

# On the Cover: The Forum Shops at Caesars

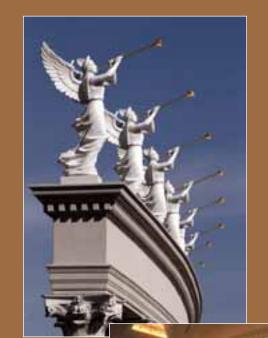
The spectacular three-level (plus basement), 304,000-square-foot expansion of The Forum Shops at Caesars opened one month ahead of schedule and on budget. Owned by Simon Property Group of Indianapolis, IN, the high-end, extensively themed Forum Shops is considered one of the most successful malls in the country based on its sales per square-foot, which is three times the industry average. As general contractor, we worked closely with KGA Architecture and Dougall Design Associates.

Forty subcontractors, 450 craftspeople and 60 suppliers and vendors contributed to the construction effort. Throughout construction, work was phased to accommodate shoppers 24 hours a day, seven days a week.

The Forum Shops at Caesars features a Mitsubishi spiral escalator, the first of its kind in Las Vegas. Perini, KGA and the project team collaborated on designing structural supports that allowed the spiral escalators to be free-standing. A large atrium, capped by a 44-foot diameter, 104-foot-high domed skylight, posed life safety and air handling challenges that were resolved through team effort.

Perini's project personnel are experienced with large, complicated projects and that's very important when you're working on sophisticated projects at full speed.

Bradley D. Schulz, Principal, KGA Architecture





# 2004-2005



In 2004, Perini celebrated its 110th Anniversary and was named one of the "Best Managed Companies in America" by *Forbes* magazine. Perini ranked No. 1 in

the construction sector. Public recognition and awards are always appreciated, but we consider the best measure of our success to be satisfied clients.

In the building market, our preconstruction services resolve issues and concerns far ahead of groundbreaking. Once construction is underway, projects are driven by schedule and our consistent performance often leads to early completions, allowing revenue streams to flow sooner than expected. Our leading position in the hospitality and gaming market over the past 25 years yields untold benefits to private owners and Native American tribes planning new resorts and facilities.

Our management services group is known as a "go to" organization for logistically challenging government work including multitrade, fast track design-build projects abroad and rapid response contract completion assignments in the U.S. The leading supplier of nuclear power in the nation, Exelon, entrusts us to manage the time-critical repair and maintenance of their fleet of generating plants. Our enthusiasm for the work is matched only by the quality of our work product.

In 1894, Perini began as a small civil works contractor. Since that time, our civil construction operation has built its reputation on hard work, innovation and problem solving. Today, our civil operations are focused on the Metropolitan New York area including Northern New Jersey, and with the acquisition of Cherry Hill Construction, our market has expanded to the Mid-Atlantic states and the Southeast.

In this issue of Second Century, we present Perini's most recent portfolio of work, especially projects completed or well underway in 2004. Our "Backlog Briefs" section is noteworthy for the sheer size and diversity of upcoming construction programs illustrated there, projects that will assuredly benefit from our involvement.



Dorini Building Compony Inc	
Perini Building Company, Inc. Hospitality+Gaming	2
Native American Gaming	6
Retail + Mixed Use Development	8
Residential + Senior Living	10
Commercial + High Technology	11
James A. Cummings, Inc.	
General Building	12
Perini Management Services, Inc. International + Specialized Domestic Projects	14
	14
Perini Civil Construction	
Infrastructure Repair + Replacement	18
Diversity in Construction:	
MGM MIRAGE	20
Backlog Briefs	Inside Back Cover
Directory	Back Cover

# Perini Building Company Hospitality+Gaming

Perini Building Company is best known for aggressive, fast track construction of hospitality and gaming projects throughout the United States. Our success in this and other specialized niche markets results from our comprehensive preconstruction services, a collaborative culture, and performance that exceeds expectations. Year to year, our backlog of work includes many repeat clients and Native American tribes, giving credence to our philosophy, "Building Relationships on Trust."

We maintain full-service offices in Phoenix, Las Vegas and Boston with support offices in major markets including Atlantic City, San Diego, Detroit and Orlando.

In addition to hotels and casinos, we are highly regarded for our performance on sports and entertainment venues, health care facilities, college and university campus structures, and commercial residential developments. More recently, the Company has established a strong reputation converting existing properties to new uses such as office space to biotechnology labs and racetracks to video gaming facilities.

# **Building Relationships on Trust: Executing a Master Plan**

In the highly specialized hospitality and gaming market, comprehensive preconstruction services, collaborative relationships with project owners and design teams, and effective field operations are essential to building successful projects and enduring relationships.

