

NEWS RELEASE

Advanced Drainage Systems Announces Fourth Quarter and Fiscal Year 2023 Results

5/18/2023

HILLIARD, Ohio--(BUSINESS WIRE)-- Advanced Drainage Systems, Inc. (NYSE: WMS) ("ADS" or the "Company"), a leading provider of innovative water management solutions in the stormwater and on-site septic waste water industries today announced financial results for the fourth quarter and fiscal year ended March 31, 2023.

Fourth Quarter Fiscal 2023 Results

- Net sales decreased 8.9% to \$617.6 million
- Net income increased 83.1% to \$86.3 million
- Adjusted EBITDA (Non-GAAP) increased 2.1% to \$172.0 million

Fiscal 2023 Results

- Net sales increased 10.9% to \$3,071.1 million
- Net income increased 85.9% to \$511.4 million
- Diluted net income per share of \$6.08
- Adjusted EBITDA (Non-GAAP) increased 33.7% to \$904.0 million
- Cash provided by operating activities increased \$432.9 million to \$707.8 million
- Free cash flow (Non-GAAP) increased \$415.1 million to \$540.9 million

Scott Barbour, President and Chief Executive Officer of ADS commented, "Fiscal 2023 was ADS' sixth consecutive year of record revenue and profitability. Net sales grew 11% to \$3.1 billion and Adjusted EBITDA increased 34% to \$904 million, resulting in an Adjusted EBITDA margin of 29.4%. Over the last six years, net sales and Adjusted EBITDA have increased at a compound annual growth rate of 16% and 29%, respectively. These results are the product of ADS' strong business model and long-term strategies to

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drive above-market results and expand profitability, as both ADS and Infiltrator executed these strategies well in a dynamic macroeconomic environment. We are very proud of this year's achievements, and we remain focused on our key growth strategies as well as the Fiscal 2025 Adjusted EBITDA margin target presented at our investor day in March 2022."

"The fourth quarter net sales and Adjusted EBITDA results came in above our guidance for the full year, despite overlapping demand weakness in our core non-residential and residential end markets. We had an excellent quarter from a profitability standpoint, and Adjusted EBITDA margin increased to a new fourth quarter record of 27.8%, 300 basis points above the prior year. Favorable pricing as well as favorable material and transportation costs offset inflationary cost pressure, lower Infiltrator volume and lower fixed cost absorption from lower production over the last two quarters."

"The need for water management solutions remains highly relevant despite the short-term weakness in market demand. We are actively engaging with communities that are improving standards for stormwater and onsite septic wastewater management, staying true to our brand promise to protect and manage water, the world's most precious resource, safeguarding our environment and communities. Last October, we broke ground on our world-class Engineering & Technology Center to expand our efforts to bring new products, materials and technology to our markets. As one of the largest plastic recyclers in North America, we remain committed to finding innovative ways to increase the use of recycled plastics, thereby improving the circularity of the plastics economy. Importantly, we are being recognized for our impact, effort and value proposition as companies continue to choose our products for water management in large-scale development projects."

Barbour concluded, "In the coming year, the ADS and Infiltrator businesses will be subject to the challenging economic fundamentals currently underlying the residential and non-residential markets. The actions we took in the fiscal fourth quarter to reduce manufacturing and transportation costs were implemented successfully and are reflected in our Fiscal 2024 guidance. We will continue to work cost levers in order to maintain our profitability commitments while also managing our overall network and capital investments so that we are in a favorable position as the market rebounds. We will focus on growth opportunities in the Infrastructure and Agriculture markets, onshoring projects, and market penetration opportunities for products such as our HP pipe, Allied products, onsite septic tanks and active onsite treatment products to drive above market growth through our proven go to market capabilities."

Fourth Quarter Fiscal 2023 Results

Net sales decreased \$60.6 million, or 8.9%, to \$617.6 million, as compared to \$678.2 million in the prior year quarter. Domestic pipe sales decreased \$39.3 million, or 9.9%, to \$357.4 million. Domestic allied products & other sales increased \$1.0 million, or 0.7%, to \$150.2 million. Infiltrator sales decreased \$27.9 million, or 21.3%, to \$102.7 million. These decreases were primarily driven by demand in the U.S. construction end markets. International sales decreased \$4.8 million, or 12.1%, to \$35.1 million.

