

ADVANCED DRAINAGE SYSTEMS ANNOUNCES SECOND QUARTER FISCAL 2026 RESULTS

HILLIARD, Ohio – (November 6, 2025) – Advanced Drainage Systems, Inc. (NYSE: WMS) ("ADS" or the "Company"), a leading provider of innovative water management solutions in the stormwater and onsite wastewater industries today announced financial results for the fiscal second quarter ended September 30, 2025.

Second Quarter Fiscal 2026 Results

- Net sales increased \$67.8 million or 8.7% to \$850.4 million
- Net income increased \$25.3 million or 19.3% to \$156.5 million
- Net income per diluted share increased \$0.32 or 19.2% to \$1.99
- Adjusted EBITDA (Non-GAAP) increased \$42.0 million or 17.1% to \$287.5 million
- Adjusted Earnings per share (Non-GAAP) increased \$0.27 or 15.9% to \$1.97

Year-to-Date Fiscal 2026 Results

- Net sales increased \$82.3 million or 5.2% to \$1.7 billion
- Net income increased \$7.1 million or 2.4% to \$300.6 million
- Net income per diluted share increased \$0.10 or 2.7% to \$3.83
- Adjusted EBITDA (Non-GAAP) increased \$44.7 million or 8.6% to \$565.7 million
- Adjusted Earnings per share (Non-GAAP) increased \$0.16 or 4.3% to \$3.92

Scott Barbour, President and Chief Executive Officer of ADS commented, "We delivered strong results in the second quarter, a testament to the key sales strategies we have executed to drive growth in core markets. Revenue from both Infiltrator and Allied products increased double digits compared to the prior year. This growth, in conjunction with favorable price/cost, end market and product mix resulted in a highly-resilient Adjusted EBITDA margin of 33.8%."

"Inorganic growth from Orenco and River Valley Pipe contributed 3.6% of the Company's 8.7% second quarter revenue increase as ADS continues to evolve as an enterprise that provides a wide range of stormwater and onsite wastewater solutions. In September, we announced our plan to build on that success through the acquisition of NDS, a leading U.S. supplier of residential stormwater and irrigation products that complement the existing ADS product portfolio. This acquisition marks another important milestone in ADS' journey to accelerate our strategy to diversify and increase the mix of highly profitable Allied and Infiltrator products that enhance resiliency, supports profitable growth, and enable ADS to pursue water management projects across a broader set of applications."

Barbour concluded, "In light of better-than-expected results in the first half of the fiscal year, we have updated our guidance for Fiscal 2026. The end market outlook for the remainder of Fiscal 2026 remains unchanged, reflecting a challenging macroeconomic environment from high interest rates, tepid market demand and depressed construction activity. Moving into the second half of the year, ADS is well positioned to continue executing on its value proposition, driving market conversion, and accelerating organic and inorganic growth while also generating free cash flow that enables the Company to invest in the business and return capital to shareholders."

Second Quarter Fiscal 2026 Results

Net sales increased \$67.8 million, or 8.7%, to \$850.4 million, as compared to \$782.6 million in the prior year quarter. Domestic pipe sales increased \$6.7 million, or 1.6%, to \$413.0 million. Domestic allied products & other sales increased \$22.9 million, or 13.0%, to \$199.0 million. Infiltrator sales increased \$36.1 million, or 25.2%, to \$179.7 million, due to the acquisition of Orenco Systems, Inc. ("Orenco") as well as double digit growth in tanks and advanced treatment products. Infiltrator organic revenue increased 7.1%. The overall increase in domestic net sales was driven by acquisitions, as well as growth in the Company's core non-residential and residential construction end markets. International sales increased \$2.1 million, or 3.7%, to \$58.7 million.

Gross profit increased \$46.2 million, or 15.7%, to \$340.1 million as compared to \$293.9 million in the prior year. The increase in gross profit is primarily driven by volume growth, favorable price/cost, and favorable mix of Allied products and Infiltrator.

