



Forward-looking statements

This presentation, as well as other statements made by Delphi Automotive PLC (the "Company"), contain forward-looking statements that reflect, when made, the Company's current views with respect to current events, certain investments and acquisitions and financial performance. Such forward-looking statements are subject to many risks, uncertainties and factors relating to the Company's operations and business environment, which may cause the actual results of the Company to be materially different from any future results. All statements that address future operating, financial or business performance or the Company's strategies or expectations are forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements are discussed under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's filings with the Securities and Exchange Commission. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect the Company. It should be remembered that the price of the ordinary shares and any income from them can go down as well as up. The Company disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events and/or otherwise, except as may be required by law.

Today's Discussion

DELPHI

 APTIV

Powertrain Spin Announcement Initial Form 10 Filing Debt Financing Complete Investor Conference Naming & Frameworks Declaration Date Record Date Distribution Date /
Regular Way Trading



Jun 9 Sep 15

Sep 27

Nov 13 Nov 22 Dec 4/5

WELL POSITIONED TO SUPPORT NEW MOBILITY

- Leading portfolio aligned to safe, green and connected megatrends
- Uniquely positioned to deliver smart mobility solutions

GLOBAL TECHNOLOGY
LEADER PROVIDING
INTEGRATED SOLUTIONS

- Smart Vehicle Architecture forms the brain & nervous system of the vehicle
- Delivering integrated solutions leveraging advanced software and hardware

CONTINUED EXECUTION DELIVERS GROWTH AND MARGIN EXPANSION

- Relentlessly focused on execution; flawless launches of next gen technologies
- Continuing to invest while expanding margins, driving productivity

Business Model

LEADING PORTFOLIO ALIGNED TO GLOBAL MEGATRENDS



SAFE

A FUTURE WITH ZERO ACCIDENTS



GREENA FUTURE WITH ZERO EMISSIONS



BUILT ON A FOUNDATION OF:



INNOVATION

- 15,000 scientists and engineers, 10+ major technical centers
- · Introducing industry leading technologies



COLLABORATION

- · Leveraging technology capabilities across the enterprise to best serve customers
- · Developing strategic relationships that create long term value



EXECUTION

- Flawless operating execution; delivering quality at 99.99999%
- · Committed to increasing shareholder value

WITH A CONSISTENT MANAGEMENT PHILOSOPHY



DISCIPLINED REVENUE GROWTH

- Focused on Safe, Green and Connected
- · Balanced customer, platform and regional growth



COST STRUCTURE OPTIMIZATION

- Increase leverage in operating model, footprint optimization
- · Continuous improvement culture