Gross profit increased \$32.2 million, or 16.9%, to \$222.4 million as compared to \$190.2 million in the prior year. The increase in gross profit is primarily due to the favorable pricing on pipe, onsite septic and allied products as well as favorable material cost. This increase was partially offset by a decrease in volume, inflationary cost pressures and higher manufacturing costs. In addition, the Company recorded \$19.2 million of non-cash, stock-based compensation expense in Cost of goods sold - ESOP acceleration expense in the quarter ended March 31, 2022, as described below under the heading "Employee Stock Ownership Plan (ESOP)".

Adjusted EBITDA (Non-GAAP) increased \$3.5 million, or 2.1%, to \$172.0 million, as compared to \$168.5 million in the prior year. The increase is primarily due to the factors mentioned above. As a percentage of net sales, Adjusted EBITDA was 27.8% as compared to 24.8% in the prior year.

Reconciliations of GAAP to Non-GAAP financial measures for Adjusted EBITDA and Free Cash Flow have been provided in the financial statement tables included in this press release. An explanation of these measures is also included below under the heading "Non-GAAP Financial Measures."

Fiscal Year 2023 Results

Net sales increased \$301.8 million, or 10.9%, to \$3,071.1 million, as compared to \$2,769.3 million in the prior year. Domestic pipe sales increased \$203.7 million, or 13.1%, to \$1,759.0 million. Domestic allied products & other sales increased \$131.0 million, or 23.0%, to \$700.3 million. Infiltrator sales decreased \$28.3 million, or 5.1%, to \$523.6 million. These increases were driven by growth in both the U.S. construction and agriculture end markets. International sales increased \$14.3 million, or 6.4%, to \$239.1 million, driven by growth in the Canada, Mexican and Exports businesses.

Gross profit increased \$318.0 million, or 39.7%, to \$1,118.4 million as compared to \$800.4 million in the prior year. The increase in gross profit is primarily due to the favorable pricing on pipe, onsite septic and allied products as well as favorable material cost. This increase was partially offset by a decrease in volume, inflationary cost pressures and higher manufacturing costs.

Adjusted EBITDA (Non-GAAP) increased \$227.9 million, or 33.7%, to \$904.0 million, as compared to \$676.0 million in the prior year. The increase is primarily due to the factors mentioned above. As a percentage of net sales, Adjusted EBITDA was 29.4% as compared to 24.4% in the prior year.

Employee Stock Ownership Plan (ESOP)

On February 2, 2022, the ADS Board of Directors passed a resolution authorizing a \$0.3 million Company cash contribution to the ESOP for the ESOP to repay the remaining balance of its ESOP loan on March 31, 2022, one year ahead of the ESOP loan's March 31, 2023 maturity date. Effective March 31, 2022, the remaining balance on the Company's ESOP loan was repaid in full, and the remaining shares of unallocated preferred stock were allocated to participants of the ESOP. In April 2022, the 15.6 million shares of preferred stock outstanding converted to 12.0 million shares of common stock, resulting in \$19.2 million of additional non-cash, stock-based compensation expense recorded in Cost of goods sold - ESOP acceleration and \$11.3 million of additional non-cash, stock-based compensation expense recorded in Selling, general and administrative - ESOP acceleration in the fourth quarter and fiscal year ended March 31, 2022.

For additional information on the Company's ESOP, please refer to the Company's Annual Report on Form 10-K for the fiscal year ended March 31, 2022, and other reports filed by the Company with the SEC.

Balance Sheet and Liquidity

Net cash provided by operating activities was \$707.8 million, as compared to \$274.9 million in the prior year. Free cash flow (Non-

GAAP) was \$540.9 million, as compared to \$125.8 million in the prior year. Net debt (total debt and finance lease obligations net of cash) was \$1,107.8 million as of March 31, 2023, an increase of \$183.3 million from March 31, 2022.

ADS had total liquidity of \$807 million, comprised of cash of \$217 million as of March 31, 2023 and \$590 million of availability under committed credit facilities. As of March 31, 2023, the Company's leverage ratio was 1.2 times.

