

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 10-Q

(Mark One)

☒ **QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2022

OR

☐ **TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the transition period from to

Commission File Number: 001-38579

BrightView Holdings, Inc.

(Exact name of Registrant as specified in its Charter)

Delaware

(State or other jurisdiction of
incorporation or organization)

980 Jolly Road

Blue Bell, Pennsylvania

(Address of principal executive offices)

46-4190788

(I.R.S. Employer
Identification No.)

19422

(Zip Code)

Registrant's telephone number, including area code: (484) 567-7204

Securities registered pursuant to Section 12(b) of the Act:

Title of Each Class	Trading Symbol	Name of exchange on which registered
Common Stock, Par Value \$0.01 Per Share	BV	New York Stock Exchange

Securities registered pursuant to Section 12(g) of the Act: None

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes ☒ No ☐

Indicate by check mark whether the registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes ☒ No ☐

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	☐	Accelerated filer	☒
Non-accelerated filer	☐	Smaller reporting company	☐
Emerging growth company	☐		

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes ☐ No ☒

The number of shares of Registrant's Common Stock outstanding as of July 31, 2022 was 93,000,000.

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SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q (this “Form 10-Q”) contains “forward-looking statements” within the meaning of the safe harbor provision of the U.S. Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933, as amended (the “Securities Act”), and Section 21E of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), which are subject to the “safe harbor” created by those sections. All statements, other than statements of historical facts included in this Form 10-Q, including statements concerning our plans, objectives, goals, beliefs, business strategies, future events, business conditions, results of operations, financial position, business outlook, business trends and other information, may be forward-looking statements.

Words such as “believes,” “expects,” “may,” “will,” “should,” “seeks,” “intends,” “plans,” “estimates,” “continues,” or “anticipates,” and variations of such words or similar expressions are intended to identify forward-looking statements. The forward-looking statements are not historical facts, or guarantees of future performance and are based upon our current expectations, beliefs, estimates and projections, and various assumptions, many of which, by their nature, are inherently uncertain and beyond our control. Our expectations, beliefs, and projections are expressed in good faith, and we believe there is a reasonable basis for them. However, there can be no assurance that management’s expectations, beliefs and projections will result or be achieved, and actual results may vary materially from what is expressed in or indicated by the forward-looking statements.

There are a number of risks, uncertainties and other important factors, many of which are beyond our control, that could cause our actual results to differ materially from the forward-looking statements contained in this Form 10-Q. Such risks, uncertainties and other important factors that could cause actual results to differ include, among others, the risks, uncertainties and factors set forth under the heading “Business,” “Risk Factors” and “Management’s Discussion and Analysis of Financial Condition and Results of Operations” and elsewhere in this Form 10-Q. New risk factors and uncertainties may emerge from time to time, and it is not possible for management to predict all risk factors and uncertainties. Some of the key factors that could cause actual results to differ from our expectations include risks related to:

- general business, economic and financial conditions;
- the duration and extent of the novel coronavirus (COVID-19) pandemic and its resurgence, and the impact of federal, state and local governmental actions and customer behavior in response to the pandemic, including possible additional or reinstated restrictions as a result of a resurgence of the pandemic;
- higher operational and supply costs and expenses due to inflation, and our inability to pass higher costs and expenses onto our customers through price increases;
- competitive industry pressures;
- the failure to retain current customers, renew existing customer contracts and obtain new customer contracts;
- the failure to enter into profitable contracts, or maintaining customer contracts that are unprofitable;
- a determination by customers to reduce their outsourcing or use of preferred vendors;
- the dispersed nature of our operating structure;
- our ability to implement our business strategies and achieve our growth objectives;
- the possibility that the anticipated benefits from our business acquisitions will not be realized in full or at all or may take longer to realize than expected; the possibility that costs or difficulties related to the integration of acquired businesses’ operations will be greater than expected and the possibility that integration efforts will disrupt our business and strain management time and resources;
- the seasonal nature of our landscape maintenance services;
- our dependence on weather conditions and the impact of severe weather and climate change on our business;
- increases in prices for raw materials, labor and fuel caused by rising inflation, or otherwise;
- disruptions in our supply chain and changes in our ability to source adequate supplies and materials in a timely manner;
- any failure to accurately estimate the overall risk, requirements, or costs when we bid on or negotiate contracts that are ultimately awarded to us;
- the conditions and periodic fluctuations of real estate markets, including residential and commercial construction;
- our ability to retain or hire our executive management and other key personnel;

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- our ability to attract and retain field and hourly employees, trained workers, and third-party contractors and seasonal workers;
- any failure to properly verify employment eligibility of our employees;
- subcontractors taking actions that harm our business;
- our recognition of future impairment charges;
- laws and governmental regulations, including those relating to employees, wage and hour, immigration, human health and safety and transportation;
- environmental, health and safety laws and regulations, including regulatory costs, claims and litigation related to the use of chemicals and pesticides by employees and related third-party claims;
- our ability to meet our environmental, social and governance (“ESG”) goals and targets and the possibility that complying with ESG standards and meeting our goals may be significantly more costly than anticipated;
- the distraction and impact caused by litigation, of adverse litigation judgments and settlements resulting from legal proceedings;
- increase in on-job accidents involving employees;
- any failure, inadequacy, interruption, security failure or breach of our information technology systems;
- our ability to adequately protect our intellectual property;
- restrictions imposed by our debt agreements that limit our flexibility in operating our business;
- our ability to generate sufficient cash flow to satisfy our significant debt service obligations;
- our ability to obtain additional financing to fund future working capital, capital expenditures, investments or acquisitions, or other general corporate requirements;
- increases in interest rates governing our variable rate indebtedness increasing the cost of servicing our substantial indebtedness including changes related to LIBOR reform;
- ownership of our common stock;
- occurrence of natural disasters, terrorist attacks, geopolitical events, hostilities or other external events;
- changes in generally accepted accounting principles in the United States; and
- costs and requirements imposed as a result of maintaining the requirement of being a public company.

We caution you that the risks, uncertainties, and other factors referenced above may not contain all of the risks, uncertainties and other factors that are important to you. In addition, we cannot assure you that we will realize the results, benefits, or developments that we expect or anticipate or, even if substantially realized, that they will result in the consequences or affect us or our business in the way expected. We undertake no obligation to publicly update or revise any forward-looking statements to reflect subsequent events or circumstances, any change in assumptions, beliefs or expectations or any change in circumstances upon which any such forward-looking statements are based, except as required by law.

PART I—FINANCIAL INFORMATION

Item 1. Financial Statements.

BrightView Holdings, Inc.
Consolidated Balance Sheets
(Unaudited)
(In millions, except par value and share data)

	June 30, 2022	September 30, 2021
Assets		
Current assets:		
Cash and cash equivalents	\$ 26.3	\$ 123.7
Accounts receivable, net	422.4	378.9
Unbilled revenue	121.1	111.2
Other current assets	114.0	97.0
Total current assets	683.8	710.8
Property and equipment, net	323.0	264.4
Intangible assets, net	186.4	197.6
Goodwill	2,005.4	1,950.8
Operating lease assets	78.4	69.5
Other assets	40.0	44.5
Total assets	<u>\$ 3,317.0</u>	<u>\$ 3,237.6</u>
Liabilities and stockholders' equity		
Current liabilities:		
Accounts payable	\$ 159.0	\$ 144.4
Current portion of long-term debt	12.0	10.4
Deferred revenue	73.0	48.2
Current portion of self-insurance reserves	49.6	50.2
Accrued expenses and other current liabilities	210.5	220.9
Current portion of operating lease liabilities	25.6	22.0
Total current liabilities	529.7	496.1
Long-term debt, net	1,336.4	1,130.6
Deferred tax liabilities	56.2	70.8
Self-insurance reserves	101.6	104.5
Long-term operating lease liabilities	59.2	54.2
Other liabilities	36.5	38.7
Total liabilities	2,119.6	1,894.9
Stockholders' equity:		
Preferred stock, \$0.01 par value; 50,000,000 shares authorized; no shares issued or outstanding as of June 30, 2022 and September 30, 2021	—	—
Common stock, \$0.01 par value; 500,000,000 shares authorized; 105,700,000 and 105,200,000 shares issued and 93,000,000 and 105,200,000 shares outstanding as of June 30, 2022 and September 30, 2021, respectively	1.1	1.1
Treasury stock, at cost; 12,700,000 and 287,000 shares as of June 30, 2022 and September 30, 2021, respectively	(168.1)	(4.4)
Additional paid-in-capital	1,504.7	1,489.1
Accumulated deficit	(142.9)	(141.6)
Accumulated other comprehensive income (loss)	2.6	(1.5)
Total stockholders' equity	1,197.4	1,342.7
Total liabilities and stockholders' equity	<u>\$ 3,317.0</u>	<u>\$ 3,237.6</u>

The accompanying notes are an integral part of these unaudited consolidated financial statements.

BrightView Holdings, Inc.
Consolidated Statements of Operations
(Unaudited)
(In millions, except per share data)

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Net service revenues	\$ 747.4	\$ 673.6	\$ 2,051.2	\$ 1,879.9
Cost of services provided	558.2	494.6	1,565.0	1,409.2
Gross profit	189.2	179.0	486.2	470.7
Selling, general and administrative expense	131.3	123.1	399.5	374.4
Amortization expense	13.2	12.6	38.7	39.0
Income from operations	44.7	43.3	48.0	57.3
Other (expense) income	(14.6)	0.8	(15.1)	2.8
Interest expense	14.8	9.4	34.5	32.5
Income (loss) before income taxes	15.3	34.7	(1.6)	27.6
Income tax expense (benefit)	4.5	9.5	(0.3)	8.1
Net income (loss)	\$ 10.8	\$ 25.2	\$ (1.3)	\$ 19.5
Income (loss) per share:				
Basic income (loss) per share	\$ 0.12	\$ 0.24	\$ (0.01)	\$ 0.19
Diluted income (loss) per share	\$ 0.12	\$ 0.24	\$ (0.01)	\$ 0.18

The accompanying notes are an integral part of these unaudited consolidated financial statements.

BrightView Holdings, Inc.
Consolidated Statements of Comprehensive Income (Loss)
(Unaudited)
(In millions)

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Net income (loss)	\$ 10.8	\$ 25.2	\$ (1.3)	\$ 19.5
Net derivative gains and other costs arising during the period, net of tax expense of \$0.5; \$0.3; \$1.5; and \$1.0, respectively (1)	1.1	0.7	3.9	1.9
Reclassification of losses (gains) into net income (loss), net of tax (expense) benefit of \$0.0; \$(0.1); \$0.0; and \$1.4, respectively	0.1	(0.3)	0.2	3.9
Other comprehensive income	1.2	0.4	4.1	5.8
Comprehensive income	<u>\$ 12.0</u>	<u>\$ 25.6</u>	<u>\$ 2.8</u>	<u>\$ 25.3</u>

(1) Other costs include the effects of foreign currency translation adjustments which were immaterial during the periods presented.

The accompanying notes are an integral part of these unaudited consolidated financial statements.

BrightView Holdings, Inc.
Consolidated Statements of Changes in Stockholders' Equity
Three and Nine Months Ended June 30, 2022 and 2021
(Unaudited)
(In millions)

	Common Stock		Additional Paid-In Capital	Accumulated Deficit	Accumulated Other Comprehensive Income (Loss)	Treasury Stock	Total Stockholders' Equity
	Shares	Amount					
	105.						
Balance, March 31, 2022	7	\$ 1.1	\$ 1,499.9	\$ (153.7)	\$ 1.4	\$ (95.2)	\$ 1,253.5
Net income	—	—	—	10.8	—	—	10.8
Other comprehensive income, net of tax	—	—	—	—	1.2	—	1.2
Equity-based compensation	—	—	4.8	—	—	—	4.8
Repurchase of common stock and distributions	—	—	—	—	—	(72.9)	(72.9)
Balance, June 30, 2022	105. 7	\$ 1.1	\$ 1,504.7	\$ (142.9)	\$ 2.6	\$ (168.1)	\$ 1,197.4
Balance, September 30, 2021	105. 2	\$ 1.1	\$ 1,489.1	\$ (141.6)	\$ (1.5)	\$ (4.4)	\$ 1,342.7
Net (loss)	—	—	—	(1.3)	—	—	(1.3)
Other comprehensive income, net of tax	—	—	—	—	4.1	—	4.1
Capital contributions and issuance of common stock	0.5	—	1.6	—	—	—	1.6
Equity-based compensation	—	—	14.0	—	—	—	14.0
Repurchase of common stock and distributions	—	—	—	—	—	(163.7)	(163.7)
Balance, June 30, 2022	105. 7	\$ 1.1	\$ 1,504.7	\$ (142.9)	\$ 2.6	\$ (168.1)	\$ 1,197.4
	105.						
	Shares	Amount	Additional Paid-In Capital	Accumulated Deficit	Accumulated Other Comprehensive Loss	Treasury Stock	Total Stockholders' Equity
Balance, March 31, 2021	2	\$ 1.1	\$ 1,479.4	\$ (193.6)	\$ (1.5)	\$ (3.6)	\$ 1,281.8
Net income	—	—	—	25.2	—	—	25.2
Other comprehensive income, net of tax	—	—	—	—	0.4	—	0.4
Equity-based compensation	—	—	5.3	—	—	—	5.3
Repurchase of common stock and distributions	—	—	—	—	—	(0.1)	(0.1)
Balance, June 30, 2021	105. 2	\$ 1.1	\$ 1,484.7	\$ (168.4)	\$ (1.1)	\$ (3.7)	\$ 1,312.6
	104.						
Balance, September 30, 2020	9	\$ 1.0	\$ 1,467.8	\$ (187.9)	\$ (6.9)	\$ (2.5)	\$ 1,271.5
Net income	—	—	—	19.5	—	—	19.5
Other comprehensive income, net of tax	—	—	—	—	5.8	—	5.8
Capital contributions and issuance of common stock	0.3	0.1	1.5	—	—	—	1.6
Equity-based compensation	—	—	15.4	—	—	—	15.4
Repurchase of common stock and distributions	—	—	—	—	—	(1.2)	(1.2)
Balance, June 30, 2021	105. 2	\$ 1.1	\$ 1,484.7	\$ (168.4)	\$ (1.1)	\$ (3.7)	\$ 1,312.6

The accompanying notes are an integral part of these unaudited consolidated financial statements.

BrightView Holdings, Inc.
Consolidated Statements of Cash Flows
(Unaudited)
(In millions)

	Nine Months Ended June 30,	
	2022	2021
Cash flows from operating activities:		
Net (loss) income	\$ (1.3)	\$ 19.5
Adjustments to reconcile net (loss) income to net cash provided by operating activities:		
Depreciation	71.5	63.6
Amortization of intangible assets	38.7	39.0
Amortization of financing costs and original issue discount	2.8	2.8
Loss on debt extinguishment	12.6	—
Deferred taxes	(12.7)	7.7
Equity-based compensation	14.0	15.4
Realized loss on hedges	0.2	5.3
Other non-cash activities, net	(2.5)	(2.2)
Change in operating assets and liabilities:		
Accounts receivable	(28.8)	(29.9)
Unbilled and deferred revenue	16.0	(6.3)
Other operating assets	(7.6)	11.0
Accounts payable and other operating liabilities	(37.2)	7.5
Net cash provided by operating activities	65.7	133.4
Cash flows from investing activities:		
Purchase of property and equipment	(88.1)	(44.7)
Proceeds from sale of property and equipment	5.4	7.5
Business acquisitions, net of cash acquired	(89.4)	(106.2)
Other investing activities, net	—	0.4
Net cash (used) by investing activities	(172.1)	(143.0)
Cash flows from financing activities:		
Repayments of finance lease obligations	(18.1)	(12.3)
Repayments of term loan	(1,003.3)	(7.8)
Repayments of receivables financing agreement	(203.0)	(24.6)
Repayments of revolving credit facility	(165.0)	—
Proceeds from term loan, net of issuance costs	1,180.1	—
Proceeds from receivables financing agreement, net of issuance costs	223.7	24.0
Proceeds from revolving credit facility	165.0	—
Debt issuance costs	(4.6)	—
Proceeds from issuance of common stock, net of share issuance costs	1.3	1.4
Repurchase of common stock and distributions	(163.7)	(1.2)
Other financing activities, net	(3.4)	(2.0)
Net cash provided (used) by financing activities	9.0	(22.5)
Net change in cash and cash equivalents	(97.4)	(32.1)
Cash and cash equivalents, beginning of period	123.7	157.1
Cash and cash equivalents, end of period	\$ 26.3	\$ 125.0
Supplemental Cash Flow Information:		
Cash paid for income taxes, net	\$ 16.5	\$ 3.8
Cash paid for interest	\$ 31.1	\$ 31.1

The accompanying notes are an integral part of these unaudited consolidated financial statements.

