BAML 2017 Japan Conference The Opportunity For Integrated Resorts In Japan

September 7, 2017

Jim Murren Chairman and CEO MGM Resorts International

AGENDA

- 1. MGM Resorts Who We Are
- 2. The Japan Opportunity
- 3. MGM Vision for Japan IR
- 4. MGM Resorts Japan

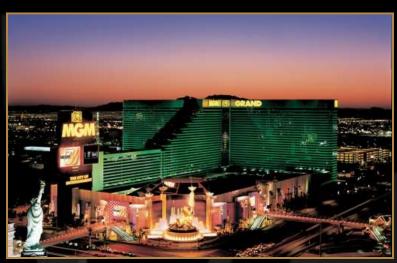
1. MGM Resorts – Who We Are

ABOUT MGM RESORTS



S&P 500® and FORTUNE 500® company with iconic brands known worldwide

27 unique hotel offerings in 8 locations worldwide



\$9.5 billion in consolidated revenue¹

\$2.8 billion in consolidated adjusted EBITDA¹



77,000 employees globally



Entertainment leader with diverse revenue across entertainment and hospitality sectors



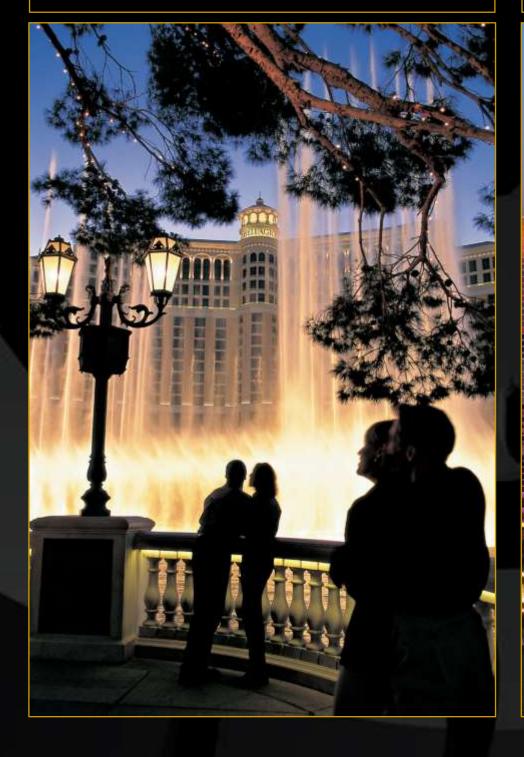
Largest MICE/convention operator in Las Vegas

Among FORTUNE® Magazine's 2016 list of World's Most Admired Companies®

MARKET-LEADING ASSETS

Las Vegas Strip, NV

- 2016 GGR: \$6.4 bn
- Bellagio is #1 in market¹



Atlantic City, NJ

- 2016 GGR: \$2.4 bn
- Borgata is #1 in market¹

Mississippi (Biloxi, Tunica)