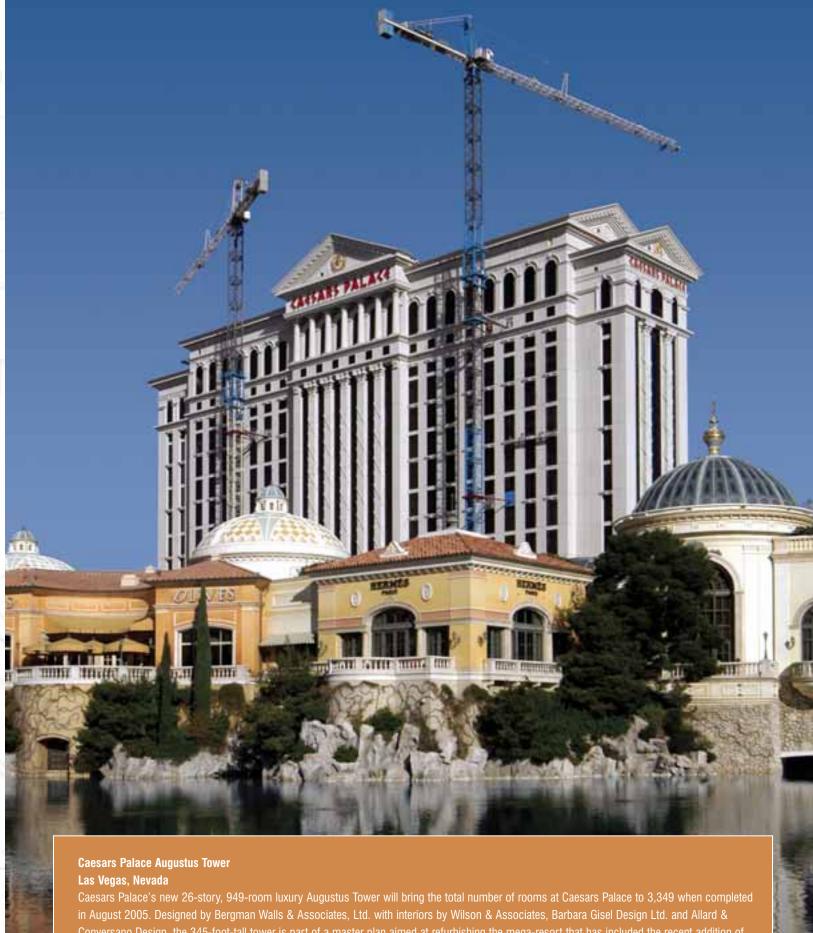
### Caesars Palace Las Vegas, NV

Major Projects Underway or Completed (2000–Present)

- 1. Augustus Tower (under construction)
- Caesars Plaza and Valet Parking
- 3. New Registration & Spa (under construction)
- 4. The Forum Shops at Caesars
- 5. Caesars Palace Showroom Colosseum
- 6. North Casino
- 7. Palace Tower
- 8. Centurion Tower Penthouse Renovations
- 9. Exterior Refacing: Centurion, Roman, Forum Towers

Not Shown: Pool Villas





Caesars Palace's new 26-story, 949-room luxury Augustus Tower will bring the total number of rooms at Caesars Palace to 3,349 when completed in August 2005. Designed by Bergman Walls & Associates, Ltd. with interiors by Wilson & Associates, Barbara Gisel Design Ltd. and Allard & Conversano Design, the 345-foot-tall tower is part of a master plan aimed at refurbishing the mega-resort that has included the recent addition of several Perini-built facilities including the 4,148-seat Caesars Palace Showroom Colosseum, the expansion of The Forum Shops at Caesars, the open-air Roman Plaza, new registration area and spa.

# Perini Building Company Hospitality+Gaming

# Hartford Marriott Downtown Hartford, Connecticut

The Hartford Marriott Downtown is a 22-story, 409-room hotel developed by the Waterford Group of Waterford, CT and located adjacent to the new Connecticut Convention Center. Brennan Beer Gorman is leading the design team with interiors by Alexandra Champalimaud & Associates. Upon its completion, the Marriott Downtown will be the largest hotel in Hartford and will feature 13,500 square feet of meeting space, several restaurants and bars, an indoor pool and a day spa.

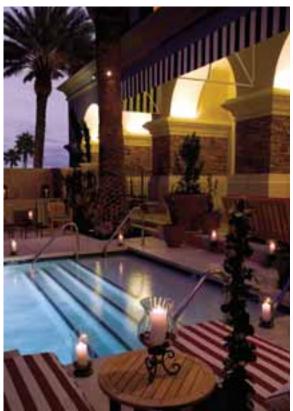


# Renaissance Las Vegas Hotel Las Vegas, Nevada We delivered this 14-story, 548-room hotel developed by Jackson Shaw/Paradise Las Vegas LP three months ahead of schedule. The Renaissance, designed by Dennis Hill Architect c/o HPA, Inc. with interiors by Morrison Seifert Murphy, holds the distinction of being Nevada's largest nongaming hotel. The facility includes a 9,850-square-foot Grand Ballroom, 20,000 square feet of meeting space and a six-story parking garage.

# Resorts Hotel/Casino Expansion Atlantic City, New Jersey

A new Grand Lobby (below), the largest guest rooms in Atlantic City, 42 luxury suites and 14,000 additional square feet of gaming space are features of the new 27-story, art deco "Rendezvous Tower" built for Colony Capital LLC. Bergman Walls & Associates, Ltd. led the design team that included SOSH Architects and interior designers Lorri Halliday, Dalton Robertsson & Associates, and MPM Studios.





# Green Valley Ranch Expansion Henderson, Nevada

We returned to the AAA Four Diamond Green Valley Ranch to build its new, eight-story, 288,000-square-foot, 298-room hotel tower with 85,000-square-foot ballroom designed by Friedmutter Group with interiors by Architropolis. We also performed all related site work, pools, hardscape and landscaping; and design/build of a three-story, 262-space parking structure. Frommer's Guide calls Green Valley Ranch, "...flatout fabulous."