Selling, general and administrative expenses increased \$25.1 million, or 26.7% to \$119.2 million, as compared to \$94.1 million. As a percentage of sales, selling, general and administrative expense was 14.0% as compared to 12.0% in the prior year. The increase was primarily driven by the acquisition of Orenco, as well as transaction costs associated with the acquisition of National Diversified Sales ("NDS"), as described below.

Net income per diluted share increased \$0.32, or 19.2%, to \$1.99, as compared to \$1.67 per share in the prior year quarter, primarily due to the factors mentioned above. In addition, results for the second quarter of fiscal 2026 include an \$17.6 million gain on the sale of assets held-for-sale.

Adjusted EBITDA (Non-GAAP) increased \$42.0 million, or 17.1%, to \$287.5 million, as compared to \$245.6 million in the prior year, primarily due to the factors mentioned above. As a percentage of net sales, Adjusted EBITDA was 33.8% as compared to 31.4% in the prior year.

Segment sales results are based on Net sales to external customers. Reconciliations of GAAP to Non-GAAP financial measures for Adjusted EBITDA, Free Cash Flow and Adjusted Earnings per Share have been provided in the financial statement tables included in this press release. An explanation of these measures is also included below under the heading "Non-GAAP Financial Measures."

Year-to-Date Fiscal 2026 Results

Net sales increased \$82.3 million, or 5.2%, to \$1,680.3 million, as compared to \$1,597.9 million in the prior year. Domestic pipe sales decreased \$4.2 million, to \$828.6 million. Domestic allied products & other sales increased \$26.4 million, or 7.3%, to \$386.5 million. Infiltrator sales increased \$67.2 million, or 23.1%, to \$358.1 million. Excluding the acquisition of Orenco, Infiltrator organic revenue increased 3.9%. The overall increase in domestic net sales was primarily driven by growth in the core non-residential and residential construction end markets. International sales decreased \$7.1 million, or 6.2%, to \$107.1 million.

Gross profit increased \$44.2 million, or 7.1%, to \$670.6 million as compared to \$626.4 million in the prior year. The increase in gross profit is primarily driven by favorable volume, price/cost and mix of construction market and Infiltrator sales, partially offset by unfavorable fixed cost absorption as well as the mix impact from the inclusion of Orenco.

Selling, general and administrative expenses increased \$35.0 million, or 18.6% to \$223.2 million, as compared to \$188.2 million. As a percentage of sales, selling, general and administrative expense was 13.3% as compared to 11.8% in the prior year. The increase was primarily driven by the acquisition of Orenco, as well as transaction costs associated with the acquisition of NDS, as described below.

Net income per diluted share increased \$0.10, or 2.7%, to \$3.83, as compared to \$3.73 per share in the prior year, primarily due to the factors mentioned above.

Adjusted EBITDA (Non-GAAP) increased \$44.7 million, or 8.6%, to \$565.7 million, as compared to \$521.0 million in the prior year, primarily due to the factors mentioned above. As a percentage of net sales, Adjusted EBITDA was 33.7% as compared to 32.6% in the prior year.

Balance Sheet and Liquidity

Net cash provided by operating activities was \$509.8 million, as compared to \$350.3 million in the prior year. Free cash flow (Non-GAAP) was \$398.8 million, as compared to \$238.1 million in the prior year. Net debt (total debt and finance lease obligations net of cash) was \$618.1 million as of September 30, 2025, a decrease of \$344.2 million from March 31, 2025.

ADS had total liquidity of \$1,402.7 million, comprised of cash of \$812.9 million as of September 30, 2025 and \$589.9 million of availability under committed credit facilities. As of September 30, 2025, the Company's trailing-twelve-month leverage ratio was 0.7 times Adjusted EBITDA.

In the six months ended September 30, 2025, the Company did not repurchase shares of its common stock. As of September 30, 2025, approximately \$147.7 million of common stock may be repurchased under the Company's existing share repurchase authorization.