- 2016 GGR: \$2.1 bn
- Beau Rivage is #1 in market¹

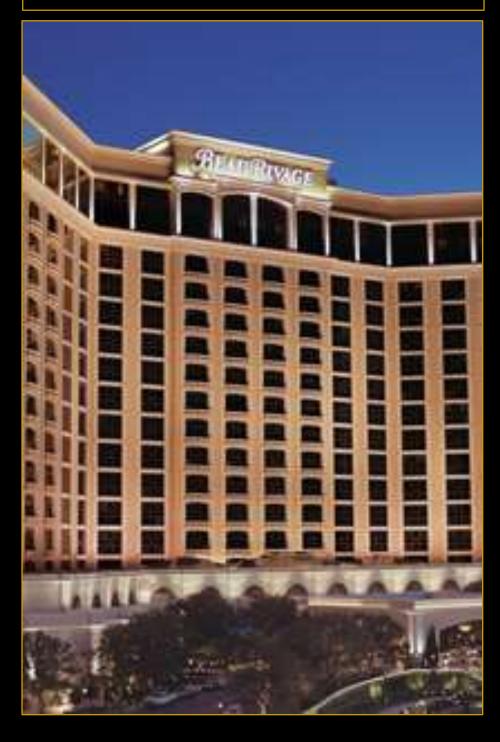
Maryland/ WV/ Metro DC area

- 2016 GGR: \$1.6 bn
- MGM National Harbor is #1 in market¹

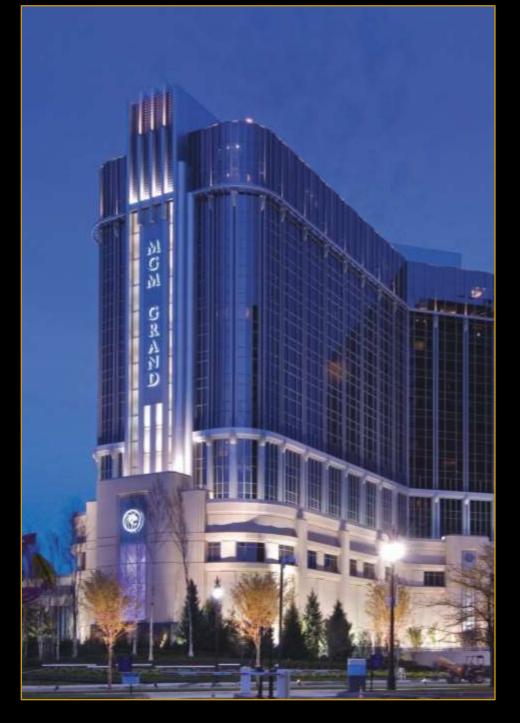
Detroit, MI

- 2016 GGR: \$1.4 bn
- MGM Detroit is #1 in market¹





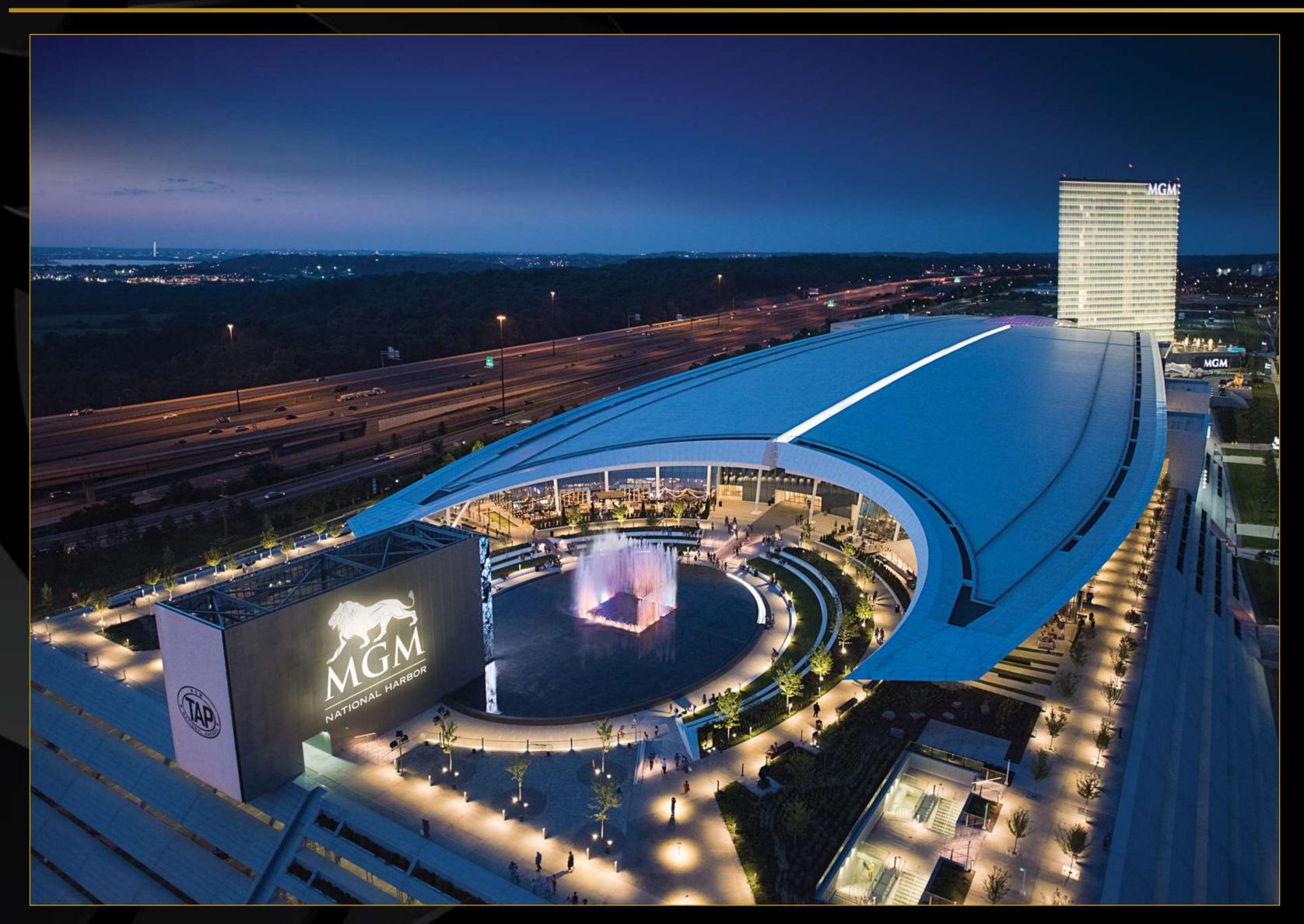




Sources: Dept of Gaming Enforcement of New Jersey, Michigan Gaming Control Board, Maryland Lottery and Gaming Commission, Nevada Gaming Control Board