BrightView Holdings, Inc.
Notes to Consolidated Financial Statements
(Unaudited)
(In millions, except per share and share data)

1. Business and Basis of Presentation

BrightView Holdings, Inc. (the “Company” and, collectively with its consolidated subsidiaries, “BrightView”) provides landscape maintenance and enhancements, landscape development, snow removal and other landscape related services for commercial customers throughout the United States. BrightView is aligned into two reportable segments: Maintenance Services and Development Services. Prior to its initial public offering completed in July 2018 (the “IPO”), the Company was a wholly-owned subsidiary of BrightView Parent L.P. (“Parent”), an affiliate of KKR & Co. Inc. (“KKR”). The Parent and Company were formed through a series of transactions entered into by KKR to acquire the Company on December 18, 2013 (the “KKR Acquisition”). The Parent was dissolved in August 2018 following the IPO.

After the completion of the IPO and through May 13, 2021, affiliates of the Sponsors controlled a majority of the voting power of the Company’s common stock. On May 14, 2021, in accordance with the terms of the Stockholders Agreement, MSD Partners, L.P. notified the Company of its election to terminate (i) its right to nominate a director pursuant to Section 2.1(a) of the Stockholders Agreement and (ii) the voting agreement pursuant to Section 2.1(j) of the Stockholders Agreement, effective immediately. As a result, the Company has not qualified as a “controlled company” within the meaning of the corporate governance standards of the New York Stock Exchange (“NYSE”) since this date.

Basis of Presentation

These consolidated financial statements have been prepared by the Company in accordance with accounting principles generally accepted in the United States of America (“GAAP”) for interim reporting and are unaudited.

In the opinion of management, the accompanying unaudited consolidated financial statements include all adjustments, including normal, recurring accruals that are necessary for a fair presentation of the Company’s operations for the periods presented in conformity with GAAP. All intercompany activity and balances have been eliminated from the consolidated financial statements. The consolidated results of operations for the interim periods presented are not necessarily indicative of results for the full year.

The Consolidated Balance Sheet as of September 30, 2021, presented herein, has been derived from the Company’s audited consolidated financial statements as of and for the fiscal year ended September 30, 2021, but does not include all disclosures required by GAAP, for annual financial statements. For a more complete discussion of the Company’s accounting policies and certain other information refer to the audited consolidated financial statements and the notes thereto included in the Company’s annual report on Form 10-K for the fiscal year ended September 30, 2021, filed with the Securities and Exchange Commission (“SEC”).

Use of Estimates

The preparation of the consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the period. On an ongoing basis, management reviews its estimates, including those related to allowances for doubtful accounts, revenue recognition, self-insurance reserves, estimates related to the Company’s assessment of goodwill for impairment, useful lives for depreciation and amortization, realizability of deferred tax assets, and litigation based on currently available information. Changes in facts and circumstances may result in revised estimates and actual results may differ from estimates.

2. Recent Accounting Pronouncements

Simplifying the Accounting for Income Taxes

In December 2019, the FASB issued ASU No. 2019-12, *Income Taxes (Topic 740): Simplifying the Accounting for Income Taxes* which removes specified exceptions and adds requirements to simplify the accounting for income taxes. The Company adopted the guidance in the first quarter of fiscal 2022. The adoption of ASU 2019-12 did not have a material impact on the Company’s consolidated financial statements and disclosures.

Reference Rate Reform

In March 2020, the FASB issued ASU No. 2020-04, *Reference Rate Reform (Topic 848): Facilitation of the Effects of Reference Rate Reform on Financial Reporting* which provides optional expedients and exceptions for the accounting for contracts, hedging

relationships, and other transactions affected by reference rate reform if certain criteria are met. The guidance is effective for the Company upon issuance through December 31, 2022. The guidance in ASU 2020-04 is optional and may be elected over time as reference rate reform activities occur. During the third quarter of fiscal 2020 the Company elected to apply the hedge accounting expedients related to probability and the assessments of effectiveness for future LIBOR-indexed cash flows to assume that the index upon which future hedged transactions will be based matches the index on the corresponding derivatives. Application of these expedients preserves the presentation of derivatives consistent with past presentation. In January 2021, the FASB issued ASU 2021-01 to clarify the scope of certain optional expedients for derivatives that are affected by the discounting transition. The Company continues to evaluate the impact of the guidance on its consolidated financial statements and may apply other elections as applicable as additional changes in the market occur.

Business Combinations

In October 2021, the FASB issued ASU No. 2021-08, Business Combinations (Topic 805): Accounting for Contract Assets and Contract Liabilities from Contracts with Customers which requires that an entity (acquirer) recognize and measure contract assets and contract liabilities acquired in a business combination in accordance with Topic 606 as if it had originated the contracts. The guidance is effective for the Company in the first quarter of fiscal 2023 and will be applied to business combinations beginning in the period of adoption, prospectively. The Company is in the process of evaluating the impact of ASU No. 2021-08 on its consolidated financial statements.

3. Revenue

The Company's revenue is generated from Maintenance Services and Development Services. The Company generally recognizes revenue from the sale of services as the services are performed, typically ratably over the term of the contract(s), which the Company believes to be the best measure of progress. The Company recognizes revenues as it transfers control of products and services to its customers. The Company recognizes revenue in an amount reflecting the total consideration it expects to receive from the customer. Revenue is recognized according to the following five step model: (1) identify the contract with a customer, (2) identify the performance obligations in the contract, (3) determine the transaction price, (4) allocate the transaction price to the performance obligations in the contract, and (5) recognize revenues when a performance obligation is satisfied. The Company determined that for contracts containing multiple performance obligations, stand-alone selling price is readily determinable for each performance obligation and therefore allocation of the transaction price to multiple performance obligations is not necessary. The transaction price will include estimates of variable consideration, such as returns and provisions for doubtful accounts and sales incentives, to the extent it is probable that a significant reversal of revenue recognized will not occur. In all cases, when a sale is recorded by the Company, no significant uncertainty exists surrounding the purchaser's obligation to pay.

Maintenance Services

The Company's Maintenance Services revenues are generated primarily through landscape maintenance services and snow removal services. Landscape maintenance services that are primarily viewed as non-discretionary, such as lawn care, mowing, gardening, mulching, leaf removal, irrigation and tree care, are provided under recurring annual contracts, which typically range from one to three years in duration and are generally cancellable by the customer with 30-90 days' notice. Snow removal services are provided on either fixed fee based contracts or per occurrence contracts. Both landscape maintenance services and snow removal services can also include enhancement services that represent supplemental maintenance or improvement services generally provided under contracts of short duration related to specific services. Revenue for landscape maintenance and snow removal services under fixed fee models is recognized over time using an output based method. Additionally, a portion of the Company's recurring fixed fee landscape maintenance and snow removal services are recorded under the series guidance. The right to invoice practical expedient, defined below, is generally applied to revenue related to landscape maintenance and snow removal services performed in relation to per occurrence contracts as well as enhancement services. When use of the practical expedient is not appropriate for these contracts, revenue is recognized using a cost-to-cost input method. Fees for contracted landscape maintenance services are typically billed on an equal monthly basis. Fees for fixed fee snow removal services are typically billed on an equal monthly basis during snow season, while fees for time and material or other activity-based snow removal services are typically billed as the services are performed. Fees for enhancement services are typically billed as the services are performed.

Development Services

For Development Services, revenue is primarily recognized over time using the cost-to-cost input method, measured by the percentage of cost incurred to date to the estimated total cost for each contract, which we believe to be the best measure of progress. The full amount of anticipated losses on contracts is recorded as soon as such losses can be estimated. These losses are immaterial to

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current and historical operations. Changes in job performance, job conditions, and estimated profitability, including final contract settlements, may result in revisions to costs and revenue and are recognized in the period in which the revisions are determined.

Disaggregation of revenue

The following table presents the Company's reportable segment revenues, disaggregated by revenue type. The Company disaggregates revenue from contracts with customers into major services lines. The Company has determined that disaggregating revenue into these categories depicts how the nature, amount, timing, and uncertainty of revenue and cash flows are affected by economic factors. As noted in the business segment reporting information in Note 12 "Segments", the Company's reportable segments are Maintenance Services and Development Services.

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Landscape Maintenance	\$ 548.9	\$ 521.2	\$ 1,296.3	\$ 1,193.2
Snow Removal	12.9	3.4	257.1	285.2
Maintenance Services	561.8	524.6	1,553.4	1,478.4
Development Services	186.4	150.3	500.8	404.7
Eliminations	(0.8)	(1.3)	(3.0)	(3.2)
Net service revenues	<u>\$ 747.4</u>	<u>\$ 673.6</u>	<u>\$ 2,051.2</u>	<u>\$ 1,879.9</u>

Remaining Performance Obligations

Remaining performance obligations represent the estimated revenue expected to be recognized in the future related to performance obligations which are fully or partially unsatisfied at the end of the period.

As of June 30, 2022, the estimated future revenues for remaining performance obligations that are part of a contract that has an original expected duration of greater than one year was approximately \$422.6. The Company expects to recognize revenue on 53% of the remaining performance obligations over the next 12 months and an additional 47% over the 12 months thereafter.

Contract Assets and Liabilities

When a contract results in revenue being recognized in excess of the amount the Company has invoiced or has the right to invoice to the customer, a contract asset is recognized. Contract assets are transferred to Accounts receivable, net when the rights to the consideration become unconditional. Contract assets are presented as Unbilled revenue on the Consolidated Balance Sheets.

Contract liabilities consist of payments received from customers, or such consideration that is contractually due, in advance of providing the product or performing services such that control has not passed to the customer. Contract liabilities are presented as Deferred revenue on the Consolidated Balance Sheets.

Changes in Deferred revenue for the nine month period ended June 30, 2022 were as follows:

	Deferred Revenue
Balance, September 30, 2021	\$ 48.2
Recognition of revenue	(800.1)
Deferral of revenue	824.9
Balance, June 30, 2022	<u>\$ 73.0</u>

There were \$126.7 of billings and \$136.6 of additions to our Unbilled revenue balance during the nine month period ended June 30, 2022.

Practical Expedients and Exemptions

The Company offers certain interest-free contracts to customers where payments are received over a period not exceeding one year. Additionally, certain Maintenance Services and Development Services customers may pay in advance for services. The Company does not adjust the promised amount of consideration for the effects of these financing components. At contract inception, the period of time between the performance of services and the customer payment is one year or less.

As permitted under the practical expedient available under ASU No. 2014-09, the Company does not disclose the value of unsatisfied performance obligations for (i) contracts with an original expected length of one year or less, (ii) contracts with variable consideration that is allocated entirely to unsatisfied performance obligations or to a wholly unsatisfied promise accounted for under the series guidance and (iii) contracts for which the Company recognizes revenue at the amount which we have the right to invoice for services performed.

4. Accounts Receivable, net

Accounts receivable of \$422.4 and \$378.9, is net of an allowance for doubtful accounts of \$4.1 and \$3.2 and includes amounts of retention on incomplete projects to be completed within one year of \$48.6 and \$43.4 at June 30, 2022 and September 30, 2021, respectively.

5. Property and Equipment, net

Property and equipment, net consists of the following:

	Useful Life	June 30, 2022	September 30, 2021
Land	—	\$ 43.3	\$ 42.2
Buildings and leasehold improvements	2-40 yrs.	45.8	38.6
Operating equipment	2-7 yrs.	303.1	239.1
Transportation vehicles	3-7 yrs.	321.2	288.4
Office equipment and software	3-10 yrs.	74.5	74.3
Construction in progress	—	4.5	4.1
Property and equipment		792.4	686.7
Less: Accumulated depreciation		469.4	422.3
Property and equipment, net		<u>\$ 323.0</u>	<u>\$ 264.4</u>

Construction in progress includes costs incurred for software and other assets that have not yet been placed in service. Depreciation expense related to property and equipment was \$25.7 and \$21.3 for the three months ended June 30, 2022 and 2021, respectively. Depreciation expense related to property and equipment was \$71.5 and \$63.6 for the nine months ended June 30, 2022 and 2021, respectively.

6. Intangible Assets, Goodwill and Acquisitions

Intangible assets

Identifiable intangible assets consist of acquired customer contracts and relationships, trademarks and non-compete agreements. Amortization expense related to intangible assets was \$13.2 and \$12.6 for the three months ended June 30, 2022 and 2021, respectively. Amortization expense related to intangible assets was \$38.7 and \$39.0 for the nine months ended June 30, 2022 and 2021, respectively. These assets are amortized over their estimated useful lives of which the reasonableness is continually evaluated by the Company. The weighted average amortization period of intangible assets acquired during the nine months ended June 30, 2022 is seven years.

Intangible assets as of June 30, 2022 and September 30, 2021 consisted of the following:

	Estimated Useful Life	June 30, 2022		September 30, 2021	
		Gross Carrying Amount	Accumulated Amortization	Gross Carrying Amount	Accumulated Amortization
Customer relationships	6-21 yrs.	\$ 722.3	\$ (537.8)	\$ 694.9	\$ (499.8)
Trademarks	12 yrs.	3.8	(2.5)	3.8	(2.3)
Non-compete agreements	5 yrs.	2.7	(2.1)	2.7	(1.7)
Total intangible assets		<u>\$ 728.8</u>	<u>\$ (542.4)</u>	<u>\$ 701.4</u>	<u>\$ (503.8)</u>

Goodwill

The following is a summary of the goodwill activity for the periods ended September 30, 2021 and June 30, 2022:

	Maintenance Services	Development Services	Total
Balance, September 30, 2020	\$ 1,680.4	\$ 178.9	\$ 1,859.3
Acquisitions	77.6	13.9	91.5
Balance, September 30, 2021	<u>\$ 1,758.0</u>	<u>\$ 192.8</u>	<u>\$ 1,950.8</u>
Acquisitions (1)	31.4	23.2	54.6
Balance, June 30, 2022	<u>\$ 1,789.4</u>	<u>\$ 216.0</u>	<u>\$ 2,005.4</u>

(1) The acquisitions adjustment includes the immaterial impact of foreign currency adjustments during the period.

Acquisitions

During the nine months ended June 30, 2022, the Company acquired, through a series of separate transactions, 100% of the operations of seven unrelated companies, one of which was allocated between Maintenance Services and Development Services. The Company paid approximately \$89.4 in aggregate consideration for the acquisitions, net of cash acquired. The Company accounted for the business combinations under the acquisition method and, accordingly, recorded the assets acquired and liabilities assumed at their estimated fair market values based on management's preliminary estimates, with the excess allocated to goodwill. The fair values were primarily estimated using Level 3 assumptions within the fair value hierarchy, including estimated future cash flows, discount rates and other factors. The valuation process to determine fair values is not yet complete. The Company will finalize the amounts recognized as it obtains the information necessary to complete the analysis, but no later than one year from the acquisition date. The identifiable assets acquired were primarily customer relationship intangible assets of \$27.4. The amount allocated to goodwill is reflective of the benefits the Company expects to realize from anticipated synergies and the acquired assembled workforce. The Company expects a portion of the goodwill resulting from these acquisitions will be deductible for tax purposes.

During the nine months ended June 30, 2021, the Company acquired, through a series of separate transactions, 100% of the operations of seven unrelated companies, of which two were allocated between both Maintenance Services and Development Services. The Company paid approximately \$106.2 in aggregate consideration for the acquisitions, net of cash acquired. The Company accounted for the business combinations under the acquisition method and, accordingly, recorded the assets acquired and liabilities assumed at their estimated fair market values based on management's estimates, with the excess allocated to goodwill. The fair values were primarily estimated using Level 3 assumptions within the fair value hierarchy, including estimated future cash flows, discount rates and other factors. The identifiable assets acquired were primarily customer relationship intangible assets of \$25.6. The amount allocated to

goodwill is reflective of the benefits the Company expects to realize from anticipated synergies and workforce in place. The Company expects a portion of the goodwill resulting from these acquisitions will be deductible for tax purposes.