NDS Acquisition

On September 23, 2025, the Company announced that it has entered into a definitive stock purchase agreement under which ADS will acquire the water management business of Norma Group SE (DAX: NOEJ), known as NDS, in an all-cash transaction valued at approximately \$1.0 billion, or approximately \$875 million when adjusted for the present value of the expected tax benefits. The proposed transaction adds complementary new offerings in the attractive Allied Products segment, enhances the Company's go-to-market capabilities in both retail and distributor channels, expands ADS' addressable market with complementary products and markets, and unlocks significant value creation potential with over \$25 million in expected annual cost synergies.

The transaction is expected to close in the first quarter of calendar year 2026 and is subject to customary closing conditions, including receipt of required regulatory approvals. For more information, visit the Investor Relations section of the Company's website.

Fiscal 2026 Outlook

Based on results to date, current visibility, backlog of existing orders and business trends, the Company updated its financial targets for fiscal 2026. Net sales are expected to be in the range of \$2.900 billion to \$2.990 billion and Adjusted EBITDA is expected to be in the range of \$900 million to \$940 million. Capital expenditures are expected to be in the range of \$200 million to \$225 million.

Conference Call Information

Webcast: Interested investors and other parties can listen to a webcast of the live conference call by logging in through the Investor Relations section of the Company's website at https://investors.ads-pipe.com/events-and-presentations. An online replay will be available on the same website following the call.

Teleconference: To participate in the live teleconference, participants may register at https://registrations.events/direct/Q4I45786992. After registering, participants will receive a confirmation through email, including dial in details and unique conference call codes for entry. Registration is open through the live call. To ensure participants are connected for the full call, please register at least 10 minutes before the start of the call.

About the Company

Advanced Drainage Systems is a leading manufacturer of innovative stormwater and onsite wastewater solutions that manages the world's most precious resource: water. ADS and its subsidiary, Infiltrator Water Technologies, provide superior stormwater drainage and onsite wastewater products used in a wide variety of markets and applications including commercial, residential, infrastructure and agriculture, while delivering unparalleled customer service. ADS manages the industry's largest company-owned fleet, an expansive sales team, and a vast manufacturing network of approximately 63 manufacturing plants and 38 distribution centers. The company is one of the largest plastic recycling companies in North America, ensuring over half a billion pounds of plastic is kept out of landfills every year. Founded in 1966, ADS' water management solutions are designed to last for decades. To learn more, visit the Company's website at www.adspipe.com.

Forward Looking Statements

Certain statements in this press release may be deemed to be forward-looking statements. These statements are not historical facts but rather are based on the Company's current expectations, estimates and projections regarding the Company's business, operations and other factors relating thereto. Words such as "may," "will," "could," "would," "should," "anticipate," "predict," "potential," "continue," "expects," "intends," "plans," "projects," "believes," "estimates," "confident" and similar expressions are used to identify these forwardlooking statements. Factors that could cause actual results to differ from those reflected in forward-looking statements relating to our operations and business include: fluctuations in the price and availability of resins and other raw materials, new tariff policies, and our ability to pass any increased costs of raw materials and tariffs on to our customers; disruption or volatility in general business, political and economic conditions in the markets in which we operate; cyclicality and seasonality of the non-residential and residential construction markets and infrastructure spending; the risks of increasing competition in our existing and future markets; uncertainties surrounding the integration and realization of anticipated benefits of acquisitions or doing so within the intended timeframe; the effect of weather or seasonality; the loss of any of our significant customers; the risks of doing business internationally; the risks of conducting a portion of our operations through joint ventures; our ability to expand into new geographic or product markets; the risk associated with manufacturing processes; the effects of global climate change and any related regulatory responses; our ability to protect against cybersecurity incidents and disruptions or failures of our IT systems; our ability to assess and monitor the effects of artificial intelligence, machine learning, and robotics on our business and operations; our ability to manage our supply purchasing and customer credit policies; our ability to control labor costs and to attract, train and retain highly qualified employees and key personnel; our ability to protect our intellectual property rights; changes in laws and regulations, including environmental laws and regulations; our ability to appropriately address any environmental, social or governance concerns that may arise from our activities; the risks associated with our current levels of indebtedness, including borrowings under our existing credit agreement and outstanding indebtedness under our existing senior notes; and other risks and uncertainties described in the Company's filings with the SEC. New risks and uncertainties emerge from time to time and it is not possible for the Company to predict all risks and uncertainties that could have an impact on the forward-looking statements contained in this press release. In light of the significant uncertainties inherent in the forward-looking information included herein, the inclusion of such information should not be regarded as a representation by the Company or any other person that the Company's expectations, objectives or plans will be achieved in the timeframe anticipated or at all. Investors are cautioned not to place undue reliance on the Company's forward-looking statements and the Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as required by law.