1 Based on gross gaming revenue as of the twelve months ended December 31, 2016, except for Las Vegas Strip market, which is based on Adjusted Property EBITDA from public company SEC filings as of 12/31/16. Companies may calculate Adjusted Property EBITDA differently than we do such that the numbers may not be comparable and such differences may be material. (Gaming revenue by property is not publicly available)

MGM NATIONAL HARBOR





MONTE CARLO TRANSFORMATION



PROGRESSIVE COMPANY VALUES

























CREATING LONG-TERM SHAREHOLDER VALUE

- 1. Attractive long term fundamentals in our core markets (Las Vegas, Macau)
- 2. Reinvesting to maximize the potential of our existing business
- 3. We are reaching an inflection point in our Free Cash Flow generation
 - Consolidated net leverage at 6/30/17 of 4.2x ¹
- 4. Actively seeking prudent growth opportunities (e.g. Japan)
- 5. Focus on shareholder returns



JAPAN'S IR LEGISLATION

Japan wants to introduce the first IR legislation in the world directed towards the realization of an "Advanced Tourism Nation"

Japan's goals include creating IRs that are internationally competitive and utilize the originality and ingenuity of the private sector

Likely limited number of IRs in first phase

POTENTIAL IR OPPORTUNITY TIMELINE

	2016	2017	2018	2019	2020	2025
IR Promotion Law Approved						
Gambling Addiction Countermeasures Law Approval			 		 	
IR Implementation Law Approval			 	 		
Local Government Selection Of Business Operators				 		
Central Government Concessions Awarded & Licenses Approved		 				
Design/Construction			I			
Grand Opening						

3. MGM Vision For Japan IR

PARTNERSHIP IS AT HEART OF MGM VISION

MGM commits to being a good partner to Japanese companies and the Japanese people

MGM, in collaboration with a Japanese-led consortium of partners, will build and operate an IR that honors the values and traditions of Japan and is a uniquely Japanese Integrated Resort

- 1. We have a proven track record of being a trusted, dependable partner
- 2. We bring many strengths to the IR partnership
- 3. Equally, our prospective Japanese partners will bring many strengths to the IR partnership