7. Long-term Debt

Long-term debt consists of the following:

	June 30, 2022	September 30, 2021
Series B term loan	\$ 1,187.9	\$ 1,001.7
Receivables financing agreement	171.4	150.4
Revolving Credit Agreement	—	—
Financing costs, net	(10.9)	(11.1)
Total debt, net	1,348.4	1,141.0
Less: Current portion of long-term debt	12.0	10.4
Long-term debt, net	\$ 1,336.4	\$ 1,130.6

First Lien credit facility term loans and Series B Term Loan due 2029

In connection with the KKR Acquisition, the Company and a group of financial institutions entered into a credit agreement (the “Credit Agreement”) dated December 18, 2013. The Credit Agreement consisted of seven-year \$1,460.0 term loans (“First Lien Term Loans”) and a five-year \$210.0 revolving credit facility. All amounts outstanding under the Credit Agreement were collateralized by substantially all of the assets of the Company.

On April 22, 2022, the Company, entered into Amendment No. 6 to the Credit Agreement (the “Amendment Agreement”). Under the terms of the Amendment Agreement, the existing Credit Agreement (as amended prior to but not including under the Amendment Agreement, the “Amended Credit Agreement”) was amended to provide for: (i) a \$1,200.0 seven-year term loan (the “Series B Term Loan”) and (ii) a \$300.0 five-year revolving credit facility (the “Revolving Credit Facility”). The Series B Term Loan matures on April 22, 2029 and bears interest at a rate per annum of a secured overnight funding rate (“Term SOFR”) plus a margin of 3.25% or a base rate (“ABR”) plus a margin of 2.25%, subject to SOFR and ABR floors of 0.50% and 1.50%, respectively. The Company used the net proceeds from the Series B Term Loan to repay all amounts outstanding under the Company’s Amended Credit Agreement. As a result of the repayment of the amounts outstanding under the Company’s Amended Credit Agreement, the Company recorded a loss on debt extinguishment of \$12.6 due to accelerated amortization of deferred financing fees and original issue discount included in the Other (expense) income line of the Consolidated Statements of Operations. An original issue discount of \$12.0 was incurred when the Series B Term Loan was issued and is being amortized using the effective interest method over the life of the debt, resulting in an effective yield of 3.42%. Debt repayments for the Series B Term Loan totaled \$1,003.3 and \$7.8 for the nine month periods ended June 30, 2022 and 2021.

Revolving credit facility

The Company has a five-year \$300.0 revolving credit facility (the “Revolving Credit Facility”) that matures on April 22, 2027 and bears interest at a rate per annum of Term SOFR plus a margin ranging from 2.00% to 2.50% or ABR plus a margin ranging from 1.00 to 1.50%, subject to SOFR and ABR floors of 0.00% and 1.00%, respectively, with the margin on the Revolving Credit Facility determined based on the Company’s first lien net leverage ratio. The Revolving Credit Facility replaced the previous \$260.0 revolving credit facility under the Amended Credit Agreement. There were \$165.0 borrowings under the facility for the nine months ended June 30, 2022, of which, \$165.0 were repaid during the same period. There were no borrowings or repayments under the facility for the nine months ended June 30, 2021.

Receivables financing agreement

On April 28, 2017, the Company, through a wholly-owned subsidiary, entered into a receivables financing agreement (the “Receivables Financing Agreement”). On February 19, 2021, the Company entered into the Second Amendment to the Receivables Financing Agreement (the “Second Amendment”) which extended the term through February 20, 2024 and increased the borrowing capacity to \$235.0 through September 20, 2021 and \$250.0 thereafter. On June 22, 2022, the Company entered into the Third Amendment to the Receivables Financing Agreement (the “Third Amendment”) which extended the term through June 22, 2025 and increased the borrowing capacity to \$275.0. All amounts outstanding under the Receivables Financing Agreement are collateralized by substantially all of the accounts receivable and unbilled revenue of the Company. During the nine months ended June 30, 2022 the

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Company borrowed \$224.0 against the capacity and voluntarily repaid \$203.0. During the nine months ended June 30, 2021 the Company borrowed \$24.5 against the capacity and voluntarily repaid \$24.6.

The following are the scheduled maturities of long-term debt for the remainder of fiscal 2022 and the following five fiscal years and thereafter, which do not include any estimated excess cash flow payments:

2022	\$	3.0
2023		12.0
2024		12.0
2025		183.4
2026 and thereafter		1,161.0
Total long-term debt		1,371.4
Less: Current maturities		12.0
Less: Original issue discount		12.1
Less: Financing costs		10.9
Total long-term debt, net	\$	1,336.4

The Company has estimated the fair value of its long-term debt to be approximately \$1,311.5 and \$1,148.7 as of June 30, 2022 and September 30, 2021, respectively. Fair value is based on market bid prices around period-end (Level 2 inputs).

8. Fair Value Measurements and Derivative Instruments

Fair value is defined as the price at which an orderly transaction to sell an asset or to transfer a liability would take place between market participants at the measurement date under current market conditions (that is, an exit price at the measurement date from the perspective of a market participant that holds the asset or owes the liability).

Fair Value Hierarchy

The following hierarchy for inputs used in measuring fair value should maximize the use of observable inputs and minimize the use of unobservable inputs by requiring that the most observable inputs be used when available:

- Level 1 Quoted prices in active markets for identical assets or liabilities that are accessible at the measurement dates.
- Level 2 Significant observable inputs that are used by market participants in pricing the asset or liability based on market data obtained from independent sources.
- Level 3 Significant unobservable inputs the Company believes market participants would use in pricing the asset or liability based on the best information available.

The carrying amounts shown for the Company's cash and cash equivalents, restricted cash, accounts receivable and accounts payable approximate fair value due to the short-term maturity of those instruments. The valuation is based on settlements of similar financial instruments all of which are short-term in nature and are generally settled at or near cost.

Investments held in Rabbi Trust

A non-qualified deferred compensation plan is available to certain executives. Under this plan, participants may elect to defer up to 70% of their compensation. The Company invests the deferrals in participant-selected diversified investments that are held in a Rabbi Trust and which are classified within Other assets on the Consolidated Balance Sheets. The fair value of the investments held in the Rabbi Trust is based on the quoted market prices of the underlying mutual fund investments. These investments are based on the participants' selected investments, which represent the underlying liabilities to the participants in the non-qualified deferred compensation plan. Gains and losses on these investments are included in Other (expense) income on the Consolidated Statements of Operations.

Derivatives

The Company's objective in entering into derivative transactions is to manage its exposure to interest rate movements associated with its variable rate debt and changes in fuel prices. The Company recognizes derivatives as either assets or liabilities on the balance sheet and measures those instruments at fair value. The fair values of the derivative financial instruments are determined using widely accepted valuation techniques including discounted cash flow analysis based on the expected cash flows of each derivative.

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Although the Company has determined that the significant inputs, such as interest yield curve and discount rate, used to value its derivatives fall within Level 2 of the fair value hierarchy, the credit valuation adjustments associated with the Company's counterparties and its own credit risk utilize Level 3 inputs, such as estimates of current credit spreads to evaluate the likelihood of default by itself and its counterparties. However, as of June 30, 2022 and September 30, 2021, the Company has assessed the significance of the impact of the credit valuation adjustments on the overall valuation of its derivative positions and has determined that the credit valuation adjustments were not significant to the overall valuation of its derivatives. As a result, the Company has determined that its derivative valuations in their entirety are classified in Level 2 of the fair value hierarchy.

The following tables summarize the financial assets and liabilities measured at fair value on a recurring basis as of June 30, 2022 and September 30, 2021:

	June 30, 2022			
	Carrying Value	Level 1	Level 2	Level 3
Other assets:				
Investments held by Rabbi Trust	\$ 11.0	\$ 11.0	\$ —	\$ —
Interest rate swap contracts	3.5	—	3.5	—
Total assets	<u>\$ 14.5</u>	<u>\$ 11.0</u>	<u>\$ 3.5</u>	<u>\$ —</u>
Other liabilities:				
Obligation to Rabbi Trust	\$ 11.0	\$ 11.0	\$ —	\$ —
Total liabilities	<u>\$ 11.0</u>	<u>\$ 11.0</u>	<u>\$ —</u>	<u>\$ —</u>

	September 30, 2021			
	Carrying Value	Level 1	Level 2	Level 3
Other assets:				
Investments held by Rabbi Trust	\$ 13.5	\$ 13.5	\$ —	\$ —
Fuel hedges	1.2	—	1.2	—
Total Assets	<u>\$ 14.7</u>	<u>\$ 13.5</u>	<u>\$ 1.2</u>	<u>\$ —</u>
Other liabilities:				
Interest rate swap contracts	\$ 3.6	\$ —	\$ 3.6	\$ —
Obligation to Rabbi Trust	13.5	13.5	—	—
Total Liabilities	<u>\$ 17.1</u>	<u>\$ 13.5</u>	<u>\$ 3.6</u>	<u>\$ —</u>

Hedging Activities

As of June 30, 2022 and September 30, 2021, the Company's outstanding derivatives qualify as cash flow hedges. The Company assesses whether derivatives used in hedging transactions are "highly effective" in offsetting changes in the cash flow of the hedged forecasted transactions. Regression analysis is used for the hedge relationships and high effectiveness is achieved when a statistically valid relationship reflects a high degree of offset and correlation between the fair values of the derivative and the hedged forecasted transaction. The entire change in the fair value for highly effective derivatives is reported in Other comprehensive income and subsequently reclassified into Interest expense (in the case of interest rate contracts) and Cost of services provided (in the case of fuel hedge contracts) in the Consolidated Statements of Operations when the hedged item affects earnings. If the hedged forecasted transaction is no longer probable of occurring, then the amount recognized in Accumulated other comprehensive income (loss) is released to earnings. Cash flows from the derivatives are classified in the same category as the cash flows from the underlying hedged transaction.

Interest Rate Swap Contracts

The Company has exposures to variability in interest rates associated with its variable interest rate debt, which includes the Series B Term Loan. As such, the Company has entered into interest rate swaps to help manage interest rate exposure by economically converting a portion of its variable-rate debt to fixed-rate debt effective for the periods March 18, 2016 through December 31, 2022. The notional amount of interest rate contracts was \$500.0 at June 30, 2022 and September 30, 2021. The net deferred gain on the interest rate swaps as of June 30, 2022 of \$2.6, net of taxes, are expected to be recognized in Interest expense over the next 12 months.

The effects on the consolidated financial statements of the interest rate swaps which were designated as cash flow hedges were as follows:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Income (loss) recognized in Other comprehensive income	\$ 1.8	\$ (0.2)	\$ 5.4	\$ (0.3)
Net (loss) reclassified from Accumulated other comprehensive income (loss) into Interest expense	(0.1)	(0.8)	(1.7)	(6.1)

Fuel Swap Contracts

The Company has exposures to variability in fuel pricing associated with its purchase and usage of fuel during the ordinary course of business operating a large fleet of vehicles and equipment. As such, the Company had entered into gasoline hedge contracts to help reduce its exposure to volatility in the fuel markets. As of June 30, 2022, no fuel hedge contracts were outstanding.

The effects on the consolidated financial statements of the fuel swaps which were designated as cash flow hedges were as follows:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Income recognized in Other comprehensive income (loss)	\$ —	\$ 1.2	\$ 0.2	\$ 3.2
Net gain (loss) reclassified from Accumulated other comprehensive income (loss) into Cost of services provided	—	1.2	1.5	0.8

9. Income Taxes

The following table summarizes the Company's income tax (benefit) expense and effective income tax rate for the three and nine months ended June 30, 2022 and 2021.

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Income (loss) before income taxes	\$ 15.3	\$ 34.7	\$ (1.6)	\$ 27.6
Income tax expense (benefit)	4.5	9.5	(0.3)	8.1
Effective income tax rate	29.4%	27.4%	18.7%	29.3%

The increase in the effective tax rate for the three months ended June 30, 2022 when compared to the three months ended June 30, 2021, is primarily attributable to the state tax expense related to the geographical distribution of the pre-tax income.

The decrease in the effective tax rate for the nine months ended June 30, 2022 when compared to the nine months ended June 30, 2021, is primarily attributable to the state tax expense related to state tax law changes that were recorded discretely in each of the periods.

10. Equity-Based Compensation

Amended and Restated 2018 Omnibus Incentive Plan

On June 28, 2018 (and as amended and restated on March 10, 2020), in connection with the IPO, the Company's Board of Directors adopted, and its stockholders approved, the BrightView Holdings, Inc. 2018 Omnibus Incentive Plan (the "2018 Omnibus Incentive Plan"). The 2018 Omnibus Incentive Plan provides that the total number of shares of common stock that may be issued under the plan is 18,650,000. Under the plan, the Company may grant stock options, stock appreciation rights, restricted stock, other equity-based awards and other cash-based awards to employees, directors, officers, consultants and advisors.

Restricted Stock Awards

A summary of the Company's restricted stock award activity for the nine month period ended June 30, 2022 is presented in the following table:

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	Shares	Weighted-Avg Distribution Price per Share
Outstanding at September 30, 2021	802,000	\$ 14.31
Granted	—	—
Less: Redeemed	235,000	\$ 14.10
Less: Forfeited	23,000	\$ 14.39
Outstanding at June 30, 2022	544,000	\$ 14.40

Restricted Stock Units

A summary of the Company's restricted stock unit activity for the nine month period ended June 30, 2022 is presented in the following table:

	Shares	Weighted-Avg Distribution Price per Share
Outstanding at September 30, 2021	1,299,000	\$ 15.14
Granted	955,000	\$ 14.57
Vested	428,000	\$ 15.31
Forfeited	165,000	\$ 15.41
Outstanding at June 30, 2022	1,661,000	\$ 14.76

During the nine month period ended June 30, 2022, the Company issued 955,000 restricted stock units ("RSUs") at a weighted average grant date fair value of \$14.57 per share, all of which are subject to vesting. The majority of these units will vest ratably over a four-year period commencing on the grant date. Non-cash equity-based compensation expense associated with the new grants will total approximately \$12.2 over the requisite service period. During the nine month period ended June 30, 2022, 428,000 RSUs vested and 165,000 RSUs were forfeited.

Stock Option Awards

A summary of the Company's stock option activity for the nine month period ended June 30, 2022 is presented in the following table:

	Shares	Weighted-Avg Exercise Price per Share
Outstanding at September 30, 2021	7,017,000	\$ 21.55
Granted	783,000	\$ 15.04
Exercised	1,000	\$ 13.49
Forfeited	251,000	\$ 18.09
Outstanding at June 30, 2022	7,548,000	\$ 19.06
Vested and exercisable at June 30, 2022	4,311,000	\$ 20.09
Expected to vest after June 30, 2022	3,237,000	\$ 17.69

On November 18, 2021, the Company issued 783,000 stock options at a weighted average exercise price of \$15.04 per share and a weighted average grant date fair value of \$6.84 per share, the majority of which will vest and become exercisable ratably over a four-year period commencing on the grant date. Non-cash equity-based compensation expense associated with the grant will be approximately \$4.7 over the requisite service period. During the nine month period ended June 30, 2022, 1,000 options were exercised and 251,000 options were forfeited.

Performance Stock Unit Awards

A summary of the Company's performance stock unit activity for the nine month period ended June 30, 2022 is presented in the following table:

	Shares	Weighted-Avg Distribution Price per Share
Outstanding at September 30, 2021	—	—
Granted	403,000	\$ 12.41
Vested	—	—
Forfeited	—	—
Outstanding at June 30, 2022	403,000	\$ 12.41

On May 17, 2022, the Company issued 403,000 performance stock units (“PSUs”) at a weighted average distribution price of \$12.41 per share and a weighted average grant date fair value of \$16.51 per share, which hold a service period of forty months and cliff vest at the end of the service period. The number of the PSUs that vest upon completion of the service period can range from 0% to 200% of the original grant, subject to certain limitations, contingent upon market and performance conditions. For awards subject to a market condition, the metric is the Company’s total shareholder return during the performance period relative to a pre-defined set of industry peer companies. The fair value of these awards is estimated using a Monte Carlo simulation. For awards subject to a performance condition, the metrics are the Company’s compound annual growth rates of revenue and adjusted earnings per share. The fair value of these awards is determined based on the trading price of the company’s common shares on the date of grant. Non-cash equity-based compensation expense associated with the grant will be approximately \$6.7 over the requisite service period. During the nine month period ended June 30, 2022, no PSUs vested or were forfeited.

Equity-Based Compensation Expense

The Company recognizes equity-based compensation expense using the estimated fair value as of the grant date over the requisite service or performance period applicable to the grant. Estimates of future forfeitures are made at the date of grant and revised, if necessary, in subsequent periods if actual forfeitures differ from those estimates.

