related to these restricted securitized retail notes are obligations that are payable as the retail notes are liquidated. Repayment of the secured borrowings depends primarily on cash flows generated by the restricted assets. Due to the Company's short-term credit rating, cash collections from these restricted assets are not required to be placed into a segregated collection account until immediately prior to the time payment is required to the secured creditors. At August 1, 2021, the maximum remaining term of all securitized retail notes was approximately seven years.



**(13) Inventories**

Most inventories owned by Deere & Company and its U.S. equipment subsidiaries and certain foreign equipment subsidiaries are valued at cost on the “last-in, first-out” (LIFO) method. If all of the Company’s inventories had been valued on a “first-in, first-out” (FIFO) method, estimated inventories by major classification in millions of dollars would have been as follows:

	August 1 2021	November 1 2020	August 2 2020
Raw materials and supplies	\$ 2,895	\$ 1,995	\$ 2,101
Work-in-process	1,124	648	696
Finished goods and parts	4,176	4,006	4,427
Total FIFO value	8,195	6,649	7,224
Less adjustment to LIFO value	1,785	1,650	1,574
Inventories	<u>\$ 6,410</u>	<u>\$ 4,999</u>	<u>\$ 5,650</u>

**(14) Goodwill and Other Intangible Assets—Net**

The changes in amounts of goodwill by operating segments were as follows in millions of dollars:

	Production & Precision Ag	Small Ag & Turf	Construction & Forestry	Total
Goodwill at November 3, 2019	\$ 310	\$ 264	\$ 2,343	\$ 2,917
Translation adjustments and other	1	1	65	67
Goodwill at August 2, 2020	<u>\$ 311</u>	<u>\$ 265</u>	<u>\$ 2,408</u>	<u>\$ 2,984</u>
Goodwill at November 1, 2020	\$ 333	\$ 268	\$ 2,480	\$ 3,081
Acquisition	12			12
Translation adjustments and other	13	(3)	45	55
Goodwill at August 1, 2021	<u>\$ 358</u>	<u>\$ 265</u>	<u>\$ 2,525</u>	<u>\$ 3,148</u>

There were no accumulated goodwill impairment losses in the reported periods.

The components of other intangible assets were as follows in millions of dollars:

	August 1 2021	November 1 2020	August 2 2020
Amortized intangible assets:			
Customer lists and relationships	\$ 545	\$ 535	\$ 515
Technology, patents, trademarks, and other	1,080	1,056	1,021
Total at cost	1,625	1,591	1,536
Less accumulated amortization:			
Customer lists and relationships	144	113	103
Technology, patents, trademarks, and other	337	274	255
Total accumulated amortization	481	387	358
Amortized intangible assets, net	<u>1,144</u>	<u>1,204</u>	<u>1,178</u>
Unamortized intangible assets:			
In-process research and development	123	123	123
Other intangible assets – net	<u>\$ 1,267</u>	<u>\$ 1,327</u>	<u>\$ 1,301</u>

The amortization of other intangible assets in the third quarter and the first nine months of 2021 was \$27 million and \$89 million, and for 2020 was \$26 million and \$76 million, respectively. The estimated amortization expense for the next five years is as follows in millions of dollars: remainder of 2021 – \$26, 2022 – \$107, 2023 – \$106, 2024 – \$102, 2025 – \$99, and 2026 – \$97.

**(15) Total Short-Term Borrowings**

Total short-term borrowings were as follows in millions of dollars:

	August 1 2021	November 1 2020	August 2 2020
Equipment Operations			
Commercial paper			\$ 60
Notes payable to banks	\$ 114	\$ 192	268
Finance lease obligations due within one year	23	21	18
Long-term borrowings due within one year	1,239	79	507
Total	1,376	292	853
Financial Services			
Commercial paper	1,882	1,238	1,927
Notes payable to banks	19	182	181
Long-term borrowings due within one year	7,127	6,870	6,114
Total	9,028	8,290	8,222
Short-term borrowings	10,404	8,582	9,075
Short-term securitization borrowings			
Equipment Operations	12	26	37
Financial Services	5,265	4,656	5,324
Total	5,277	4,682	5,361
Total short-term borrowings	\$ 15,681	\$ 13,264	\$ 14,436

**(16) Long-Term Borrowings**

Long-term borrowings were as follows in millions of dollars. The financial services medium-term notes include fair value adjustments related to interest rate swaps.

	August 1 2021	November 1 2020	August 2 2020
Equipment Operations			
U.S. dollar notes and debentures:			
8½% debentures due 2022		\$ 105	\$ 105
2.60% notes due 2022		1,000	1,000
2.75% notes due 2025	\$ 700	700	700
6.55% debentures due 2028	200	200	200
5.375% notes due 2029	500	500	500
3.10% notes due 2030	700	700	700
8.10% debentures due 2030	250	250	250
7.125% notes due 2031	300	300	300
3.90% notes due 2042	1,250	1,250	1,250
2.875% notes due 2049	500	500	500
3.75% notes due 2050	850	850	850
Euro notes:			
.5% notes due 2023 (€500 principal)	594	584	592
1.375% notes due 2024 (€800 principal)	951	934	948
1.85% notes due 2028 (€600 principal)	713	700	711
2.20% notes due 2032 (€600 principal)	713	700	711
1.65% notes due 2039 (€650 principal)	773	759	770
Finance lease obligations and other notes	44	153	193
Less debt issuance costs and debt discounts	56	61	63
Total	8,982	10,124	10,217
Financial Services			
Notes and debentures:			
Medium-term notes: (principal as of: August 1, 2021 - \$21,892, November 1, 2020 - \$20,996, August 2, 2020 - \$22,032)	22,346	21,661	22,826
Other notes	1,015	1,003	1,051
Less debt issuance costs and debt discounts	63	54	57
Total	23,298	22,610	23,820
Long-term borrowings	\$ 32,280	\$ 32,734	\$ 34,037

**(17) Leases**Lessee

Operating and finance lease right of use assets and liabilities were as follows in millions of dollars:

	August 1 2021	November 1 2020	August 2 2020
Operating leases:			
Other assets	\$ 310	\$ 324	\$ 341
Accounts payable and accrued expenses	304	305	318
Finance leases:			
Property and equipment - net	\$ 68	\$ 63	\$ 56
Short-term borrowings	\$ 23	\$ 21	\$ 18
Long-term borrowings	42	39	33
Total finance lease liabilities	<u>\$ 65</u>	<u>\$ 60</u>	<u>\$ 51</u>

Right of use assets obtained in exchange for lease liabilities were as follows in millions of dollars:

	Nine Months Ended	
	August 1, 2021	August 2, 2020
Operating leases	\$ 80	\$ 27
Finance leases	25	37

Lessor

The Company leases equipment manufactured or sold by the Company and a limited amount of non-Deere equipment to retail customers through sales-type, direct financing, and operating leases. Sales-type and direct financing leases are reported in “Financing receivables - net” on the consolidated balance sheet. Operating leases are reported in “Equipment on operating leases - net” on the consolidated balance sheet.

Lease revenues earned by the Company were as follows in millions of dollars:

	Three Months Ended		Nine Months Ended	
	August 1, 2021	August 2, 2020	August 1, 2021	August 2, 2020
Sales-type and direct financing lease revenues	\$ 37	\$ 33	\$ 107	\$ 101
Operating lease revenues	359	361	1,079	1,104
Variable lease revenues	6	6	18	17
Total lease revenues	<u>\$ 402</u>	<u>\$ 400</u>	<u>\$ 1,204</u>	<u>\$ 1,222</u>

The Company estimates the residual values for operating leases at lease inception based on several factors, including lease term, expected hours of usage, historical wholesale sale prices, return experience, intended use of the equipment, market dynamics and trends, and dealer residual guarantees. The Company reviews residual value estimates during the lease term and tests the carrying value of its operating lease assets for impairment when events or circumstances necessitate. In the second quarter of 2020, the Company recorded impairment losses on operating leases of \$22 million due to higher expected equipment return rates and lower estimated values of used construction equipment. Operating lease impairments were recorded in “Other operating expenses.”

The Company discusses with lessees and dealers options to purchase the equipment or extend the lease prior to lease maturity. Equipment returned to the Company upon termination of leases is remarketed by the Company. In the second quarter of 2020, the Company recorded impairment losses on matured operating lease inventory of \$10 million due to lower estimated values of used construction equipment. These impairment losses were included in “Other operating expenses.”

Due to the significant, negative effects of COVID, the Company provided short-term payment relief to lessees during 2020, and to a much lesser extent in 2021. The relief, which included payment deferrals of three months or less, was provided in regional programs and on a case-by-case basis with customers that were generally current in their payment obligations. The operating leases granted relief since the beginning of the pandemic that remained outstanding at August 1, 2021 represented approximately 3 percent of the Company’s operating lease portfolio. The majority of operating leases granted short-term relief are beyond the deferral period and have resumed making payments.

## (18) Commitments and Contingencies

The Company generally determines its total warranty liability by applying historical claims rate experience to the estimated amount of equipment that has been sold and is still under warranty based on dealer inventories and retail sales. The historical claims rate is primarily determined by a review of five-year claims costs and current quality developments.

The premiums for extended warranties are primarily recognized in income in proportion to the costs expected to be incurred over the contract period. These unamortized extended warranty premiums (deferred revenue) included in the following table totaled \$709 million and \$621 million at August 1, 2021 and August 2, 2020, respectively.

A reconciliation of the changes in the warranty liability and unearned premiums was as follows in millions of dollars:

	Three Months Ended		Nine Months Ended	
	August 1 2021	August 2 2020	August 1 2021	August 2 2020
Beginning of period balance	\$ 1,876	\$ 1,767	\$ 1,743	\$ 1,800
Payments	(209)	(250)	(626)	(703)
Amortization of premiums received	(66)	(58)	(193)	(168)
Accruals for warranties	299	177	794	609
Premiums received	96	68	258	202
Foreign exchange	(2)	27	18	(9)
End of period balance	<u>\$ 1,994</u>	<u>\$ 1,731</u>	<u>\$ 1,994</u>	<u>\$ 1,731</u>

At August 1, 2021, the Company had approximately \$419 million of guarantees issued primarily to banks outside the U.S. and Canada related to third-party receivables for the retail financing of John Deere equipment. The Company may recover a portion of any required payments incurred under these agreements from repossession of the equipment collateralizing the receivables. At August 1, 2021, the Company had accrued losses of approximately \$7 million under these agreements. The maximum remaining term of the receivables guaranteed at August 1, 2021 was approximately seven years.

At August 1, 2021, the Company had commitments of approximately \$312 million for the construction and acquisition of property and equipment. Also, at August 1, 2021, the Company had restricted assets of \$72 million, primarily as collateral for borrowings and restricted other assets. See Note 12 for additional restricted assets associated with borrowings related to securitizations.

The Company also had other miscellaneous contingent liabilities totaling approximately \$65 million at August 1, 2021. The accrued liability for these contingencies was not material at August 1, 2021.

The Company is subject to various unresolved legal actions which arise in the normal course of its business, the most prevalent of which relate to product liability (including asbestos-related liability), retail credit, employment, patent, and trademark matters. The Company believes the reasonably possible range of losses for these unresolved legal actions would not have a material effect on its consolidated financial statements.

## (19) Fair Value Measurements

Fair value is defined as the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. To determine fair value, the Company uses various methods including market and income approaches. The Company utilizes valuation models and techniques that maximize the use of observable inputs. The models are industry-standard models that consider various assumptions including time values and yield curves as well as other economic measures. These valuation techniques are consistently applied.

Level 1 measurements consist of quoted prices in active markets for identical assets or liabilities. Level 2 measurements include significant other observable inputs such as quoted prices for similar assets or liabilities in active markets; identical assets or liabilities in inactive markets; observable inputs such as interest rates and yield curves; and other market-corroborated inputs. Level 3 measurements include significant unobservable inputs.

The fair values of financial instruments that do not approximate the carrying values were as follows in millions of dollars. Long-term borrowings exclude finance lease liabilities (see Note 17).

	August 1, 2021		November 1, 2020		August 2, 2020	
	Carrying Value	Fair Value	Carrying Value	Fair Value	Carrying Value	Fair Value
Financing receivables – net:						
Equipment operations	\$ 89	\$ 85	\$ 105	\$ 103	\$ 111	\$ 102
Financial services	31,360	31,430	29,645	29,838	27,703	27,929
Total	<u>\$ 31,449</u>	<u>\$ 31,515</u>	<u>\$ 29,750</u>	<u>\$ 29,941</u>	<u>\$ 27,814</u>	<u>\$ 28,031</u>
Financing receivables securitized – net:						
Equipment operations	\$ 13	\$ 13	\$ 26	\$ 26	\$ 37	\$ 34
Financial services	5,388	5,454	4,677	4,773	5,432	5,544
Total	<u>\$ 5,401</u>	<u>\$ 5,467</u>	<u>\$ 4,703</u>	<u>\$ 4,799</u>	<u>\$ 5,469</u>	<u>\$ 5,578</u>
Short-term securitization borrowings:						
Equipment operations	\$ 12	\$ 13	\$ 26	\$ 26	\$ 37	\$ 37
Financial services	5,265	5,289	4,656	4,698	5,324	5,381
Total	<u>\$ 5,277</u>	<u>\$ 5,302</u>	<u>\$ 4,682</u>	<u>\$ 4,724</u>	<u>\$ 5,361</u>	<u>\$ 5,418</u>
Long-term borrowings due within one year:						
Equipment operations	\$ 1,239	\$ 1,257	\$ 79	\$ 78	\$ 507	\$ 504
Financial services	7,127	7,183	6,870	6,936	6,114	6,168
Total	<u>\$ 8,366</u>	<u>\$ 8,440</u>	<u>\$ 6,949</u>	<u>\$ 7,014</u>	<u>\$ 6,621</u>	<u>\$ 6,672</u>
Long-term borrowings:						
Equipment operations	\$ 8,940	\$ 10,586	\$ 10,085	\$ 11,837	\$ 10,184	\$ 12,163
Financial services	23,298	23,759	22,610	23,170	23,820	24,464
Total	<u>\$ 32,238</u>	<u>\$ 34,345</u>	<u>\$ 32,695</u>	<u>\$ 35,007</u>	<u>\$ 34,004</u>	<u>\$ 36,627</u>

Fair value measurements above were Level 3 for all financing receivables, Level 3 for equipment operations short-term securitization borrowings, and Level 2 for all other borrowings.