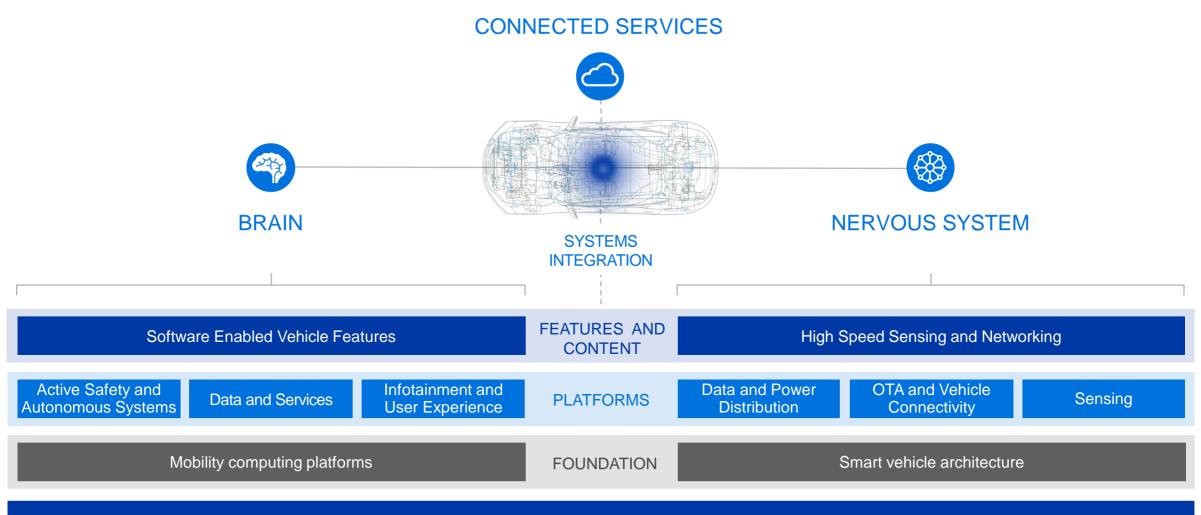


INCREASE CASH FLOW

- · Maintain investment grade ratings
- · Investment in organic and acquisition growth; return excess cash to shareholders

Foundational elements deliver value

Aptiv Vision: Enabling Smart Mobility Solutions



Uniquely positioned to deliver end-to-end smart mobility solutions

Business Overview



GROWING ADVANCED CAPABILITIES



- Core competencies positioning Aptiv to enable future mobility solutions
- Expanding resources and footprint in global technology hubs to capitalize on opportunities

EXECUTION



- Increasing speed and scale: key growth businesses mature, convergence of technologies
- Relentless focus on cost structure optimization, driving more margin expansion

PORTFOLIO MANAGEMENT



- Portfolio of relevant technologies drives accelerated growth beyond 2020
- Leadership in mobility services enables access to significant new business models

DELIVERING SHAREHOLDER VALUE

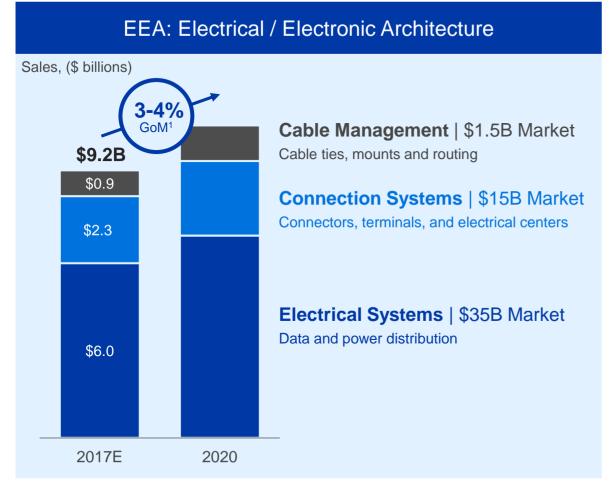


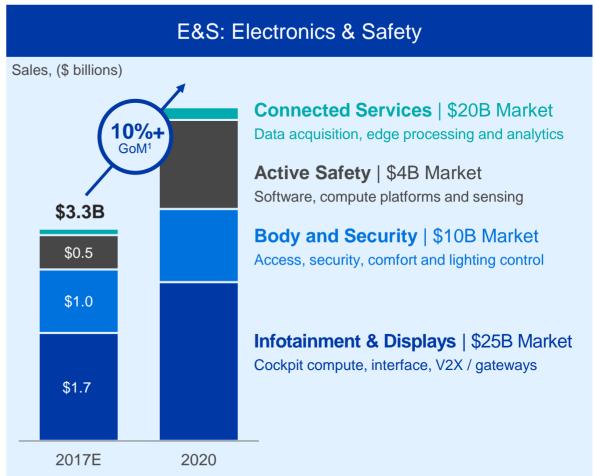
- Accelerating capital deployment to capitalize on new mobility opportunities
- · Laser-focused on delivering value for shareholders

Strong and growing global business

- 1. Adjusted Growth over Delphi weighted Market
- 6. 2. Pro forma for Powertrain spin-off, adjusted for restructuring and other special items.