For more information, please contact:

Michael Higgins VP, Corporate Strategy & Investor Relations (614) 658-0050 Michael.Higgins@adspipe.com

Financial Statements

ADVANCED DRAINAGE SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF INCOME (unaudited)

		Three Months Ended September 30,			Six Mont Septem		
(In thousands, except per share data)		2025		2024	 2025	2024	
Net sales	\$	850,381	\$	782,610	\$ 1,680,261	\$ 1,597,946	
Cost of goods sold		510,249		488,669	1,009,691	971,551	
Gross profit		340,132		293,941	670,570	626,395	
Operating expenses:							
Selling, general and administrative		119,224		94,132	223,185	188,184	
(Gain) loss on disposal of assets and costs from exit and disposal activities		(15,926)		617	(8,902)	909	
Intangible amortization		13,539		11,816	27,246	23,711	
Income from operations		223,295	_	187,376	429,041	413,591	
Other expense:							
Interest expense		23,116		23,156	46,145	45,980	
Interest income and other, net		(8,012)		(6,956)	(14,717)	(14,072)	
Income before income taxes		208,191		171,176	397,613	381,683	
Income tax expense		52,399		40,920	99,073	90,806	
Equity in net income of unconsolidated affiliates		(708)		(918)	(2,051)	(2,619)	
Net income		156,500		131,174	300,591	293,496	
Less: net income attributable to noncontrolling interest		483		792	652	1,712	
Net income attributable to ADS	\$	156,017	\$	130,382	\$ 299,939	\$ 291,784	
						 	
Weighted average common shares outstanding:							
Basic		77,752		77,542	77,697	77,541	
Diluted		78,310		78,110	78,240	78,194	
Net income per share:							
Basic	\$	2.01	\$	1.68	\$ 3.86	\$ 3.76	
Diluted	\$	1.99	\$	1.67	\$ 3.83	\$ 3.73	
Cash dividends declared per share	\$	0.18	\$	0.16	\$ 0.36	\$ 0.32	

ADVANCED DRAINAGE SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED BALANCE SHEETS (unaudited)

	As of				
(Amounts in thousands)	Septe	mber 30, 2025	M	arch 31, 2025	
ASSETS	,				
Current assets:					
Cash	\$	812,862	\$	463,319	
Receivables, net		400,459		333,221	
Inventories		423,778		488,269	
Other current assets		35,813		39,974	
Total current assets	,	1,672,912		1,324,783	
Property, plant and equipment, net		1,110,883		1,051,040	
Other assets:					
Goodwill		725,279		720,223	
Intangible assets, net		423,787		448,060	
Other assets		146,428		146,254	
Total assets	\$	4,079,289	\$	3,690,360	
LIABILITIES, MEZZANINE EQUITY AND STOCKHOLDERS' EQUITY	-				
Current liabilities:					
Current maturities of debt obligations	\$	8,660	\$	9,934	
Current maturities of finance lease obligations		40,818		33,143	
Accounts payable		225,946		218,024	
Other accrued liabilities		190,069		137,295	
Accrued income taxes		15,370		_	
Total current liabilities		480,863		398,396	
Long-term debt obligations, net		1,248,506		1,251,589	
Long-term finance lease obligations		133,020		131,000	
Deferred tax liabilities		206,929		190,416	
Other liabilities		80,860		83,171	
Total liabilities		2,150,178		2,054,572	
Mezzanine equity:					
Redeemable common stock		82,574		92,652	
Total mezzanine equity		82,574	1	92,652	
Stockholders' equity:					
Common stock		11,703		11,694	
Paid-in capital		1,309,458		1,277,694	
Common stock in treasury, at cost		(1,226,102)		(1,219,408)	
Accumulated other comprehensive loss		(33,248)		(37,178)	
Retained earnings		1,764,512		1,492,634	
Total ADS stockholders' equity		1,826,323		1,525,436	
Noncontrolling interest in subsidiaries		20,214		17,700	
Total stockholders' equity		1,846,537		1,543,136	
Total liabilities, mezzanine equity and stockholders' equity	\$	4,079,289	\$	3,690,360	