Fair values of the financing receivables that were issued long-term were based on the discounted values of their related cash flows at interest rates currently being offered by the Company for similar financing receivables. The fair values of the remaining financing receivables approximated the carrying amounts.

Fair values of long-term borrowings and short-term securitization borrowings were based on current market quotes for identical or similar borrowings and credit risk, or on the discounted values of their related cash flows at current market interest rates. Certain long-term borrowings have been swapped to current variable interest rates. The carrying values of these long-term borrowings included adjustments related to fair value hedges.

Assets and liabilities measured at fair value on a recurring basis in millions of dollars follow, excluding the Company's cash equivalents, which were carried at cost that approximates fair value and consisted primarily of money market funds and time deposits. Level 3 marketable securities were transferred to Level 2 in 2021.

	August 1 2021	November 1 2020	August 2 2020
Level 1:			
Marketable securities			
International equity securities	\$ 3	\$ 2	\$ 2
U.S. equity fund	74	62	68
U.S. government debt securities	60	55	50
Total Level 1 marketable securities	137	119	120
Level 2:			
Marketable securities			
U.S. government debt securities	124	113	105
Municipal debt securities	71	68	64
Corporate debt securities	217	188	185
International debt securities	3	2	2
Mortgage-backed securities	136	147	159
Total Level 2 marketable securities	551	518	515
Other assets			
Derivatives:			
Interest rate contracts	389	669	895
Foreign exchange contracts	41	48	57
Cross-currency interest rate contracts	2	8	9
Total Level 2 other assets	432	725	961
Accounts payable and accrued expenses			
Derivatives:			
Interest rate contracts	83	88	115
Foreign exchange contracts	67	26	55
Cross-currency interest rate contracts	2	1	
Total Level 2 accounts payable and accrued expenses	152	115	170
Level 3:			
Marketable securities			
International debt securities		4	5

The contractual maturities of debt securities at August 1, 2021 in millions of dollars are shown below. Actual maturities may differ from those scheduled as a result of prepayments by the issuers. Because of the potential for prepayment on mortgage-backed securities, they are not categorized by contractual maturity. Mortgage-backed securities were primarily issued by U.S. government sponsored enterprises.

	Amortized Cost	Fair Value
Due in one year or less	\$ 21	\$ 21
Due after one through five years	82	86
Due after five through 10 years	136	142
Due after 10 years	213	226
Mortgage-backed securities	132	136
Debt securities	\$ 584	\$ 611

Fair value, nonrecurring measurements from impairments, excluding financing receivables with specific allowances which were not significant, were as follows in millions of dollars. The fair value measurement losses for the investment in unconsolidated affiliates during the nine months ended August 2, 2020 were Level 1. The other fair value measurements were Level 3. Equipment on operating leases – net and Other assets fair values for November 1, 2020 represents the fair value assessment at May 3, 2020.

	Fair Value			Losses			
	August 1 2021	November 1 2020	August 2 2020	Three Months Ended		Nine Months Ended	
				August 1 2021	August 2 2020	August 1 2021	August 2 2020
Other receivables		\$ 1	\$ 1		\$ 2		\$ 2
Equipment on operating leases – net		\$ 371					\$ 22
Property and equipment – net		\$ 135	\$ 8		\$ 5	\$ 44	\$ 67
Investments in unconsolidated affiliates		\$ 19					\$ 20
Other intangible assets – net					\$ 2		\$ 2
Other assets		\$ 59	\$ 19		\$ 24	\$ 6	\$ 34

The following is a description of the valuation methodologies the Company uses to measure certain financial instruments on the balance sheet at fair value:

**Marketable securities** – The portfolio of investments, except for the Level 3 measurement international debt securities, is primarily valued on a market approach (matrix pricing model) in which all significant inputs are observable or can be derived from or corroborated by observable market data such as interest rates, yield curves, volatilities, credit risk, and prepayment speeds. Funds are primarily valued using the fund's net asset value, based on the fair value of the underlying securities. The Level 3 measurement international debt securities were primarily valued using an income approach based on discounted cash flows using yield curves derived from limited, observable market data.

**Derivatives** – The Company's derivative financial instruments consist of interest rate contracts (swaps), foreign currency exchange contracts (futures, forwards and swaps), and cross-currency interest rate contracts (swaps). The portfolio is valued based on an income approach (discounted cash flow) using market observable inputs, including swap curves and both forward and spot exchange rates for currencies.

**Financing receivables** – Specific reserve impairments are based on the fair value of the collateral, which is measured using a market approach (appraisal values or realizable values). Inputs include a selection of realizable values.

**Other receivables** – The impairment was based on the expected realization of value-added tax receivables related to a closed factory operation (see Note 22).

**Equipment on operating leases – net** – The impairments are based on an income approach (discounted cash flow), using the contractual payments, plus estimates of return rates and equipment sale price at lease maturity. Inputs include historical return rates and realized sales values (see Note 22).

**Property and equipment – net** – The impairments are measured at the lower of the carrying amount, or fair value. The valuations were based on cost and market approaches. The inputs include replacement cost estimates adjusted for physical deterioration and economic obsolescence, or quoted prices when available (see Note 22).

**Investment in unconsolidated affiliates** – Other than temporary impairments for investments are measured as the difference between the implied fair value or the estimated realization amount, and the carrying value of the investment. The fair value for publicly traded entities is the share price multiplied by the shares owned, or estimated realization amount (see Note 22).

**Other intangible assets – net** – The impairment was measured at the remaining net book value of customer relationships related to a closed factory operation (see Note 22).

**Other assets** – The impairments of matured operating lease inventory are measured at the fair value of that inventory. The valuations were based on a market approach. The inputs include sales of comparable assets. The impairment of the German lawn mower business was measured at the estimated realizable value. Fair value was based on estimates of the final sale price (see Note 22).

## (20) Derivative Instruments

It is the Company's policy that derivative transactions are executed only to manage exposures arising in the normal course of business and not for the purpose of creating speculative positions or trading. The Company's financial services operations manage the relationship of the types and amounts of their funding sources to their receivable and lease portfolio in an effort to diminish risk due to interest rate and foreign currency fluctuations, while responding to favorable financing opportunities. The Company also has foreign currency exposures at some of its foreign and domestic operations related to buying, selling, and financing in currencies other than the functional currencies. In addition, the Company has interest rate exposure at certain equipment operations units for below market retail financing programs that are used as sales incentives and are offered for extended periods.

All derivatives are recorded at fair value on the balance sheet. Cash collateral received or paid is not offset against the derivative fair values on the balance sheet. Each derivative is designated as a cash flow hedge, a fair value hedge, or remains undesignated. All designated hedges are formally documented as to the relationship with the hedged item as well as the risk-management strategy. Both at inception and on an ongoing basis the hedging instrument is assessed as to its effectiveness. If and when a derivative is determined not to be highly effective as a hedge, the underlying hedged transaction is no longer likely to occur, the hedge designation is removed, or the derivative is terminated, hedge accounting is discontinued.

### Cash Flow Hedges

Certain interest rate contracts (swaps) were designated as hedges of future cash flows from borrowings. The total notional amounts of the receive-variable/pay-fixed interest rate contracts at August 1, 2021, November 1, 2020, and August 2, 2020 were \$1,750 million, \$1,550 million, and \$1,900 million, respectively. Fair value gains or losses on cash flow hedges were recorded in OCI and are subsequently reclassified into interest expense in the same periods during which the hedged transactions affected earnings. These amounts offset the effects of interest rate changes on the related borrowings. The cash flows from these contracts were recorded in operating activities in the statement of consolidated cash flows.

The amount of loss recorded in OCI at August 1, 2021 that is expected to be reclassified to interest expense in the next twelve months if interest rates remain unchanged is approximately \$4 million after-tax. No gains or losses were reclassified from OCI to earnings based on the probability that the original forecasted transaction would not occur.

### Fair Value Hedges

Certain interest rate contracts (swaps) were designated as fair value hedges of borrowings. The total notional amounts of the receive-fixed/pay-variable interest rate contracts at August 1, 2021, November 1, 2020, and August 2, 2020 were \$8,658 million, \$7,239 million, and \$8,850 million, respectively. The fair value gains or losses on these contracts were generally offset by fair value gains or losses on the hedged items (fixed-rate borrowings) with both items recorded in interest expense.

The amounts recorded in the consolidated balance sheet related to borrowings designated in fair value hedging relationships were as follows in millions of dollars:

		Cumulative Increase (Decrease) of Fair Value Hedging Adjustments Included in the Carrying Amount		
	Carrying Amount of Hedged Item	Active Hedging Relationships	Discontinued Relationships	Total
<u>August 1, 2021</u>				
Long-term borrowings due within one year	\$ 188	\$ 4	\$ (1)	\$ 3
Long-term borrowings	8,888	263	190	453
<u>November 1, 2020</u>				
Long-term borrowings due within one year	\$ 155	\$ 2	\$ 3	\$ 5
Long-term borrowings	7,725	543	122	665
<u>August 2, 2020</u>				
Long-term borrowings due within one year	\$ 480	\$ 6	\$ 2	\$ 8
Long-term borrowings	9,140	754	40	794

Long-term borrowings due within one year are presented in short-term borrowings.



### Derivatives Not Designated as Hedging Instruments

The Company has certain interest rate contracts (swaps), foreign currency exchange contracts (futures, forwards, and swaps), and cross-currency interest rate contracts (swaps), which were not formally designated as hedges. These derivatives were held as economic hedges for underlying interest rate or foreign currency exposures, primarily for certain borrowings, purchases or sales of inventory, and below market retail financing programs. The total notional amounts of these interest rate swaps at August 1, 2021, November 1, 2020, and August 2, 2020 were \$9,195 million, \$8,514 million, and \$7,522 million, the foreign exchange contracts were \$6,328 million, \$4,903 million, and \$4,790 million, and the cross-currency interest rate contracts were \$197 million, \$113 million, and \$125 million, respectively. The fair value gains or losses from the interest rate contracts were recognized currently in interest expense or net sales and the gains or losses from foreign exchange contracts in cost of sales or other operating expenses, generally offsetting over time the expenses on the exposures being hedged. The cash flows from these non-designated contracts were recorded in operating activities in the statement of consolidated cash flows.

Fair values of derivative instruments in the condensed consolidated balance sheet were as follows in millions of dollars:

	August 1 2021	November 1 2020	August 2 2020
<u>Other Assets</u>			
Designated as hedging instruments:			
Interest rate contracts	\$ 332	\$ 586	\$ 806
Not designated as hedging instruments:			
Interest rate contracts	57	83	89
Foreign exchange contracts	41	48	57
Cross-currency interest rate contracts	2	8	9
Total not designated	<u>100</u>	<u>139</u>	<u>155</u>
Total derivative assets	<u>\$ 432</u>	<u>\$ 725</u>	<u>\$ 961</u>
<u>Accounts Payable and Accrued Expenses</u>			
Designated as hedging instruments:			
Interest rate contracts	\$ 40	\$ 14	\$ 24
Not designated as hedging instruments:			
Interest rate contracts	43	74	91
Foreign exchange contracts	67	26	55
Cross-currency interest rate contracts	2	1	
Total not designated	<u>112</u>	<u>101</u>	<u>146</u>
Total derivative liabilities	<u>\$ 152</u>	<u>\$ 115</u>	<u>\$ 170</u>

The classification and gains (losses) including accrued interest expense related to derivative instruments on the statement of consolidated income consisted of the following in millions of dollars:

	Three Months Ended		Nine Months Ended	
	August 1 2021	August 2 2020	August 1 2021	August 2 2020
<u>Fair Value Hedges:</u>				
Interest rate contracts - Interest expense	\$ 146	\$ 78	\$ (79)	\$ 589
<u>Cash Flow Hedges:</u>				
Recognized in OCI				
Interest rate contracts - OCI (pretax)	(1)	(1)	(1)	(18)
Reclassified from OCI				
Interest rate contracts - Interest expense	(3)	(7)	(11)	(13)
<u>Not Designated as Hedges:</u>				
Interest rate contracts - Net sales	\$ (2)	\$ (2)	\$ 3	\$ (26)
Interest rate contracts - Interest expense *	(2)	(1)	(6)	2
Foreign exchange contracts - Cost of sales	(7)	(28)	(107)	64
Foreign exchange contracts - Other operating expenses *	(5)	(49)	(209)	125
Total not designated	<u>(16)</u>	<u>(80)</u>	<u>(319)</u>	<u>165</u>

\* Includes interest and foreign exchange gains (losses) from cross-currency interest rate contracts.

## Counterparty Risk and Collateral

Derivative instruments are subject to significant concentrations of credit risk to the banking sector. The Company manages individual counterparty exposure by setting limits that consider the credit rating of the counterparty, the credit default swap spread of the counterparty, and other financial commitments and exposures between the Company and the counterparty banks. All interest rate derivatives are transacted under International Swaps and Derivatives Association (ISDA) documentation. Some of these agreements include credit support provisions. Each master agreement permits the net settlement of amounts owed in the event of default or termination.