The Company recognized \$4.8 and \$5.3 in equity-based compensation expense for the three months ended June 30, 2022 and 2021, respectively, included in Selling, general and administrative expense in the accompanying Consolidated Statements of Operations. The Company recognized \$14.0 and \$15.4 in equity-based compensation expense for the nine month periods ended June 30, 2022 and 2021, respectively, included in Selling, general and administrative expense in the accompanying Consolidated Statements of Operations. The resulting charges increased Additional paid in capital by the same amount for each applicable period. Total unrecognized compensation cost was \$36.2 and \$25.6 as of June 30, 2022 and September 30, 2021, respectively, which is expected to be recognized over a weighted average period of 1.4 and 1.2 years as of June 30, 2022 and September 30, 2021, respectively.

2018 Employee Stock Purchase Plan

The Company’s Stockholders have approved the Company’s 2018 Employee Stock Purchase Plan, (the “ESPP”). A total of 1,100,000 shares of the Company’s common stock were made available for sale under the Company’s 2018 Employee Stock Purchase Plan on October 22, 2018, of which 112,000 were issued on November 15, 2021 and 120,000 were issued on November 16, 2020. An additional portion thereof is expected to be issued in November 2022.

11. Commitments and Contingencies

Risk Management

The Company carries general liability, auto liability, workers’ compensation, professional liability, directors’ and officers’ liability and employee health care insurance policies. In addition, the Company carries umbrella liability insurance policies to cover claims over the liability limits contained in the primary policies. The Company’s insurance programs, for workers’ compensation, general liability, auto liability and employee health care for certain employees contain self-insured retention amounts, deductibles and other coverage limits (“self-insured liability”). Claims that are not self-insured as well as claims in excess of the self-insured liability amounts are insured. The Company uses estimates in the determination of the required reserves. These estimates are based upon calculations performed by third-party actuaries, as well as examination of historical trends and industry claims experience. The Company’s reserve for unpaid and incurred but not reported claims under these programs at June 30, 2022 was \$151.2, of which \$49.6 was classified in current liabilities and \$101.6 was classified in non-current liabilities in the accompanying unaudited Consolidated Balance Sheet. The Company’s reserve for unpaid and incurred but not reported claims under these programs at September 30, 2021 was \$154.7, of which \$50.2 was classified in current liabilities and \$104.5 was classified in non-current liabilities in the accompanying Consolidated Balance Sheets. While the ultimate amount of these claims is dependent on future developments, in management’s opinion, recorded reserves are adequate to cover these claims. The Company’s reserve for unpaid and incurred but not reported claims at June 30, 2022 includes \$22.6 related to claims recoverable from third party insurance carriers. Corresponding assets of \$6.9 and \$15.7 are

recorded at June 30, 2022, as Other current assets and Other assets, respectively. The Company's reserve for unpaid and incurred but not reported claims at September 30, 2021 includes \$30.5 related to claims recoverable from third party insurance carriers. Corresponding assets of \$8.2 and \$22.3 were recorded at September 30, 2021, as Other current assets and Other assets, respectively.

Litigation Contingency

From time to time, the Company is subject to legal proceedings and claims in the ordinary course of its business, principally claims made alleging injuries (including vehicle and general liability matters as well as workers' compensation and property casualty claims). Such claims, even if lacking merit, can result in expenditures of significant financial and managerial resources. In the ordinary course of its business, the Company is also subject to claims involving current and/or former employees and disputes involving commercial and regulatory matters. Regulatory matters include, among other things, audits and reviews of local and federal tax compliance, safety and employment practices. Although the process of resolving regulatory matters and claims through litigation and other means is inherently uncertain, the Company is not aware of any such matter, legal proceeding or claim that it believes will have, individually or in the aggregate, a material effect on the Company, its financial condition, and results of operations or cash flows. For all legal matters, an estimated liability is established in accordance with the loss contingencies accounting guidance. This estimated liability is included in Accrued expenses and other current liabilities in the accompanying Consolidated Balance Sheets.

12. Segments

The operations of the Company are conducted through two operating segments: Maintenance Services and Development Services, which are also its reportable segments.

Maintenance Services primarily consists of recurring landscape maintenance services and snow removal services as well as supplemental landscape enhancement services.

Development Services primarily consists of landscape architecture and development services for new construction and large scale redesign projects.

The operating segments identified above are determined based on the services provided, and they reflect the manner in which operating results are regularly reviewed by the Chief Operating Decision Maker ("CODM") to allocate resources and assess performance. The CODM is the Company's Chief Executive Officer. The CODM evaluates the performance of the Company's operating segments based upon Net Service Revenues, Adjusted EBITDA and Capital Expenditures. Management uses Adjusted EBITDA to evaluate performance and profitability of each operating segment.

The accounting policies of the segments are the same as those described in Note 2 "Summary of Significant Accounting Policies" in the notes to our consolidated financial statements in the Annual Report on Form 10-K for the fiscal year ended September 30, 2021. Corporate includes corporate executive compensation, finance, legal and information technology which are not allocated to the segments. Eliminations represent eliminations of intersegment revenues. The Company does not currently provide asset information by segment, as this information is not used by management when allocating resources or evaluating performance.

The following is a summary of certain financial data for each of the segments:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Maintenance Services	\$ 561.8	\$ 524.6	\$ 1,553.4	\$ 1,478.4
Development Services	186.4	150.3	500.8	404.7
Eliminations	(0.8)	(1.3)	(3.0)	(3.2)
Net Service Revenues	\$ 747.4	\$ 673.6	\$ 2,051.2	\$ 1,879.9
Maintenance Services	\$ 89.2	\$ 90.6	\$ 197.4	\$ 212.5
Development Services	20.9	18.7	48.2	46.6
Corporate	(15.8)	(15.7)	(49.0)	(46.3)
Adjusted EBITDA ⁽¹⁾	\$ 94.3	\$ 93.6	\$ 196.6	\$ 212.8
Maintenance Services	\$ 18.5	\$ 13.3	\$ 67.4	\$ 37.5
Development Services	2.8	2.7	10.9	5.0
Corporate	2.6	0.8	9.8	2.2
Capital Expenditures	\$ 23.9	\$ 16.8	\$ 88.1	\$ 44.7

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(1) Presented below is a reconciliation of Net income (loss) to Adjusted EBITDA:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Net income (loss)	\$ 10.8	\$ 25.2	\$ (1.3)	\$ 19.5
Interest expense	14.8	9.4	34.5	32.5
Income tax expense (benefit)	4.5	9.5	(0.3)	8.1
Depreciation expense	25.7	21.3	71.5	63.6
Amortization expense	13.2	12.6	38.7	39.0
Business transformation and integration costs (a)	4.3	7.2	12.7	20.0
Offering-related expenses (b)	0.1	0.3	0.1	0.5
Equity-based compensation (c)	4.8	5.3	14.2	15.5
COVID-19 related expenses (d)	3.5	2.8	13.9	14.1
Debt extinguishment (e)	12.6	—	12.6	—
Adjusted EBITDA	\$ 94.3	\$ 93.6	\$ 196.6	\$ 212.8

(a) Business transformation and integration costs consist of (i) severance and related costs; (ii) business integration costs and (iii) information technology infrastructure, transformation costs, and other.

(in millions)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Severance and related costs	\$ 0.6	\$ 0.1	\$ 0.9	\$ 0.3
Business integration (f)	0.3	3.4	4.8	9.2
IT infrastructure, transformation, and other (g)	3.4	3.7	7.0	10.5
Business transformation and integration costs	\$ 4.3	\$ 7.2	\$ 12.7	\$ 20.0

(b) Represents transaction related expenses incurred for IPO related litigation and completed or contemplated subsequent registration statements.

(c) Represents equity-based compensation expense and related taxes recognized for equity incentive plans outstanding.

(d) Represents expenses related to the Company's response to the COVID-19 pandemic, principally temporary and incremental salary and related expenses, personal protective equipment, cleaning and supply purchases, and other.

(e) Represents losses on the extinguishment of debt related to Amendment No. 6 to the Credit Agreement and includes the write-off of deferred finance fees and original issue discount.

(f) Represents isolated expenses specifically related to the integration of acquired companies such as one-time employee retention costs, employee onboarding and training costs, and fleet and uniform rebranding costs. The Company excludes Business integration costs from the measures disclosed above since such expenses vary in amount due to the number of acquisitions and size of acquired companies as well as factors specific to each acquisition, and as a result lack predictability as to occurrence and/or timing, and create a lack of comparability between periods.

(g) Represents expenses related to distinct initiatives, typically significant enterprise-wide changes. Such expenses are excluded from the measures disclosed above since such expenses vary in amount based on occurrence as well as factors specific to each of the activities, are outside of the normal operations of the business, and create a lack of comparability between periods.

13. Earnings (Loss) Per Share of Common Stock

Basic earnings (loss) per share is computed by dividing net income (loss) attributable to common shares by the weighted average number of common shares outstanding for the period. Diluted earnings (loss) per share is computed by dividing net income (loss) by the weighted-average number of shares of common stock outstanding during the period, increased to include the number of shares of common stock that would have been outstanding had potential dilutive shares of common stock been issued. Set forth below is a reconciliation of the numerator and denominator for basic and diluted earnings (loss) per share calculation for the periods indicated:

	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Numerator:				
Net income (loss) available to common stockholders	\$ 10.8	\$ 25.2	\$ (1.3)	\$ 19.5
Denominator:				
Weighted average number of common shares outstanding – basic	93,207,000	105,202,000	102,705,000	105,177,000
Basic income (loss) per share	\$ 0.12	\$ 0.24	\$ (0.01)	\$ 0.19
Weighted average number of common shares outstanding – diluted	93,436,000	105,947,000	102,705,000	105,662,000
Diluted income (loss) per share	\$ 0.12	\$ 0.24	\$ (0.01)	\$ 0.18
Other Information:				
Weighted average number of anti-dilutive options and restricted stock ^(a)	4,180,000	6,897,000	4,968,000	7,468,000

(a) Weighted average number of anti-dilutive options is based upon the average closing price of the Company's common stock on the NYSE for the period.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations.

The following discussion and analysis supplements our management's discussion and analysis for the year ended September 30, 2021 as contained in our Annual Report on Form 10-K filed with the Securities and Exchange Commission on November 17, 2021, and presumes that readers have read or have access to such discussion and analysis. The following discussion and analysis should also be read together with the unaudited consolidated financial statements and the related notes thereto included elsewhere in this Quarterly Report on Form 10-Q. This discussion contains forward-looking statements that reflect our plans and strategy for our business, and involve risks and uncertainties. You should review the "Risk Factors" section of our Annual Report on Form 10-K for the fiscal year ended September 30, 2021, as updated by subsequent filings with the Securities and Exchange Commission, for a discussion of important factors that could cause actual results to differ materially from the results described in or implied by the forward-looking statements contained in the following discussion and analysis. You should carefully read "Special Note Regarding Forward-Looking Statements" in this Quarterly Report on Form 10-Q.

Overview

Our Company

We are the largest provider of commercial landscaping services in the United States, with revenues approximately 7 times those of our next largest commercial landscaping competitor. We provide commercial landscaping services ranging from landscape maintenance and enhancements to tree care and landscape development. We operate through a differentiated and integrated national service model which systematically delivers services at the local level by combining our network of over 290 branches with a qualified service partner network. Our branch delivery model underpins our position as a single-source end-to-end landscaping solution provider to our diverse customer base at the national, regional and local levels, which we believe represents a significant competitive advantage. We believe our commercial customer base understands the financial and reputational risk associated with inadequate landscape maintenance and considers our services to be essential and non-discretionary.

Our Segments

We report our results of operations through two reportable segments: Maintenance Services and Development Services. We serve a geographically diverse set of customers through our strategically located network of branches in 34 U.S. states, and, through our qualified service partner network, we are able to efficiently provide nationwide coverage in all 50 U.S. states.

Maintenance Services

Our Maintenance Services segment delivers a full suite of recurring commercial landscaping services in both evergreen and seasonal markets, ranging from mowing, gardening, mulching and snow removal, to more horticulturally advanced services, such as water management, irrigation maintenance, tree care, golf course maintenance and specialty turf maintenance. In addition to contracted maintenance services, we also have a strong track record of providing value-added landscape enhancements. We primarily self-perform our maintenance services through our national branch network, which are route-based in nature. Our maintenance services customers include Fortune 500 corporate campuses and commercial properties, HOAs, public parks, leading international hotels and resorts, airport authorities, municipalities, hospitals and other healthcare facilities, educational institutions, restaurants and retail, and golf courses, among others.

Development Services

Through our Development Services segment, we provide landscape architecture and development services for new facilities and significant redesign projects. Specific services include project design and management services, landscape architecture, landscape installation, irrigation installation, tree moving and installation, pool and water features and sports field services, among others. Our development services are comprised of sophisticated design, coordination and installation of landscapes at some of the most recognizable corporate, athletic and university complexes and showcase highly visible work that is paramount to our customers' perception of our brand as a market leader.

In our Development Services business, we are typically hired by general contractors, with whom we maintain strong relationships as a result of our superior technical and project management capabilities. We believe the quality of our work is also well-regarded by our end-customers, some of whom directly request that their general contractors utilize our services when outsourcing their landscape development projects.

Components of Our Revenues and Expenses

Net Service Revenues

Maintenance Services

Our Maintenance Services revenues are generated primarily through landscape maintenance services and snow removal services. Landscape maintenance services that are primarily viewed as non-discretionary, such as lawn care, mowing, gardening, mulching, leaf removal, irrigation and tree care, are provided under recurring annual contracts, which typically range from one to three years in duration and are generally cancellable by the customer with 30-90 days' notice. Snow removal services are provided on either fixed fee based contracts or per occurrence contracts. Both landscape maintenance services and snow removal services can also include enhancement services that represent supplemental maintenance or improvement services generally provided under contracts of short duration related to specific services. Revenue for landscape maintenance and snow removal services under fixed fee models is recognized over time using an output based method. Additionally, a portion of our recurring fixed fee landscape maintenance and snow removal services are recorded under the series guidance. The right to invoice practical expedient, defined within Note 3 "Revenue" to our unaudited consolidated financial statements, is generally applied to revenue related to landscape maintenance and snow removal services performed in relation to per occurrence contracts as well as enhancement services. When use of the practical expedient is not appropriate for these contracts, revenue is recognized using a cost-to-cost input method. Fees for contracted landscape maintenance services are typically billed on an equal monthly basis. Fees for fixed fee snow removal services are typically billed on an equal monthly basis during snow season, while fees for time and material or other activity-based snow removal services are typically billed as the services are performed. Fees for enhancement services are typically billed as the services are performed.

Development Services

For Development Services, revenue is primarily recognized over time using the cost-to-cost input method, measured by the percentage of cost incurred to date to the estimated total cost for each contract, which we believe to be the best measure of progress. The full amount of anticipated losses on contracts is recorded as soon as such losses can be estimated. These losses have been immaterial in prior periods. Changes in job performance, job conditions and estimated profitability, including final contract settlements, may result in revisions to costs and revenue and are recognized in the period in which the revisions are determined.

Expenses

Cost of Services Provided

Cost of services provided is comprised of direct costs we incur associated with our operations during a period and includes employee costs, subcontractor costs, purchased materials, and operating equipment and vehicle costs. Employee costs consist of wages and other labor-related expenses, including benefits, workers compensation and healthcare costs, for those employees involved in delivering our services. Subcontractor costs consist of costs relating to our qualified service partner network in our Maintenance Services segment and subcontractors we engage from time to time in our Development Services segment. When our use of subcontractors increases, we may experience incrementally higher costs of services provided. Operating equipment and vehicle costs primarily consist of depreciation related to branch operating equipment and vehicles and related fuel expenses. A large component of our costs are variable, such as labor, subcontractor expense and materials.

Selling, General and Administrative Expense

Selling, general and administrative expense consists of costs incurred related to compensation and benefits for management, sales and administrative personnel, equity-based compensation, branch and office rent and facility operating costs, depreciation expense related to branch and office locations, as well as professional fees, software costs and other miscellaneous expenses. Corporate expenses, including corporate executive compensation, finance, legal and information technology, are included in consolidated selling, general and administrative expense and not allocated to the business segments.

Amortization Expense

Amortization expense consists of the periodic amortization of intangible assets, including customer relationships, non-compete agreements and trademarks, recognized when KKR acquired the Company on December 18, 2013 and in connection with businesses we have acquired since December 18, 2013.

