











Second Quarter Fiscal 2017 Financial Results



## Management Presenters

### Joe Chlapaty

Chairman and Chief Executive Officer

#### **Scott Cottrill**

Executive Vice President, Chief Financial Officer, Secretary and Treasurer

## Mike Higgins

Director, Investor Relations & Business Strategy



### Safe Harbor and Non-GAAP Financial Metrics

Certain statements in this presentation may be deemed to be forward-looking statements within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended. Such statements include, but are not limited to, statements regarding the anticipated timing for the issuance of additional historic and future financial information and related filings. These statements are not historical facts but rather are based on the Company's current expectations, estimates and projections regarding the Company's business, operations and other factors relating thereto. Words such as "may," "will," "could," "would," "should," "anticipate," "predict," "potential," "continue," "expects," "intends," "plans," "projects," "believes," "estimates," "confident" and similar expressions are used to identify these forward-looking statements. Factors that could cause actual results to differ from those reflected in forward-looking statements relating to our operations and business include: fluctuations in the price and availability of resins and other raw materials and our ability to pass any increased costs of raw materials on to our customers in a timely manner; volatility in general business and economic conditions in the markets in which we operate, including, without limitation, factors relating to availability of credit, interest rates, fluctuations in capital and business and consumer confidence; cyclicality and seasonality of the non-residential and residential construction markets and infrastructure spending; the risks of increasing competition in our existing and future markets, including competition from both manufacturers of high performance thermoplastic corrugated pipe and manufacturers of products using alternative materials; our ability to continue to convert current demand for concrete, steel and PVC pipe products into demand for our high performance thermoplastic corrugated pipe and Allied Products; the effect of weather or seasonality; the loss of any of our significant customers; the risks of doing business internationally; the risks of conducting a portion of our operations through joint ventures; our ability to expand into new geographic or product markets; our ability to achieve the acquisition component of our growth strategy; the risk associated with manufacturing processes; our ability to manage our assets; the risks associated with our product warranties; our ability to manage our supply purchasing and customer credit policies; the risks associated with our self-insured programs; our ability to control labor costs and to attract, train and retain highly-qualified employees and key personnel; our ability to protect our intellectual property rights; changes in laws and regulations, including environmental laws and regulations; our ability to project product mix; the risks associated with our current levels of indebtedness; our ability to meet future capital requirements and fund our liquidity needs; the risk that additional information may arise during the course of the Company's ongoing accounting review that would require the Company to make additional adjustments or revisions or to restate further the financial statements and other financial data for certain prior periods and any future periods; a conclusion that the Company's disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) of the Exchange Act) were ineffective; the review of potential weaknesses or deficiencies in the Company's disclosure controls and procedures, and discovering further weaknesses of which we are not currently aware or which have not been detected; additional uncertainties related to accounting issues generally and other risks and uncertainties described in the Company's filings with the Securities and Exchange Commission. New risks and uncertainties emerge from time to time and it is not possible for the Company to predict all risks and uncertainties that could have an impact on the forward-looking statements contained in this press release. In light of the significant uncertainties inherent in the forward-looking information included herein, the inclusion of such information should not be regarded as a representation by the Company or any other person that the Company's expectations, objectives or plans will be achieved in the timeframe anticipated or at all. Investors are cautioned not to place undue reliance on the Company's forward-looking statements and the Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

This presentation includes certain non-GAAP financial measures to describe the Company's performance. The reconciliation of those measures to GAAP measures are provided within the appendix of the presentation. Those disclosures should not be viewed as a substitute for operating results determined in accordance with GAAP, nor are they necessarily comparable to non-GAAP performance measures that may be presented by other companies.



## Q2 2017 Highlights



Second quarter net sales decline as expected due to softer core domestic construction markets and continued weakness in Ag and Mexico.

2

1H17 continued track record of delivering above market growth in non-residential construction.

3

Strong profits and margins driven by lower raw material costs and effective price management.

4

Favorable cash flow generation supporting debt reduction, growth investments and cash returns to shareholders.