Segment Overview

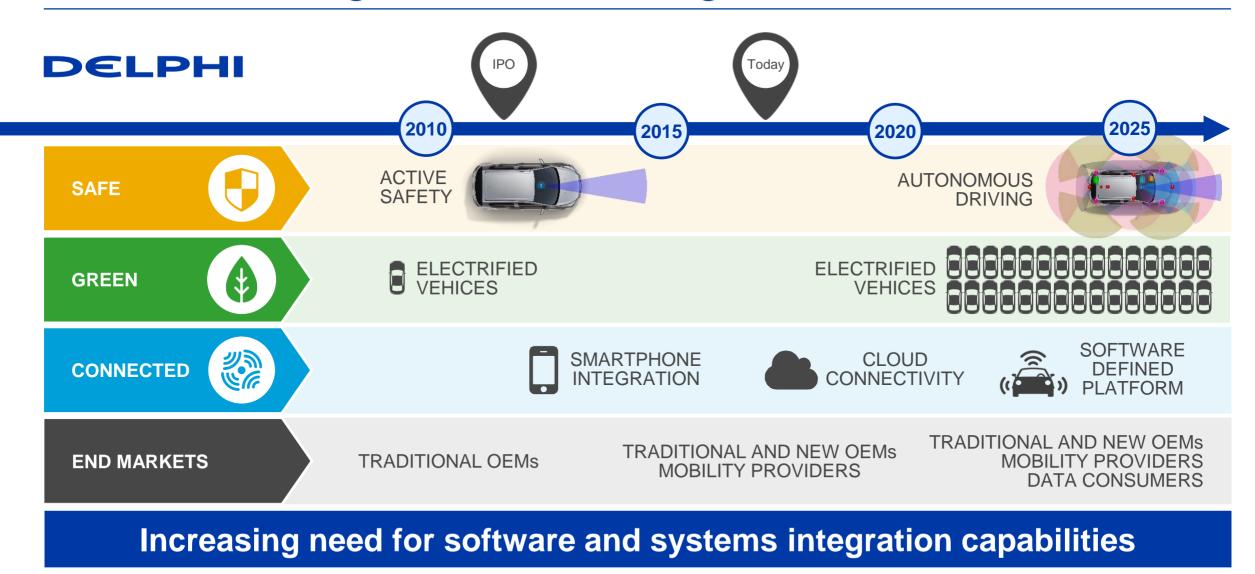




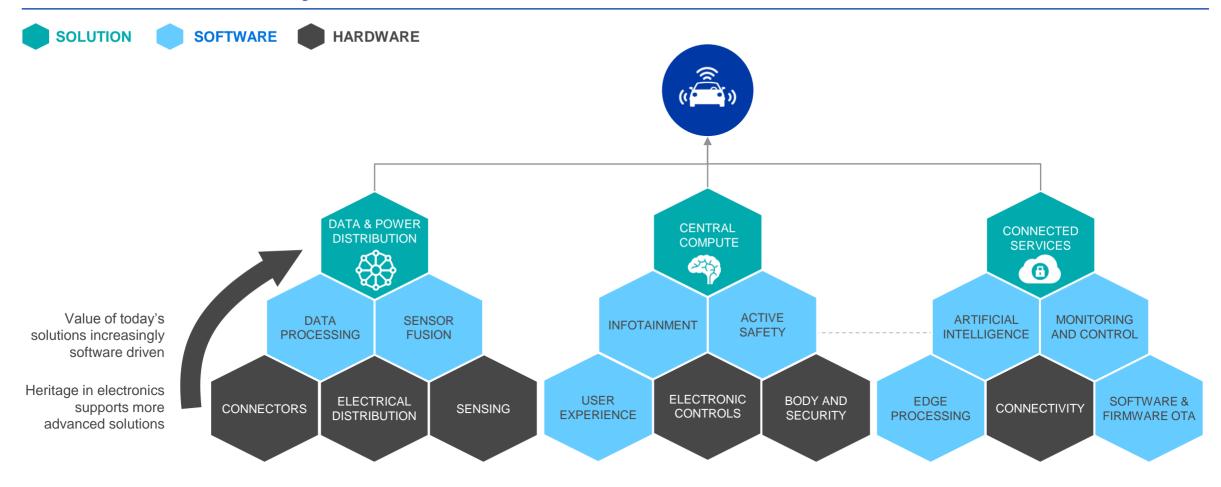
Relevant portfolio, well positioned for consistent above market growth