Interest Expense

Interest expense relates primarily to our long-term debt. See Note 7 "Long-term Debt" in the unaudited consolidated financial statements included under Part I, Item 1, "Financial Statements".

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Income Tax Expense (Benefit)

Income tax expense (benefit) includes U.S. federal, state and local income taxes. Our effective tax rate differs from the statutory U.S. income tax rate due to the effect of state and local income taxes, tax credits and certain nondeductible expenses. Our effective tax rate may vary from quarter to quarter based on recurring and nonrecurring factors including, but not limited to the geographical distribution of our pre-tax earnings, changes in the tax rates of different jurisdictions, the availability of tax credits and nondeductible items. Changes in judgment due to the evaluation of new information resulting in the recognition, derecognition or remeasurement of a tax position taken in a prior annual period are recognized separately in the period of the change.

Other (Expense) Income

Other (expense) income consists primarily of losses on debt extinguishment as well as investment losses and gains related to investments held in Rabbi Trust.

Trends and Other Factors Affecting Our Business

Various trends and other factors affect or have affected our operating results, including:

Seasonality

Our services, particularly in our Maintenance Services segment, have seasonal variability such as increased mulching, flower planting and intensive mowing in the spring, leaf removal and cleanup work in the fall, snow removal services in the winter and potentially minimal mowing during drier summer months. This can drive fluctuations in revenue, costs and cash flows for interim periods.

We have a significant presence in geographies that have a year-round growing season, which we refer to as our evergreen markets. Such markets require landscape maintenance services twelve months per year. In markets that do not have a year-round growing season, which we refer to as our seasonal markets, the demand for our landscape maintenance services decreases during the winter months. Typically, our revenues and net income have been higher in the spring and summer seasons, which correspond with our third and fourth fiscal quarters of our fiscal year ending September 30. The lower level of activity in seasonal markets during our first and second fiscal quarters is partially offset by revenue from our snow removal services. Such seasonality causes our results of operations to vary from quarter to quarter.

Weather Conditions

Weather may impact the timing of performance of landscape maintenance and enhancement services and progress on development projects from quarter to quarter. For example, snow events in the winter, hurricane-related cleanup in the summer and fall, and the effects of abnormally high rainfall or drought in a given market may impact our services. These less predictable weather patterns can impact both our revenues and our costs, especially from quarter to quarter, but also from year to year in some cases. Extreme weather events such as hurricanes and tropical storms can result in a positive impact to our business in the form of increased enhancement services revenues related to cleanup and other services. However, such weather events may also negatively impact our ability to deliver our contracted services or impact the timing of performance.

In our seasonal markets, the performance of our snow removal services is correlated with the amount of snowfall and number of snowfall events in a given season. We benchmark our performance against ten- and thirty-year cumulative annual snowfall averages.

Acquisitions

In addition to our organic growth, we have grown, and expect to continue to grow, our business through acquisitions in an effort to better service our existing customers and to attract new customers. These acquisitions have allowed us to execute our “strong-on-strong” acquisition strategy in which we focus on increasing our density and leadership positions in existing local markets, entering into attractive new geographic markets and expanding our portfolio of landscape enhancement services and improving technical capabilities in specialized services. As we continue to selectively pursue acquisitions that complement our “strong-on-strong” acquisition strategy, we believe we are the acquirer of choice in the highly fragmented commercial landscaping industry because we offer the ability to leverage our significant size and scale, as well as provide stable and potentially expanding career opportunities for employees of acquired businesses. In accordance with GAAP, the results of the acquisitions we have completed are reflected in our consolidated financial statements from the date of acquisition. We incur transaction costs in connection with identifying and completing acquisitions and ongoing integration costs as we integrate acquired companies and seek to achieve synergies. During the nine months ended June 30, 2022, the Company acquired seven businesses and paid approximately \$89.4 million in aggregate consideration, net of cash acquired. We incurred \$4.8 million of integration costs during the first nine months of fiscal 2022, of which \$3.2 million related to acquisitions completed prior to fiscal 2022 and \$1.6 million related to acquisitions completed during fiscal 2022. Integration costs vary in amount due to the number of acquisitions and size of acquired companies as well as factors specific to each acquisition, and as a result lack

predictability as to occurrence and/or timing, and create a lack of comparability between periods. Costs are primarily comprised of one-time employee retention costs, employee onboarding and training costs, and fleet and uniform rebranding costs. We typically anticipate integration costs to represent approximately 7%-9% of the acquisition price, and to be incurred within 12 months of acquisition completion.

Industry and Economic Conditions

We believe the non-discretionary nature of our landscape maintenance services provides us with a fairly predictable recurring revenue model. The perennial nature of the landscape maintenance service sector, as well as its wide range of end users, minimizes the impact of a broad or sector-specific downturn. However, in connection with our enhancement services and development services, when demand for commercial construction declines, demand for landscape enhancement services and development projects may decline. When commercial construction activity rises, demand for landscape enhancement services to maintain green space may also increase. This is especially true for new developments in which green space tends to play an increasingly important role. Economic conditions, including rising inflation and fuel prices, as well as rising interest rates, have impacted and may further impact our costs and expenses, and fluctuations in labor markets, may impact our ability to identify, hire and retain employees. Increased costs, including recruiting, retention, and overtime expenditures, could adversely affect our profitability.

COVID-19 Update

The impact of the COVID-19 pandemic and related economic conditions on the Company's results continue to be highly uncertain and outside the Company's control. Although our Maintenance and Development operations are considered essential services, future governmental orders or other restrictions may limit, restrict or prohibit operations in the future. Further limitations could have a material adverse impact on our business, financial condition and results of operations.

The scope, duration and magnitude of the direct and indirect effects of the COVID-19 pandemic are difficult or impossible to anticipate. Due to the uncertainty related to the extent of the ongoing impact of the pandemic, the Company's results in the third quarter of 2021 and 2022 may not be indicative of the Company's future results. We have experienced and may experience a loss in revenue as a result of restrictions on our ability to operate our business. In addition, any further economic deterioration resulting from the impacts of the COVID-19 pandemic would negatively impact our results of operations and financial condition. Further, the degree of the impact on our business continues to be unpredictable as it will depend on factors such as the duration and spread of COVID-19, including new variants; the extent of vaccinations, vaccine mandates, the cost of complying with such mandates, and the extent to which a mandate impacts our workforce, including employee recruiting and attrition; inflationary pressures and increased costs for materials; and the timing and success of the reopening of the economy. For additional information on the risks posed by COVID-19, see "Item 1A – Risk Factors" in our Annual Report on Form 10-K for the year ended September 30, 2021.

Results of Operations

The following tables summarize key components of our results of operations for the periods indicated.

(in millions)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Net service revenues	\$ 747.4	\$ 673.6	\$ 2,051.2	\$ 1,879.9
Cost of services provided	558.2	494.6	1,565.0	1,409.2
Gross profit	189.2	179.0	486.2	470.7
Selling, general and administrative expense	131.3	123.1	399.5	374.4
Amortization expense	13.2	12.6	38.7	39.0
Income from operations	44.7	43.3	48.0	57.3
Other (expense) income	(14.6)	0.8	(15.1)	2.8
Interest expense	14.8	9.4	34.5	32.5
Income (loss) before income taxes	15.3	34.7	(1.6)	27.6
Income tax expense (benefit)	4.5	9.5	(0.3)	8.1
Net income (loss)	\$ 10.8	\$ 25.2	\$ (1.3)	\$ 19.5
Adjusted EBITDA ⁽¹⁾	\$ 94.3	\$ 93.6	\$ 196.6	\$ 212.8
Adjusted Net Income ⁽¹⁾	\$ 39.8	\$ 46.6	\$ 66.4	\$ 86.7
Earnings (loss) per Share	\$ 0.12	\$ 0.24	\$ (0.01)	\$ 0.19
Adjusted Earnings per Share ⁽¹⁾	\$ 0.43	\$ 0.44	\$ 0.65	\$ 0.82
Cash flows from operating activities	\$ 23.4	\$ 50.0	\$ 65.7	\$ 133.4
Free Cash Flow ⁽¹⁾	\$ 2.3	\$ 37.3	\$ (17.0)	\$ 96.2

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- (1) See the “Non-GAAP Financial Measures” section included below for a reconciliation to the most directly comparable GAAP measure.

Three Months Ended June 30, 2022 compared to Three Months Ended June 30, 2021

Net Service Revenues

Net service revenues for the three months ended June 30, 2022 increased \$73.8 million, or 11.0%, to \$747.4 million, from \$673.6 million in the 2021 period. The increase was driven by increases in Maintenance Services revenues of \$37.2 million and Development Services revenues of \$36.1 million as discussed further below in Segment Results.

Gross Profit

Gross profit for the three months ended June 30, 2022 increased \$10.2 million, or 5.7%, to \$189.2 million, from \$179.0 million in the 2021 period. Gross margin decreased 130 basis points, to 25.3%, in the three months ended June 30, 2022, from 26.6% in the 2021 period. The increase in gross profit was driven by the increases in Maintenance Services and Development Services revenues. The decrease in gross margin was principally driven by an increase in fuel costs.

Selling, General and Administrative Expense

Selling, general and administrative expense for the three months ended June 30, 2022 increased \$8.2 million, or 6.7%, to \$131.3 million, from \$123.1 million in the 2021 period. The increase was driven principally by the impact of acquisitions and the reinstatement of the employer match for the employee savings plan. As a percentage of revenue, Selling, general and administrative expense decreased 70 basis points for the three months ended June 30, 2022 to 17.6%, from 18.3% in the 2021 period.

Amortization Expense

Amortization expense for the three months ended June 30, 2022 increased \$0.6 million, or 4.8%, to \$13.2 million, from \$12.6 million in the 2021 period. The increase was principally due to a \$1.6 million increase in amortization expense for intangible assets recognized in connection with our acquired businesses subsequent to the ValleyCrest Acquisition offset by a \$1.0 million decrease in the amortization of historical intangible assets recognized in connection with the KKR Acquisition and the ValleyCrest Acquisition, based on the pattern consistent with expected future cash flows calculated at that time.

Other (Expense) Income

Other expense was \$14.6 million for the three months ended June 30, 2022 compared to income of \$0.8 million in the 2021 period. The change of \$15.4 million was driven principally by the losses on the extinguishment of debt in connection with Amendment No. 6 to the Credit Agreement and the change in value of investments held in the Rabbi Trust.

Interest Expense

Interest expense for the three months ended June 30, 2022 increased \$5.4 million, or 57.4%, to \$14.8 million, from \$9.4 million in the 2021 period. The increase was driven principally by increased interest rates coupled with the increase in the borrowings under the Series B Term Loan associated with Amendment No. 6 to the Credit Agreement.

Income Tax Expense

For the three months ended June 30, 2022, Income tax expense was \$4.5 million, compared to an Income tax expense of \$9.5 million in the 2021 period. The decrease was primarily attributable to the decrease in the Company's pretax income of \$15.3 million in the current period compared to pretax income of \$34.7 million in the prior period, as well as the state tax expense related to the geographical distribution of the pre-tax income.

Net Income

For the three months ended June 30, 2022, Net income was \$10.8 million, compared to \$25.2 million in the 2021 period due to the changes noted above.

Adjusted EBITDA

Adjusted EBITDA increased \$0.7 million for the three months ended June 30, 2022, to \$94.3 million, from \$93.6 million in the 2021 period. Adjusted EBITDA as a percentage of revenue was 12.6% and 13.9% for the three months ended June 30, 2022 and 2021, respectively. The increase in Adjusted EBITDA was primarily driven by an increase of \$2.2 million, or 11.8% in Development Services Segment Adjusted EBITDA, partially offset by a decrease of \$1.4 million, or 1.5% in Maintenance Services Segment Adjusted EBITDA, as discussed further below in Segment Results.

Adjusted Net Income

Adjusted Net Income for the three months ended June 30, 2022 decreased \$6.8 million to \$39.8 million, from \$46.6 million in the 2021 period due to the changes noted above.

Nine Months Ended June 30, 2022 compared to Nine Months Ended June 30, 2021

Net Service Revenues

Net service revenues for the nine months ended June 30, 2022 increased \$171.3 million, or 9.1%, to \$2,051.2 million, from \$1,879.9 million in the 2021 period. The increase was driven by increases in Maintenance Services revenues of \$75.0 million and Development Services revenues of \$96.1 million as discussed further below in Segment Results.

Gross Profit

Gross profit for the nine months ended June 30, 2022 increased \$15.5 million, or 3.3%, to \$486.2 million, from \$470.7 million in the 2021 period. Gross margin decreased 130 basis points, to 23.7%, in the nine months ended June 30, 2022, from 25.0% in the 2021 period. The increase in gross profit was principally driven by the increases in Maintenance Services and Development Services revenues. The decrease in gross margin was driven by increases in materials and fuel costs.

Selling, General and Administrative Expense

Selling, general and administrative expense for the nine months ended June 30, 2022 increased \$25.1 million, or 6.7%, to \$399.5 million, from \$374.4 million in the 2021 period. The increase was primarily due to the impact of acquisitions as well as the reinstatement of the employer match for the employee savings plan coupled with a slight increase in travel costs. As a percentage of revenue, Selling, general and administrative expense decreased 40 basis points for the nine months ended June 30, 2022 to 19.5%, from 19.9% in the 2021 period.

Amortization Expense

Amortization expense for the nine months ended June 30, 2022 decreased \$0.3 million, or 0.8%, to \$38.7 million, from \$39.0 million in the 2021 period. The decrease was principally due to a \$3.2 million decrease in the amortization of historical intangible assets recognized in connection with the KKR Acquisition and the ValleyCrest Acquisition, based on the pattern consistent with expected future cash flows calculated at that time, offset by a \$2.9 million increase in amortization expense for intangible assets recognized in connection with our acquired businesses subsequent to the ValleyCrest Acquisition.

Other (Expense) Income

Other expense was \$15.1 million for the nine months ended June 30, 2022 compared to income of \$2.8 million in the 2021 period. The change of \$17.9 million was driven principally by the losses on the extinguishment of debt in connection with Amendment No. 6 to the Credit Agreement and the change in value of investments held in the Rabbi Trust.

Interest Expense

Interest expense for the nine months ended June 30, 2022 increased \$2.0 million, or 6.2%, to \$34.5 million, from \$32.5 million in the 2021 period. The increase was driven primarily by increased interest rates coupled with the increase in borrowings, including the Series B Term Loan, partially offset by the impact of our interest rate hedges.

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Income Tax Expense (Benefit)

For the nine months ended June 30, 2022, Income tax benefit was \$0.3 million, compared to an Income tax expense of \$8.1 million in the 2021 period. The change was primarily attributable to the change in the Company's pretax loss of \$1.6 million in the current period compared to pretax income of \$27.6 million in the prior period as well as the state tax expense related to state tax law changes that were recorded discretely in each of the periods.

Net Income (Loss)

For the nine months ended June 30, 2022, Net loss was \$1.3 million, compared to a Net loss of \$19.5 million in the 2021 period due to the changes noted above.

Adjusted EBITDA

Adjusted EBITDA decreased \$16.2 million for the nine months ended June 30, 2022, to \$196.6 million, from \$212.8 million in the 2021 period. Adjusted EBITDA as a percentage of revenue was 9.6% and 11.3% for the nine months ended June 30, 2022 and 2021, respectively. The decrease in Adjusted EBITDA was primarily driven by a decrease of \$15.1 million, or 7.1% in Maintenance Services Segment Adjusted EBITDA, partially offset by an increase of \$1.6 million, or 3.4% in Development Services Segment Adjusted EBITDA, as discussed further below in Segment Results.

Adjusted Net Income

Adjusted Net Income for the nine months ended June 30, 2022 decreased \$20.3 million to \$66.4 million, from \$86.7 million in the 2021 period due to the changes noted above.

Non-GAAP Financial Measures

In addition to our GAAP financial measures, we review various non-GAAP financial measures including Adjusted EBITDA, Adjusted Net Income, Adjusted Earnings per Share ("Adjusted EPS") and Free Cash Flow.

We believe that Adjusted EBITDA, Adjusted Net Income and Adjusted EPS are helpful supplemental measures to assist us and investors in evaluating our operating results as they exclude certain items whose fluctuations from period to period do not necessarily correspond to changes in the operations of our business. Adjusted EBITDA represents net income (loss) before interest, taxes, depreciation, amortization and certain non-cash, non-recurring and other adjustment items. Adjusted Net Income is defined as net income (loss) including interest and depreciation and excluding other items used to calculate Adjusted EBITDA and further adjusted for the tax effect of these exclusions and the removal of the discrete tax items. Adjusted EPS is defined as Adjusted Net Income divided by the weighted average number of common shares outstanding for the period used in the calculation of basic EPS. We believe that the adjustments applied in presenting Adjusted EBITDA, Adjusted Net Income and Adjusted EPS are appropriate to provide additional information to investors about certain material non-cash items and about non-recurring items that we do not expect to continue at the same level in the future.