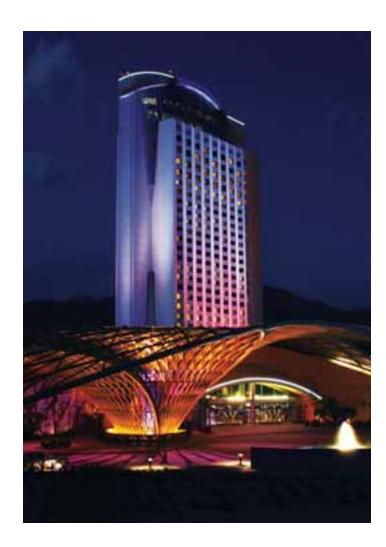
# **Perini Building Company Native American Gaming**

### Morongo Casino, Resort & Spa Cabazon, California

We delivered the award-winning Las Vegas-style Morongo Casino, Resort & Spa in just 17 months, on time and on budget. Our design-assist construction contract—working with the Morongo Band of Mission Indians, The Jerde Partnership, Thalden-Boyd Architects and Hirsh Bedner Associates—encompassed 680,000 square feet, including a 27-story hotel tower with a two-story, glass rooftop penthouse lounge and restaurant, and a 413,000-square-foot low-rise building with a 113,000-square-foot casino.

Perini excels at high-quality construction and completing projects expeditiously, which was of utmost importance to bring the tribe's vision of an outstanding entertainment facility to life.

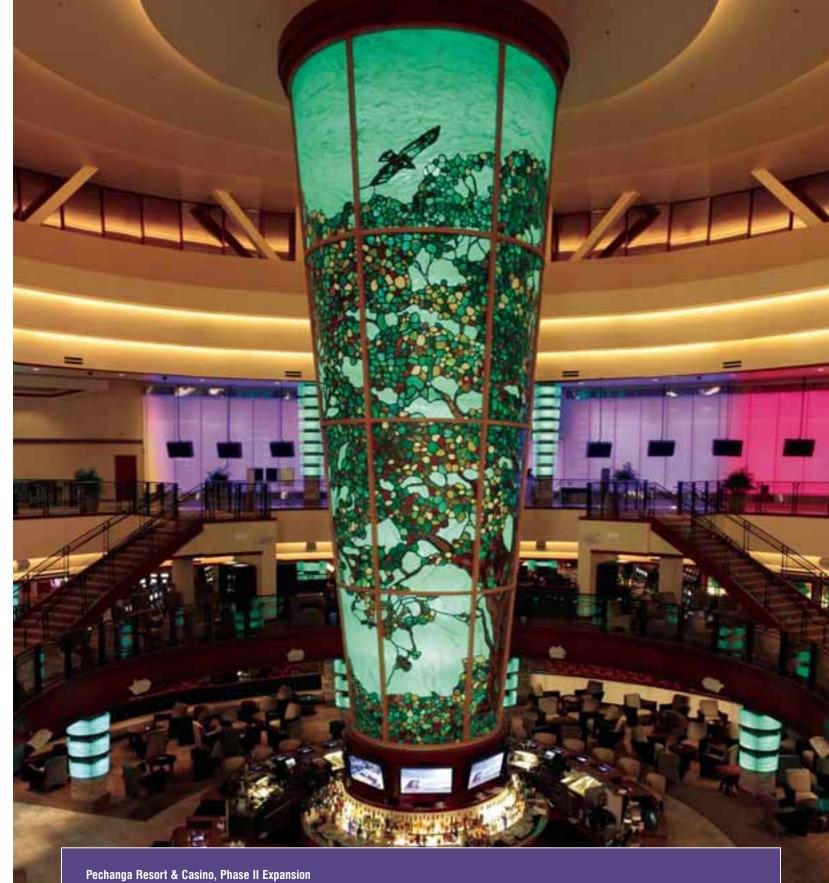
Deron Marquez Chairman of the San Manuel Band of Mission Indians