In the twelve months ended March 31, 2023, the Company repurchased 6.1 million shares of its common stock for a total cost of \$575.0 million. As of March 31, 2023, the Company has \$425.0 million remaining under its new share repurchase authorization.

Fiscal Year 2024 Outlook

Based on current visibility, backlog of existing orders and business trends, the Company issued the following targets for fiscal 2024. Net sales are expected to be in the range of \$2.600 billion to \$2.800 billion. Adjusted EBITDA is expected to be in the range of \$725 to \$825 million. Capital expenditures are expected to be in the range of \$200 million to \$225 million.

Conference Call Information

Webcast: Interested investors and other parties can listen to a webcast of the live conference call by logging in through the Investor Relations section of the Company's website at https://investors.ads-pipe.com/events-and-presentations. An online replay will be available on the same website following the call.

Teleconference: To participate in the live teleconference, participants may register at

https://www.netroadshow.com/events/login?show=6e72ba98&confld=49403. After registering, participants will receive a confirmation through email, including dial in details and unique conference call codes for entry. Registration is open through the live call. To ensure participants are connected for the full call, please register at least 10 minutes before the start of the call.

About the Company

Advanced Drainage Systems is a leading manufacturer of innovative stormwater and onsite septic wastewater solutions that manages the world's most precious resource: water. ADS provides superior drainage solutions for use in a wide variety of markets and applications including commercial, residential, infrastructure and agriculture. ADS delivers tremendous service to its customers with the industry's largest company-owned fleet, an expansive sales team, and a vast manufacturing network of approximately 70 manufacturing plants and 40 distribution centers. ADS is the largest plastic recycling company in North America, ensuring over half a billion pounds of plastic is kept out of landfills every year. Founded in 1966, ADS' water management solutions are designed to last for decades. To learn more, visit the Company's website at www.adspipe.com.

Forward Looking Statements

Certain statements in this press release may be deemed to be forward-looking statements. These statements are not historical facts but rather are based on the Company's current expectations, estimates and projections regarding the Company's business, operations and other factors relating thereto. Words such as "may," "will," "could," "would," "should," "anticipate," "predict,"

"potential," "continue," "expects," "intends," "plans," "projects," "believes," "estimates," "confident" and similar expressions are used to identify these forward-looking statements. Factors that could cause actual results to differ from those reflected in forward-looking statements relating to our operations and business include: fluctuations in the price and availability of resins and other raw materials and our ability to pass any increased costs of raw materials on to our customers in a timely manner; disruption or volatility in general business and economic conditions in the markets in which we operate; cyclicality and seasonality of the non-residential and residential construction markets and infrastructure spending; the risks of increasing competition in our existing and future markets; uncertainties surrounding the integration and realization of anticipated benefits of acquisitions; the effect of weather or seasonality; the loss of any of our significant customers; the risks of doing business internationally; the risks of conducting a portion of our operations through joint ventures; our ability to expand into new geographic or product markets; the risk associated with manufacturing processes; the effect of global climate change; cybersecurity risks; our ability to manage our supply purchasing and customer credit policies; our ability to control labor costs and to attract, train and retain highly-qualified employees and key personnel; our ability to protect our intellectual property rights; changes in laws and regulations, including environmental laws and regulations; the risks associated with our current levels of indebtedness, including borrowings under our existing credit agreement and outstanding indebtedness under our existing senior notes; and other risks and uncertainties described in the Company's filings with the SEC. New risks and uncertainties emerge from time to time and it is not possible for the Company to predict all risks and uncertainties that could have an impact on the forward-looking statements contained in this press release. In light of the significant uncertainties inherent in the forward-looking information included herein, the inclusion of such information should not be regarded as a representation by the Company or any other person that the Company's expectations, objectives or plans will be achieved in the timeframe anticipated or at all. Investors are cautioned not to place undue reliance on the Company's forward-looking statements and the Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

Financial Statements

ADVANCED DRAINAGE SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (unaudited)