We believe Free Cash Flow is a helpful supplemental measure to assist us and investors in evaluating our liquidity. Free Cash Flow represents cash flows from operating activities less capital expenditures, net of proceeds from the sale of property and equipment. We believe Free Cash Flow is useful to provide additional information to assess our ability to pursue business opportunities and investments and to service our debt. Free Cash Flow has limitations as an analytical tool, including that it does not account for our future contractual commitments and excludes investments made to acquire assets under finance leases and required debt service payments.

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Set forth below are the reconciliations of net income (loss) to Adjusted EBITDA and Adjusted Net Income, and cash flows from operating activities to Free Cash Flow. Adjusted EPS is defined as Adjusted Net Income (shown below) divided by the weighted average number of common shares outstanding for the period used in the calculation of basic EPS and presented in Note 13 “Earnings (Loss) Per Share of Common Stock” in the Notes to our unaudited consolidated financial statements.

(in millions)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Adjusted EBITDA				
Net income (loss)	\$ 10.8	\$ 25.2	\$ (1.3)	\$ 19.5
Plus:				
Interest expense, net	14.8	9.4	34.5	32.5
Income tax expense (benefit)	4.5	9.5	(0.3)	8.1
Depreciation expense	25.7	21.3	71.5	63.6
Amortization expense	13.2	12.6	38.7	39.0
Business transformation and integration costs (a)	4.3	7.2	12.7	20.0
Offering-related expenses (b)	0.1	0.3	0.1	0.5
Equity-based compensation (c)	4.8	5.3	14.2	15.5
COVID-19 related expenses (d)	3.5	2.8	13.9	14.1
Debt extinguishment (e)	12.6	—	12.6	—
Adjusted EBITDA	\$ 94.3	\$ 93.6	\$ 196.6	\$ 212.8
Adjusted Net Income				
Net income (loss)	\$ 10.8	\$ 25.2	\$ (1.3)	\$ 19.5
Plus:				
Amortization expense	13.2	12.6	38.7	39.0
Business transformation and integration costs (a)	4.3	7.2	12.7	20.0
Offering-related expenses (b)	0.1	0.3	0.1	0.5
Equity-based compensation (c)	4.8	5.3	14.2	15.5
COVID-19 related expenses (d)	3.5	2.8	13.9	14.1
Debt extinguishment (e)	12.6	—	12.6	—
Income tax adjustment (f)	(9.5)	(6.8)	(24.5)	(21.9)
Adjusted Net Income	\$ 39.8	\$ 46.6	\$ 66.4	\$ 86.7
Free Cash Flow				
Cash flows from operating activities	\$ 23.4	\$ 50.0	\$ 65.7	\$ 133.4
Minus:				
Capital expenditures	23.9	16.8	88.1	44.7
Plus:				
Proceeds from sale of property and equipment	2.8	4.1	5.4	7.5
Free Cash Flow	\$ 2.3	\$ 37.3	\$ (17.0)	\$ 96.2

- (a) Business transformation and integration costs consist of (i) severance and related costs; (ii) business integration costs and (iii) information technology infrastructure, transformation costs, and other.

(in millions)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Severance and related costs	\$ 0.6	\$ 0.1	\$ 0.9	\$ 0.3
Business integration (g)	0.3	3.4	4.8	9.2
IT infrastructure, transformation, and other (h)	3.4	3.7	7.0	10.5
Business transformation and integration costs	\$ 4.3	\$ 7.2	\$ 12.7	\$ 20.0

- (b) Represents transaction related expenses incurred for IPO related litigation and completed or contemplated subsequent registration statements.
- (c) Represents equity-based compensation expense and related taxes recognized for equity incentive plans outstanding.
- (d) Represents expenses related to the Company’s response to the COVID-19 pandemic, principally temporary and incremental salary and related expenses, personal protective equipment, cleaning and supply purchases, and other.
- (e) Represents losses on the extinguishment of debt related to Amendment No. 6 to the Credit Agreement and includes the write-off of deferred finance fees and original issue discount.

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- (f) Represents the tax effect of pre-tax items excluded from Adjusted Net Income and the removal of the applicable discrete tax items, which collectively result in a reduction of income tax. The tax effect of pre-tax items excluded from Adjusted Net Income is computed using the statutory rate related to the jurisdiction that was impacted by the adjustment after taking into account the impact of permanent differences and valuation allowances. Discrete tax items include changes in laws or rates, changes in uncertain tax positions relating to prior years and changes in valuation allowances.

(in millions)	Three Months Ended June 30,		Nine Months Ended June 30,	
	2022	2021	2022	2021
Tax impact of pre-tax income adjustments	\$ 9.7	\$ 6.9	\$ 24.7	\$ 21.6
Discrete tax items	(0.2)	(0.1)	(0.2)	0.3
Income tax adjustment	<u>\$ 9.5</u>	<u>\$ 6.8</u>	<u>\$ 24.5</u>	<u>\$ 21.9</u>

- (g) Represents isolated expenses specifically related to the integration of acquired companies such as one-time employee retention costs, employee onboarding and training costs, and fleet and uniform rebranding costs. The Company excludes Business integration costs from the measures disclosed above since such expenses vary in amount due to the number of acquisitions and size of acquired companies as well as factors specific to each acquisition, and as a result lack predictability as to occurrence and/or timing, and create a lack of comparability between periods.
- (h) Represents expenses related to distinct initiatives, typically significant enterprise-wide changes. Such expenses are excluded from the measures disclosed above since such expenses vary in amount based on occurrence as well as factors specific to each of the activities, are outside of the normal operations of the business, and create a lack of comparability between periods.

Segment Results

We classify our business into two segments: Maintenance Services and Development Services. Our corporate operations are not allocated to the segments and are not discussed separately as any results that had a significant impact on operating results are included in the consolidated results discussion above.

We evaluate the performance of our segments on Net service revenues, Segment Adjusted EBITDA and Segment Adjusted EBITDA Margin (Segment Adjusted EBITDA as a percentage of Net service revenues). Segment Adjusted EBITDA is indicative of operational performance and ongoing profitability. Our management closely monitors Segment Adjusted EBITDA to evaluate past performance and identify actions required to improve profitability.

Segment Results for the Three Months Ended June 30, 2022 and 2021

The following tables present Net service revenues, Segment Adjusted EBITDA, and Segment Adjusted EBITDA Margin for each of our segments. Changes in Segment Adjusted EBITDA Margin are shown in basis points, or bps.

Maintenance Services Segment Results

(in millions)	Three Months Ended June 30,		Percent Change 2022 vs. 2021
	2022	2021	
Net Service Revenues	\$ 561.8	\$ 524.6	7.1 %
Segment Adjusted EBITDA	\$ 89.2	\$ 90.6	(1.5) %
Segment Adjusted EBITDA Margin	15.9 %	17.3 %	(140) bps

Maintenance Services Net Service Revenues

Maintenance Services net service revenues for the three months ended June 30, 2022 increased by \$37.2 million, or 7.1%, from the 2021 period. The increase was primarily driven by a \$15.7 million revenue contribution from acquired businesses combined with an increase of \$12.0 million, or 2.3%, in underlying commercial landscape services underpinned by a combination of contract services growth and to a greater extent ancillary services growth. Snow removal services increased \$9.5 million principally driven by higher snowfall during the three months ended June 30, 2022 as compared to the 2021 period.

Maintenance Services Segment Adjusted EBITDA

Segment Adjusted EBITDA for the three months ended June 30, 2022 decreased by \$1.4 million to \$89.2 million from \$90.6 million in the 2021 period. Segment Adjusted EBITDA Margin decreased 140 basis points, to 15.9%, in the three months ended June 30, 2022, from 17.3% in the 2021 period. The decreases in Segment Adjusted EBITDA and Segment Adjusted EBITDA Margin were principally driven by higher fuel costs and increased selling, general & administrative costs, including the reinstatement of the employer

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match for the employee savings plan and the investment to grow our business development team, which were partially offset by increases in revenues from underlying commercial landscape services and acquisitions discussed above.

Development Services Segment Results

(in millions)	Three Months Ended June 30,		Percent Change 2022 vs. 2021
	2022	2021	
Net Service Revenues	\$ 186.4	\$ 150.3	24.0 %
Segment Adjusted EBITDA	\$ 20.9	\$ 18.7	11.8 %
Segment Adjusted EBITDA Margin	11.2 %	12.4 %	(120) bps

Development Services Net Service Revenues

Development Services net service revenues for the three months ended June 30, 2022 increased \$36.1 million, or 24.0%, compared to the 2021 period. The increase was principally driven by an increase in Development Services project volumes of \$21.1 million coupled with \$15.0 million of revenue contributions from acquired businesses.

Development Services Segment Adjusted EBITDA

Segment Adjusted EBITDA for the three months ended June 30, 2022 increased \$2.2 million, to \$20.9 million, compared to the 2021 period, primarily driven by the increased revenues discussed above. Segment Adjusted EBITDA Margin decreased 120 basis points, to 11.2% for the quarter from 12.4% in the 2021 period primarily as a result of increased use of subcontractors due to the mix of projects performed during the period, reinstatement of the employer match for the employee savings plan and higher fuel costs, partially offset by lower material costs as a percentage of revenue.

Segment Results for the Nine Months Ended June 30, 2022 and 2021

The following tables present Net service revenues, Segment Adjusted EBITDA, and Segment Adjusted EBITDA Margin for each of our segments. Changes in Segment Adjusted EBITDA Margin are shown in basis points, or bps.

Maintenance Services Segment Results

(in millions)	Nine Months Ended June 30,		Percent Change 2022 vs. 2021
	2022	2021	
Net Service Revenues	\$ 1,553.4	\$ 1,478.4	5.1 %
Segment Adjusted EBITDA	\$ 197.4	\$ 212.5	(7.1) %
Segment Adjusted EBITDA Margin	12.7 %	14.4 %	(170) bps

Maintenance Services Net Service Revenues

Maintenance Services net service revenues for the nine months ended June 30, 2022 increased by \$75.0 million, or 5.1%, from the 2021 period. The increase was primarily driven by a \$63.5 million, or 5.3%, increase in underlying commercial landscape services underpinned by a combination of contract services growth and to a greater extent ancillary services growth, as well as a \$60.7 million revenue contribution from acquired businesses. Offsetting this was a decrease of \$28.1 million in snow removal services, net of \$21.1 million from acquired businesses, due to overall less snowfall during the nine months ended June 30, 2022 as compared to the 2021 period.

Maintenance Services Segment Adjusted EBITDA

Segment Adjusted EBITDA for the nine months ended June 30, 2022 decreased by \$15.1 million to \$197.4 million from \$212.5 million in the 2021 period. Segment Adjusted EBITDA Margin decreased 170 basis points, to 12.7%, in the nine months ended June 30, 2021, from 14.4% in the 2021 period. The decreases in Segment Adjusted EBITDA and Segment Adjusted EBITDA Margin were principally driven by the decrease in snow removal revenues and higher fuel costs which were partially offset by increases in revenues from underlying commercial landscape services and acquisitions discussed above.

Development Services Segment Results

(in millions)	Nine Months Ended June 30,		Percent Change 2022 vs. 2021
	2022	2021	
Net Service Revenues	\$ 500.8	\$ 404.7	23.7 %
Segment Adjusted EBITDA	\$ 48.2	\$ 46.6	3.4 %
Segment Adjusted EBITDA Margin	9.6 %	11.5 %	(190) bps

Development Services Net Service Revenues

Development Services net service revenues for the nine months ended June 30, 2022 increased \$96.1 million, or 23.7%, compared to the 2021 period. The increase was principally driven by a \$51.8 million revenue contribution from acquired businesses combined with an increase of \$44.3 million due to additional project volumes.

Development Services Segment Adjusted EBITDA

Segment Adjusted EBITDA for the nine months ended June 30, 2022 increased \$1.6 million, to \$48.2 million, compared to the 2021 period, principally as a result of the increases in revenues described above, partially offset by higher materials costs. Segment Adjusted EBITDA Margin decreased 190 basis points, to 9.6% for the period from 11.5% in the 2021 period, primarily as a result of higher materials and fuel costs as a percentage of revenue, partially offset by lower labor and subcontractor costs as a percentage of revenue.

Liquidity and Capital Resources

Liquidity

Our principal sources of liquidity are existing cash and cash equivalents, cash generated from operations and borrowings under the Credit Agreement and the Receivables Financing Agreement. Our principal uses of cash are to provide working capital, meet debt service requirements, fund capital expenditures and finance strategic plans, including acquisitions and share repurchases under the share repurchase program announced in December 2021. We may also seek to finance capital expenditures under finance leases or other debt arrangements that provide liquidity or favorable borrowing terms. We continue to consider acquisition opportunities, but the size and timing of any future acquisitions and the related potential capital requirements cannot be predicted. While we have in the past financed certain acquisitions with internally generated cash, in the event that suitable businesses are available for acquisition upon acceptable terms, we may obtain all or a portion of the necessary financing through the incurrence of additional long-term borrowings.

Based on our current level of operations and available cash, we believe our cash flow from operations, together with availability under the Revolving Credit Facility under the Credit Agreement and the Receivables Financing Agreement, will provide sufficient liquidity to fund our current obligations, projected working capital requirements, debt service requirements, capital spending requirements and share repurchases for the next twelve months.

A substantial portion of our liquidity needs arise from debt service requirements, and from the ongoing cost of operations, working capital and capital expenditures.

(in millions)	June 30, 2022	September 30, 2021
Cash and cash equivalents	\$ 26.3	\$ 123.7
Short-term borrowings and current maturities of long-term debt	\$ 12.0	\$ 10.4
Long-term debt	1,336.4	1,130.6
Total debt, net	<u>\$ 1,348.4</u>	<u>\$ 1,141.0</u>

The Company is party to a credit agreement dated December 18, 2013 (the “Credit Agreement”), a five-year revolving credit facility that, pursuant to the Amendment Agreement, currently matures on April 22, 2027 (the “Revolving Credit Facility”) and, through a wholly-owned subsidiary, a receivables financing agreement dated April 28, 2017 (as amended, the “Receivables Financing Agreement”). Each of the Company's credit facilities bear interest based in part on a secured overnight funding rate.

We can increase the borrowing availability under the Credit Agreement or increase the term loans outstanding under the Credit Agreement by up to \$303.0 million, in the aggregate, in the form of additional commitments under the Revolving Credit Facility and/or incremental term loans under the Credit Agreement, or in the form of other indebtedness in lieu thereof, plus an additional amount so

long as we do not exceed a specified senior secured leverage ratio and, in the case of second lien indebtedness, a specified senior secured leverage ratio. We can incur such additional secured or other unsecured indebtedness under the Credit Agreement if certain specified conditions are met. Our liquidity requirements are significant primarily due to debt service requirements. See Note 7 “Long-term Debt” to our unaudited consolidated financial statements included under Part I, Item 1, “Financial Statements”.

Our business may not generate sufficient cash flows from operations or future borrowings may not be available to us under our Revolving Credit Facility or the Receivables Financing Agreement in an amount sufficient to enable us to pay our indebtedness, or to fund our other liquidity needs. Our ability to do so depends on, among other factors, prevailing economic conditions, many of which are beyond our control. In addition, upon the occurrence of certain events, such as a change in control, we could be required to repay or refinance our indebtedness. We may not be able to refinance any of our indebtedness, including the Series B Term Loan under the Credit Agreement, on commercially reasonable terms or at all. Any future acquisitions, joint ventures, or other similar transactions may require additional capital and there can be no assurance that any such capital will be available to us on acceptable terms or at all.

Cash Flows

Information about our cash flows, by category, is presented in our statements of cash flows and is summarized below:

(in millions)	Nine Months Ended June 30,	
	2022	2021
Operating activities	\$ 65.7	\$ 133.4
Investing activities	\$ (172.1)	\$ (143.0)
Financing activities	\$ 9.0	\$ (22.5)
Free Cash Flow ⁽¹⁾	\$ (17.0)	\$ 96.2

(1) See the “Non-GAAP Financial Measures” above for a reconciliation to the most directly comparable GAAP measure.