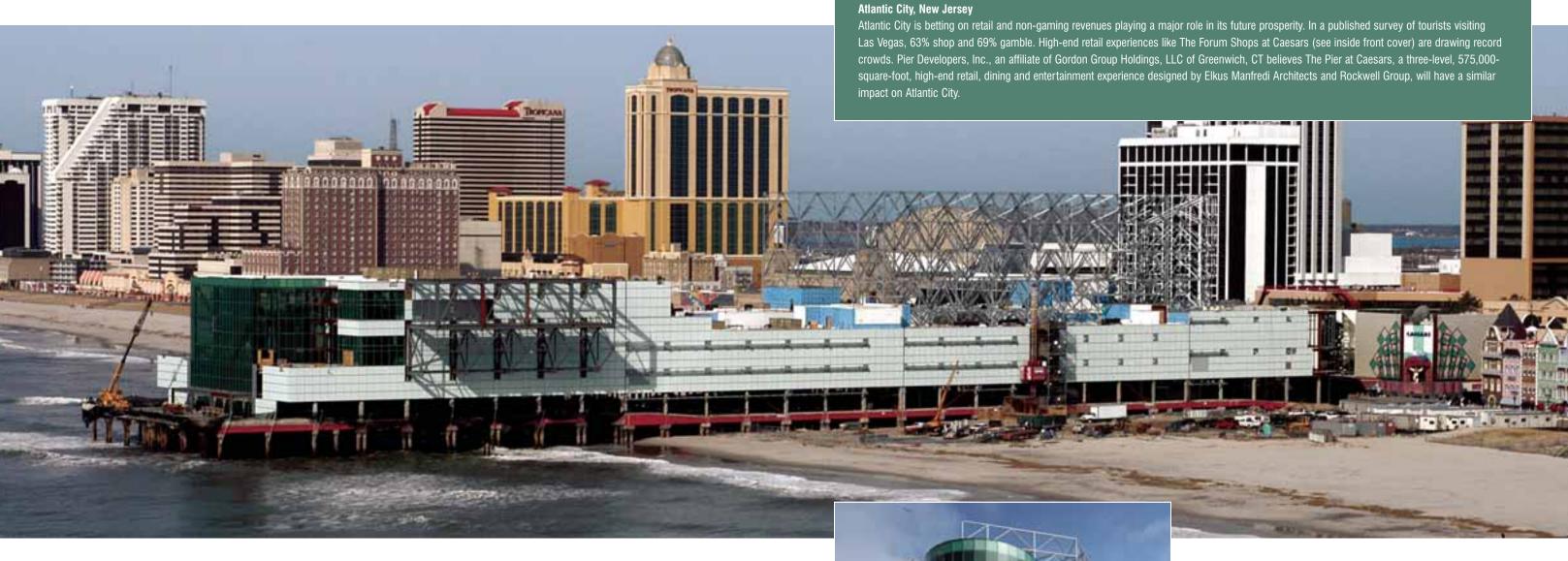
# San Manuel Indian Bingo & Casino Highland, California

A collaborative atmosphere was instrumental in building such a quality project on time and on budget for the San Manuel Band of Mission Indians. Designed by architect Wimberly Allison Tong & Goo (WAT&G) with interiors by Yates-Silverman, Inc., the three-level, 480,000-square-foot casino and bingo complex incorporates elements of the tribe's cultural motifs and is articulated in paving patterns and glass etchings. The facility also includes a 450-car valet parking facility, multi-level 1,190-car parking structure, and enclosed, 425-foot-long pedestrian bridge with moving walkways connecting the casino and the parking garage.



### Temecula, California

The completion of the Phase II expansion of the Pechanga Resort & Casino marked a decade of significant growth for the Pechanga Band of Luiseño Indians. In 1995, the tribe opened a small casino on its 4,400-acre reservation between Los Angeles and San Diego. In 2002, we built a 14-story, 522-room hotel with 420,000 square feet of gaming space. More recently, we completed the 415,000-square-foot expansion, including 105,000 square feet of new gaming space, the 26,000-square-foot "Silk" nightclub, new food court, underground parking and administrative offices, designed by the architectural firm Delawie, Wilkes, Rodrigues, Barker with interiors by Yates-Silverman, Inc.



The Pier at Caesars

# Seminole Paradise Hollywood, Florida

The development of the 350,000-square-foot Seminole Paradise is a joint venture between the Cordish Company of Baltimore and the Seminole Tribe of Florida. Designed by Morris Architects, Seminole Paradise is part of the Seminole Hard Rock Hotel and Casino and consists of the 5,600-seat Hard Rock Live! concert venue (see Backlog Briefs), 10 nightclubs, 10 restaurants and 20 unique retail shops surrounding a 12-acre, man-made lake.



# **World-Class Retail Environments**

Retail developments like The Pier at Caesars, The Forum Shops at Caesars and The Shops at Mohegan Sun are examples of highly themed environments that require the quality of construction to match the essence of the world-class brands leasing space. Elaborate designs and fast track schedules require our best resources and effort from preconstruction through to completion.

# Perini Building Company Residential + Senior Living

# Eastern Connecticut State University Residential Village I, II and III Willimantic, Connecticut

In joint venture with Manafort Brothers, Inc. of Plainville, CT and in association with ADD Inc, an architecture and interior design firm from Cambridge, MA, we were selected as the design/builder of three new student residences at Eastern Connecticut State University in Willimantic. Construction of the phased design/build program began in June 2003. The first of the three buildings to be constructed—a freshman dormitory—was built as a fast track project and was completed in August 2004, in time for fall semester. The two upper class residence halls with suites are scheduled to be ready for occupancy Fall 2005.





# Las Ventanas

# Summerlin, Nevada

Phase I of Southern Nevada's first full-service life care retirement complex features two, 3-story independent living buildings containing 90 units, a 6,500 square-foot wellness center, and a 1-story community center with a fitness center and pool. Developed by Greystone Development Co. and designed by Three Architecture, Inc., Las Ventanas was designed as a multi-generational community with independent living, assisted living as well as skilled nursing care.

# Perini Building Company Commercial + High Technology



# Alnylam Pharmaceuticals Lab Conversion Cambridge, Massachusetts

We converted 45,000 square feet of office space built by the Company in 2001 to research facilities for Alnylam Pharmaceuticals Inc., a Cambridge-based biotechnology company specializing in RNA interference research and therapeutics. The conversion project reunited the team that designed and built the original building: Perini Building Company, ADD Inc, and AHA Consulting Engineers. The 128,000square-foot building was developed by The Beal Companies LLP and is located in the heart of Cambridge's biotechnology research area, surrounded by prominent biotech firms, MIT, and Harvard.