IR DEVELOPMENT PARTNERSHIP

CityCenter

IR Development
Partnership
With Dubai
World

World's 2nd
Largest Gaming
Market

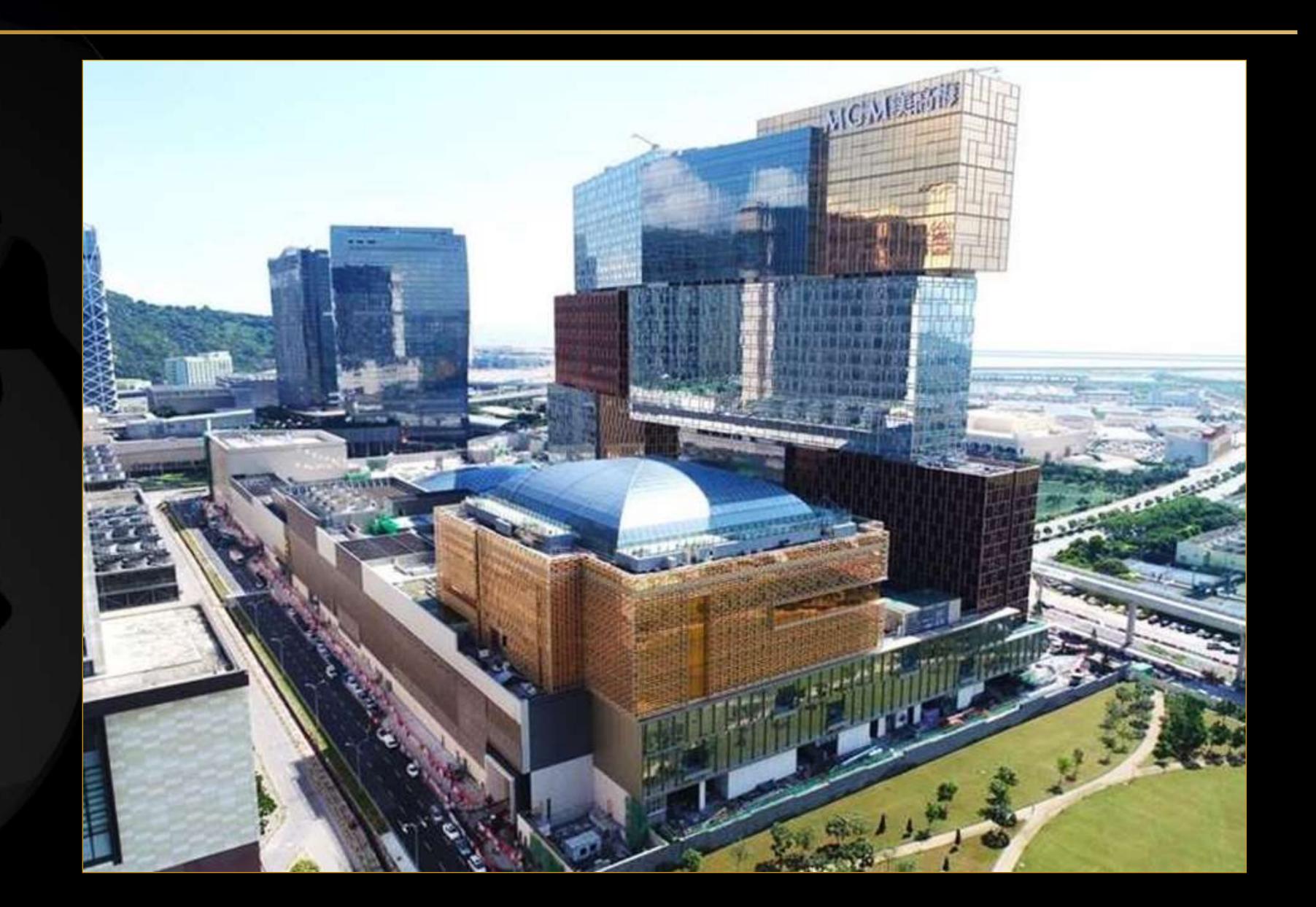


IR DEVELOPMENT PARTNERSHIP

MGM China

IR Development
Partnership With
Pansy Ho

World's Largest Gaming Market



DESTINATION RESORT PARTNERSHIP

wasl Asset Management Group

Selected MGM to advise and operate premier destination resort in Dubai, marking debut of iconic MGM and Bellagio brands in the Middle East region

Porto Island, Dubai



RESPONSIBLE GAMING PARTNERSHIP

Gamesense

"MGM is excited to adopt the awardwinning GameSense platform and to form a historic research program with UNLV, Harvard and the University of British Columbia. Our vision for GameSense is to transform the guest experience at our properties by providing a program that is rooted in enhanced customer service, player education, and leading research."