	Three Months Ended March 31,				Fiscal `	Year En	ded M	larch 31,
(In thousands, except per share data)	20:	23	2022	2	202	.3		2022
Net sales	\$	617,559	\$ 6	78,187	\$ 3,0)71,121	\$	2,769,315
Cost of goods sold		395,138		58,777	1,9	952,713		1,949,750
Cost of goods sold - ESOP acceleration				19,181				19,181
Gross profit		222,421	1	90,229	1,1	18,408		800,384
Operating expenses:								
Selling, general and administrative		78,409		79,609	3	339,504		309,840
Selling, general and administrative - ESOP acceleration				11,254				11,254
Loss on disposal of assets and costs from exit and disposal activities		4,544		844		4,397		3,398
Intangible amortization		13,837		17,745		55,197		63,974
Income from operations		125,631		30,777	,	719,310		411,918
Other expense:		20.040		0.450		70.400		22.550
Interest expense		20,848		8,450		70,182		33,550
Derivative gains and other income, net Income before income taxes		(2,340)		(2,352)		(7,972)		(5,143)
		107,123		74,679		557,100		383,511
Income tax expense Equity in net income of unconsolidated affiliates		21,948 (1,137)		28,008 (458)		(4,842)		110,071 (1,586)
Net income	_	86,312	_	47,129		511,353	_	
Less: net income attributable to noncontrolling interest		419		822		4,267		275,026 3,695
Net income attributable to ADS	_	85,893	_	46,307		507,086		271,331
		03,093		(1,307)		007,086		(5,940)
Dividends to participating securities Net income available to common stockholders and participating securities		OE 003	_	45,000		507.086		265,391
Undistributed income allocated to participating securities		85,893		(5,279)		007,086		(35,859)
orialistributed income anocated to participating securities			_	(3,479)				(33,039)

Net income available to common stockholders	\$ 85,893	\$ 39,721	\$ 507,086	\$ 229,532
Weighted average common shares outstanding:				
Basic Diluted	80,554 81,379	71,855 73,414	82,315 83,336	71,276 72,911
Net income per share:				
Basic	\$ 1.07	\$ 0.55	\$ 6.16	\$ 3.22
_ Diluted	\$ 1.06	\$ 0.54	\$ 6.08	\$ 3.15
Cash dividends declared per share	\$ 0.12	\$ 0.11	\$ 0.48	\$ 0.44

ADVANCED DRAINAGE SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (unaudited)

		As	of		
(Amounts in thousands)	Mar	ch 31, 2023	Mar	ch 31, 2022	
ASSETS		, , , , , , , , , , , , , , , , , , , ,		,	
Current assets:					
Cash	\$	217.128	\$	20,125	
Receivables, net	Ψ	306,945	Ψ	341,753	
Inventories		463,994		494,324	
Other current assets		29,422		15,696	
Total current assets	' <u></u>	1,017,489		871,898	
Property, plant and equipment, net		733,059		619,383	
Other assets:					
Goodwill		620,193		610,293	
Intangible assets, net		407,627		431,385	
Other assets		122,757		116,799	
Total assets	\$	2,901,125	\$	2,649,758	
LIABILITIES, MEZZANINE EQUITY AND STOCKHOLDERS' EQUITY	·				
Current liabilities:					
Current maturities of debt obligations	\$	14,693	\$	19,451	
Current maturities of finance lease obligations		8,541		5,089	
Accounts payable		210,111		224,986	
Other accruéd liabilities		142,400		134,877	
Accrued income taxes		3,057		6,838	
Total current liabilities		378,802		391,241	
Long-term debt obligations, net		1,269,391		908,705	
Long-term finance lease obligations		32,272		11,393	
Deferred tax liabilities		159,056		168,435	
Other liabilities Total liabilities		66,744	_	64,939	
		1,906,265		1,544,713	
Mezzanine equity:					
Redeemable convertible preferred stock		153,220		405 204	
Deferred compensation — unearned ESOP shares				195,384	
Total mezzanine equity		153,220		195,384	
Stockholders' equitý: ´					
Common stock		11,647		11,612	
Paid-in capital Paid-in capita		1,134,864		1,065,628	
Common stock in treasury, at cost		(920,999)		(318,691)	
Accumulated other comprehensive loss		(27,580)		(24,386)	
Retained earnings Total ADS stockholders' equity		626,215		158,876 893,039	
Noncontrolling interest in subsidiaries		824,147 17.493		16.622	
Noncontrolling interest in subsidiaries Total stockholders' equity		841.640		909.661	
Total liabilities, mezzanine equity and stockholders' equity	\$	2,901,125	\$	2,649,758	
rotal habilities, mezzarime equity and stockholders equity	Ψ	2,501,125	Ψ	2,079,730	