# Summary of Financial Restatement Impact

#### **Summary of Restatement Impact – FY2012 to FY2016**

	Fiscal Year Ended March 31,				
(in thousands)	FY2012	FY2013	FY2014	FY2015	FY2016
As Reported FY2016 10-K					
Net sales	\$1,015,667	\$1,017,102	\$1,067,780	\$1,180,073	\$1,290,678
Income before income taxes	\$61,119	\$38,141	\$33,833	\$24,629	\$49,558
Adjusted EBITDA	\$119,601	\$131,591	\$151,333	\$143,877	\$187,340
Restatement Impact					
Net sales	\$0	\$0	\$0	\$0	\$0
Income before income taxes	\$(5,249)	\$(2,539)	\$(3,136)	\$(19,706)	\$9,741
Adjusted EBITDA	\$0	\$0	\$0	\$0	\$0
10-K/A Filed on 1/10/2017					
Net sales	\$1,015,667	\$1,017,102	\$1,067,780	\$1,180,073	\$1,290,678
Income before income taxes	\$55,870	\$35,602	\$30,697	\$4,923	\$59,299
Adjusted EBITDA	\$119,601	\$131,591	\$151,333	\$143,877	\$187,340
The completed restat	ement has no	impact on ne	t sales or Adiu	sted FRITDA	



## Restatement Filings Update

Q2 FY17 Form 10-Q expected January 2017.

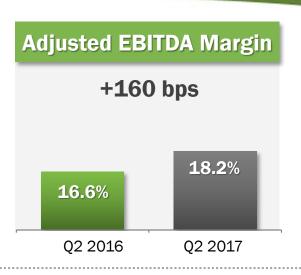
Q3 FY17 Form 10-Q anticipated to be filed timely.



## Q2 2017 Financial Performance







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- 1%

#### By Geography

Domestic - 5%

International - 13%

#### **By Application**

Pipe - 8%

Allied Products

#### **Domestic Markets**

Non-Residential +1%Residential -2%

Infrastructure - 5%

• Agriculture - 27%

Pipe - 7%
Allied Products +1%

### **Adjusted EBITDA Margin**

Q2 FY16	16.6%
Price/Material Costs	1.6%
Transportation, Other Operations	1.0%
SG&A	(1.0)%
Other	_
Q2 FY17	<b>18.2</b> %

Despite lower revenues, earnings exceeded the prior year driven by disciplined pricing and a favorable cost environment.



## Q2 2017 Domestic Performance







#### Revenue

#### By Application

-	Pipe	- 7%
+	Allied Products	+1%

#### **By End Market**

Construction	- 1%
Non-Residential	+1%
<ul><li>Residential</li></ul>	- 2%
<ul><li>Infrastructure</li></ul>	- 5%
Agriculture	- 27%

#### **Performance Highlights**

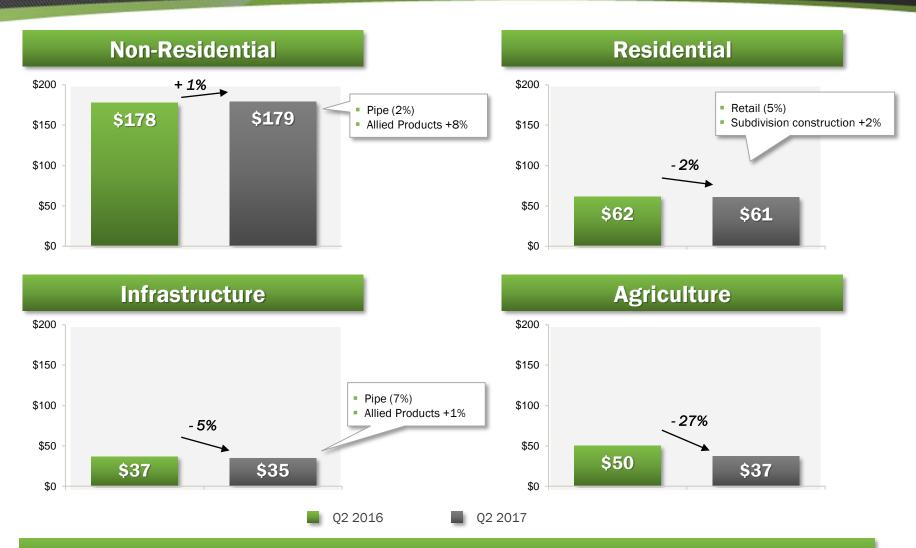
- Domestic sales down 4.7% YoY driven primarily by Agriculture and lower growth in our domestic construction markets
- Non-Residential end markets up slightly
- Early start to planting season caused weaker-than-expected performance in agriculture