Certain of the Company's derivative agreements contain credit support provisions that may require the Company to post collateral based on the size of the net liability positions and credit ratings. The aggregate fair value of all derivatives with credit-risk-related contingent features that were in a net liability position at August 1, 2021, November 1, 2020, and August 2, 2020, was \$87 million, \$89 million, and \$115 million, respectively. In accordance with the limits established in these agreements, the Company posted no cash collateral at August 1, 2021, November 1, 2020, or August 2, 2020. In addition, the Company paid \$8 million of cash collateral that was outstanding at August 1, 2021 to participate in an international futures market to hedge currency exposure, not included in the table below.

Derivatives are recorded without offsetting for netting arrangements or collateral. The impact on the derivative assets and liabilities related to netting arrangements and any collateral received or paid was as follows in millions of dollars:

<u>August 1, 2021</u>	Gross Amounts Recognized	Netting Arrangements	Collateral	Net Amount
Assets	\$ 432	\$ (94)	\$ (88)	\$ 250
Liabilities	152	(94)	(2)	56
<u>November 1, 2020</u>	Gross Amounts Recognized	Netting Arrangements	Collateral	Net Amount
Assets	\$ 725	\$ (93)	\$ (274)	\$ 358
Liabilities	115	(93)		22
<u>August 2, 2020</u>	Gross Amounts Recognized	Netting Arrangements	Collateral	Net Amount
Assets	\$ 961	\$ (120)	\$ (332)	\$ 509
Liabilities	170	(120)		50

## **(21) Stock Option and Restricted Stock Awards**

In December 2020, the Company granted stock options to employees for the purchase of 269 thousand shares of common stock at an exercise price of \$254.83 per share and a binomial lattice model fair value of \$62.73 per share at the grant date. At August 1, 2021, options for 2.6 million shares were outstanding with a weighted-average exercise price of \$126.13 per share. The Company also granted 212 thousand restricted stock units to employees and non-employee directors in the first nine months of 2021, of which 165 thousand are subject to service based only conditions and 47 thousand are subject to performance/service based conditions. The weighted-average fair value of the service based only units at the grant date was \$258.67 per unit based on the market price of a share of underlying common stock. The fair value of the performance/service based units at the grant date was \$245.73 per unit based on the market price of a share of underlying common stock excluding dividends. At August 1, 2021, the Company was authorized to grant an additional 17.7 million shares under the equity incentive plans.

## (22) Special Items

### 2021 Special Items

In the third quarter of 2021, the Company sold a closed factory that previously produced small agricultural equipment in China, resulting in a \$27 million pretax gain. During the first quarter of 2021, the fixed assets in an asphalt plant factory in Germany were impaired by \$38 million, pretax and after-tax. The Company also continued to assess its manufacturing locations, resulting in additional long-lived asset impairments of \$12 million pretax. The impairments were the result of a decline in forecasted financial performance that indicated it was probable future cash flows would not cover the carrying amount of the net assets. These impairments were offset by a favorable indirect tax ruling in Brazil of \$58 million pretax. See Note 19 for fair value measurement information.

	Nine Months Ended August 1, 2021			
	Production & Precision Ag	Small Ag & Turf	Construction & Forestry	Total
Expense (benefit):				
Long-lived asset impairments – Cost of sales	\$ 5	\$ 3	\$ 42	\$ 50
Brazil indirect tax – Cost of sales	(53)		(5)	(58)
Gain on sale – Other income		(27)		(27)
Total expense (benefit)	\$ (48)	\$ (24)	\$ 37	\$ (35)

### 2020 Special Items

In the second quarter of 2020, the fixed assets in an asphalt plant factory in Germany were impaired by \$62 million pretax and after-tax. The impairment is the result of a decline in forecasted financial performance that indicated it was probable future cash flows would not cover the carrying amount of the net assets. The equipment on operating leases and matured operating lease inventory were impaired by \$22 million and \$10 million pretax, respectively, with an income tax benefit of approximately \$9 million. The impairments were the result of higher expected equipment return rates and lower estimated values of used construction equipment than originally estimated with the probable effect that the future cash flows would not cover the carrying amount of the net assets. A minority investment in a construction equipment company headquartered in South Africa was impaired by \$20 million pretax and after-tax. The impairment was the result of an other than temporary decline in value. In the third quarter of 2020, the Company closed a factory producing small agricultural equipment in China. In connection with this closure, a non-cash impairment of other receivables, property, and intangible assets of \$9 million pretax and after-tax was recorded and \$4 million pretax and after-tax for severance payments. See Note 19 for fair value measurement information.

	Nine Months Ended August 2, 2020			
Expense:	Small Ag & Turf	Construction & Forestry	Financial Services	Total
Factory closure – Cost of sales	\$ 13			\$ 13
Long-lived asset impairments – Cost of sales		\$ 62		62
Equipment on operating leases & matured operating lease inventory impairments – Other operating expenses			\$ 32	32
Investments in unconsolidated affiliates impairment – Equity in loss of unconsolidated affiliate		20		20
Total expense	\$ 13	\$ 82	\$ 32	\$ 127

### Dispositions

In the third quarter of 2020, the Company reached a definitive agreement to sell its German walk-behind lawn mower business. This transaction closed in the fourth quarter of 2020. A non-cash impairment of \$24 million pretax and after-tax was recorded in “Other operating expenses” to write the operations down to realizable value. This activity was included in the Company’s small agriculture and turf segment.

### Employee-Separation Program

During the first quarter of 2020, the Company announced a broad voluntary employee-separation program for the U.S. salaried workforce that continued the efforts to create a more efficient organization structure and reduce operating costs. The program provided for cash payments based on years of service. The expense was recorded primarily in the period in which the employees irrevocably accepted the separation offer. The payments for the program were also substantially made in the first quarter of 2020. Included in the total pretax expense is a non-cash charge of \$21 million resulting from a curtailment in certain OPEB plans (see Note 8), which was recorded outside of operating profit in “Other operating expense.”

	Nine Months Ended August 2, 2020				
	Production & Precision Ag	Small Ag & Turf	Construction & Forestry	Financial Services	Total
Cost of sales	\$ 21	\$ 11	\$ 9		\$ 41
Research and development expenses	8	7	4		19
Selling, administrative and general expenses	19	19	14	\$ 3	55
Total operating profit impact	<u>\$ 48</u>	<u>\$ 37</u>	<u>\$ 27</u>	<u>\$ 3</u>	115
Other operating expenses					23
Total expense					<u>\$ 138</u>

### Redeemable Noncontrolling Interest

In the second quarter of 2020, the minority interest holder in Hagie Manufacturing Company, LLC exercised its right to sell the remaining 20 percent interest to the Company for \$14 million. The arrangement was accounted for as an equity transaction with no gain or loss recorded in the statement of consolidated income. This operation is included in the Company’s production and precision agriculture segment.

## ITEM 2. MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

### RESULTS OF OPERATIONS

#### Overview

##### *Organization*

The Company's equipment operations generate revenues and cash primarily from the sale of equipment to John Deere dealers and distributors. The equipment operations manufacture and distribute a full line of agricultural equipment; a variety of commercial and consumer equipment; and a broad range of equipment for construction, roadbuilding, and forestry. The Company's financial services primarily provide credit services, which mainly finance sales and leases of equipment by John Deere dealers and trade receivables purchased from the equipment operations. In addition, financial services offers extended equipment warranties. The information in the following discussion is presented in a format that includes information grouped as consolidated, equipment operations, and financial services. The Company also views its operations as consisting of two geographic areas, the U.S. and Canada, and outside the U.S. and Canada. The Company's operating segments consist of production and precision agriculture, small agriculture and turf, construction and forestry, and financial services.

##### *Trends and Economic Conditions*

Industry sales of large agricultural machinery in the U.S. and Canada are expected to be up about 25 percent for 2021 compared to the prior year. Industry sales of small agricultural and turf equipment in the U.S. and Canada are expected to be up about 10 percent in 2021. Industry sales of agricultural machinery in Europe are forecast to be up about 10 to 15 percent. In South America, industry sales of tractors and combines are projected to be up about 20 percent in 2021. Industry sales of agricultural machinery in Asia are forecast to be up significantly. Construction industry sales in the U.S. and Canada for 2021 are expected to increase about 15 to 20 percent, while compact construction equipment in the U.S. and Canada are forecast to increase about 20 to 25 percent. In forestry, global industry sales are expected to be about 15 percent higher. The Company's financial services operations are expected to benefit from improvement on operating lease residual values, a lower provision for credit losses, more favorable financing spreads, and income earned on a higher average portfolio for fiscal year 2021 compared to the prior year.

Items of concern include uncertainty of the effectiveness of governmental and private sector actions to address COVID, supply of critical parts and components, trade agreements, the uncertainty of the results of monetary and fiscal policies, the impact of elevated levels of sovereign and state debt, capital market disruptions, changes in demand and pricing for new and used equipment, geopolitical events, and the other items discussed in the "Safe Harbor Statement" below. Significant fluctuations in foreign currency exchange rates and volatility in the price of many commodities could also impact the Company's results. The future financial effects of COVID are unknown due to many factors. As a result, predicting the Company's forecasted financial performance is subject to many assumptions.

The Company's strong results, driven by essentially all product lines, reflect strong worldwide markets for farm and construction equipment and the dedication of the Company's employees and dealers to keep factories running and customers served while enduring significant supply chain pressures. The Company's smart industrial operating model continues to be demonstrated in enhanced financial performance and strategic investments reinforcing efforts to help customers achieve improved profitability, productivity, and sustainability through the effective use of technology. While increased supply chain pressures are expected to persist through the remainder of the year, the Company is working closely with key suppliers to secure the parts and components that customers need to deliver essential food production and infrastructure. Despite these challenges, we believe the Company is well positioned for a strong year, to continue to deliver precision technologies, and to unlock greater value for customers and other stakeholders in the future.

### *COVID Effects, Actions, and Recent Developments*

The effects of COVID and the related actions of governments and other authorities to contain COVID continue to affect the Company's operations, results, cash flows, and forecasts.

The U.S. government and many other governments in countries where the Company operates have designated the Company an essential critical infrastructure business. This designation allows the Company to operate in support of its customers to the extent possible.

The Company's first priority in addressing the effects of COVID continues to be the health, safety, and overall welfare of its employees. The Company effectively activated previously established business continuity plans and proactively implemented health and safety measures at its operations around the world.

The Company broadened its supply base to minimize the impact of potential supply chain disruptions on its ability to meet customer demand. The Company has experienced shortages of critical parts and components, which has presented challenges and production disruptions. The Company continues to monitor the situation and work closely with suppliers.

The Company continued to work closely with distribution channel and equipment user customers in the first nine months of 2021 in connection with short-term payment relief on obligations owed to the Company. Financing receivables and operating leases granted relief since the beginning of the pandemic that remained outstanding at August 1, 2021 represented about 3 percent of the respective portfolio balances. The trade receivable balance granted relief that remained outstanding at August 1, 2021 was not material. Additional information is presented in Notes 4, 11, and 17.

### 2021 Compared with 2020

<b>Deere &amp; Company</b> (In millions of dollars, except per share amounts)	Three Months Ended			Nine Months Ended		
	August 1	August 2	%	August 1	August 2	%
	2021	2020	Change	2021	2020	Change
Net sales and revenues	\$ 11,527	\$ 8,925	+29	\$ 32,697	\$ 25,809	+27
Net income attributable to Deere & Company	1,667	811	+106	4,680	1,993	+135
Diluted earnings per share	5.32	2.57		14.86	6.30	

In the third quarter of 2021, the Company sold a closed factory that previously produced small agricultural equipment in China, resulting in a \$27 million gain recorded in "Other income."

In the third quarter of 2020, the Company recorded impairments totaling \$37 million pretax and after-tax related to an agreement to sell its German turf business and a factory closure in China. In the second quarter of 2020, the Company recorded impairments totaling \$114 million pretax and \$105 million after-tax related to certain fixed assets, operating lease equipment, and a minority investment in a construction equipment company headquartered in South Africa. In the first nine months of 2020, total voluntary employee-separation program (VSEP) expense recognized was \$138 million pretax.

See Note 22 for more information on 2021 and 2020 special items.

<b>Equipment Operations</b> (In millions of dollars)	Three Months Ended			Nine Months Ended		
	August 1 2021	August 2 2020	% Change	August 1 2021	August 2 2020	% Change
Worldwide:						
Net sales	\$ 10,413	\$ 7,859	+32	\$ 29,461	\$ 22,612	+30
Operating profit	1,952	1,147	+70	5,476	2,503	+119
Net income	1,440	628	+129	4,026	1,612	+150
Price realization			+6			+6
Currency translation			+4			+3
U.S. and Canada:						
Net sales	5,900	4,302	+37	16,586	13,049	+27
Price realization			+5			+5
Currency translation			+1			+1
Outside U.S. and Canada:						
Net sales	4,513	3,557	+27	12,875	9,563	+35
Price realization			+7			+8
Currency translation			+7			+5

The discussion on net sales and operating profit is included in the Business Segment Results below.