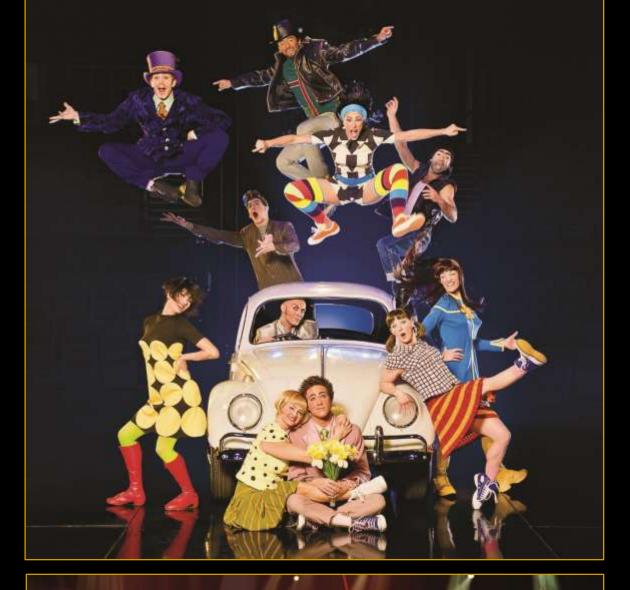


ENTERTAINMENT PARTNERSHIP



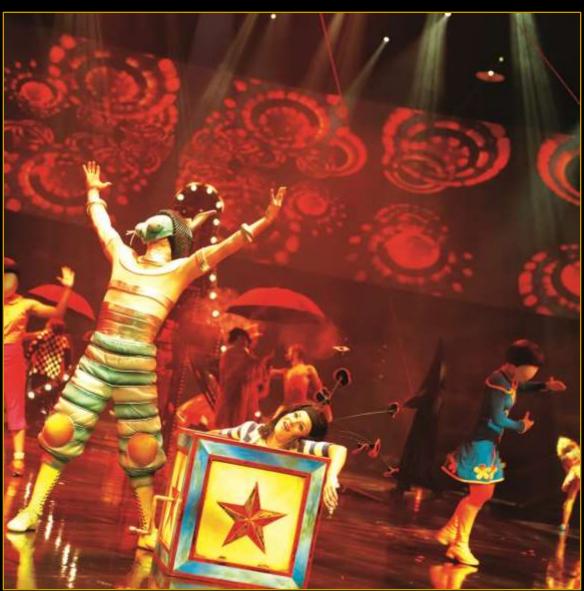




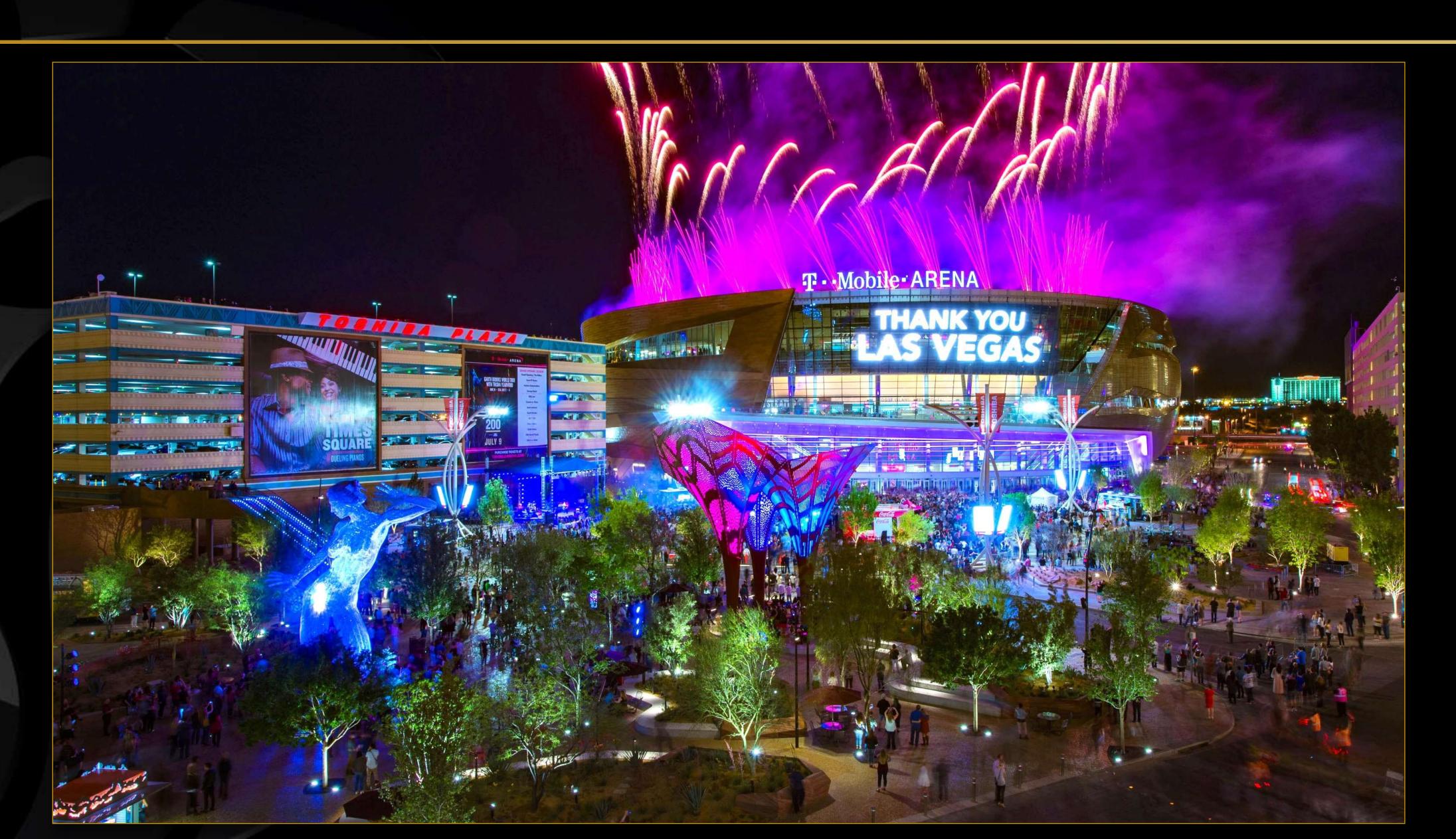








ENTERTAINMENT PARTNERSHIP



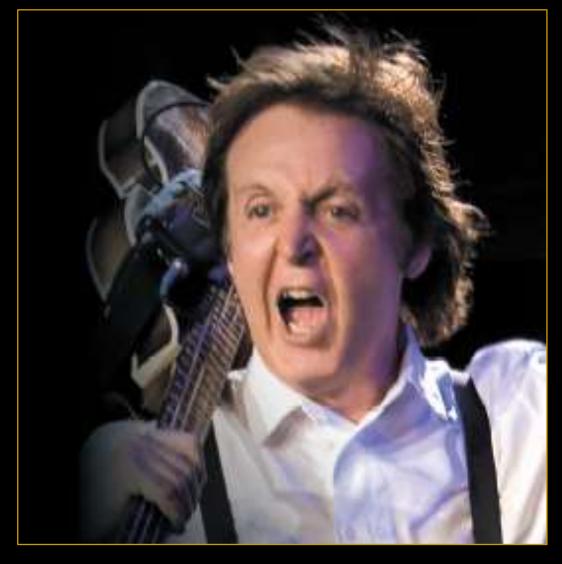
THE JAPAN IR PARTNERSHIP

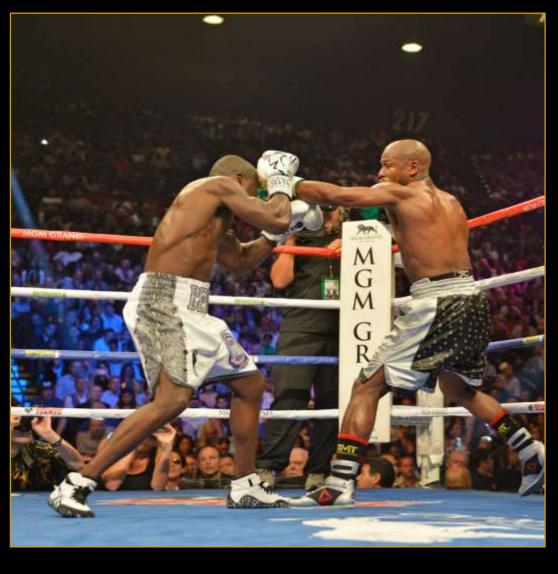


MGM BRINGS GLOBAL ENTERTAINMENT LEADERSHIP

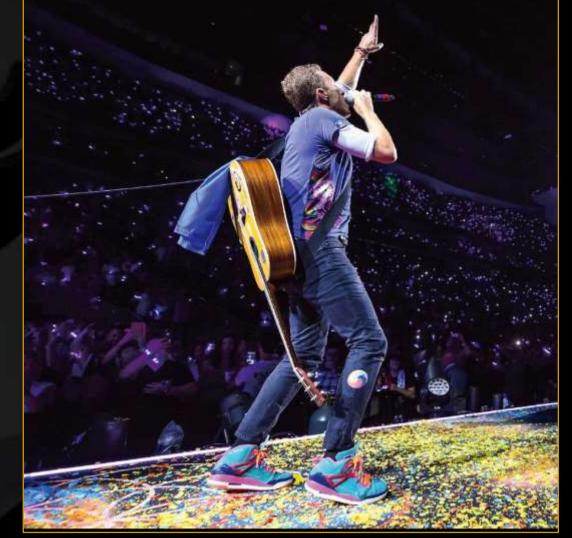