ADVANCED DRAINAGE SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

	Fiscal Year Ended March			/larch 31,
(Amounts in thousands)	<u> </u>	2023		2022
Cash Flow from Operating Activities				
Net income	\$	511,353	\$	275,026
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		145,149		141,808
Deferred income taxes		(9,855)		2,175
Loss on disposal of assets and costs from exit and disposal activities		4,397		3,398 77,559
ESOP and stock-based compensation		21,659		77,559

ESOP acceleration	_	30,435
Amortization of deferred financing charges	1,419	382
Fair market value adjustments to derivatives	3,639	(1,392)
Equity in net income of unconsolidated affiliates	(4,842)	(1,586)
Other operating activities	1,513	(11,679)
Changes in working capital:		, , ,
Receivables	37,487	(96,990)
Inventories	30,224	(189,715)
Prepaid expenses and other current assets	(5,296)	(4,642)
Accounts payable, accrued expenses and other liabilities	(29,037)	50,109
Net cash provided by operating activities	707,810	274,888
Cash Flows from Investing Activities		,
Capital expenditures	(166,913)	(149,083)
Acquisition, net of cash acquired	(48,010)	(49,309)
Other investing activities	446	(441)
Net cash used in investing activities	(214,477)	(198,833)
Cash Flows from Financing Activities	(= , , , , , ,	(:,,
Payments on syndicated Term Loan Facility	(7,000)	(7,000)
Proceeds from Revolving Credit Agreement	26,200	332,200
Payments on Revolving Credit Agreement	(140,500)	(217,900)
Proceeds from Amended Revolving Credit Agreement	97,000	
Payments on Amended Revolving Credit Agreement Proceeds from Senior Notes due 2030	(97,000)	_
Próceeds from Senior Notes due 2030	500,000	_
Debt issuance costs	(11,575)	_
Proceeds from Equipment Financing		35,963
Payments on Equipment Financing	(12,532)	(4,715)
Payments on finance lease obligations	(7,686)	(50,447)
Repurchase of common stock	(575,027)	(292,000)
Cash dividends paid	(39,612)	(37,023)
Dividends paid to noncontrolling interest holder	(5,323)	(1,471)
Proceeds from option exercises	5,700	4,574
Payment of withholding taxes on vesting of restricted stock units	(28,663)	(13,063)
Other financing activities	(260)	(186)
Net cash used in financing activities	(296,278)	(251,068)
Effect of exchange rate changes on cash	(52)	129
Net change in cash	197,003	(174,884)
Cash at beginning of year	20,125	195,009
Cash at end of year	\$ 217,128	\$ 20,125
cash at the original straight and the straight at the straight	4 217,120	¥ 20,123

Selected Financial Data

The following tables set forth net sales by reportable segment for each of the periods indicated.