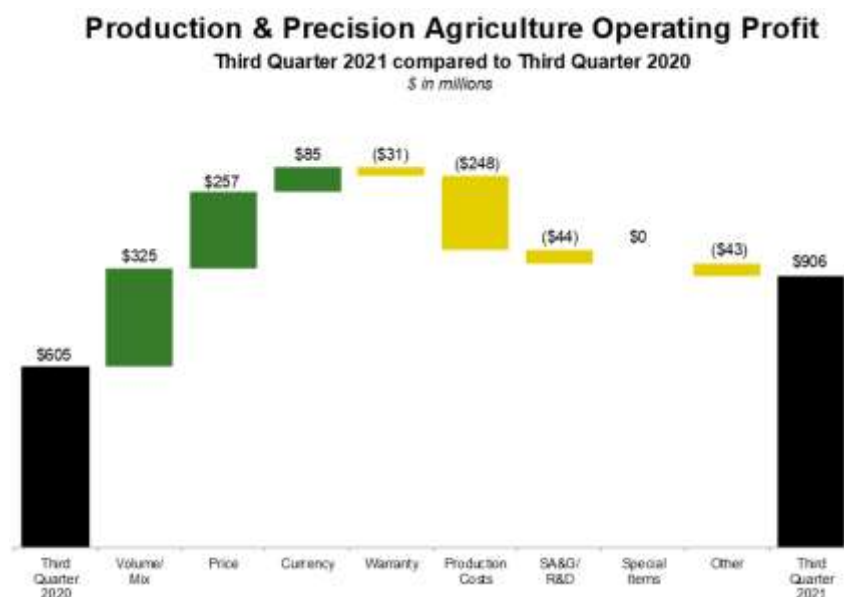
<b>Deere &amp; Company</b> (In millions of dollars)	Three Months Ended			Nine Months Ended		
	August 1 2021	August 2 2020	% Change	August 1 2021	August 2 2020	% Change
Cost of sales to net sales	72.7%	74.2%		72.3%	76.1%	
Other income	\$ 289	\$ 228	+27	\$ 768	\$ 613	+25
Research and development expenses	394	370	+6	1,137	1,201	-5
Selling, administrative and general expenses	841	752	+12	2,448	2,467	-1
Other operating expenses	324	408	-21	1,033	1,199	-14

The cost of sales to net sales ratio decreased in the third quarter and the first nine months primarily due to price realization and impairments recorded in 2020 (see Note 22). The first nine months of 2020 were also impacted by VSEP costs. Other income increased in both periods due to a gain on the sale of a factory in China and gains on the disposition of operating lease equipment in 2021. Research and development expenses were higher for the current three months but were lower for the first nine months primarily due to timing of project initiatives. Selling, administrative and general expenses increased in the third quarter primarily due to higher incentive compensation. Selling, administrative and general expenses decreased on a year-to-date basis primarily due to a lower provision for credit losses and VSEP costs recorded in 2020 (see Note 22), partially offset by higher incentive compensation. Other operating expenses decreased in both periods primarily due to lower retirement benefit costs, lower depreciation of equipment on operating leases, and an impairment of the German walk-behind lawn mower business in 2020. Results for the prior nine-month period also included impairments on lease residual values and losses on the disposition of operating lease equipment.

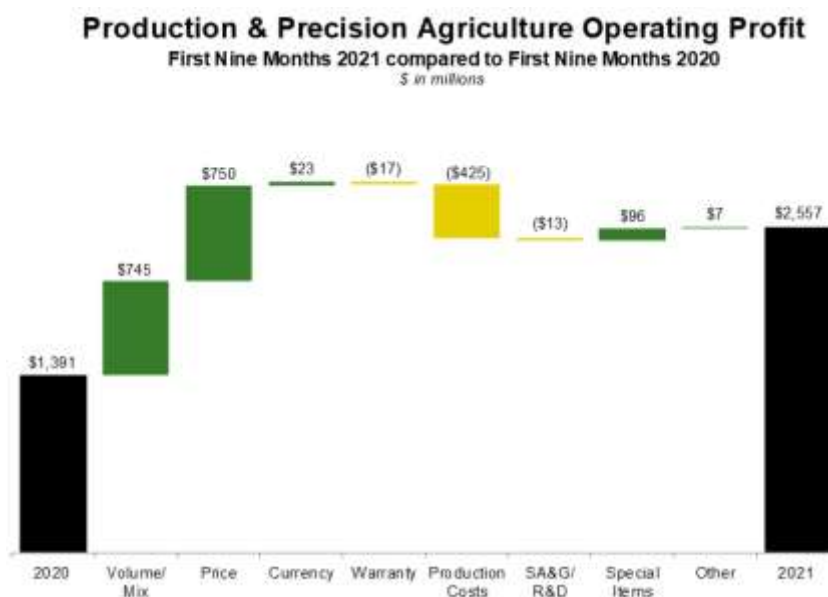
## Business Segment Results

Production and Precision Agriculture (In millions of dollars)	Three Months Ended			Nine Months Ended		
	August 1	August 2	%	August 1	August 2	%
	2021	2020	Change	2021	2020	Change
Net sales	\$ 4,250	\$ 3,289	+29	\$ 11,848	\$ 9,161	+29
Operating profit	906	605	+50	2,557	1,391	+84
Operating margin	21.3%	18.4%		21.6%	15.2%	

Production and precision agriculture sales increased for the quarter due to higher shipment volumes and price realization. Operating profit rose primarily due to higher shipment volumes / sales mix and price realization. These items were partially offset by higher production costs.



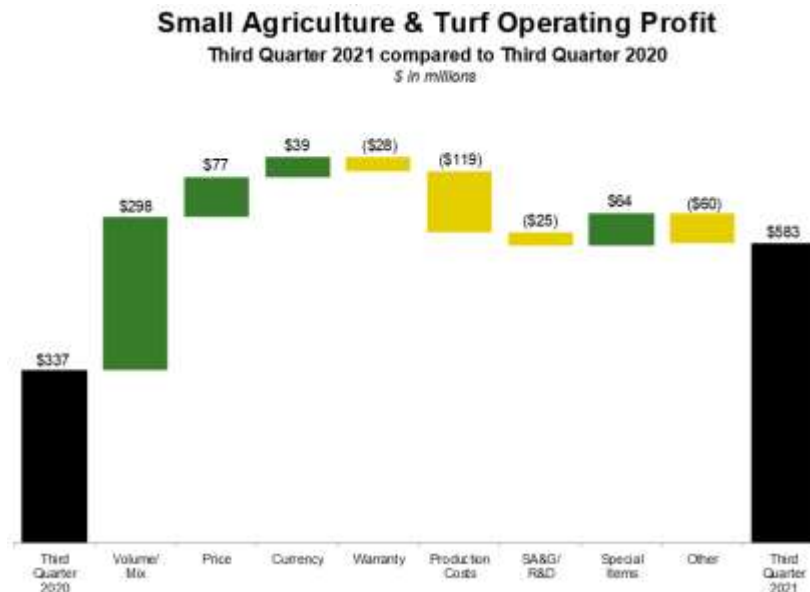
Sales for the first nine months increased mainly as a result of higher shipment volumes and price realization. Operating profit for the first nine months increased primarily resulting from higher shipment volumes / sales mix, price realization, and a favorable indirect tax ruling in Brazil. Partially offsetting these factors were higher production costs. The prior year was also impacted by voluntary employee-separation program expenses.



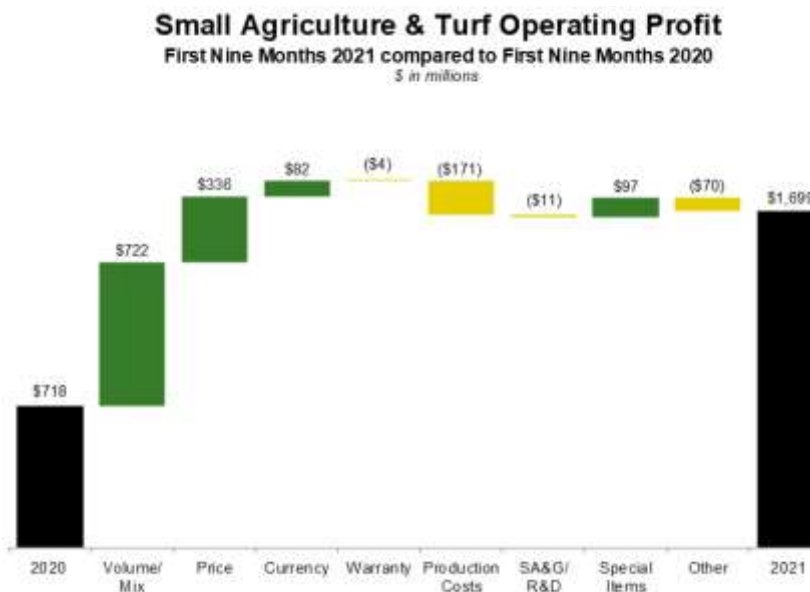


Small Agriculture and Turf (In millions of dollars)	Three Months Ended			Nine Months Ended		
	August 1 2021	August 2 2020	% Change	August 1 2021	August 2 2020	% Change
Net sales	\$ 3,147	\$ 2,383	+32	\$ 9,051	\$ 6,966	+30
Operating profit	583	337	+73	1,699	718	+137
Operating margin	18.5%	14.1%		18.8%	10.3%	

Small agriculture and turf sales for the quarter increased due to higher shipment volumes and price realization. Operating profit increased primarily due to higher shipment volumes / sales mix and price realization. These items were partially offset by higher production costs. Results for the current period were positively impacted by a gain on the sale of a factory in China while results for the prior period were affected by impairments and closure costs.

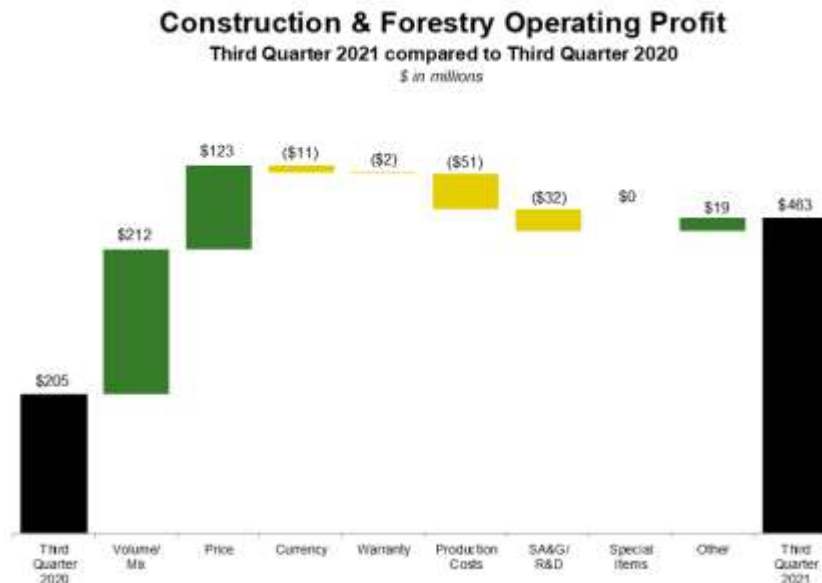


Sales for the first nine months increased mainly as a result of higher shipment volumes and price realization. Operating profit for the first nine months increased primarily resulting from higher shipment volumes / sales mix and price realization. Partially offsetting these factors were higher production costs. Results for the current year were positively impacted by a gain on the sale of a factory in China, while results for the prior year were affected by impairments, closure costs and voluntary employee-separation program expenses.

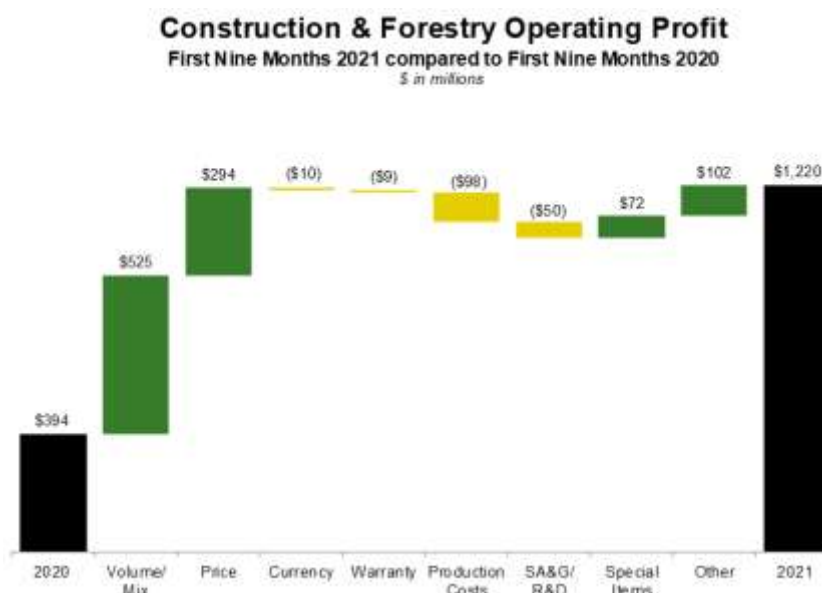


Construction and Forestry (In millions of dollars)	Three Months Ended			Nine Months Ended		
	August 1	August 2	%	August 1	August 2	%
	2021	2020	Change	2021	2020	Change
Net sales	\$ 3,016	\$ 2,187	+38	\$ 8,562	\$ 6,485	+32
Operating profit	463	205	+126	1,220	394	+210
Operating margin	15.4%	9.4%		14.2%	6.1%	

Construction and forestry sales moved higher for the quarter primarily due to higher shipment volumes and price realization. Operating profit increased due to higher shipment volumes / sales mix and price realization, partially offset by higher production costs.



The segment's nine-month sales also increased due to higher shipment volumes and price realization. The first nine-month's operating profit moved higher mainly due to increased shipment volumes / sales mix and price realization, partially offset by higher production costs. The prior year was also impacted by voluntary employee-separation program expenses and impairments in certain fixed assets and an unconsolidated equipment company headquartered in South Africa.