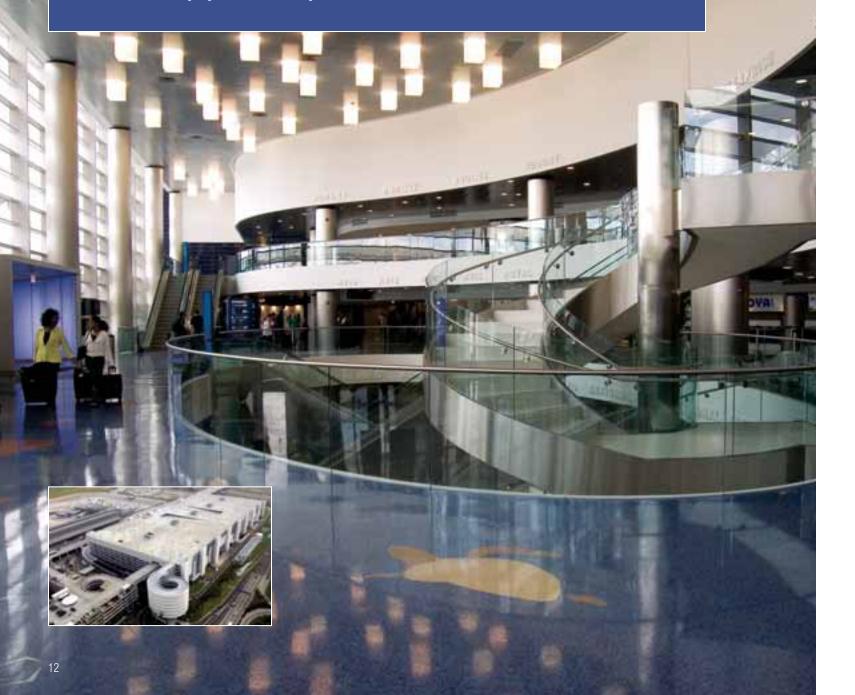
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# James A. Cummings, Inc. General Building

James A. Cummings, Inc. is a leading licensed general contractor in the State of Florida with offices in Ft. Lauderdale, West Palm Beach and Orlando. Cummings is well known for its construction of K-12 schools, airport and mass transit facilities, college and university campus structures, athletic facilities, parking garages, stadiums and hospitals. Cummings' dedication to building quality facilities on time, within budget and without litigation has made it one of the top-ranked commercial construction companies in Florida.

# Consolidated Car Rental Facility Ft. Lauderdale. Florida

Levels one through four of the massive, nine-level, 4.5 million-square-foot car rental facility and 9,000-car parking garage built by a joint venture led by Cummings were turned over to the owner, the Broward County Board of County Commissioners, on January 12, 2005. Designed by Spillis Candela & Partners, the facility includes 150,000 square feet of lobby and customer service area. In addition, the first floor of the garage includes 126 fueling stations, several car washes and vehicle maintenance areas.



Thank you for your high level of professionalism, helping (us) to keep our commitment in providing a quality building environment for teaching and research.

Steve Hawkins, Sr. Project Manager FIU Facilities Planning & Construction



Theater and Performing Arts Building Dillard High School Ft. Lauderdale, Florida

Cummings worked closely with BRPH Architects-Engineers, Inc. at Dillard High School, a phased replacement project. The scope of the work included 250,000 square feet of new and renovated building area. New construction included the Theatre and Performing Arts Building, featuring a 624-seat auditorium with orchestra pit lift, recital hall, practice rooms, and recording and dance studio.



Health and Life Sciences Building, Phase II Florida International University Miami, Florida

This six-story, 100,000-square-foot building, designed by VOA Associates, Inc., is the final phase of a two-phase project. The new building (above, left) features an anatomy lab; research labs for genetics; human biology, physiology, biochemistry and cellular biology; and administrative and faculty offices, classrooms and seminar rooms.



# **Building Safer Communities: Key Biscayne, Florida**

James A. Cummings has been instrumental in improving the quality of life for residents of Key Biscayne by applying its construction expertise and resources to elements of the community's Village Civic Center master plan.



### Fire Rescue Station

Designed by OBM, Inc., the three-story, 25,000-square-foot Fire Rescue Station is the focal point of the master plan. In addition to the fire department, the facility also includes Council Chambers for the Village Council.

# **Police Station and Administrative Offices**

Designed by Spillis Candela DMJM, the 40,000-square-foot building features an open courtyard and houses the police department and all Village government offices.

# **Community Center**

Village residents of all ages can enjoy this multipurpose community center designed by Robert G. Currie & Associates featuring a pool, gymnasium and indoor basketball/volleyball facilities.

# Perini Management Services, Inc. International + Specialized Domestic Projects

Perini Management Services, Inc. (PMSI) plans and executes rapid response assignments and multiyear contracts through diversified construction and design/build services. We have demonstrated an expertise in managing the logistics of construction throughout the world, especially in challenging and hostile environments.

Our customers include the U.S. military and government agencies, power suppliers, surety companies and multinational organizations in the U.S. and overseas. As demonstrated by consistently superior performance, we are particularly well suited for multi-year, multi-discipline, task order and ID/IQ (Indefinite Delivery / Indefinite Quantity) construction programs.