ADVANCED DRAINAGE SYSTEMS, INC. AND SUBSIDIARIES CONSOLIDATED STATEMENTS OF CASH FLOWS (unaudited)

	S	Six Months Endo	ed Ser	otember 30,
(Amounts in thousands)		2025		2024
Cash Flow from Operating Activities				
Net income	\$	300,591	\$	293,496
Adjustments to reconcile net income to net cash provided by operating activities:				
Depreciation and amortization		104,921		85,905
Deferred income taxes		15,226		(2,270)
(Gain) loss on disposal of assets and costs from exit and disposal activities		(8,902)		909
Stock-based compensation		16,981		13,960
Amortization of deferred financing charges		1,022		1,022
Fair market value adjustments to derivatives		(252)		1,024
Equity in net income of unconsolidated affiliates		(2,051)		(2,619)
Other operating activities		778		(6,124)
Changes in working capital:				
Receivables		(62,649)		(35,565)
Inventories		69,516		(24,750)
Prepaid expenses and other current assets		(3,514)		(4,804)
Accounts payable, accrued expenses, and other liabilities		78,176		30,142
Net cash provided by operating activities		509,843		350,326
Cash Flows from Investing Activities				
Capital expenditures		(111,018)		(112,182)
Proceeds from disposal of assets		26,474		640
Acquisitions, net of cash acquired		(18,558)		_
Other investing activities		(2,241)		_
Net cash used in investing activities		(105,343)		(111,542)
Cash Flows from Financing Activities				
Payments on syndicated Term Loan Facility		(3,500)		(3,500)
Payments on Equipment Financing		(1,885)		(2,665)
Payments on finance lease obligations		(17,171)		(11,756)
Repurchase of common stock		_		(69,922)
Cash dividends paid		(28,085)		(24,917)
Proceeds from exercise of stock options		1,482		8,694
Payment of withholding taxes on vesting of restricted stock units		(6,694)		(10,576)
Other financing activities		_		2
Net cash used in financing activities		(55,853)		(114,640)
Effect of exchange rate changes on cash		1,017		(1,142)
Net change in cash		349,664		123,002

RECONCILIATION TO BALANCE SHEET

Cash and restricted cash at beginning of period

Cash and restricted cash at end of period

495,848

618,850

469,271

818,935 \$

\$

Cash	\$ 812,862	\$ 613,020
Restricted cash	6,073	5,830
Total cash and restricted cash	\$ 818,935	\$ 618,850

Selected Financial Data

The following tables set forth net sales by reportable segment for each of the periods indicated.

Thron	Months	Endad
I III ree	VIOLITIS	ranaea

	Se	eptember 30, 202	25	September 30, 2024 ^(a)				
(In thousands)	Net Sales	Intersegment Net Sales	Net Sales from External Customers	Net Sales	Intersegment Net Sales	Net Sales from External Customers		
Pipe	\$ 426,811	\$ (13,762)	\$ 413,049	\$ 420,989	\$ (14,611)	\$ 406,378		
Infiltrator	196,368	(16,652)	179,716	157,521	(13,923)	143,598		
International								
International - Pipe	41,613	(1,147)	40,466	44,445	(3,437)	41,008		
International - Allied Products & Other	18,340	(149)	18,191	15,613	(68)	15,545		
Total International	59,953	(1,296)	58,657	60,058	(3,505)	56,553		
Allied Products & Other	202,851	(3,892)	198,959	180,118	(4,037)	176,081		
Intersegment Eliminations	(35,602)	35,602	_	(36,076)	36,076	_		
Total Consolidated	\$ 850,381	<u> </u>	\$ 850,381	\$ 782,610	\$ —	\$ 782,610		