Financial Services (In millions of dollars)	Three Months Ended			Nine Months Ended		
	August 1	August 2	%	August 1	August 2	%
	2021	2020	Change	2021	2020	Change
Revenue (including intercompany revenue)	\$ 963	\$ 951	+1	\$ 2,851	\$ 2,916	-2
Interest expense	169	206	-18	539	747	-28
Operating profit	291	243	+20	844	498	+69
Net income	227	183	+24	654	381	+72

Financial services revenues increased due to higher average portfolio balances and gains on operating lease dispositions for the third quarter of 2021 offset by lower financing rates. Financial services revenues decreased in the first nine months of 2021 due to lower financing rates, partially offset by higher average portfolio balances and gains on operating lease dispositions. The average balance of receivables and leases financed was 8 percent higher in the third quarter and 4 percent higher in the first nine months of 2021, compared with the same periods last year. Interest expense decreased in the third quarter and first nine months of 2021 primarily as a result of lower average borrowing rates. Operating profit increased for the quarter primarily due to an improvement on operating lease residual values, income earned on a higher average portfolio, a lower provision for credit losses, and more favorable financing spreads. Results for the first nine months increased primarily due to a lower provision for credit losses, an improvement on operating lease residual values, more favorable financing spreads, and income earned on a higher average portfolio. The first nine months of 2020 also included impairments on lease residual values (see Note 22).

#### Safe Harbor Statement

*Safe Harbor Statement under the Private Securities Litigation Reform Act of 1995:* Statements under “Overview” and other forward-looking statements herein that relate to future events, expectations, and trends involve factors that are subject to change, and risks and uncertainties that could cause actual results to differ materially. Some of these risks and uncertainties could affect particular lines of business, while others could affect all of the Company’s businesses.

The Company’s agricultural equipment businesses are subject to a number of uncertainties, including certain factors that affect farmers’ confidence and financial condition. These factors include demand for agricultural products, world grain stocks, weather conditions, soil conditions, harvest yields, prices for commodities and livestock, crop and livestock production expenses, availability of transport for crops, trade restrictions and tariffs (e.g., China), global trade agreements, the level of farm product exports (including concerns about genetically modified organisms), the growth and sustainability of non-food uses for some crops (including ethanol and biodiesel production), real estate values, available acreage for farming, the land ownership policies of governments, changes in government farm programs and policies, international reaction to such programs, changes in and effects of crop insurance programs, changes in environmental regulations and their impact on farming practices, animal diseases (e.g., African swine fever) and their effects on poultry, beef, and pork consumption and prices and on livestock feed demand, crop pests and diseases, and the impact of the COVID pandemic on the agricultural industry including demand for, and production and exports of, agricultural products, and commodity prices.

The production and precision agriculture business is dependent on agricultural conditions, and relies in part on hardware and software, guidance, connectivity and digital solutions, and automation and machine intelligence. Many factors contribute to the Company’s precision agriculture sales and results, including the impact to customers’ profitability and/or sustainability outcomes; the rate of adoption and use by customers; availability of technological innovations; speed of research and development; effectiveness of partnerships with third parties; and the dealer channel’s ability to support and service precision technology solutions.

Factors affecting the Company’s small agriculture and turf equipment operations include agricultural conditions, consumer confidence, weather conditions, customer profitability, labor supply, consumer borrowing patterns, consumer purchasing preferences, housing starts and supply, infrastructure investment, spending by municipalities and golf courses, and consumable input costs.

Factors affecting the Company’s construction and forestry equipment operations include consumer spending patterns, real estate and housing prices, the number of housing starts, interest rates, commodity prices such as oil and gas, the levels of public and non-residential construction, and investment in infrastructure. Prices for pulp, paper, lumber, and structural panels affect sales of forestry equipment.

Many of the factors affecting the production and precision agriculture, small agriculture and turf, and construction and forestry segments have been and may continue to be impacted by global economic conditions, including those resulting from the COVID pandemic and responses to the pandemic taken by governments and other authorities.

All of the Company's businesses and its results are affected by general economic conditions in the global markets and industries in which the Company operates; customer confidence in general economic conditions; government spending and taxing; foreign currency exchange rates and their volatility, especially fluctuations in the value of the U.S. dollar; interest rates (including the availability of IBOR reference rates); inflation and deflation rates; changes in weather patterns; the political and social stability of the global markets in which the Company operates; the effects of, or response to, terrorism and security threats; wars and other conflicts; natural disasters; and the spread of major epidemics (including the COVID pandemic) and government and industry responses to epidemics, such as travel restrictions and extended shut down of businesses.

Uncertainties related to the magnitude and duration of the COVID pandemic may significantly adversely affect the Company's business and outlook. These uncertainties include: the duration and impact of any resurgence in COVID cases in any country, state, or region; the emergence, contagiousness, and threat of new and different strains of coronavirus; the availability, acceptance, and effects of vaccines; prolonged reduction or closure of the Company's operations, or a delayed recovery in our operations; additional closures as mandated or otherwise made necessary by governmental authorities; disruptions in the supply chain and a prolonged delay in resumption of operations by one or more key suppliers, or the failure of any key suppliers; the Company's ability to meet commitments to customers on a timely basis as a result of increased costs and supply challenges; the ability to receive goods on a timely basis and at anticipated costs; increased logistics costs; delays in the Company's strategic initiatives as a result of reduced spending on research and development; additional operating costs due to remote working arrangements, adherence to social distancing guidelines and other COVID-related challenges; increased risk of cyber-attacks on network connections used in remote working arrangements; increased privacy-related risks due to processing health-related personal information; legal claims related to personal protective equipment designed, made, or provided by the Company or alleged exposure to COVID on Company premises; absence of employees due to illness; the impact of the pandemic on the Company's customers and dealers, and their delays in their plans to invest in new equipment; requests by the Company's customers or dealers for payment deferrals and contract modifications; the impact of disruptions in the global capital markets and/or declines in the Company's financial performance, outlook or credit ratings, which could impact the Company's ability to obtain funding in the future; and the impact of the pandemic on demand for our products and services as discussed above. It remains unclear when a sustained economic recovery could occur and what a recovery may look like. All of these factors could materially and adversely affect our business, liquidity, results of operations, and financial position.

Significant changes in market liquidity conditions, changes in the Company's credit ratings, and any failure to comply with financial covenants in credit agreements could impact access to funding and funding costs, which could reduce the Company's earnings and cash flows. Financial market conditions could also negatively impact customer access to capital for purchases of the Company's products and customer confidence and purchase decisions, financing and repayment practices, and the number and size of customer delinquencies and defaults. A debt crisis in Europe, Latin America, or elsewhere could negatively impact currencies, global financial markets, social and political stability, funding sources and costs, asset and obligation values, customers, suppliers, demand for equipment, and Company operations and results. The Company's investment management activities could be impaired by changes in the equity, bond, and other financial markets, which would negatively affect earnings.

The withdrawal of the United Kingdom from the European Union and the perceptions as to the impact of the withdrawal may adversely affect business activity, political stability, and economic conditions in the United Kingdom, the European Union, and elsewhere. The economic conditions and outlook could be further adversely affected by (i) uncertainty regarding any new or modified trade arrangements between the United Kingdom and the European Union and/or other countries, (ii) the risk that one or more other European Union countries could come under increasing pressure to leave the European Union, or (iii) the risk that the euro as the single currency of the Eurozone could cease to exist. Any of these developments, or the perception that any of these developments are likely to occur, could affect economic growth or business activity in the United Kingdom or the European Union, and could result in the relocation of businesses, cause business interruptions, lead to economic recession or depression, and impact the stability of the financial markets, availability of credit, currency exchange rates, interest rates, financial institutions, and political, financial, and monetary systems. Any of these developments could affect our businesses, liquidity, results of operations, and financial position.

Additional factors that could materially affect the Company's operations, access to capital, expenses, and results include changes in, uncertainty surrounding, and the impact of governmental trade, banking, monetary, and fiscal policies, including financial regulatory reform and its effects on the consumer finance industry, derivatives, funding costs, and other areas; governmental programs, policies, and tariffs for the benefit of certain industries or sectors; sanctions in particular jurisdictions; retaliatory actions to such changes in trade, banking, monetary, and fiscal policies; actions by central banks; actions by financial and securities regulators; actions by environmental, health,

and safety regulatory agencies, including those related to engine emissions, carbon and other greenhouse gas emissions, noise, and the effects of climate change; changes to GPS radio frequency bands or their permitted uses; changes in labor and immigration regulations; changes to accounting standards; changes in tax rates, estimates, laws, and regulations and Company actions related thereto; changes to and compliance with privacy, banking, and other regulations; changes to and compliance with economic sanctions and export controls laws and regulations; compliance with U.S. and foreign laws when expanding to new markets and otherwise; and actions by other regulatory bodies.

Other factors that could materially affect the Company's results include production, design, and technological innovations and difficulties, including capacity and supply constraints and prices; the loss of or challenges to intellectual property rights, whether through theft, infringement, counterfeiting, or otherwise; the availability and prices of strategically sourced materials, components, and whole goods; delays or disruptions in the Company's supply chain or the loss of liquidity by suppliers; disruptions of infrastructures that support communications, operations, or distribution; the failure of customers, dealers, suppliers, or the Company to comply with laws, regulations, and Company policy pertaining to employment, human rights, health, safety, the environment, sanctions, export controls, anti-corruption, privacy and data protection, and other ethical business practices; events that damage the Company's reputation or brand; significant investigations, claims, lawsuits, or other legal proceedings; start-up of new plants and products; the success of new product initiatives or business strategies; changes in customer product preferences and sales mix; gaps or limitations in rural broadband coverage, capacity, and speed needed to support technology solutions; oil and energy prices, supplies, and volatility; the availability and cost of freight; actions of competitors in the various industries in which the Company competes, particularly price discounting; dealer practices, especially as to levels of new and used field inventories; changes in demand and pricing for used equipment and resulting impacts on lease residual values; labor relations and contracts; changes in the ability to attract, develop, engage, and retain qualified personnel; acquisitions and divestitures of businesses; greater-than-anticipated transaction costs; the integration of new businesses; the failure or delay in closing or realizing anticipated benefits of acquisitions, joint ventures, or divestitures; the inability to deliver precision technology and agricultural solutions to customers; the implementation of the smart industrial operating model and other organizational changes; the failure to realize anticipated savings or benefits of cost reduction, productivity, or efficiency efforts; difficulties related to the conversion and implementation of enterprise resource planning systems; security breaches, cybersecurity attacks, technology failures, and other disruptions to the information technology infrastructure of the Company and its suppliers and dealers; changes in Company-declared dividends and common stock issuances and repurchases; changes in the level and funding of employee retirement benefits; changes in market values of investment assets, compensation, retirement, discount, and mortality rates which impact retirement benefit costs; and significant changes in health care costs.

The liquidity and ongoing profitability of John Deere Capital Corporation and the Company's other financial services subsidiaries depend largely on timely access to capital in order to meet future cash flow requirements, and to fund operations, costs, and purchases of the Company's products. If general economic conditions deteriorate or capital markets become more volatile, including as a result of the COVID pandemic, funding could be unavailable or insufficient. Additionally, customer confidence levels may result in declines in credit applications and increases in delinquencies and default rates, which could materially impact write-offs and provisions for credit losses.

The Company's forward-looking statements are based upon assumptions relating to the factors described above, which are sometimes based upon estimates and data prepared by government agencies. Such estimates and data are often revised. The Company, except as required by law, undertakes no obligation to update or revise its forward-looking statements, whether as a result of new developments or otherwise. Further information concerning the Company and its businesses, including factors that could materially affect the Company's financial results, is included in the Company's other filings with the SEC (including, but not limited to, the factors discussed in Item 1A. Risk Factors of the Company's most recent annual report on Form 10-K and quarterly reports on Form 10-Q).

#### Critical Accounting Policies

See the Company's critical accounting policies discussed in the Management's Discussion and Analysis of the most recent annual report filed on Form 10-K. There have been no material changes to these policies, other than as described below related to the allowance for credit losses, as a result of the adoption of ASU No. 2016-13 during the first quarter of 2021.

The allowance for credit losses is an estimate of the credit losses expected over the life of the Company's receivable portfolio. The Company measures expected credit losses on a collective basis when similar risk characteristics exist. Risk characteristics considered by the Company include finance product category, market, geography, credit risk,

and remaining duration. Receivables that do not share risk characteristics with other receivables in the portfolio are evaluated on an individual basis.

The Company utilizes loss forecast models, which are selected based on the size and credit risk of the underlying pool of receivables, to estimate expected credit losses. Transition matrix models are used for large and complex customer receivable pools, while weighted average remaining maturity models are used for smaller and less complex customer receivable pools. Expected credit losses on wholesale receivables are based on historical loss rates, adjusted for current economic conditions. The modeled expected credit losses are adjusted based on reasonable and supportable forecasts, which may include economic indicators such as commodity prices, industry equipment sales, unemployment rates, and housing starts. Management reviews each model's output quarterly, and qualitative adjustments are incorporated as necessary. While the Company believes its allowance is sufficient to provide for losses over the life of its existing receivable portfolio, different assumptions or changes in economic conditions would result in changes to the allowance for credit losses and the provision for credit losses.

## CAPITAL RESOURCES AND LIQUIDITY

The discussion of capital resources and liquidity has been organized to review separately, where appropriate, the Company's consolidated totals, equipment operations, and financial services operations.