					Three Mor	iths	Ended				
		Ma	arch 31, 2023					Mar	ch 31, 2022		
(In thousands)	Net Sales		ntersegment Net Sales		Net Sales from External Customers		Net Sales		ersegment Net Sales	١	Net Sales from External Customers
Pipe	\$ 357,407	\$	(10,289)	\$	347,118	\$	396,690	\$	(7,911)	\$	388,779
Infiltrator Water Technologies International	102,723		(15,046)		87,677		130,576		(23,643)		106,933
International - Pipe International - Allied Products & Other	25,136 9,998		(706) —		24,430 9,998		29,390 10,569		(5,646) —		23,744 10,569
Total International	35,134		(706)		34,428		39,959		(5,646)		34,313
Allied Products & Other Intersegment Eliminations	150,166 (27,871)		(1,830) 27,871		148,336		149,121 (38,159)		(959) 38,159		148,162
Total Consolidated	\$ 617,559	\$	27,071	\$	617,559	\$	678,187	\$	30,133	\$	678,187
	•	_		_		_				=	
	,				Fiscal Ye	ar E					,
	,	Má	arch 31, 2023			ar E		Mar	ch 31, 2022		<u>'</u>
(In thousands)	Not Sales		ntersegment Net		Fiscal Yea Net Sales from External	ar E	nded		ersegment Net	<u> </u>	Net Sales from External
(In thousands)	\$ Net Sales 1 758 961		ntersegment Net Sales	\$	Fiscal Yea Net Sales from External Customers		nded Net Sales		ersegment Net Sales	<u> </u>	Net Sales from External Customers
Pipe	\$ 1,758,961		ntersegment Net	\$	Fiscal Yea Net Sales from External	ar E	nded		ersegment Net	\$	Net Sales from External
Pipe Infiltrator Water Technologies International	\$ 1,758,961 523,643		ntersegment Net Sales (41,772) (81,363)	\$	Fiscal Yea Net Sales from External Customers 1,717,189 442,280		Net Sales 1,555,248 551,906		ersegment Net Sales (15,814) (91,406)	\$	Vet Sales from External Customers 1,539,434 460,500
Pipe Infiltrator Water Technologies International International - Pipe	\$ 1,758,961 523,643 179,898		ntersegment Net Sales (41,772)	\$	Fiscal Yea Net Sales from External Customers 1,717,189 442,280		Net Sales 1,555,248 551,906 171,525		ersegment Net Sales (15,814)	\$	Net Sales from External Customers 1,539,434 460,500 152,095
Pipe Infiltrator Water Technologies International International - Pipe International - Allied Products & Other	\$ 1,758,961 523,643 179,898 59,170		ntersegment Net Sales (41,772) (81,363) (19,215)	\$	Fiscal Ye. Net Sales from External Customers 1,717,189 442,280 160,683 59,170		Net Sales 1,555,248 551,906 171,525 53,217		ersegment Net Sales (15,814) (91,406) (19,430)	\$	Net Sales from External Customers 1,539,434 460,500 152,095 53,217
Pipe Infiltrator Water Technologies International International - Pipe International - Allied Products & Other Total International	\$ 1,758,961 523,643 179,898 59,170 239,068		ntersegment Net Sales (41,772) (81,363) (19,215) (19,215)	\$	Fiscal Yea Net Sales from External Customers 1,717,189 442,280 160,683 59,170 219,853		Net Sales 1,555,248 551,906 171,525 53,217 224,742		ersegment Net Sales (15,814) (91,406) (19,430) (19,430)	\$	Net Sales from External Customers 1,539,434 460,500 152,095 53,217 205,312
Pipe Infiltrator Water Technologies International International - Pipe International - Allied Products & Other	\$ 1,758,961 523,643 179,898 59,170		ntersegment Net Sales (41,772) (81,363) (19,215)	\$	Fiscal Ye. Net Sales from External Customers 1,717,189 442,280 160,683 59,170		Net Sales 1,555,248 551,906 171,525 53,217		ersegment Net Sales (15,814) (91,406) (19,430)	\$	Net Sales from External Customers 1,539,434 460,500 152,095 53,217

Non-GAAP Financial Measures

This press release contains financial information determined by methods other than in accordance with accounting principles

generally accepted in the United States of America ("GAAP"). ADS management uses non-GAAP measures in its analysis of the Company's performance. Investors are encouraged to review the reconciliation of non-GAAP financial measures to the comparable GAAP results available in the accompanying tables.

Reconciliation of Non-GAAP Financial Measures

This press release includes references to organic results, Adjusted EBITDA and Free Cash Flow, non-GAAP financial measures. These non-GAAP financial measures are used in addition to and in conjunction with results presented in accordance with GAAP. These measures are not intended to be substitutes for those reported in accordance with GAAP. Adjusted EBITDA and Free Cash Flow may be different from non-GAAP financial measures used by other companies, even when similar terms are used to identify such measures.