The U.S.-sponsored post-war reconstruction of Afghanistan and Iraq has provided us with several opportunities to advance our reputation for comprehensive planning, rapid deployment and effective design/build team leadership.

Perini projects contributed nearly 200 MW to the national grid, enough to service an estimated 600,000 Iraqi homes.



# Restoration of Electrical Infrastructure Southeastern Iraq

Perini completed the rehabilitation of 360 kilometers of high voltage transmission line and towers in southeastern lraq, and the rehabilitation of nine low voltage substations in central lraq. All of these projects were awarded under a contingency contract with the U.S. Army Corps of Engineers. The new power will benefit the local population, which now receives 15 to 24 continuous hours of power a day. This is in comparison to approximately only three hours of power per day before the war.



# A Job Well Done

Impressed by the quality, process and progress of the construction of the Buzurgan Power Plant in Iraq, Major General Ronald L. Johnson, then-Commander of the Gulf Region Division, U.S. Army Corps of Engineers, presented the Perini-led team with this Medal of Excellence.



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# Perini Management Services, Inc.







### Afghan National Army Brigade Facilities Mazar-e-Sharif and Gardez, Afghanistan

Under a contract with the US Army Corps of Engineers, we continue to design and construct brigade facilities for the Afghan National Army. The facilities will support a regional brigade and include water treatment, storage and distribution systems; a sewage collection system; a prime power plant and site power distribution system; dining facilities; administrative buildings and barracks, helipads, training ranges, communications systems, and associated site work. The scope of work also includes the development of a master plan for each base to guide future expansion.



# Facility Consolidation Project Islamabad, Pakistan

The recently completed Facility Consolidation Project was a design-build contract to renovate the Chancery building and ancillary facilities at the U.S. Embassy compound in Islamabad, Pakistan. The goal of the project was to consolidate similar functions within the Chancery building, and to create office space for off-site personnel to relocate within the Embassy compound. The project included the renovation of five different areas into office space, construction of a new guard booth, the relocation and expansion of the Chancery kitchen, and the upgrade of the central air conditioning plant facility that serves the Chancery building.



# Washington State Legislative Building Olympia, Washington

PMSI provides rapid response contract completion services to major American surety companies with the ability to complete any size defaulted project, at any location, commencing work within a 48-hour window. We provide consultation, cost analysis, technical, financial and administrative oversight to reduce liquidated damages or other financial damages to the Surety. We provide a seamless takeover or an immediate resumption of the project work. In Washington State, we were called in by Zurich to complete the work of a subcontractor who, at 70% completion, defaulted on its contract to perform concrete work, structural upgrades and seismic reinforcement on the Legislative Building that was damaged by the Nisqually Earthquake on February 28, 2001 (magnitude 6.8). In addition to completing work on the lower portion of the building, we were responsible for providing temporary services including power, sanitation and transportation of workers.

# **Perini Civil Construction**

# Infrastructure Repair+Replacement

Perini Civil Construction is focused on transportation and infrastructure repair and replacement projects in Metropolitan New York and Northern New Jersey. In addition to mass transit systems and highways and bridges, we are well suited to construct mainline sewers, water distribution networks and waste water treatment facilities.

Our strength lies in the resourcefulness of our people. We view project challenges not as obstacles to progress, but as opportunities for teamwork, collaboration and innovation. We are tenacious advocates of the owner's best interests and work cooperatively with its project partners to exceed all expectations.



Throughout 2004, Perini continued construction of Jamaica Station, an intermodal transportation center that is the terminus of the JFK AirTrain, an 8.4-mile elevated transit system. *New York Construction News*, a McGraw-Hill publication, awarded Jamaica Station its "2004 Airport Project of the Year."



# Cherry Hill Construction Jessup, Maryland

The acquisition of Cherry Hill Construction, Inc. in January 2005 will broaden our presence in the Mid-Atlantic States and Southeast U.S. Cherry Hill specializes in excavation, foundations, paving and civil infrastructure. Cherry Hill has regional operations in Maryland, Virginia, Delaware, District of Columbia and Florida.







# **Diversity in Construction: MGM MIRAGE**

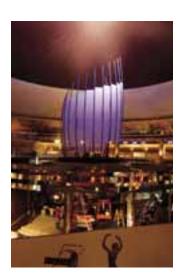
MGM MIRAGE is setting the standard for diversity in the hospitality and gaming industry. The Company recognizes diversity as "a timeless, enduring value, but nonetheless an evolutionary process" that requires dedication, innovation and focus.

MGM MIRAGE requires minority participation on all construction bids, creating joint ventures that pair qualified minority-owned, women-owned and disadvantaged business enterprises with majority contractors. The benefits of the initiative to the minority contractor include a greater knowledge of all developmental phases of construction and increased limits of state contracting licenses. For us and other majority contractors, the benefits include the opportunity to build relationships with qualified minority contractors, to share in the success of each project and to identify resources needed to meet the expectations of discerning owners and an ever-increasingly sophisticated market.



Perini introduced us to the fast-paced hospitality and gaming market where quality and speed of execution are fundamental to success. Perini fully embraced the spirit and intent of MGM's diversity initiative, mentoring our people, opening doors to new opportunities and enabling the growth of our company to exceed expectations.