Cash Flows provided by Operating Activities

Net cash provided by operating activities for the nine months ended June 30, 2022 decreased \$67.7, to \$65.7 million, from \$133.4 million in the 2021 period. This decrease was due to a decrease in the cash provided by accounts payable and other operating liabilities principally due to the repayment of the payroll tax deferral under the CARES Act coupled with a reduction in cash provided by other operating assets. This was partially offset by an increase in cash provided by unbilled and deferred revenue and accounts receivable.

Cash Flows provided (used) in Investing Activities

Net cash used in investing activities increased \$29.1 to \$172.1 million for the nine months ended June 30, 2022 from \$143.0 in the 2021 period. The increase was driven by an increase of \$43.4 million in cash used for capital expenditures driven principally by receipted orders previously impacted by pandemic-related supply chain challenges, partially offset by a decrease of \$16.8 million in cash used for acquisitions in comparison to the prior period.

Cash Flows provided (used) in Financing Activities

Net cash flows provided by financing activities of \$9.0 million for the nine months ended June 30, 2022 included proceeds from the April 22, 2022 refinancing of our Term Loan, net of issuance costs of 1,180.1 million, partially offset by repayments of our Term Loan of \$1,003.3 million and repayments of the previous draw on our Revolving Credit Facility of \$165.0 million. Proceeds from our Receivables Financing Agreement, net of issuance costs of \$223.7 million were partially offset by repayments of our Receivables Financing Agreement of \$203.0 million. Additionally, repurchases of common stock and distributions of totaled \$163.7 million and repayments of finance lease obligations totaled \$18.1 million in the period.

Free Cash Flow

Free Cash Flow decreased \$113.2 million to an outflow of \$17.0 million for the nine months ended June 30, 2022 from an inflow of \$96.2 million in the 2021 period. The decrease in Free Cash Flow was due to a decrease in net cash provided by operating activities and an increase in cash used for capital expenditures, as described above.

Working Capital

(in millions)	June 30, 2022	September 30, 2021
Net Working Capital:		
Current assets	\$ 683.8	\$ 710.8
Less: Current liabilities	529.7	496.1
Net working capital	<u>\$ 154.1</u>	<u>\$ 214.7</u>

Net working capital is defined as current assets less current liabilities. Net working capital decreased \$60.6 million to \$154.1 million at June 30, 2022, from \$214.7 million at September 30, 2021, primarily driven by a decrease in cash and cash equivalents of \$97.4 million as described above, as well as an increase in deferred revenue of \$24.8 million, and an increase in accounts payable of \$14.6 million. This was partially offset by an increase in accounts receivable, net of \$43.5 million, an increase in other current assets of \$17.0 million, a decrease in accrued expenses and other liabilities of \$10.4 million and an increase in unbilled revenue of \$9.9 million.

Description of Indebtedness

As of June 30, 2022, we were in compliance with all of our debt covenants and no event of default has occurred or was ongoing. See Note 7 “Long-term Debt” to our unaudited consolidated financial statements included under Part I, Item 1, “Financial Statements”.

Contractual Obligations and Commercial Commitments

As of June 30, 2022, there were no material changes outside the ordinary course of business in our contractual obligations and commercial commitments from those reported as of September 30, 2021 in our Annual Report on Form 10-K.

Critical Accounting Policies and Estimates

Management has evaluated the accounting policies used in the preparation of the Company’s consolidated financial statements and related notes and believe those policies to be reasonable and appropriate. Certain of these accounting policies require the application of significant judgment by management in selecting appropriate assumptions for calculating financial estimates. By their nature, these judgments are subject to an inherent degree of uncertainty. These judgments are based on historical experience, trends in the industry, information provided by customers and information available from other outside sources, as appropriate. The most significant areas involving management judgments and estimates may be found in the Annual Report on Form 10-K, in the “Critical Accounting Policies and Estimates” section of “Management’s Discussion and Analysis of Financial Condition and Results of Operations.” There have been no material changes to our critical accounting policies as compared to the critical accounting policies described in the Annual Report on Form 10-K for the year ended September 30, 2021.

Recently Issued Accounting Policies

The information set forth in Note 2 “Recent Accounting Pronouncements” to our unaudited consolidated financial statements under Part I, Item 1, “Financial Statements” is incorporated herein by reference.

Item 3. Quantitative and Qualitative Disclosures About Market Risk.

For quantitative and qualitative disclosures about market risk, see “Item 7A. Quantitative and Qualitative Disclosure of Market Risk” in the Annual Report on Form 10-K for the fiscal year ended September 30, 2021.

Item 4. Controls and Procedures.

Disclosure Controls and Procedures

We maintain disclosure controls and procedures as that term is defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”) that are designed to ensure that information required to be disclosed by the Company in reports that it files or submits under the Exchange Act, is recorded, processed, summarized and reported within the time periods specified in the SEC’s rules and forms, and that such information is accumulated and communicated to our management, including our Chief Executive Officer (“CEO”) and our Chief Financial Officer (“CFO”), as appropriate, to allow timely decisions regarding required disclosures. Any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving the desired control objectives.

In accordance with Rule 13a-15(b) of the Exchange Act, we have evaluated, under the supervision of our CEO and our CFO, the effectiveness of disclosure controls and procedures as of June 30, 2022. Based on this evaluation, our CEO and our CFO concluded that our disclosure controls and procedures were effective as of June 30, 2022 at a reasonable assurance level.

Changes in Internal Control over Financial Reporting

There has not been any change in our internal control over financial reporting (as such term is defined in Rule 13a-15(f) under the Exchange Act) during the fiscal quarter to which this report relates that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

PART II—OTHER INFORMATION**Item 1. Legal Proceedings.**

The information set forth in Note 11 “Commitments and Contingencies” to our Condensed Consolidated Financial Statements under Part I, Item 1, “Financial Statements,” is incorporated herein by reference.

Item 1A. Risk Factors.

There have been no material changes to the risk factors included in our Annual Report on Form 10-K for the fiscal year ended September 30, 2021, as filed with the SEC on November 17, 2021.

Item 2. Unregistered Sales of Equity Securities and Use of Proceeds.**Issuer Purchases of Equity Securities**

The following table provides information about the Company's share repurchase activity during the three months ended June 30, 2022:

Period	(a) Total number of shares purchased	(b) Average price paid per share	(c) Total number of shares purchased as part of publicly announced plans or programs	(d) Approximate dollar value of shares that may yet be purchased under the plans or programs ⁽¹⁾
April 1, 2022 - April 30, 2022	5,906,954	\$ 12.33	5,906,954	\$ 88,384,809
May 1, 2022 - May 31, 2022	—	—	—	\$ 88,384,809
June 1, 2022 - June 30, 2022	—	—	—	\$ 88,384,809
Total	5,906,954	\$ 12.33	5,906,954	\$ 88,384,809

- (1) On December 6, 2021, the Company announced a share repurchase program allowing us to repurchase up to \$250 million of common stock. The program has no time limit.

Item 3. Defaults Upon Senior Securities.

None.

Item 4. Mine Safety Disclosures.

Not applicable.

Item 5. Other Information.

None.

Item 6. Exhibits.

The following is a list of all exhibits filed or furnished as part of this report:

Exhibit No.	Description
3.1	<u>Third Amended and Restated Certificate of Incorporation of the Company (incorporated by reference to Exhibit 3.1 to the Company's Current Report on Form 8-K filed on July 2, 2018).</u>
3.2	<u>Amended and Restated Bylaws of the Company (incorporated by reference to Exhibit 3.2 to the Company's Current Report on Form 8-K filed on July 2, 2018).</u>
10.1	<u>Amendment No. 6 to Credit Agreement, including as Exhibit A thereto, the Amended Credit Agreement, dated as of April 22, 2022, by and among the Company, the Borrower and the lenders or other financial institutions or entities from time to time party thereto and JPMorgan Chase Bank, N.A., as Administrative Agent and Collateral Agent (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on April 22, 2022).</u>
10.2	<u>Separation and Transition Services Agreement, effective as of October 1, 2022, by and between BrightView Holdings, Inc. and John A. Feenan (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on May 25, 2022).</u>
10.3	<u>Letter Agreement, effective as of October 1, 2022, by and between BrightView Holdings, Inc. and Brett Urban (incorporated by reference to Exhibit 10.2 to the Company's Current Report on Form 8-K filed on May 25, 2022).</u>
10.4	<u>Third Amendment to the Receivables Financing Agreement, including Exhibit A thereto, a marked version of the Receivables Financing Agreement, dated as of June 22, 2022, by and among BrightView Funding LLC, as borrower, BrightView Landscapes LLC, as initial servicer and PNC Bank, National Association, as lender, letter of credit bank, letter of credit participant and administrative agent (incorporated by reference to Exhibit 10.1 to the Company's Current Report on Form 8-K filed on June 22, 2022).</u>
10.5*	<u>Form of BrightView Holdings, Inc. Performance Stock Unit Grant (2022).</u>
31.1*	<u>Certification of Periodic Report by Chief Executive Officer under Section 302 of the Sarbanes-Oxley Act of 2002 (furnished herewith).</u>
31.2*	<u>Certification of Periodic Report by Chief Financial Officer under Section 302 of the Sarbanes-Oxley Act of 2002 (furnished herewith).</u>
32.1*	<u>Certification of Chief Executive Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith).</u>
32.2*	<u>Certification of Chief Financial Officer Pursuant to 18 U.S.C. Section 1350 as Adopted Pursuant to Section 906 of the Sarbanes-Oxley Act of 2002 (furnished herewith).</u>
101.INS	Inline XBRL Instance Document – the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document
101.SCH	Inline XBRL Taxonomy Extension Schema Document
101.CAL	Inline XBRL Taxonomy Extension Calculation Linkbase Document
101.DEF	Inline XBRL Taxonomy Extension Definition Linkbase Document
101.LAB	Inline XBRL Taxonomy Extension Label Linkbase Document
101.PRE	Inline XBRL Taxonomy Extension Presentation Linkbase Document
104	The cover page for the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2022, has been formatted in Inline XBRL.

* Filed herewith.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

BrightView Holdings, Inc.

Date: August 4, 2022

By: /s/ Louay H. Khatib

Louay H. Khatib
Chief Accounting Officer
(Principal Accounting Officer)

BRIGHTVIEW HOLDINGS, INC.
PERFORMANCE STOCK UNIT GRANT

THIS PERFORMANCE STOCK UNIT GRANT (this “Agreement”), is made effective as of the date set forth on the Company signature page (the “Signature Page”) attached hereto (the “Date of Grant”), by and between BrightView Holdings, Inc., a Delaware corporation (together with its successors and assigns, the “Company”), and the participant identified on the Signature Page attached hereto (“Participant”).

RECITALS:

WHEREAS, the Company has adopted the BrightView Holdings, Inc. 2018 Omnibus Incentive Plan (the “Plan”), the terms of which Plan are incorporated herein by reference and made a part of this Agreement, and capitalized terms not otherwise defined herein shall have the same meaning as in the Plan; and

NOW THEREFORE, in consideration of the mutual covenants hereinafter set forth, the parties hereto agree as follows:

1. Performance Stock Units.

(a) Subject to the terms and conditions of the Plan and the additional terms and conditions set forth in this Agreement and effective as of the Date of Grant, the Company hereby grants the target number of performance-based Restricted Stock Units (“Performance Stock Units” or “PSUs”) set forth on the Signature Page hereto (the “Target PSUs”).

(b) The number of Performance Stock Units earned (the “Earned PSUs”) shall be determined based on the level of achievement of the Performance Criteria set forth on Schedule I attached hereto (the “Performance Conditions”) over the performance period set forth on the Signature Page hereto (the “Performance Period”).

(c) If Participant’s employment or service with the Company Group is terminated at any time before the last day of the Performance Period (the “Vesting Date”), all unvested Performance Stock Units shall automatically and immediately be forfeited and canceled (after giving effect to any acceleration of vesting or other terms set forth in Schedule I attached hereto).

2. Settlement of Earned PSUs.

(a) As promptly as practicable (and, in no event more than two and one-half (2-1/2) months) following the Vesting Date, the Committee shall determine (i) whether and to what extent the Performance Conditions has been achieved and (ii) the number of Earned PSUs, if any. The Earned PSUs, if any, shall become vested as of the Vesting Date, subject to Participant’s continued employment or service with the Company Group through such date.

(b) Upon the settlement of an Earned PSU, the Company shall pay to Participant an amount equal to one share of Common Stock (a “Share”). As determined by the Committee, the Company shall pay such amount in (x) cash, (y) Shares or (z) any combination thereof. Any fractional Shares may be settled in cash.

(c) Notwithstanding anything in this Agreement to the contrary, the Company shall not have any obligation to issue or transfer any Shares as contemplated by this Agreement unless and until such issuance or transfer complies with all relevant provisions of law. As a condition to the settlement of any Earned PSUs, Participant may be required to deliver certain documentation to the Company.

3. Restrictive Covenants.

(a) Restrictive Covenants. Participant acknowledges and recognizes the highly competitive nature of the businesses of the Company Group, that Participant will be allowed access to confidential and proprietary information (including, but not limited to, trade secrets) about those businesses, as well as access to the prospective and actual customers, suppliers, investors, clients and partners involved in those businesses and the goodwill associated with the Company Group and accordingly agrees, in Participant's capacity as an investor and equity holder in the Company, to the provisions of Appendix A to this Agreement (the "Restrictive Covenants"). Participant acknowledges and agrees that the Company's remedies at law for a breach or threatened breach of any of the Restrictive Covenants would be inadequate and the Company would suffer irreparable damages as a result of such breach or threatened breach. In recognition of this fact, Participant agrees that, in the event of such a breach or threatened breach, in addition to any remedies at law, the Company, without posting any bond, shall be entitled to forfeit without payment any outstanding Shares subject to this Agreement and otherwise cease making any payments or providing any benefit otherwise required by this Agreement and obtain equitable relief in the form of specific performance, temporary restraining order, temporary or permanent injunction or any other equitable remedy which may then be available. For the avoidance of doubt, the Restrictive Covenants contained in this Agreement are in addition to, and not in lieu of, any other restrictive covenants or similar covenants or agreements between Participant and the Company Group. For purposes of this Agreement, "Restrictive Covenant Violation" shall include Participant's breach of any of the Restrictive Covenants or any similar provision applicable to Participant.

(b) Repayment of Proceeds. If a Restrictive Covenant Violation occurs, Participant shall be required, in addition to any other remedy available (on a non-exclusive basis), to pay to the Company, within 10 business days of the Company's request to Participant therefor, an amount equal to the aggregate after-tax proceeds (taking into account all amounts of tax that would be recoverable upon a claim of loss for payment of such proceeds in the year of repayment) Participant received either in cash in respect of the settlement of any Earned PSUs, or upon the sale or other disposition of, or dividends or distributions in respect of, Shares received upon the settlement of any Earned PSUs.

4. Book Entry; Certificates. Upon the settlement of any Earned PSUs in Shares pursuant to this Agreement, the Company shall recognize Participant's ownership of such Shares through uncertificated book entry. If elected by the Company, certificates evidencing the Shares may be issued by the Company and any such certificates shall be registered in Participant's name on the stock transfer books of the Company promptly after the date hereof, but shall remain in the physical custody of the Company or its designee at all times prior to the later of (a) the settlement of any Earned PSUs pursuant to this Agreement and (b) the expiration of any transfer restrictions set forth in this Agreement or otherwise applicable to the Shares. As soon as practicable following such time, any certificates for the Shares shall be delivered to Participant or to Participant's legal guardian or representative along with the stock powers relating thereto. However, the Company shall not be liable to Participant for damages relating to any delays in issuing the certificates (if any) to Participant, any loss by Participant of the certificates, or any mistakes or errors in the issuance of the certificates or in the certificates themselves.

5. Legend. To the extent applicable, all book entries (or certificates, if any) representing the Shares delivered to Participant as contemplated by Section 4 above shall be subject to the rules, regulations and other requirements of the Securities and Exchange Commission, any stock exchange upon which such

Shares are listed, and any applicable Federal or state laws, and the Company may cause notations to be made next to the book entries (or a legend or legends put on certificates, if any) to make appropriate reference to such restrictions. Any such book entry notations (or legends on certificates, if any) shall include a description to the effect of the restrictions set forth in Sections 1 and 7 hereof.

6. No Right to Continued Employment or Service. Neither the Plan nor this Agreement nor Participant's receipt of the Performance Stock Units hereunder shall impose any obligation on the Company or any Affiliate to continue the employment or engagement of Participant. Further, the Company or any Affiliate (as applicable) may at any time terminate the employment or engagement of Participant, free from any liability or claim under the Plan or this Agreement, except as otherwise expressly provided herein.