Six Months H	Lnaea
--------------	-------

	Se	eptember 30, 20	25	Sej	September 30, 2024 ^(a)				
(In thousands)	Net Sales	Intersegment Net Sales	Net Sales from External Customers	Net Sales	Intersegment Net Sales	Net Sales from External Customers			
Pipe	\$ 855,626	\$ (27,039)	\$ 828,587	\$ 862,131	\$ (29,365)	\$ 832,766			
Infiltrator	391,330	(33,261)	358,069	321,663	(30,763)	290,900			
International									
International - Pipe	76,249	(2,310)	73,939	88,372	(7,290)	81,082			
International - Allied Products & Other	33,437	(228)	33,209	33,292	(116)	33,176			
Total International	109,686	(2,538)	107,148	121,664	(7,406)	114,258			
Allied Products & Other	394,021	(7,564)	386,457	368,644	(8,622)	360,022			
Intersegment Eliminations	(70,402)	70,402	_	(76,156)	76,156	_			
Total Consolidated	\$1,680,261	<u> </u>	\$1,680,261	\$1,597,946	<u> </u>	\$1,597,946			

(a) In the first quarter of fiscal 2026, the Company realigned certain products used in wastewater applications to the Infiltrator reportable segment. The Company transitioned its ARC Septic Chambers from Allied Products & Other and certain pipe products used in wastewater applications from Pipe. Prior period segment information for fiscal 2025 has been recast to conform to the fiscal 2026 presentation.

Non-GAAP Financial Measures

This press release contains financial information determined by methods other than in accordance with accounting principles generally accepted in the United States of America ("GAAP"). ADS management uses non-GAAP measures in its analysis of the Company's performance. Investors are encouraged to review the reconciliation of non-GAAP financial measures to the comparable GAAP results available in the accompanying tables.

Reconciliation of Non-GAAP Financial Measures

This press release includes references to Adjusted EBITDA, Free Cash Flow and Adjusted Earnings per Share, non-GAAP financial measures. These non-GAAP financial measures are used in addition to and in conjunction with results presented in accordance with GAAP. These measures are not intended to be substitutes for those reported in accordance with GAAP. Adjusted EBITDA and Free Cash Flow may be different from non-GAAP financial measures used by other companies, even when similar terms are used to identify such measures.

EBITDA and Adjusted EBITDA are non-GAAP financial measures that comprise net income before interest, income taxes, depreciation and amortization, stock-based compensation, non-cash charges and certain other expenses. The Company's definition of Adjusted EBITDA may differ from similar measures used by other companies, even when similar terms are used to identify such measures. Adjusted EBITDA is a key metric used by management and the Company's board of directors to assess financial performance and evaluate the effectiveness of the Company's business strategies. Accordingly, management believes that Adjusted EBITDA provides useful information to investors and others in understanding and evaluating our operating results in the same manner as the Company's management and board of directors. In order to provide investors with a meaningful reconciliation, the Company has provided a reconciliation of Adjusted EBITDA to net income.

Free Cash Flow is a non-GAAP financial measure that comprises cash flow from operating activities less capital expenditures. Free Cash Flow is a measure used by management and the Company's board of directors to assess the Company's ability to generate cash. Accordingly, management believes that Free Cash Flow provides useful information to investors and others in understanding and evaluating our ability to generate cash flow from operations after capital expenditures. In order to provide investors with a meaningful reconciliation, the Company has provided a reconciliation of cash flow from operating activities to Free Cash Flow.

Adjusted Earnings per Share excludes (gains) losses on disposals of assets or business, restructuring and realignment expenses, impairment charges and transaction costs. Adjusted Earnings per Share is a measure used by management and may be useful for investors to evaluate the Company's operational performance.