EBITDA and Adjusted EBITDA are non-GAAP financial measures that comprise net income before interest, income taxes, depreciation and amortization, stock-based compensation, non-cash charges and certain other expenses. The Company's definition of Adjusted EBITDA may differ from similar measures used by other companies, even when similar terms are used to identify such measures. Adjusted EBITDA is a key metric used by management and the Company's board of directors to assess financial performance and evaluate the effectiveness of the Company's business strategies. Accordingly, management believes that Adjusted EBITDA provides useful information to investors and others in understanding and evaluating our operating results in the same manner as the Company's management and board of directors. In order to provide investors with a meaningful reconciliation, the Company has provided below reconciliations of Adjusted EBITDA to net income.

Free Cash Flow is a non-GAAP financial measure that comprises cash flow from operating activities less capital expenditures. Free Cash Flow is a measure used by management and the Company's board of directors to assess the Company's ability to generate cash. Accordingly, management believes that Free Cash Flow provides useful information to investors and others in understanding and evaluating our ability to generate cash flow from operations after capital expenditures. In order to provide investors with a meaningful reconciliation, the Company has provided below a reconciliation of cash flow from operating activities to Free Cash Flow.

The following tables present a reconciliation of EBITDA and Adjusted EBITDA to Net Income and Free Cash Flow to Cash Flow from Operating Activities, the most comparable GAAP measures, for each of the periods indicated.

Reconciliation of Segment Adjusted Gross Profit to Gross profit

	Three Months Ended March 31,			F	Fiscal Year En	ded March 31,	
(Amounts in thousands)		2023	2022		2023		2022
Segment adjusted gross profit					,		
Pipe	\$	111,540	\$ 94,501	\$	532,551	\$	353,182
Infiltrator Water Technologies		40,011	53,030		233,580		231,825
International		10,225	9,127		61,681		58,822
Allied Products & Other		82,827	80,028		376,299		284,091
Intersegment Eliminations		595	(1,449)		924		(28)
Total Segment Adjusted Gross Profit		245,198	235,237		1,205,035		927,892
Depreciation and amortization		22,373	18,881		84,048		71,705
ESÓP and stock-based compensation expense		404	6,946		2,579		36,622
ESOP acceleration		_	19,181				19,181
Total Gross Profit	\$	222,421	\$ 190,229	\$	1,118,408	\$	800,384

Reconciliation of Adjusted EBITDA to Net Income

	Three Months Ended March 31,				Fiscal Year Ended March 31,			
(Amounts in thousands)		2023		2022	2023		2022	
Net income	\$	86,312	\$	47,129	\$ 511,353	\$	275,026	
Depreciation and amortization		37,803		38,121	145,149		141,808	
Interest expense		20,848		8,450	70,182		33,550	
Income tax expense		21,948		28,008	150,589		110,071	
EBITDA		166,911		121,708	877,273		560,455	
Loss on disposal of assets and costs from exit and disposal activities		4,544		844	4,397		3,398	
Stock-based compensation expense		1,747		5,647	21,659		24,158	
ESOP compensation expense		_		10,012	_		53,401	
ESOP acceleration (a)		_		30,435	_		30,435	
Transaction costs (b)		486		517	3,903		3,539	
Interest income		(3,840)		(3)	(9,782)		(52)	
Other adjustments (c)		2,132		(659)	6,512		708	
Adjusted EBITDA	\$	171,980	\$	168,501	\$ 903,962	\$	676,042	

Reconciliation of Free Cash Flow to Cash flow from Operating Activities

	Fiscal Year	Fiscal Year Ended March			
(Amounts in thousands)	2023		2021		
Net cash flow from operating activities	\$ 707,810	\$	274,888		
Capital expenditures	(166,913)	(149,083)		
Free cash flow	\$ 540,897	\$	125,805		

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Source: Advanced Drainage Systems, Inc.

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a.In the fourth quarter of fiscal 2022, the approximately 0.3 million remaining unallocated shares of Preferred Stock were allocated on March 31, 2022, after repayment of the ESOP loan.

b.Represents expenses recorded related to legal, accounting and other professional fees incurred in connection with business or asset acquisitions and dispositions.

c. Includes derivative fair value adjustments, foreign currency transaction (gains) losses, the proportionate share of interest, income taxes, depreciation and amortization related to the South American Joint Venture, which is accounted for under the equity method of accounting and executive retirement expense (benefit).