7. Assignment Restrictions.

(a) The Performance Stock Units granted hereunder may not be Assigned and any such purported Assignment shall be void and unenforceable against the Company or any Affiliate; provided, that the designation of a beneficiary shall not constitute an Assignment.

(b) "Assign" or "Assignment" shall mean (in either the noun or the verb form, including with respect to the verb form, all conjugations thereof within their correlative meanings) with respect to any security, the gift, sale, assignment, transfer, pledge, hypothecation or other disposition (whether for or without consideration, whether directly or indirectly, and whether voluntary, involuntary or by operation of law) of such security or any interest therein.

8. Withholding. Participant may be required to pay to the Company or any Affiliate and the Company shall have the right and is hereby authorized to withhold, any applicable withholding taxes in respect of any Earned PSUs, their vesting or settlement or any payment or transfer with respect to any Earned PSUs at the minimum applicable statutory rates, and to take such action as may be necessary in the opinion of the Committee to satisfy all obligations for the payment of such withholding taxes. The Committee may, in its sole discretion, permit Participant to satisfy such withholding tax obligations, in whole or in part, by delivering Shares, including Shares received upon settlement of any Earned PSUs pursuant to this Agreement.

9. Securities Laws; Cooperation. Upon the vesting of any unvested Performance Stock Units, Participant will make or enter into such written representations, warranties and agreements as the Committee may reasonably request in order to comply with applicable securities laws, the Plan or this Agreement. Participant further agrees to cooperate with the Company in taking any action reasonably necessary or advisable to consummate the transactions contemplated by this Agreement.

10. Notices. Any notice necessary under this Agreement shall be addressed to the Company in care of its Secretary at the principal executive office of the Company and to Participant at the address appearing in the personnel records of the Company for such Participant or to either party at such other address as either party hereto may hereafter designate in writing to the other. Any such notice shall be deemed effective upon receipt thereof by the addressee.

11. Choice of Law; Jurisdiction; Venue. This Agreement shall be governed by and construed in accordance with the internal laws of the State of Delaware applicable to contracts made and performed wholly within the State of Delaware, without giving effect to the conflict of laws provisions thereof. Any suit, action or proceeding with respect to this Agreement (or any provision incorporated by reference), or any judgment entered by any court in respect of any thereof, shall be brought in any court of competent jurisdiction in the State of New York or the State of Delaware, and each of Participant, the Company, and any transferees who hold Performance Stock Units pursuant to a valid Assignment, hereby submits to the

exclusive jurisdiction of such courts for the purpose of any such suit, action, proceeding, or judgment. Each of Participant, the Company, and any transferees who hold Performance Stock Units pursuant to a valid Assignment hereby irrevocably waives (a) any objections which it may now or hereafter have to the laying of the venue of any suit, action, or proceeding arising out of or relating to this Agreement brought in any court of competent jurisdiction in the State of Delaware or the State of New York, (b) any claim that any such suit, action, or proceeding brought in any such court has been brought in any inconvenient forum and (c) any right to a jury trial.

12. Performance Stock Units Subject to Plan; Amendment. By entering into this Agreement, Participant agrees and acknowledges that Participant has received and read a copy of the Plan. The Performance Stock Units granted hereunder are subject to the Plan. The terms and provisions of the Plan, as it may be amended from time to time, are hereby incorporated herein by reference. In the event of a conflict between any term or provision contained herein and a term or provision of the Plan, the applicable terms and provisions of the Plan will govern and prevail. The Committee may waive any conditions or rights under, amend any terms of, or alter, suspend, discontinue, cancel or terminate this Agreement, but no such waiver, amendment, alteration, suspension, discontinuance, cancellation or termination shall materially adversely affect the rights of Participant hereunder without the consent of Participant.

13. Section 409A. This Agreement is intended to be exempt from or otherwise comply with the provisions of Section 409A of the Code and should be interpreted accordingly. Nonetheless, the Company does not guarantee the tax treatment of the Performance Stock Units.

14. Electronic Delivery and Acceptance. This Agreement may be executed electronically and in counterparts. The Company may, in its sole discretion, decide to deliver any documents related to the Plan by electronic means. Participant hereby consents to receive such documents by electronic delivery and agrees to participate in the Plan through an on-line or electronic system established and maintained by the Company or a third party designated by the Company.

15. Acceptance and Agreement by Participant; Forfeiture upon Failure to Accept. The grant of Performance Stock Units hereunder will lapse ninety (90) days from the Date of Grant, and the Performance Stock Units granted hereunder will be forfeited on such date if Participant has not accepted this Agreement by such date. For the avoidance of doubt, Participant's failure to accept this Agreement will not affect Participant's continuing obligations under any other agreement between the Company and Participant.

16. No Advice Regarding Grant. Notwithstanding anything herein to the contrary, Participant acknowledges and agrees that the Company is not providing any tax, legal or financial advice, nor is the Company making any recommendations regarding Participant's participation in the Plan or Participant's acquisition or sale of the underlying Shares received upon settlement of the Performance Stock Units. Participant is hereby advised to consult with his or her own personal tax, legal and financial advisors regarding his or her participation in the Plan before taking any action related to the Plan.

17. Imposition of Other Requirements. The Company reserves the right to impose other requirements on Participant's participation in the Plan, and on any Shares received upon settlement of Performance Stock Units under the Plan, to the extent the Company determines it is necessary or advisable for legal or administrative reasons, and to require Participant to sign any additional agreements or undertakings that may be necessary to accomplish the foregoing.

18. Waiver. Participant acknowledges that a waiver by the Company of breach of any provision of this Agreement will not operate or be construed as a waiver of any other provision of this Agreement, or of any subsequent breach by Participant or any other participant in the Plan.

[Signatures on next page.]

IN WITNESS WHEREOF, Participant acknowledges and accepts the terms of this Agreement which shall be effective as of the date set forth below and countersignature by the Company.

Participant

Name:

Dated:

Agreement acknowledged and confirmed:

BRIGHTVIEW HOLDINGS, INC.

By: _____
Name: Amanda Orders
Title: Chief Human Resources Officer

Equity Schedule

Name:

Date of Grant:

Performance Period:

Target Number of Performance Stock Units Granted:

Schedule I
Vesting Terms

Vesting Terms

1. Vesting Based on Performance. The portion of the Target PSUs that become earned and vested (if any) will be determined based on performance during the Performance Period against the following Performance Conditions:

(a) Performance Conditions.

[Applicable Performance Conditions Included Here]

(b) Performance Result Determinations.

(i) General. Each Performance Condition shall be separately determined based on its weighting, and the total Earned PSUs shall be the sum of the three separately determined results. For performance results below “Threshold,” no portion of the applicable Target PSUs shall be earned. For performance results between the achievement levels specified for each Performance Condition above “Threshold,” the number of Earned PSUs for that portion of the Award shall be determined by interpolating results on a straight-line basis.

(ii) Determination. All determinations as to whether the Performance Conditions have been achieved, the number of Earned PSUs (if any) by the Participant, and all other matters related to this Agreement and Schedule I shall be made by the Committee in its sole discretion. Except as provided in Section 2 below, promptly following completion of the Performance Period (and, in no event later than two and one-half (2-1/2) months following the Vesting Date), the Committee will review and determine (A) whether, and to what extent, the Performance Conditions for the Performance Period have been achieved, and (B) the number of Earned PSUs, if any, based on such performance (and subject to the service-vesting requirements and other terms and conditions of the Plan and Agreement). Such determination shall be final, conclusive and binding on the Participant, and on all other persons, to the maximum extent permitted by law.

(iii) Adjustments. Notwithstanding any provision herein to the contrary, the Committee may determine the extent to which measurement of Performance Conditions may exclude the impact of charges for restructuring, discontinued operations, debt redemption or retirement, asset write downs, litigation or claim judgments or settlements, acquisitions or divestitures, foreign exchange gains and losses, and other unusual, non-recurring or unbudgeted items, and the cumulative effects of tax or accounting changes.

19. Vesting Based on Continued Service. Except as provided by Sections 2(a) and 2(b) below, Participant must remain in continuous service with the Company Group through the Vesting Date to be entitled to payment for any Earned PSUs.

(a) Exception for Death or Disability. Notwithstanding any provisions of this Agreement to the contrary, if Participant’s employment or service with the Company Group is terminated due to Participant’s death or Disability prior to the Vesting Date, then for purposes of determining the number of Earned PSUs as of Participant’s death or Disability, the achievement of each Performance Condition shall be deemed achieved at “Target” in accordance with Section 1 of this Schedule I, and Participant shall receive a Pro-rated Portion of the Earned PSUs. In this case, (x) the Company may elect to cause the Earned PSUs to be settled in cash or in Shares based on the Fair Market Value of a Share as of the time of Participant’s death

or Disability, and (y) any Earned PSUs shall be paid or delivered as soon as administratively practicable (but no more than 30 days) after the Performance Stock Units become vested as specified in this Section 2(a).

(b) Exception for a Change in Control. In the event of a Change in Control prior to the Vesting Date, any unvested Performance Stock Units will vest in accordance with this Section 2(b), subject to Participant's continued employment or service with the Company Group through the Change in Control Date.

(i) To the extent the Performance Stock Units are assumed, converted or replaced by the resulting entity in the Change in Control, if within two (2) years after the Change in Control Date the Participant's service with the Company Group or its successor is terminated either (A) by the Company other than for Cause or (B) by the Participant for Good Reason, then the number of Earned PSUs as of the Participant's termination date shall be determined in accordance with this Section 2(b)(i) and shall vest as of the date of such termination of service:

(A) The number of Earned Financial Performance PSUs shall be determined based upon the greater of: (A) an assumed achievement of the EPS CAGR and Revenue CAGR Performance Conditions at their "Target" level, or (B) the actual level of achievement of the EPS CAGR and Revenue CAGR Performance Conditions during the Change in Control Financial Performance Period.

(B) The number of Earned rTSR PSUs shall be determined based upon on the greater of: (A) an assumed achievement of the rTSR Performance Condition at its "Target" level, or (B) the actual level of achievement of the rTSR Performance Condition during the Change in Control rTSR Performance Period.

(ii) To the extent the Performance Stock Units are not assumed, converted or replaced by the resulting entity in the Change in Control, then the number of Earned PSUs as of the Change in Control Date shall be determined in accordance with this Section 2(b)(ii) and shall vest as of the Change in Control Date:

(A) The number of Earned Financial Performance PSUs shall be determined based upon the greater of: (A) an assumed achievement of the EPS CAGR and Revenue CAGR Performance Conditions at their "Target" level, or (B) the actual level of achievement of the EPS CAGR and Revenue CAGR Performance Conditions during the Change in Control Financial Performance Period.

(B) The number of Earned rTSR PSUs shall be determined based upon on the greater of: (A) an assumed achievement of the rTSR Performance Condition at its "Target" level, or (B) the actual level of achievement of the rTSR Performance Condition during the Change in Control rTSR Performance Period.

(iii) The Company may elect to cause any Earned Financial Performance PSUs and/or Earned rTSR PSUs to be settled in cash or in Shares (subject to any adjustment to the Shares in connection with the Change in Control). Any Earned PSUs shall be paid or delivered as soon as administratively practicable (but no more than 30 days) after the Performance Stock Units become vested as specified in this Section 2(b).

20. Definitions. For purposes of this Schedule I, the following terms shall have the following meanings:

[Applicable Definitions Included Here]

Appendix A

Restrictive Covenants

2. Generally. If Participant's final place of employment is in the State of California, the covenants contained in Section 2(a)(i) and 2(a)(ii)(A) below will not apply.

21. Non-Competition; Non-Solicitation.

(a) Participant acknowledges and recognizes the highly competitive nature of the businesses of the Company and its Subsidiaries and accordingly agrees as follows:

(i) Non-Compete. For the period of one (1) year after the date on which Participant's employment or service to the Company Group (as defined below) is terminated for any reason, Participant shall not, within the Geographic Area (as defined below), directly or indirectly own, manage, operate, finance, or be connected as an officer, director, employee, partner, agent or consultant with any business or enterprise which, directly or through an affiliated subsidiary organization, provides services or performs any business activities that are competitive with the business, activities, products or services of the type conducted, authorized, offered, or provided by the Company or any of its direct or indirect Subsidiaries (collectively, the "Company Group") as of the date of such termination, or with respect to which the Company Group has spent significant time or resources analyzing for the purposes of assessing expansion opportunities by the Company Group, during the twenty-four (24) month period prior to the date of termination (a "Competitive Business"). For purposes of this Agreement, the term "Geographic Area" means any state in which any member of the Company Group is maintaining a business office as of the date on which Participant's employment or service is terminated.

(ii) Non-Solicit. For the period of one (1) year after the date on which Participant's employment or service to the Company Group is terminated for any reason, Participant will not, either directly or indirectly:

(A) call on or solicit any person, firm, corporation or other entity who or which at the time of such termination was, or within one year prior thereto had been, a customer or provider of the Company Group within the Geographic Area in connection with any of the business activities referred to above; or

(B) solicit the employment of any person who was employed by the Company Group on a full or part time basis as of the date of such termination unless such person was involuntarily discharged or voluntarily left his or her employment relationship prior to Participant's termination of employment.

(iii) Remedies. Participant acknowledges that the provisions set forth in this Appendix A are reasonable and necessary to protect the legitimate interests of the Company or its direct or indirect Subsidiaries, and that a violation of any of those provisions will cause irreparable harm to the Company Group. Participant acknowledges that any member of the Company Group may seek injunctive relief for Participant's violation of such provisions. Participant represents that Participant's experience and capabilities are such that the provisions contained in this Appendix A will not prevent Participant from obtaining employment or otherwise earning a living at the same general level of economic benefit as earned with the Company Group. In the event that any of the provisions of this Agreement should ever be adjudicated to exceed the time, geographic, product or service, or other limitations permitted by applicable law in any jurisdiction, then the affected provisions shall be deemed reformed in such jurisdiction to the maximum time, geographic, product or service, or other limitations permitted by applicable law.

(iv) Assignment. The rights and protections of the Company hereunder shall extend and may be assigned to any successors of any member of the Company Group.

(v) Similar Provisions. Participant acknowledges that any other agreement between Participant and the Company or its direct or indirect Subsidiaries that contains restrictive covenants shall not be superseded by this Agreement, shall remain in full force and effect in accordance with its terms, and such restrictive covenants shall be in addition to, and not superseded by, the provisions of this Appendix A to the extent the provisions of this Appendix A are applicable to Participant.

**CERTIFICATION OF PERIODIC REPORT UNDER SECTION 302 OF
THE SARBANES-OXLEY ACT OF 2002**

I, Andrew V. Masterman, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarterly period ended June 30, 2022 of BrightView Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 4, 2022

/s/ Andrew V. Masterman

Andrew V. Masterman

Chief Executive Officer and Director

(Principal Executive Officer)

**CERTIFICATION OF PERIODIC REPORT UNDER SECTION 302 OF
THE SARBANES-OXLEY ACT OF 2002**

I, John A. Feenan, certify that:

1. I have reviewed this quarterly report on Form 10-Q for the quarterly period ended June 30, 2022 of BrightView Holdings, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 4, 2022

/s/ John A. Feenan

John A. Feenan

Executive Vice President, Chief Financial Officer
(Principal Financial Officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350
AS ADOPTED PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of BrightView Holdings, Inc. (the “Company”) on Form 10-Q for the quarterly period ended June 30, 2022 filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, Andrew V. Masterman, Chief Executive Officer and Director of the Company, do hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company for the periods presented therein.

Date: August 4, 2022

/s/ Andrew V. Masterman
Andrew V. Masterman
Chief Executive Officer and Director
(Principal Executive Officer)

**CERTIFICATION PURSUANT TO
18 U.S.C. SECTION 1350
AS ADOPTED PURSUANT TO SECTION 906
OF THE SARBANES-OXLEY ACT OF 2002**

In connection with the Quarterly Report of BrightView Holdings, Inc. (the “Company”) on Form 10-Q for the quarterly period ended June 30, 2022 filed with the Securities and Exchange Commission on the date hereof (the “Report”), I, John A. Feenan, Executive Vice President, Chief Financial Officer of the Company, do hereby certify, pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, that:

- The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company for the periods presented therein.

Date: August 4, 2022

/s/ John A. Feenan

John A. Feenan

Executive Vice President, Chief Financial Officer

(Principal Financial Officer)