Richard Copeland, President Thor Construction, Inc.



structure. Project architect is Marnell Corrao Associates.

# MGM Grand Dome & Sports Book Remodel

The Perini/Madison joint venture is relocating and remodeling the MGM Grand poker room and sports book, including VIP suites in sports book; a new bar (at left, under construction) and delicatessen.

Marnell Corrao Associates is the project architect.

# **Recent Projects:**

Theme Park Demolition Spa Lounge Remodel (Perini/Thor JV)



# **Skylofts at MGM Grand**

The joint venture of Perini/Thor is remodeling the 29th floor at MGM Grand. Designed by Leo A. Daly with interiors by Tony Chi and Associates, the project includes phased demolition and reconstruction of high roller suites, totaling 106,000 square feet, creating one, two and three-bedroom, multi-floor luxury "Skylofts" of 1,400 square feet, 3,200 square feet and 6,200 square feet respectively.

# **Backlog Briefs**





### **Project CityCenter**

### MGM MIRAGE

Perini Building Company has been selected by MGM MIRAGE to build a major portion of Project CityCenter, one of the largest building construction programs currently underway in the United States. MGM MIRAGE plans for Perini's construction contract to include a 4,000-room hotel tower, casino, convention center, showroom, approximately 500,000 square-feet of retail and restaurants, three branded boutique hotels and numerous residential towers. Perini will also be responsible for constructing the infrastructure, hardscape and landscape.

Ehrenkrantz, Eckstut & Kuhn Architects, creator of Battery Park in New York City, developed the master plan. Perini expects to break ground on Project CityCenter—located between the Bellagio and Monte Carlo casino resorts in Las Vegas—in the summer of 2005 with planned completion of the entire project by the end of 2009.



### Red Rock Casino-Resort-Spa Summerlin, Nevada

### Station Casinos, Inc.

In Brief: Design by Friedmutter Group, Phases I and II consist of 850 rooms, 94,000 square feet of meeting and convention space, a 35,000-square-foot spa, and parking for 5,500 vehicles. Phase II had not been awarded as of May 1, 2005.



### One Queensridge Place Phase I Queensridge, Nevada

# Queensridge Towers, LLC

In Brief: Design by JMA Architecture Studios is two luxury 18-story condominium towers above two levels of parking. Condominiums will range from approximately 2,000 square feet to 14,000-square-foot penthouses. The development will include spa facilities, fitness center, wine cellar, meeting rooms and social areas.



# Westgate City Center, Phase One Glendale, Arizona

### **Coyote Center Development LLC**

In Brief: Design by Kurt D. Reed Associates, Inc. features 610,000 square feet of themed commercial retail space, including 2 four-story buildings with one level of underground parking, surface parking, 7 one-story buildings, an interactive water park for children, and a two-acre water feature that will include animated fountain displays.



### Gaylord National Hotel and Convention Center Prince Georges County, Maryland

### Gaylord Hotels, a subsidiary of Gaylord Entertainment Co.

In Brief: Design by Gensler Architecture with interiors by Avery Brooks & Associates features 1,503 rooms, over 400,000 square feet of convention and meeting space, and parking for 2,600 cars. An 18-story, 65,000-square-foot glass atrium will be constructed in the signature style for which the Gaylord Hotels brand is known. In joint venture with Tompkins Builders, Inc.

### Hard Rock Live! Hollywood, Florida

### Seminole Properties Retail Inc.

In Brief: Design by Morris Architects is 5,600-seat, 120,000-square-foot multi-purpose entertainment venue.

# Environmental Science/Criminal Justice Facility, Phase II

### Miami-Dade College, North Campus

In Brief: Design by M.C. Harry & Associates, 95,000-square-foot environmental science building featuring biology, chemistry and physics labs, lecture hall, faculty offices and conference rooms.

# Hudson Line Stations Rehabilitation, Phase I Westchester County, New York

### MTA Metro-North Railroad

In Brief: Rehabilitation of four Metro-North Railroad station including platforms and overpasses and construction of elevators to make stations ADA compliant.

### Green Valley Ranch Spa Expansion Henderson, Nevada

# **Green Valley Ranch Gaming LLC**

In Brief: Design by Architropolis is two-level, 26,000square-foot expansion and remodel including fitness room, VIP and additional treatment rooms, relaxation lounge, men's and women's locker rooms, offices, retail space, waiting room, spa, steam room, pool, five cabanas and outdoor showers.

# Brooklyn/Queens Expressway Queens, New York

### **New York State Department of Transportation**

In Brief: Realignment, widening and new concrete of .8 miles of I-278, replacement/rehabilitation of 11 bridges, new ramps, retaining walls and noise wall. In joint venture with Tutor-Saliba Corporation.