### Consolidated

Positive cash flows from consolidated operating activities in the first nine months of 2021 were \$4,314 million. This cash inflow resulted primarily from net income adjusted for non-cash provisions and an increase in accounts payable and accrued expenses, partially offset by a seasonal increase in inventories and receivables related to sales. Cash outflows from investing activities were \$3,102 million in the first nine months of 2021, primarily due to the cost of receivables and equipment on operating leases acquired exceeding collections of receivables (excluding receivables related to sales) and proceeds from sales of equipment on operating leases by \$2,381 million, purchases of property and equipment of \$492 million, a change in collateral on derivatives – net of \$189 million, and purchases of marketable securities exceeding proceeds from maturities and sales by \$33 million. Negative cash flows from financing activities were \$851 million in the first nine months of 2021 primarily due to repurchases of common stock of \$1,780 million and dividends paid of \$761 million, partially offset by an increase in borrowings of \$1,634 million and proceeds from issuance of common stock of \$136 million (resulting from the exercise of stock options). Cash, cash equivalents, and restricted cash increased \$467 million during the first nine months of this year.

Positive cash flows from consolidated operating activities in the first nine months of 2020 were \$4,057 million. This cash inflow resulted primarily from net income adjusted for non-cash provisions, a decrease in receivables related to sales, and a change in net retirement benefits, partially offset by a decrease in accounts payable and accrued expenses. Cash outflows from investing activities were \$1,517 million in the first nine months of 2020, primarily due to the cost of receivables and equipment on operating leases acquired exceeding collections of receivables (excluding receivables related to sales) and proceeds from sales of equipment on operating leases by \$1,214 million, purchases of property and equipment of \$594 million, and purchases of marketable securities exceeding proceeds from maturities and sales by \$21 million, partially offset by a change in collateral on derivatives – net of \$324 million. Positive cash flows from financing activities were \$1,724 million in the first nine months of 2020 primarily due to an increase in borrowings of \$2,704 million and proceeds from issuance of common stock of \$111 million (resulting from the exercise of stock options), partially offset by dividends paid of \$718 million and repurchases of common stock of \$263 million. Cash, cash equivalents, and restricted cash increased \$4,344 million during the first nine months of 2020. The increase in cash was primarily to provide added liquidity due to the financial uncertainty created by COVID in 2020.

The Company has access to most global markets at a reasonable cost and expects to have sufficient sources of global funding and liquidity to meet its funding needs. Sources of liquidity for the Company include cash and cash equivalents, marketable securities, funds from operations, the issuance of commercial paper and term debt, the securitization of retail notes (both public and private markets), and committed and uncommitted bank lines of credit. The Company's commercial paper outstanding at August 1, 2021, November 1, 2020, and August 2, 2020 was \$1,882 million, \$1,238 million, and \$1,987 million, respectively, while the total cash and cash equivalents and marketable securities position was \$8,207 million, \$7,707 million, and \$8,830 million, respectively. The total cash and cash equivalents and marketable securities held by foreign subsidiaries was \$5,690 million, \$5,010 million, and \$4,816 million at August 1, 2021, November 1, 2020, and August 2, 2020, respectively.

*Lines of Credit.* The Company also has access to bank lines of credit with various banks throughout the world. Worldwide lines of credit totaled \$8,146 million at August 1, 2021, \$6,131 million of which were unused. For the purpose of computing unused credit lines, commercial paper, and short-term bank borrowings, excluding secured

borrowings and the current portion of long-term borrowings, were primarily considered to constitute utilization. Included in the total credit lines at August 1, 2021 was a 364-day credit facility agreement of \$3,000 million expiring in fiscal April 2022. In addition, total credit lines included long-term credit facility agreements of \$2,500 million expiring in fiscal April 2025 and \$2,500 million expiring in fiscal March 2026. These credit agreements require John Deere Capital Corporation (Capital Corporation) to maintain its consolidated ratio of earnings to fixed charges at not less than 1.05 to 1 for each fiscal quarter and the ratio of senior debt, excluding securitization indebtedness, to capital base (total subordinated debt and stockholder's equity excluding accumulated other comprehensive income (loss)) at not more than 11 to 1 at the end of any fiscal quarter. The credit agreements also require the equipment operations to maintain a ratio of total debt to total capital (total debt and stockholders' equity excluding accumulated other comprehensive income (loss)) of 65 percent or less at the end of each fiscal quarter. Under this provision, the Company's excess equity capacity and retained earnings balance free of restriction at August 1, 2021 was \$15,195 million. Alternatively under this provision, the equipment operations had the capacity to incur additional debt of \$28,219 million at August 1, 2021. All of these credit agreement requirements have been met during the periods included in the financial statements.

*Debt Ratings.* To access public debt capital markets, the Company relies on credit rating agencies to assign short-term and long-term credit ratings to the Company's securities as an indicator of credit quality for fixed income investors. A security rating is not a recommendation by the rating agency to buy, sell, or hold Company securities. A credit rating agency may change or withdraw Company ratings based on its assessment of the Company's current and future ability to meet interest and principal repayment obligations. Each agency's rating should be evaluated independently of any other rating. Lower credit ratings generally result in higher borrowing costs, including costs of derivative transactions, and reduced access to debt capital markets. The senior long-term and short-term debt ratings and outlook currently assigned to unsecured Company debt securities by the rating agencies engaged by the Company are as follows:

	Senior Long-Term	Short-Term	Outlook
Fitch Ratings	A	F1	Stable
Moody's Investors Service, Inc.	A2	Prime-1	Stable
Standard & Poor's	A	A-1	Stable

Trade accounts and notes receivable primarily arise from sales of goods to independent dealers. Trade receivables increased \$1,097 million during the first nine months of 2021, primarily due to a seasonal increase and higher overall demand. These receivables decreased \$205 million, compared to a year ago. The ratios of worldwide trade accounts and notes receivable to the last 12 months' net sales were 14 percent at August 1, 2021, compared to 13 percent at November 1, 2020 and 17 percent at August 2, 2020. Production and precision agriculture trade receivables decreased \$286 million, small agriculture and turf trade receivables increased \$103 million, and construction and forestry trade receivables decreased \$22 million, compared to a year ago. The percentage of total worldwide trade receivables outstanding for periods exceeding 12 months was 2 percent at August 1, 2021, 3 percent at November 1, 2020, and 3 percent at August 2, 2020.

Deere & Company stockholders' equity was \$15,731 million at August 1, 2021, compared with \$12,937 million at November 1, 2020 and \$12,888 million at August 2, 2020. The increase of \$2,794 million during the first nine months of 2021 resulted primarily from net income attributable to Deere & Company of \$4,680 million, a change in the cumulative translation adjustment of \$319 million, a retirement benefits adjustment of \$208 million, and an increase in common stock of \$136 million, partially offset by an increase in treasury stock of \$1,715 million and dividends declared of \$800 million.

The Company previously planned to make a voluntary contribution to its U.S. OPEB plan for \$700 million in the fourth quarter of 2021. This voluntary contribution will be delayed into fiscal year 2022.

### Equipment Operations

The Company's equipment businesses are capital intensive and are subject to seasonal variations in financing requirements for inventories and certain receivables from dealers. The equipment operations sell a significant portion of their trade receivables to financial services. To the extent necessary, funds provided from operations are supplemented by external financing sources.

Cash provided by operating activities of the equipment operations, including intercompany cash flows, in the first nine months of 2021 was \$4,185 million. This resulted primarily from cash inflows from net income adjusted for non-cash provisions, an increase in accounts payable and accrued expenses, and a change in accrued income taxes payable/receivable. Partially offsetting these operating cash inflows were cash outflows from an increase in

inventories and trade and financing receivables held by the equipment operations. Cash, cash equivalents, and restricted cash increased \$495 million in the first nine months of 2021.

Cash provided by operating activities of the equipment operations, including intercompany cash flows, in the first nine months of 2020 was \$2,855 million. This resulted primarily from cash inflows from net income adjusted for non-cash provisions, a decrease in inventories and trade and financing receivables held by the equipment operations, and a change in net retirement benefits. Partially offsetting these operating cash inflows were cash outflows from a decrease in accounts payable and accrued expenses and a change in accrued income taxes payable/receivable. Cash, cash equivalents, and restricted cash increased \$4,255 million in the first nine months of 2020. The increase in cash was primarily to provide added liquidity due to the financial uncertainty created by COVID in 2020.

Trade receivables held by the equipment operations increased \$114 million during the first nine months and decreased \$124 million from a year ago. The equipment operations sell a significant portion of their trade receivables to financial services. See the previous consolidated discussion of trade receivables.

Inventories increased by \$1,411 million during the first nine months, primarily reflecting a seasonal increase, increased overall demand, and foreign currency translation. Inventories increased by \$760 million compared to a year ago due to increased overall demand. A majority of these inventories are valued on the last-in, first-out (LIFO) method. The ratios of inventories on a first-in, first-out (FIFO) basis (see Note 13), which approximates current cost, to the last 12 months' cost of sales were 29 percent at August 1, 2021, compared to 28 percent at November 1, 2020 and 30 percent at August 2, 2020.

Total interest-bearing debt, excluding finance lease liabilities, of the equipment operations was \$10,305 million at August 1, 2021, compared with \$10,382 million at November 1, 2020 and \$11,056 million at August 2, 2020. The ratios of debt to total capital (total interest-bearing debt and Deere & Company's stockholders' equity) were 40 percent, 45 percent, and 46 percent at August 1, 2021, November 1, 2020, and August 2, 2020, respectively.

In the second quarter of 2020, the equipment operations issued three tranches of notes in the U.S. with aggregate principal totaling \$2,250 million that are due from 2025 to 2050. The equipment operations also issued Euro-Medium-Term notes with aggregate principal totaling €2,000 million (approximately \$2,170 million based on the exchange rate at the issue date) that are due from 2024 to 2032. In the first nine months of 2020, the equipment operations issued commercial paper in the U.S. with aggregate principal totaling \$466 million, of which \$448 million had an original term greater than 90 days. Commercial paper repaid in the third quarter of 2020 was \$406 million. The net increase is presented in "Increase in total short-term borrowings" in the consolidated statement of cash flows.

Property and equipment cash expenditures for the equipment operations in the first nine months of 2021 were \$491 million, compared with \$591 million in the same period last year. Capital expenditures for the equipment operations in 2021 are estimated to be approximately \$900 million.

### Financial Services

The financial services operations rely on their ability to raise substantial amounts of funds to finance their receivable and lease portfolios. Their primary sources of funds for this purpose are a combination of commercial paper, term debt, securitization of retail notes, equity capital, and borrowings from Deere & Company.

During the first nine months of 2021, the cash provided by operating and financing activities was used primarily to increase receivables and leases. Cash flows provided by operating activities, including intercompany cash flows, were \$1,445 million in the first nine months. Cash used for investing activities totaled \$3,662 million in the first nine months of 2021 primarily due to the cost of receivables (excluding trade and wholesale) and cost of equipment on operating leases acquired exceeding the collection of these receivables and proceeds from sales of equipment on operating leases by \$2,953 million, an increase in trade and wholesale receivables of \$481 million, a change in collateral on derivatives - net of \$185 million, and purchases of marketable securities exceeding proceeds from maturities and sales by \$37 million. Cash provided by financing activities totaled \$2,160 million, resulting primarily from an increase in external borrowings of \$1,798 million and an increase in borrowings from Deere & Company of \$624 million, partially offset by dividends paid to Deere & Company of \$240 million. Cash, cash equivalents, and restricted cash decreased \$28 million in the first nine months of 2021.

During the first nine months of 2020, the cash provided by operating activities was used primarily to increase receivables and leases. Cash flows provided by operating activities, including intercompany cash flows, were \$1,442 million in the first nine months of 2020. Cash used for investing activities totaled \$858 million in the first nine months of 2020 primarily due to the cost of receivables (excluding trade and wholesale) and cost of equipment on



operating leases acquired exceeding the collection of these receivables and proceeds from sales of equipment on operating leases by \$1,541 million and purchases of marketable securities exceeding proceeds from maturities and sales by \$21 million, partially offset by a decrease in trade and wholesale receivables of \$423 million and a change in collateral on derivatives - net of \$330 million. Cash used for financing activities totaled \$480 million, resulting primarily from a decrease in external borrowings of \$1,677 million and dividends paid to Deere & Company of \$260 million, partially offset by an increase in borrowings from Deere & Company of \$1,468 million. Cash, cash equivalents, and restricted cash increased \$89 million in the first nine months of 2020.

Receivables and leases held by the financial services operations consist of retail notes originated in connection with retail sales of new and used equipment by dealers of John Deere products, retail notes from non-Deere equipment customers, trade receivables, wholesale notes, revolving charge accounts, credit enhanced international export financing generally involving John Deere products, sales-type and direct financing leases, and operating leases. Total receivables and leases increased \$3,192 million during the first nine months of 2021 and increased \$3,161 million in the past 12 months. Acquisition volumes of receivables (excluding trade and wholesale) and leases were 17 percent higher in the first nine months of 2021, compared with the same period last year, as volumes of financing leases and retail notes were higher, while volumes of operating leases and revolving charge accounts were slightly lower. The amount of total trade receivables and wholesale notes increased compared to November 1, 2020 and decreased compared to August 2, 2020.

Total external interest-bearing debt of the financial services operations was \$37,591 million at August 1, 2021, compared with \$35,556 million at November 1, 2020 and \$37,366 million at August 2, 2020. Total external borrowings have changed generally corresponding with the level of receivable and lease portfolio, the level of cash and cash equivalents, the change in payables owed to Deere & Company, and the change in investment from Deere & Company. The financial services operations' ratio of interest-bearing debt, including intercompany debt, to stockholder's equity was 7.6 to 1 at August 1, 2021, compared with 7.8 to 1 at November 1, 2020 and 7.9 to 1 at August 2, 2020.