#### **Adjusted EBITDA Margin**

Q2 FY16	<b>16.9</b> %
Price/Material Costs	1.4%
Transportation, Other Operations	0.5%
SG&A	(1.2)%
Other	0.7%
Q2 FY17	<b>18.3</b> %



## Q2 2017 Domestic End Market Performance



2Q performance impacted by slower demand in domestic construction markets.

Figures may not add due to rounding



## Free Cash Flow Performance

#### Free Cash Flow<sup>1</sup>

	FY 2017	FY 2016	Change
Adjusted EBITDA	\$137	\$116	\$21
Working Capital	\$(61)	\$(79)	\$18
Cash Tax	\$(3)	\$(17)	\$14
Cash Interest	\$(9)	\$(9)	\$0
Restatement related costs	\$(19)	\$(7)	\$(12)
Other	\$1	\$13	\$(12)
Cash flow from operating activities	\$46	\$17	\$29
Cap Ex	\$(24)	\$(22)	\$(2)
FCF	\$22	\$(5)	\$27

#### **Working Capital**<sup>2</sup>







#### Net Debt<sup>3</sup>



All figures in USD, mm

 $<sup>{}^{1}\</sup>text{Operating Cash Flow less CapEx} \ (\text{see appendix for GAAP/non-GAAP reconciliation})$ 

<sup>&</sup>lt;sup>2</sup>Inventory, Accounts Receivable, Accounts Payable

<sup>&</sup>lt;sup>3</sup>Total debt less cash (includes capital leases)



# Capital Structure and Deployment Priorities

Cash and Leverage	Capital Expenditures	<ul> <li>Top priorities for FY2017 include: completion of new manufacturing facility in Harrisonville, MO to serve a growing market, expanding HP production capacity as well as non-virgin material initiatives</li> </ul>
	Shareholder Returns	<ul> <li>Continue quarterly dividend</li> <li>Consider opportunistic share repurchases in the future</li> </ul>
Cash Flow from Operations	M&A	<ul> <li>"Bolt on" and strategic acquisitions</li> <li>Focus M&amp;A activity on complementary products and geographic footprint</li> </ul>
	Debt Repayment	<ul> <li>Maintain leverage ratio of 2x to 3x</li> <li>Current leverage ratio of 2.11 (includes ~\$80 million of capital lease obligations)</li> </ul>

Sources Uses



# FY2017 Financial Outlook

Fiscal Year 2017 Expectations					
Key Metric	Previous Guidance*	Current Guidance	Comments		
<b>Net Sales</b> (in Billions)	\$1,270 - \$1,310	\$1,225 - \$1,250	Driven by softer domestic construction market and further weakness in Ag and Mexico		
Adj. EBITDA (in Millions)	\$200 - \$225	\$190 - \$210	Impacted by volume decline and modest price erosion		
Adj. EBITDA Margin	15.7% - 17.2%	15.5% - 16.8%	Maintain healthy margins despite net sales weakness		

<sup>\*</sup>As provided on October 6, 2016



# Key Net Sales Drivers – FY17 Market Outlook

Fiscal Year 2017 Market Outlook (Prior vs. Current)				
Market	Previous Outlook*	Current Outlook	Comments	
Domestic Construction End Markets	0-4%	0-2%	ADS anticipates mid-single digit growth in domestic construction markets	
Agriculture End Market	15-25%	20-25%	Softness expected to continue throughout FY2017	
International End Market	5-15%	10-15%	Continued weakness in Mexico; Canada expected to be down due to weaker Ag market conditions	

<sup>\*</sup>As provided on October 6, 2016



# **Q&A Session**



## **Closing Remarks**



Year to date net sales growth in domestic construction markets offset by softness in agriculture and international. Year to date construction end market sales have increased 3.5%.