Perini Building Company, Inc. 360 East Coronado Road Phoenix, AZ 85004 (602) 256-6777

Kenneth R. Bock Vice President, Business Development Perini Building Company, Inc. 360 East Coronado Road Phoenix, AZ 85004

Director of Business Development Perini Building Company, Inc. 3960 Howard Hughes Parkway Suite 620 Las Vegas, NV 89109 (702) 792-9209

Joseph R. Perini Vice President, Business Development Perini Building Company, Inc. 73 Mt. Wayte Avenue Framingham, MA 01701 (508) 628-2257

Ray de la Feuilliez Vice President of Business Development James A. Cummings, Inc. 3575 NW 53rd Street Ft. Lauderdale, FL 33309 (954) 733-4211 ext. 244

**Director of Business Development** Perini Management Services, Inc. 73 Mt. Wayte Avenue Framingham, MA 01701 (508) 628-2417

Henry Cheung Perini Civil Construction 1022 Lower South Street Peekskill, NY 10566 (914) 739-1908

David B. Openshaw Executive Vice President & General Manager Cherry Hill Construction, Inc. 8211 Washington Boulevard Jessup, MD 20794 (410) 799-3577

www.perini.com

Second Century Project Management: Field Communications Associates, Inc. Project Management: Held Communications Associates, Inc.
Creative: Beagan + Nguyen Design
Principal Photography: Field Communications Associates, Inc.
Other Photography/Renderings:
lan Vaughan Productions, Inc.
Gregg Photographic, LLC
Ed Zealy Photography
Greg Kohl, AC Photo
JMA Architectural Studios
Station Casinos Inc. Coyote Center Development LLC Gensler Architecture

# Additional Projects 2004–2005

(Not featured in Second Century but active in '04 or acquired by May 1, 2005)

Perini Building Company, Inc.

49–51 Commonwealth Avenue, Boston, MA 126-130 Beacon Street, Boston, MA AstraZeneca Plant Expansion, Westborough, MA
AstraZeneca 6th Respule Interior Fit-up, Westborough, MA Caesars Palace Plaza, Las Vegas, NV Caritas St. Elizabeth's Medical Center, Brighton, MA CCA Florence Correctional Center Housing Addition, Florence, NV Chumash Casino Resort, Santa Ynez, CA Donald W. Reynolds Girl Scout Training & Service Center, Las Vegas, NV Ferrara's Cafe, Las Vegas, NV Green Valley Ranch Secluded Plunge Pool, Henderson, NV La Posada Senior Living Community. Palm Beach Lakes, FL Lucent Technologies, Westford, MA MGM Grand Mansion Casino & Robuchon Restaurant, Las Vegas, NV North Garage and Roadway Infrastructure, Hartford, CT Palms Penthouse Suites, Tenant Improvements, Las Vegas, NV Riverside Resort Parking Structure & Casino Addition, Laughlin, NV San Manuel Fire Remediation Project, Highland, CA Segafredo Zanetti Espresso, Las Vegas, NV Seminole Hard Rock Hotel & Casino. Hollywood, FL Thunder Valley Casino Remodel, Lincoln, CA Thunder Valley Casino-Athens Connector, Lincoln, CA

James A. Cummings, Inc.

Apopka/Rock Springs/Zellwood Elementary School Relief, Apopka, FL
Class Size Reduction Program, Broward County, FL
Dave Thomas Education Center, Coconut Creek, FL
Federal Inspection Services, Terminal 4, Fort Lauderdale, FL
Florida Atlantic University (FAU), College of Business, Boca Raton, FL FAU, Lifelong Learning Complex, Jupiter, FL
FAU/Harbor Branch Oceanographic Institute, Marine Science Partnership, Ft. Pierce, FL
Forest Hill High School, West Palm Beach, FL
Life Behavioral Science Complex, Florida Atlantic University, Boca Raton, FL
Lost Lake Elementary School, Lake County, FL
McArthur High School, Hollywood, FL
Museum Parking Garago, Corp. Cables, Fl McArthur High School, Hollywood, FL
Museum Parking Garage, Coral Gables, FL
New Meadow Woods Middle School Relief, Orlando, FL
New Piedmont Lakes Middle School Relief, Apopka, FL
No. Lauderdale Neighborhood Library, North Lauderdale, FL
Osceola Creek Middle School, Loxahatchee, FL
Parking Garage, Florida Atlantic University, Boca Raton, FL
Pines Middle School, Pembroke Pines, FL
Pine Ridge Elementary School, Clermont, FL
Roosevelt Elementary School, West Palm Beach, FL
Sunset Strip Neighborhood Library, Sunrise, FL
Village of Miami Shores Charter School, Miami Shores, FL
West Regional Library Repovation and Addition Plantation F West Regional Library Renovation and Addition, Plantation, FL YMCA Family Center of West Broward, Weston, FL

# Perini Management Services, Inc.

Exelon Nuclear Maintenance, IL, PA, NJ Office of Overseas Buildings Operations, Islamabad, Pakistan
Upgraded Early Warning Radar NETL, Fylingdales, United Kingdom
Lindbergh Middle School Renovations, Long Beach, CA
Sewer and Water Project, Holbrook, MA
Wastewater Collection System, Meridian, MS Lincoln City Community Center, Lincoln City, OR Municipal Buildings, Mobile, AL Henry Hudson Parkway Bridge Restoration, Manhattan, NY

### Perini Civil

(Does not include Cherry Hill Construction, Inc.) Bowery Bay Water Pollution Plant, Astoria, NY Harlem Substation Rehabilitation, Manhattan, NY Henry Hudson Parkway Bridge Restoration, Manhattan, NY Long Island Expressway, Queens, NY Newtown Creek Water Pollution Control Plant, Brooklyn, NY Triborough Bridge Structure & Deck Replacement, Randall's Island, NY