The following tables present a reconciliation of EBITDA and Adjusted EBITDA to Net Income, Free Cash Flow to Cash Flow from Operating Activities, and Adjusted Earnings per Share to Diluted Earnings per Share, the most comparable GAAP measures, for each of the periods indicated.

Reconciliation of Adjusted Gross Profit to Gross Profit

	Three Months Ended September 30,				Six Montl Septem			
(Amounts in thousands)		2025		2024 ^(a)	2025			2024 ^(a)
Segment Adjusted Gross Profit								
Pipe	\$	135,305	\$	113,605	\$	269,410	\$	253,572
Infiltrator		106,117		91,997		210,450		184,901
International		17,371		17,445		31,479		37,108
Allied Products & Other		121,161		103,525		234,977		212,968
Intersegment Elimination		111		(640)		(645)		(1,610)
Total Segment Adjusted Gross Profit		380,065		325,932		745,671		686,939
Depreciation and amortization		38,019		30,536		71,531		57,748
Stock-based compensation expense		1,914		1,455		3,570		2,796
Total Gross Profit	\$	340,132	\$	293,941	\$	670,570	\$	626,395

(a) In the first quarter of fiscal 2026, the Company realigned certain products used in wastewater applications to the Infiltrator reportable segment. The Company transitioned its ARC Septic Chambers from Allied Products & Other and certain pipe products used in wastewater applications from Pipe. Prior period segment information for fiscal 2025 has been recast to conform to the fiscal 2026 presentation.

Reconciliation of Adjusted EBITDA to Net Income

	Three Months Ended September 30,					Six Mont Septem		
(Amounts in thousands)		2025		2024		2025		2024
Net income	\$	156,500	\$	131,174	\$	300,591	\$	293,496
Depreciation and amortization		54,693		44,807		104,921		85,905
Interest expense		23,116		23,156		46,145		45,980
Income tax expense		52,399		40,920		99,073		90,806
EBITDA		286,708		240,057		550,730		516,187
Restructuring and realignment expense(a)		7,171		_		15,966		_
(Gain) loss on disposal of assets		(17,644)		617		(16,446)		909
Stock-based compensation expense		8,577		6,983		16,981		13,960
Transaction costs		9,317		2,685		10,124		2,695
Interest income		(7,340)		(7,368)		(12,745)		(13,933)
Other adjustments ^(b)		743		2,576		1,089		1,230
Adjusted EBITDA	\$	287,532	\$	245,550	\$	565,699	\$	521,048

- (a) Includes costs associated with closure of one recycling facility, one offsite storage location and one distribution yard, as well as professional fees incurred in connection with supporting enterprise-wide restructuring and realignment initiatives. Excludes gain on sale of properties previously held-for-sale and equipment..
- (b) Includes derivative fair value adjustments, foreign currency transaction (gains) losses, legal settlements, and the proportionate share of interest, income taxes, depreciation and amortization related to the South American Joint Venture, which is accounted for under the equity method of accounting and executive retirement expense.

Reconciliation of Free Cash Flow to Cash flow from Operating Activities

	Six Mont Septem		
(Amounts in thousands)	 2025		2024
Net cash flow from operating activities	\$ 509,843	\$	350,326
Capital expenditures	(111,018)		(112,182)
Free cash flow	\$ 398,825	\$	238,144

Reconciliation of Diluted Earnings per Share to Adjusted Earnings per Share

The following table presents diluted earnings per share on an adjusted basis to supplement the Company's discussion of its results of operations herein.

	Three Months Ended September 30,			Six Montl Septem				
		2025		2024		2025		2024
Diluted Earnings Per Share	\$	1.99	\$	1.67	\$	3.83	\$	3.73
Restructuring and realignment expense		0.09		_		0.20		_
(Gain) loss on disposal of assets		(0.23)		0.01		(0.21)		0.01
Transaction costs		0.12		0.03		0.13		0.03
Income tax impact of adjustments (a)		_		(0.01)		(0.03)		(0.01)
Adjusted Earnings per Share	\$	1.97	\$	1.70	\$	3.92	\$	3.76

⁽a) The income tax impact of adjustments to each period is based on the statutory tax rate.