2

Continued outperformance in the construction market this year led by double digit growth of HP Pipe and increased Allied product sales.

3

Gross margin and adjusted EBITDA margin improved 250 basis points and 160 basis points respectively, versus the second quarter of fiscal 2016, driven by lower raw material costs and effective price management.



# **Appendix**



# **EBITDA Reconciliation**

	Three Mon Septem		Six Months Ended September 30,	
(Amounts in thousands)	2016	2015	2016	2015
Net income	\$ 24,281	\$ 15,928	\$ 43,702	\$ 28,710
Depreciation and amortization	18,010	17,367	36,036	34,751
Interest expense	4,546	4,947	9,330	9,233
Income tax expense	15,348	5,187	29,542	13,066
EBITDA <sup>(1)</sup>	62,185	43,429	118,610	85,760
Derivative fair value adjustments	(4,153)	5,773	(9,060)	9,534
Foreign currency translation losses (gains)	685	(151)	(1,077)	166
Loss on disposal of assets or business	737	295	939	1,161
Unconsolidated affiliates interest, tax, depreciation and amortization	802	769	1,580	1,638
Contingent consideration remeasurement	33	45	57	100
Stock-based compensation (benefit) expense	(2,908)	1,170	6,112	2,212
ESOP deferred stock-based compensation	2,368	3,125	5,105	6,250
Expense related to executive termination payments	79	82	158	164
Restatement-related costs	5,773	8,710	14,985	8,710
Loss related to BaySaver acquisition	-	490	-	490
Adjusted EBITDA <sup>(2)</sup>	\$ 65,601	\$ 63,737	\$ 137,409	\$116,185

<sup>1)</sup> EBITDA as net income before interest, taxes, depreciation and amortization

<sup>2)</sup> Adjusted EBITDA as EBITDA before stock based compensation expense, non-cash charges and certain other expenses



# Segment EBITDA Reconciliation

	Three Mo	nths Ended	Three Mon	ths Ended
	Septembe	er 30, 2016	Septembe	r 30, 2015
(Amounts in thousands)	Domestic	International	Domestic	International
Net income	\$ 21,049	\$ 3,232	\$ 8,641	\$ 7,287
Depreciation and amortization	15,829	2,181	15,243	2,124
Interest expense	4,436	110	4,901	46
Income tax expense	13,824	1,524	6,703	(1,516)
EBITDA <sup>(1)</sup>	55,138	7,047	35,488	7,941
Derivative fair value adjustments	(4,153)	-	5,784	(11)
Foreign currency translation losses (gains)	-	685	-	(151)
Loss on disposal of assets or business	512	225	289	6
Unconsolidated affiliates interest, tax, depreciation and amortization	272	530	260	509
Contingent consideration remeasurement	33	-	45	-
Stock-based compensation (benefit) expense	(2,908)	-	1,170	-
ESOP deferred stock-based compensation	2,368	-	3,125	-
Expense related to executive termination payments	79	-	82	-
Restatement-related costs	5,773	-	8,710	-
Loss related to BaySaver acquisition		<u> </u>	490	
Adjusted EBITDA <sup>(2)</sup>	\$ 57,114	\$ 8,487	\$ 55,443	\$ 8,294

<sup>1)</sup> EBITDA as net income before interest, taxes, depreciation and amortization

<sup>2)</sup> Adjusted EBITDA as EBITDA before stock based compensation expense, non-cash charges and certain other expenses



# Free Cash Flow Reconciliation

(Amounts in thousands)
Cash flow from operating activities
Capital expenditures
Free Cash Flow

S	Six	<b>Months Ended</b>
	S	eptember 30,

2016	2015
\$ 45,576	\$ 16,924
(23,796)	(21,534)
\$ 21,780	\$ (4,610)