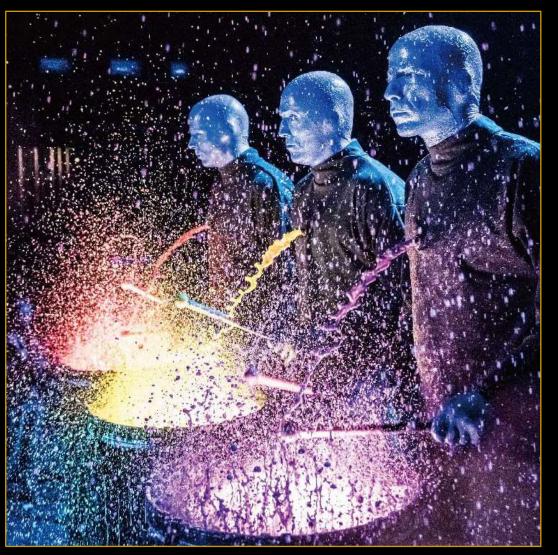














JAPAN PARTNERS BRING JAPANESE FOOD CULTURE EXPERTISE



















MGM BRINGS LAS VEGAS MICE EXPERTISE











JAPAN PARTNERS BRING JAPANESE SERVICE EXPERTISE











MGM BRINGS GLOBAL MARKETING REACH



JAPANESE PARTNERS BRING JAPANESE TECHNOLOGY, INNOVATION, CULTURE





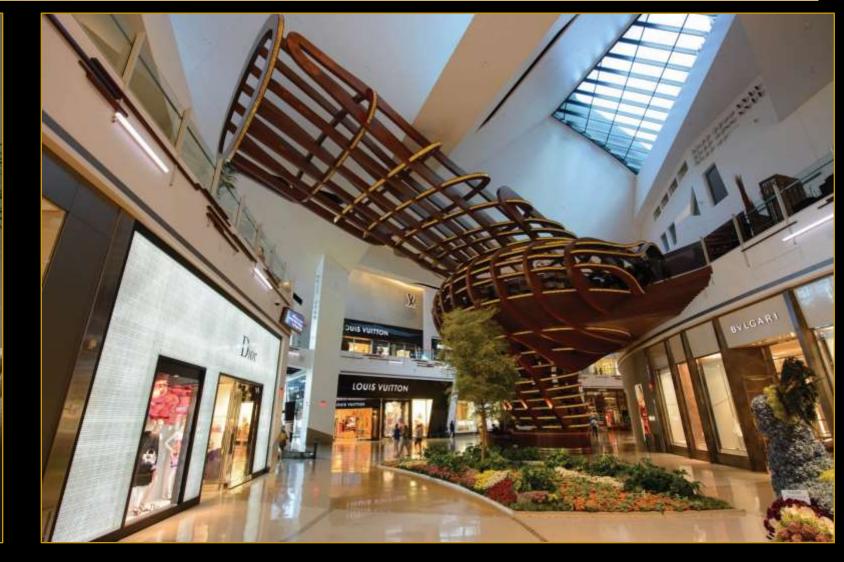




MGM BRINGS IR OPERATIONAL EXCELLENCE