Capital Corporation has a revolving credit agreement to utilize bank conduit facilities to securitize retail notes (see Note 12). At August 1, 2021, this facility had a total capacity, or "financing limit," of up to \$2,000 million of secured financings at any time. After a two-year revolving period, unless the banks and Capital Corporation agree to renew, Capital Corporation would liquidate the secured borrowings over time as payments on the retail notes are collected. At August 1, 2021, \$1,779 million of short-term securitization borrowings was outstanding under the agreement.

In the first nine months of 2021, the financial services operations issued \$2,801 million and retired \$2,190 million of retail note securitization borrowings, which are presented in "Increase in total short-term borrowings." In addition, during the first nine months of 2021, the financial services operations issued \$5,877 million and retired \$5,101 million of long-term borrowings, which were primarily medium-term notes.

#### Subsequent Events

On August 5, 2021, the Company acquired Bear Flag Robotics, Inc. (Bear Flag), based in Silicon Valley, to further accelerate Deere's development and delivery of advanced technology. Bear Flag's technology enables a tractor to work in a field autonomously. The total cash consideration was \$250 million, which was financed from cash on hand, and will primarily be allocated to intangible assets and goodwill. Bear Flag will be part of the Company's production and precision agriculture segment.

On August 19, 2021, the Company and Hitachi Construction Machinery Co., Ltd. (Hitachi) entered into a Joint Venture Dissolution Agreement (Dissolution Agreement) pursuant to which the parties agreed to voluntarily terminate (Termination) the joint venture agreement dated May 16, 1988 between the Company and Hitachi. The joint venture agreement governs the terms of the joint venture between the Company and Hitachi for the manufacture and distribution of excavators in North, Central, and South America under the John Deere and Hitachi trademarks and tradenames. In connection with the Termination, the Company will purchase all of Hitachi's shares in the relevant joint venture manufacturing entities located in Kernersville, North Carolina, U.S.; Langley, British Columbia, Canada; and Indaiatuba, Brazil. The Company will receive certain intellectual property rights relating to certain manufacturing processes under a perpetual license agreement. The initial cash consideration consists of \$275 million for the shares and an intellectual property license. The cash consideration will be offset by cash acquired and the settlement of intercompany balances. The Company will also assume substantially all liabilities and debt of the joint venture entities. In addition to the foregoing payments, Hitachi will pay the book value of certain pre-existing inventory. Following the Termination, the Company will purchase John Deere-branded excavators, components, and service parts from Hitachi under a new supply agreement with a duration that ranges from 5 to 30 years. The Company will also continue to manufacture 10-50 metric ton John Deere-branded excavators. The Termination is expected to close during the first half of fiscal year 2022, subject to the receipt of certain required regulatory

approvals as well as certain other customary closing conditions. The Company expects to fund the initial consideration and the transaction expenses from cash on hand.

On August 25, 2021, the Company's Board of Directors declared a quarterly dividend of \$1.05 per share payable November 8, 2021, to stockholders of record on September 30, 2021. The new quarterly rate represents an additional 15 cents per share over the previous level, an increase of approximately 17 percent.

#### Supplemental Consolidating Information

The supplemental consolidating data presented on the subsequent pages is presented for informational purposes. The equipment operations represents the enterprise without financial services. The equipment operations includes the Company's production and precision agriculture operations, small agriculture and turf operations, construction and forestry operations, and other corporate assets, liabilities, revenues, and expenses not reflected within financial services. Transactions between the "equipment operations" and "financial services" have been eliminated to arrive at the consolidated financial statements.

The equipment operations and financial services participate in different industries. The equipment operations primarily generate earnings and cash flows by manufacturing and distributing equipment, service parts, and technology solutions to dealers and end users. Financial services primarily finances sales and leases by dealers of new and used equipment that is largely manufactured by the Company. The financial services' earnings and cash flows generally are finance income received from customer payments less interest expense, and depreciation on equipment subject to an operating lease. These two businesses are capitalized differently and have separate performance metrics. The supplemental consolidating data assists management in evaluating these two businesses.

DEERE & COMPANY  
SUPPLEMENTAL CONSOLIDATING DATA  
STATEMENT OF INCOME  
For the Three Months Ended August 1, 2021 and August 2, 2020  
(In millions of dollars) Unaudited

	EQUIPMENT OPERATIONS <sup>1</sup>		FINANCIAL SERVICES		ELIMINATIONS		CONSOLIDATED	
	2021	2020	2021	2020	2021	2020	2021	2020
<b>Net Sales and Revenues</b>								
Net sales	\$ 10,413	\$ 7,859					\$ 10,413	\$ 7,859
Finance and interest income	33	25	\$ 867	\$ 878	\$ (75)	\$ (65)	825	838 <sup>2</sup>
Other income	263	206	96	73	(70)	(51)	289	228 <sup>3</sup>
Total	10,709	8,090	963	951	(145)	(116)	11,527	8,925
<b>Costs and Expenses</b>								
Cost of sales	7,574	5,836				(1)	7,574	5,835 <sup>4</sup>
Research and development expenses	394	370					394	370
Selling, administrative and general expenses	702	616	141	137	(2)	(1)	841	752 <sup>4</sup>
Interest expense	92	91	169	206	(17)	(7)	244	290 <sup>5</sup>
Interest compensation to Financial Services	58	58			(58)	(58)		
Other operating expenses	32	94	360	363	(68)	(49)	324	408 <sup>6</sup>
Total	8,852	7,065	670	706	(145)	(116)	9,377	7,655
<b>Income before Income Taxes</b>	1,857	1,025	293	245			2,150	1,270
Provision for income taxes	425	395	66	62			491	457
<b>Income after Income Taxes</b>	1,432	630	227	183			1,659	813
Equity in income (loss) of unconsolidated affiliates	8	(2)					8	(2)
<b>Net Income</b>	1,440	628	227	183			1,667	811
Less: Net income attributable to noncontrolling interests								
<b>Net Income Attributable to Deere &amp; Company</b>	<u>\$ 1,440</u>	<u>\$ 628</u>	<u>\$ 227</u>	<u>\$ 183</u>			<u>\$ 1,667</u>	<u>\$ 811</u>

<sup>1</sup> The equipment operations represents the enterprise without financial services. The equipment operations includes the Company's production and precision agriculture operations, small agriculture and turf operations, construction and forestry operations, and other corporate assets, liabilities, revenues, and expenses not reflected within financial services.

<sup>2</sup> Elimination of financial services' interest income earned from equipment operations.

<sup>3</sup> Elimination of equipment operations' margin from inventory transferred to equipment on operating leases (see Note 2).

<sup>4</sup> Elimination of intercompany service fees.

<sup>5</sup> Elimination of equipment operations' interest expense to financial services.

<sup>6</sup> Elimination of financial services' lease depreciation expense related to inventory transferred to equipment on operating leases.

DEERE & COMPANY  
SUPPLEMENTAL CONSOLIDATING DATA (Continued)  
STATEMENT OF INCOME  
For the Nine Months Ended August 1, 2021 and August 2, 2020  
(In millions of dollars) Unaudited

	EQUIPMENT OPERATIONS <sup>1</sup>		FINANCIAL SERVICES		ELIMINATIONS		CONSOLIDATED	
	2021	2020	2021	2020	2021	2020	2021	2020
<b>Net Sales and Revenues</b>								
Net sales	\$ 29,461	\$ 22,612					\$ 29,461	\$ 22,612
Finance and interest income	95	75	\$ 2,582	\$ 2,720	\$ (209)	\$ (211)	2,468	2,584 <sup>2</sup>
Other income	712	597	269	196	(213)	(180)	768	613 <sup>3</sup>
Total	30,268	23,284	2,851	2,916	(422)	(391)	32,697	25,809
<b>Costs and Expenses</b>								
Cost of sales	21,309	17,208			(2)	(2)	21,307	17,206 <sup>4</sup>
Research and development expenses	1,137	1,201					1,137	1,201
Selling, administrative and general expenses	2,089	1,989	365	483	(6)	(5)	2,448	2,467 <sup>4</sup>
Interest expense	287	237	539	747	(43)	(15)	783	969 <sup>5</sup>
Interest compensation to Financial Services	166	195			(166)	(195)		
Other operating expenses	140	186	1,098	1,187	(205)	(174)	1,033	1,199 <sup>6</sup>
Total	25,128	21,016	2,002	2,417	(422)	(391)	26,708	23,042
<b>Income before Income Taxes</b>	5,140	2,268	849	499			5,989	2,767
Provision for income taxes	1,130	632	198	120			1,328	752
<b>Income after Income Taxes</b>	4,010	1,636	651	379			4,661	2,015
Equity in income (loss) of unconsolidated affiliates	18	(22)	3	2			21	(20)
<b>Net Income</b>	4,028	1,614	654	381			4,682	1,995
Less: Net income attributable to noncontrolling interests	2	2					2	2
<b>Net Income Attributable to Deere &amp; Company</b>	<u>\$ 4,026</u>	<u>\$ 1,612</u>	<u>\$ 654</u>	<u>\$ 381</u>			<u>\$ 4,680</u>	<u>\$ 1,993</u>

<sup>1</sup> The equipment operations represents the enterprise without financial services. The equipment operations includes the Company's production and precision agriculture operations, small agriculture and turf operations, construction and forestry operations, and other corporate assets, liabilities, revenues, and expenses not reflected within financial services.

<sup>2</sup> Elimination of financial services' interest income earned from equipment operations.

<sup>3</sup> Elimination of equipment operations' margin from inventory transferred to equipment on operating leases (see Note 2).

<sup>4</sup> Elimination of intercompany service fees.

<sup>5</sup> Elimination of equipment operations' interest expense to financial services.

<sup>6</sup> Elimination of financial services' lease depreciation expense related to inventory transferred to equipment on operating leases.

DEERE & COMPANY  
SUPPLEMENTAL CONSOLIDATING DATA (Continued)  
CONDENSED BALANCE SHEET  
(In millions of dollars) Unaudited

	EQUIPMENT OPERATIONS <sup>1</sup>			FINANCIAL SERVICES			ELIMINATIONS			CONSOLIDATED		
	Aug 1 2021	Nov 1 2020	Aug 2 2020	Aug 1 2021	Nov 1 2020	Aug 2 2020	Aug 1 2021	Nov 1 2020	Aug 2 2020	Aug 1 2021	Nov 1 2020	Aug 2 2020
<b>Assets</b>												
Cash and cash equivalents	\$ 6,638	\$ 6,145	\$ 7,440	\$ 881	\$ 921	\$ 750				\$ 7,519	\$ 7,066	\$ 8,190
Marketable securities	3	7	8	685	634	632				688	641	640
Receivables from unconsolidated affiliates	5,942	5,290	3,619				\$ (5,913)	\$(5,259)	\$ (3,593)	29	31	26 <sup>7</sup>
Trade accounts and notes receivable – net	1,127	1,013	1,251	5,319	4,238	5,595	(1,178)	(1,080)	(1,373)	5,268	4,171	5,473 <sup>8</sup>
Financing receivables – net	89	106	111	31,360	29,644	27,703				31,449	29,750	27,814
Financing receivables securitized – net	13	26	37	5,388	4,677	5,432				5,401	4,703	5,469
Other receivables	1,516	1,117	1,083	171	151	162	(14)	(48)	(28)	1,673	1,220	1,217 <sup>8</sup>
Equipment on operating leases – net				6,982	7,298	7,158				6,982	7,298	7,158
Inventories	6,410	4,999	5,650							6,410	4,999	5,650
Property and equipment – net	5,612	5,778	5,711	37	39	43				5,649	5,817	5,754
Investments in unconsolidated affiliates	166	174	180	22	19	19				188	193	199
Goodwill	3,148	3,081	2,984							3,148	3,081	2,984
Other intangible assets – net	1,267	1,327	1,301							1,267	1,327	1,301
Retirement benefits	986	859	972	63	59	59	(59)	(55)		990	863	1,031 <sup>9</sup>
Deferred income taxes	1,959	1,763	1,865	59	45	56	(251)	(309)	(387)	1,767	1,499	1,534 <sup>10</sup>
Other assets	1,581	1,439	1,566	680	994	1,260	(1)	(1)	(2)	2,260	2,432	2,824
<b>Total Assets</b>	<b>\$ 36,457</b>	<b>\$ 33,124</b>	<b>\$ 33,778</b>	<b>\$ 51,647</b>	<b>\$ 48,719</b>	<b>\$ 48,869</b>	<b>\$ (7,416)</b>	<b>\$(6,752)</b>	<b>\$ (5,383)</b>	<b>\$ 80,688</b>	<b>\$ 75,091</b>	<b>\$ 77,264</b>
<b>Liabilities and Stockholders' Equity</b>												
<b>Liabilities</b>												
Short-term borrowings	\$ 1,376	\$ 292	\$ 853	\$ 9,028	\$ 8,290	\$ 8,222				\$ 10,404	\$ 8,582	\$ 9,075
Short-term securitization borrowings	12	26	37	5,265	4,656	5,324				5,277	4,682	5,361
Payables to unconsolidated affiliates	116	104	80	5,913	5,260	3,593	\$ (5,913)	\$(5,259)	\$ (3,593)	116	105	80 <sup>7</sup>
Accounts payable and accrued expenses	10,368	9,114	8,834	1,916	2,127	2,134	(1,193)	(1,129)	(1,403)	11,091	10,112	9,565 <sup>8</sup>
Deferred income taxes	371	385	398	395	443	468	(251)	(309)	(387)	515	519	479 <sup>10</sup>
Long-term borrowings	8,982	10,124	10,217	23,298	22,610	23,820				32,280	32,734	34,037
Retirement benefits and other liabilities	5,219	5,366	5,671	112	102	105	(59)	(55)		5,272	5,413	5,776 <sup>9</sup>
<b>Total liabilities</b>	<b>26,444</b>	<b>25,411</b>	<b>26,090</b>	<b>45,927</b>	<b>43,488</b>	<b>43,666</b>	<b>(7,416)</b>	<b>(6,752)</b>	<b>(5,383)</b>	<b>64,955</b>	<b>62,147</b>	<b>64,373</b>
Commitments and contingencies (Note 18)												
<b>Stockholders' Equity</b>												
Total Deere & Company stockholders' equity	15,731	12,937	12,888	5,720	5,231	5,203	(5,720)	(5,231)	(5,203)	15,731	12,937	12,888 <sup>11</sup>
Noncontrolling interests	2	7	3							2	7	3
Financial Services' equity	(5,720)	(5,231)	(5,203)				5,720	5,231	5,203			
Adjusted total stockholders' equity	10,013	7,713	7,688	5,720	5,231	5,203				15,733	12,944	12,891
<b>Total Liabilities and Stockholders' Equity</b>	<b>\$ 36,457</b>	<b>\$ 33,124</b>	<b>\$ 33,778</b>	<b>\$ 51,647</b>	<b>\$ 48,719</b>	<b>\$ 48,869</b>	<b>\$ (7,416)</b>	<b>\$(6,752)</b>	<b>\$ (5,383)</b>	<b>\$ 80,688</b>	<b>\$ 75,091</b>	<b>\$ 77,264</b>

<sup>1</sup> The equipment operations represents the enterprise without financial services. The equipment operations includes the Company's production and precision agriculture operations, small agriculture and turf operations, construction and forestry operations, and other corporate assets, liabilities, revenues, and expenses not reflected within financial services.