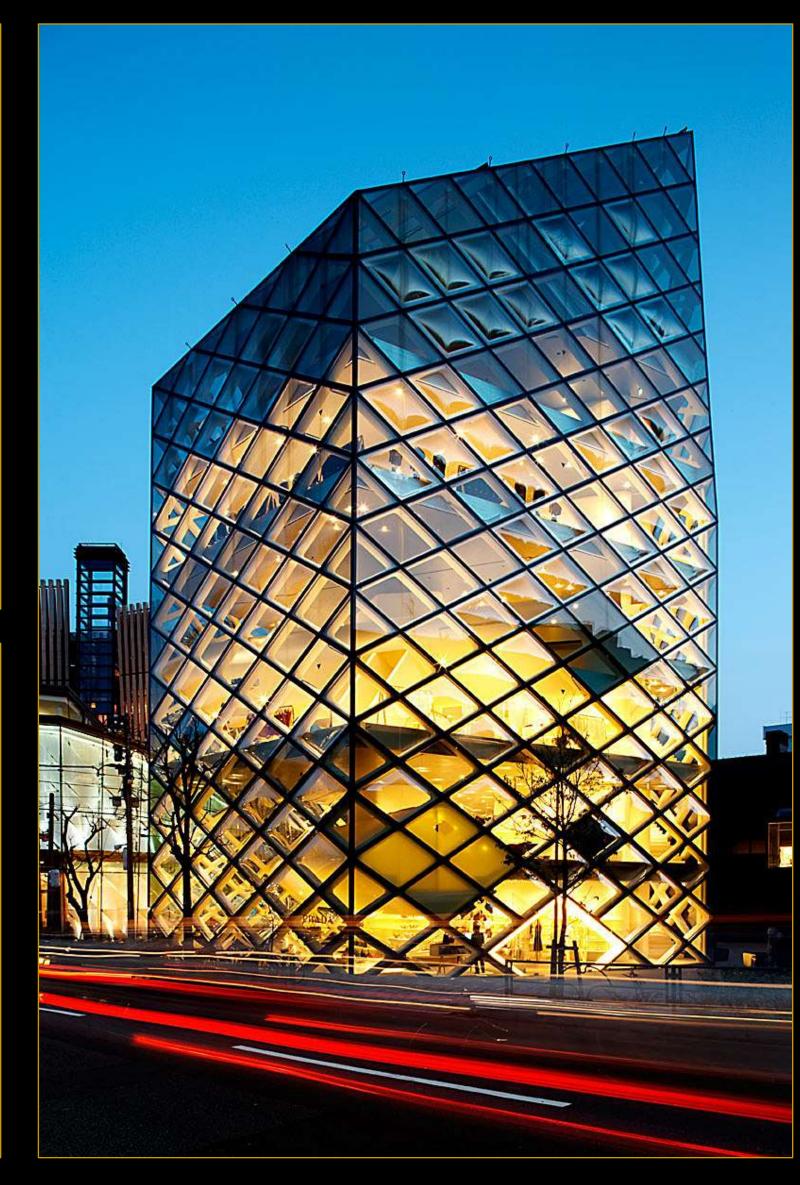


JAPANESE PARTNERS BRING JAPAN PROJECT DEVELOPMENT EXPERIENCE









MGM SHARES JAPANESE CORPORATE VALUES

We want to partner with Japanese companies with the same company values and company culture

We have an extensive successful history:

Developing, designing, building and operating market-leading IRs in major metropolitan markets