<sup>7</sup> Elimination of receivables / payables between equipment operations and financial services.

<sup>8</sup> Reclassification of sales incentive accruals on receivables sold to financial services.

<sup>9</sup> Reclassification of net pension assets / liabilities.

<sup>10</sup> Reclassification of deferred tax assets / liabilities in the same taxing jurisdictions.

<sup>11</sup> Elimination of financial services' equity.

DEERE & COMPANY  
SUPPLEMENTAL CONSOLIDATING DATA (Continued)  
STATEMENT OF CASH FLOWS  
For the Nine Months Ended August 1, 2021 and August 2, 2020  
(In millions of dollars) Unaudited

	EQUIPMENT OPERATIONS <sup>1</sup>		FINANCIAL SERVICES		ELIMINATIONS		CONSOLIDATED	
	2021	2020	2021	2020	2021	2020	2021	2020
<b>Cash Flows from Operating Activities</b>								
Net income	\$ 4,028	\$ 1,614	\$ 654	\$ 381			\$ 4,682	\$ 1,995
Adjustments to reconcile net income to net cash provided by operating activities:								
Provision (credit) for credit losses	5	6	(22)	117			(17)	123
Provision for depreciation and amortization	803	787	866	925	\$ (100)	\$ (98)	1,569	1,614
Impairment charges	50	115		32			50	147
Share-based compensation expense					64	63	64	63
Undistributed earnings of unconsolidated affiliates	246	257	(2)	(1)	(240)	(261)	4	(5)
Credit for deferred income taxes	(218)	(57)	(53)	(103)			(271)	(160)
Changes in assets and liabilities:								
Trade, notes, and financing receivables related to sales	(73)	116			(371)	510	(444)	626
Inventories	(1,367)	387			(450)	(388)	(1,817)	(1)
Accounts payable and accrued expenses	860	(567)	(20)	(38)	(98)	33	742	(572)
Accrued income taxes payable/receivable	43	(25)	(9)	29			34	4
Retirement benefits	8	77	5	11			13	88
Other	(200)	145	26	89	(121)	(99)	(295)	135
Net cash provided by operating activities	4,185	2,855	1,445	1,442	(1,316)	(240)	4,314	4,057
<b>Cash Flows from Investing Activities</b>								
Collections of receivables (excluding receivables related to sales)			15,704	14,352	(1,224)	(1,115)	14,480	13,237
Proceeds from maturities and sales of marketable securities	4		78	70			82	70
Proceeds from sales of equipment on operating leases			1,510	1,310			1,510	1,310
Cost of receivables acquired (excluding receivables related to sales)			(18,349)	(15,367)	1,188	918	(17,161)	(14,449)
Acquisitions of businesses, net of cash acquired	(19)						(19)	
Purchases of marketable securities			(115)	(91)			(115)	(91)
Purchases of property and equipment	(491)	(591)	(1)	(3)			(492)	(594)
Cost of equipment on operating leases acquired			(1,818)	(1,836)	608	524	(1,210)	(1,312)
Decrease (increase) in trade and wholesale receivables			(481)	423	481	(423)		
Collateral on derivatives – net	(4)	(6)	(185)	330			(189)	324
Other	(14)	(55)	(5)	(46)	31	89	12	(12)
Net cash used for investing activities	(524)	(652)	(3,662)	(858)	1,084	(7)	(3,102)	(1,517)
<b>Cash Flows from Financing Activities</b>								
Increase (decrease) in total short-term borrowings	(93)	(32)	1,022	202			929	170
Change in intercompany receivables/payables	(624)	(1,468)	624	1,468				
Proceeds from long-term borrowings		4,592	5,877	3,739			5,877	8,331
Payments of long-term borrowings	(71)	(179)	(5,101)	(5,618)			(5,172)	(5,797)
Proceeds from issuance of common stock	136	111					136	111
Repurchases of common stock	(1,780)	(263)					(1,780)	(263)
Dividends paid	(761)	(718)	(240)	(260)	240	260	(761)	(718)
Other	(50)	(86)	(22)	(11)	(8)	(13)	(80)	(110)
Net cash provided by (used for) financing activities	(3,243)	1,957	2,160	(480)	232	247	(851)	1,724
<b>Effect of Exchange Rate Changes on Cash, Cash Equivalents, and Restricted Cash</b>	77	95	29	(15)			106	80
<b>Net Increase (Decrease) in Cash, Cash Equivalents, and Restricted Cash</b>	495	4,255	(28)	89			467	4,344
<b>Cash, Cash Equivalents, and Restricted Cash at Beginning of Period</b>	6,156	3,196	1,016	760			7,172	3,956
<b>Cash, Cash Equivalents, and Restricted Cash at End of Period</b>	\$ 6,651	\$ 7,451	\$ 988	\$ 849			\$ 7,639	\$ 8,300

<sup>1</sup> The equipment operations represents the enterprise without financial services. The equipment operations includes the Company's production and precision agriculture operations, small agriculture and turf operations, construction and forestry operations, and other corporate assets, liabilities, revenues, and expenses not reflected within financial services.

<sup>12</sup> Elimination of depreciation on leases related to inventory transferred to equipment on operating leases (see Note 2).

<sup>13</sup> Reclassification of share-based compensation expense.

<sup>14</sup> Elimination of dividends from financial services to the equipment operations, which are included in the equipment operations' net cash provided by operating activities, and capital investments in financial services from the equipment operations.

<sup>15</sup> Primarily reclassification of receivables related to the sale of equipment.

<sup>16</sup> Reclassification of lease agreements with direct customers.

<sup>17</sup> Reclassification of sales incentive accruals on receivables sold to financial services.

<sup>18</sup> Elimination and reclassification of the effects of financial services' partial financing of the construction and forestry retail locations sales and subsequent collection of those amounts.

### Item 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

See the Company's most recent annual report filed on Form 10-K (Part II, Item 7A). There has been no material change in this information.

### Item 4. CONTROLS AND PROCEDURES

The Company's principal executive officer and its principal financial officer have concluded that the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Securities Exchange Act of 1934, as amended (the Exchange Act)) were effective as of August 1, 2021, based on the evaluation of these controls and procedures required by Rule 13a-15(b) or 15d-15(b) of the Exchange Act. During the third quarter, there were no changes that have materially affected or are reasonably likely to materially affect the Company's internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. Legal Proceedings

The Company is subject to various unresolved legal actions which arise in the normal course of its business, the most prevalent of which relate to product liability (including asbestos-related liability), retail credit, employment, patent, and trademark matters. Item 103 of the SEC's Regulation S-K requires disclosure of certain environmental matters when a governmental authority is a party to the proceedings and the proceedings involve potential monetary sanctions that John Deere reasonably believes could exceed \$300,000. The following matter is disclosed solely pursuant to that requirement: on October 3, 2018, the Provincia Santa Fe Ministerio de Medio Ambiente (MoE) in Argentina issued a Notice of Violation to Industrias John Deere Argentina (IJDA) in connection with alleged groundwater contamination at the site; the Company worked with the appropriate authorities to implement corrective actions to remediate the site. On December 16, 2019, the MoE issued a Notice of Fine. The current amount of the fine is approximately \$401,000. IJDA has filed an appeal, which is still pending. On March 26, 2021, IJDA received a notice from the MoE requesting payment of the fine. On July 5, 2021, IJDA communicated an objection to the MoE and requested the fine be vacated or, in the alternative, reduced. The Company believes the reasonably possible range of losses for this and other unresolved legal actions would not have a material effect on its financial statements.

### Item 1A. Risk Factors

See the Company's most recent annual report filed on Form 10-K (Part I, Item 1A). There has been no material change in this information. The risks described in the annual report on Form 10-K, and the "Safe Harbor Statement" in this report, are not the only risks faced by the Company. Additional risks and uncertainties may also materially affect the Company's business, financial condition, or operating results. One should not consider the risk factors to be a complete discussion of risks, uncertainties, and assumptions.

### Item 2. Unregistered Sales of Equity Securities and Use of Proceeds

The Company's purchases of its common stock during the third quarter of 2021 were as follows:

Period	Total Number of Shares Purchased (thousands)	Average Price Paid Per Share	Total Number of Shares Purchased as Part of Publicly Announced Plans or Programs (1) (thousands)	Maximum Number of Shares that May Yet Be Purchased under the Plans or Programs (1) (millions)
May 3 to May 30	630	\$ 372.74	630	19.6
May 31 to Jun 27	679	346.88	679	18.9
Jun 28 to Aug 1	760	349.45	760	18.2
Total	2,069		2,069	

- (1) During the third quarter of 2021, the Company had a share repurchase plan that was announced in December 2019 to purchase up to \$8,000 million of shares of the Company's common stock. The maximum number of shares that may yet be purchased under this plan was based on the end of the third quarter closing share price of \$361.59 per share. At the end of the third quarter of 2021, \$6,569 million of common stock remained to be purchased under the plan.

Item 3. Defaults Upon Senior Securities

None.

Item 4. Mine Safety Disclosures

Not applicable.

Item 5. Other Information

Not applicable.

Item 6. Exhibits

Certain instruments relating to long-term borrowings constituting less than 10 percent of the registrant's total assets are not filed as exhibits herewith pursuant to Item 601(b)(4)(iii)(A) of Regulation S-K. The registrant will file copies of such instruments upon request of the Commission.

- 3.1 [Certificate of Incorporation \(Exhibit 3.1 to Form 10-Q of registrant for the quarter ended July 28, 2019, Securities and Exchange Commission File Number 1-4121\\*\)](#)
- 3.2 [Bylaws, as amended \(Exhibit 3.1 to Form 8-K of registrant filed on December 3, 2020, Securities and Exchange Commission File Number 1-4121\\*\)](#)
- 31.1 [Rule 13a-14\(a\)/15d-14\(a\) Certification](#)
- 31.2 [Rule 13a-14\(a\)/15d-14\(a\) Certification](#)
- 32 [Section 1350 Certifications](#)
- 101.SCH Inline XBRL Taxonomy Extension Schema Document
- 101.CAL Inline XBRL Taxonomy Extension Calculation Linkbase Document
- 101.DEF Inline XBRL Taxonomy Extension Definition Linkbase Document
- 101.LAB Inline XBRL Taxonomy Extension Label Linkbase Document
- 101.PRE Inline XBRL Taxonomy Extension Presentation Linkbase Document
- 104 Cover Page Interactive Data File (formatted as Inline XBRL and contained in Exhibit 101)

\* Incorporated by reference. Copies of these exhibits are available from the Company upon request.



## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

### DEERE & COMPANY

Date: August 26, 2021

By: /s/ Ryan D. Campbell  
Ryan D. Campbell  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer and Principal  
Accounting Officer)

**CERTIFICATIONS**

I, John C. May, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Deere & Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 26, 2021

By: /s/ John C. May

John C. May

Chairman and Chief Executive Officer  
(Principal Executive Officer)

**CERTIFICATIONS**

I, Ryan D. Campbell, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Deere & Company;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations, and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize, and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 26, 2021

By: /s/ Ryan D. Campbell

Ryan D. Campbell  
Senior Vice President and Chief Financial Officer  
(Principal Financial Officer and Principal  
Accounting Officer)

**STATEMENT PURSUANT TO  
18 U.S.C. SECTION 1350  
AS REQUIRED BY  
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of Deere & Company (the "Company") on Form 10-Q for the period ending August 1, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned hereby certify that to the best of our knowledge:

1. The Report fully complies with the requirements of section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
2. The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

August 26, 2021	<u>/s/ John C. May</u> John C. May	Chairman and Chief Executive Officer (Principal Executive Officer)
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August 26, 2021	<u>/s/ Ryan D. Campbell</u> Ryan D. Campbell	Senior Vice President and Chief Financial Officer (Principal Financial Officer and Principal Accounting Officer)
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A signed original of this written statement required by Section 906 has been provided to Deere & Company and will be retained by Deere & Company and furnished to the Securities and Exchange Commission or its staff upon request.