Forming long-lasting business partnerships

Operating with the highest level of integrity

Delivering high-quality customer service

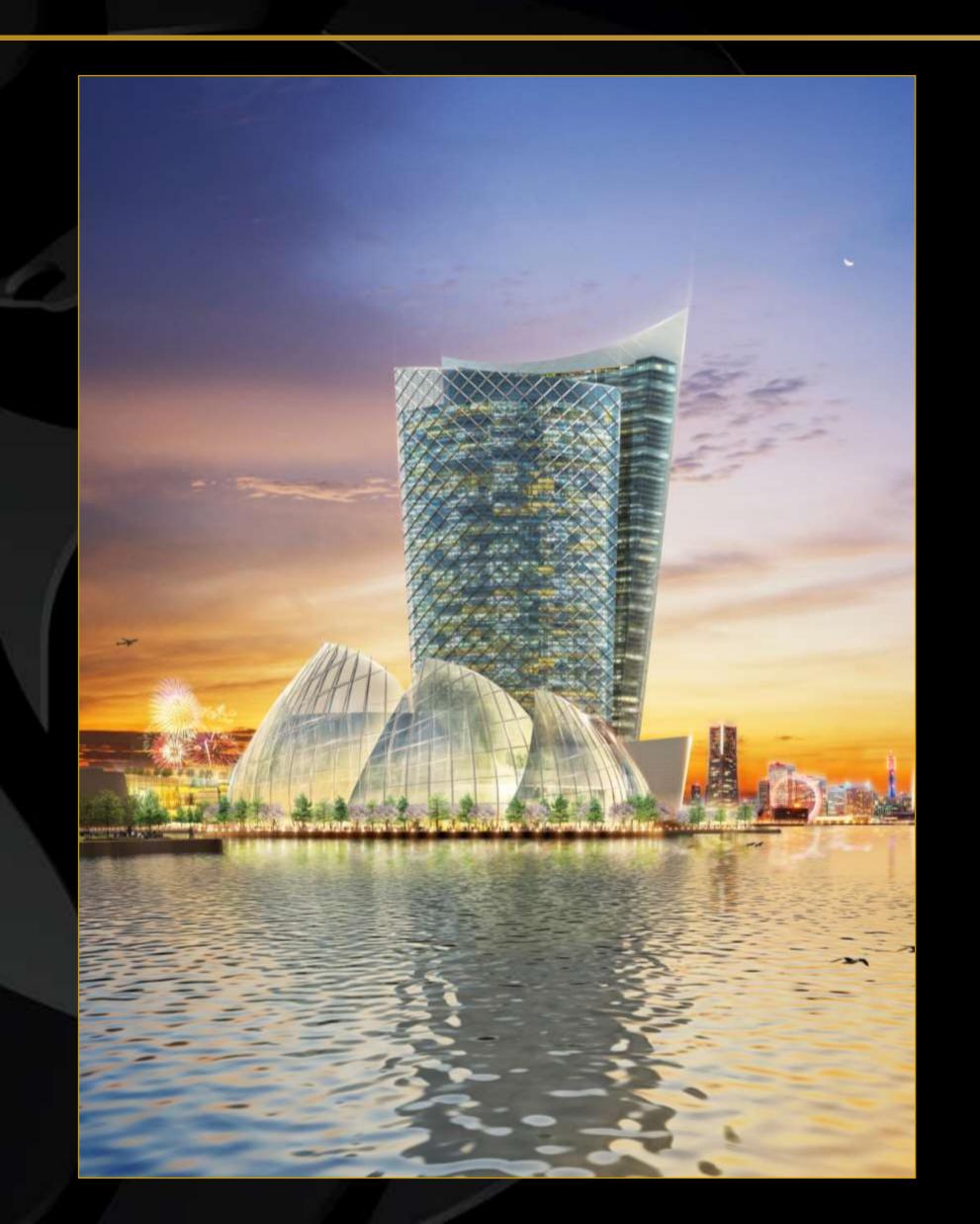
Offering gaming services in a socially responsible way

Embracing and enhancing the communities in which we operate

JAPAN IR EXAMPLE (TOKYO)



JAPAN IR EXAMPLE (YOKOHAMA)





JAPAN IR EXAMPLE (OSAKA)





MGM RESORTS JAPAN

Increasing permanent presence in Japan

MGM Resorts Japan committed to:

- 1. Continuing to learn about Japan's culture, traditions and art
- 2. Building cultural and business bridges between Japan and the U.S.
- 3. Developing relationships of trust with very many Japanese companies
- 4. Engaging with communities to help promote Japan's Advanced Tourism Nation agenda through IR development

MGM RESPECTS THE JAPANESE AESTHETIC



MGM RESPECTS JAPAN'S VIBRANT TRADITIONS



MGM IS BUILDING CULTURAL BRIDGES





MGM AND JAPANESE PARTNERS BRING KABUKI TO MGM GRAND



CLOSING THOUGHTS

We commit to being a good partner to Japanese companies in a <u>Japanese-led</u> IR consortium

We have a proven track record of being a trusted, dependable partner

Together, with our Japanese partners, we will build an IR that honors the values and traditions of Japan and is an uniquely Japanese Integrated Resort

We are substantially increasing our local presence



SAFE HARBOR

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