^{1.} GoM: Growth over Market as defined by Delphi weighted production

Pace Of Change Is Accelerating



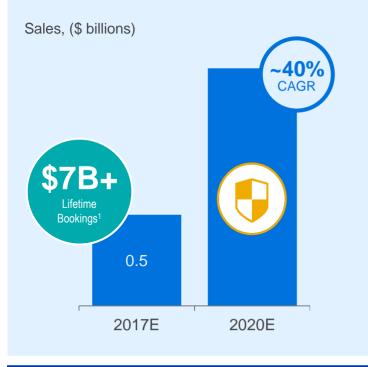
Smart Mobility Solutions Portfolio



Aptiv a software and technologies integrator

Key Growth Businesses Gaining Scale

Active Safety High Voltage Electrification Infotainment & User Experience ADAS and autonomous systems Scalable software and compute platforms High Voltage Electrification Advanced software and user experience Electrical centers and routing channels Differentiation through connectivity



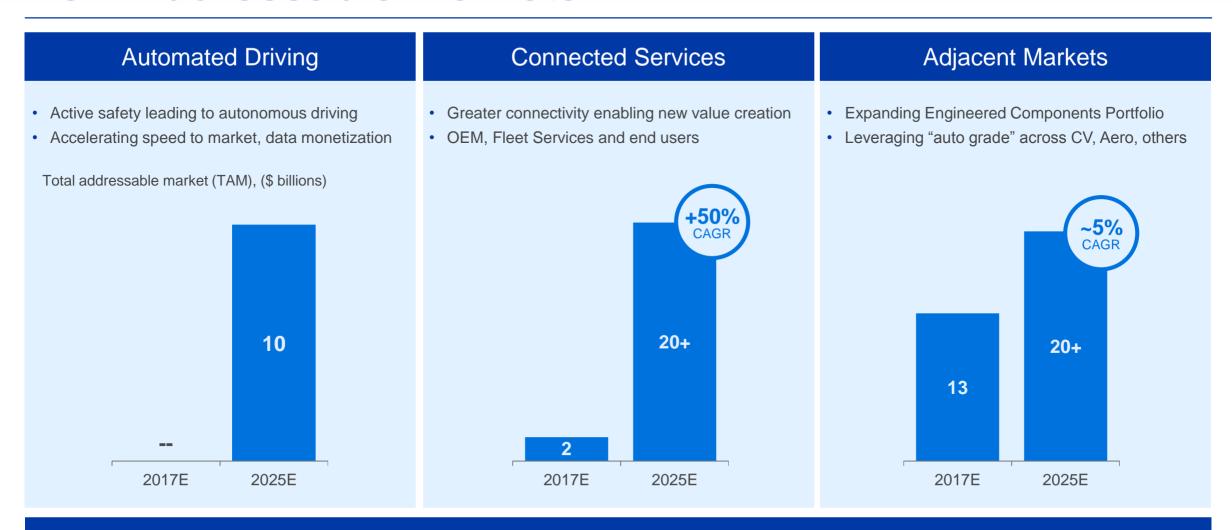




Key growth businesses gain scale, drive margin expansion

^{1.} Since 2011; bookings represent lifetime gross program revenues awarded, based upon expected volumes and pricing adjusted for FX and commodities

New Addressable Markets



Leveraging our strengths to create opportunities for the future

Unlocking Next Generation Features



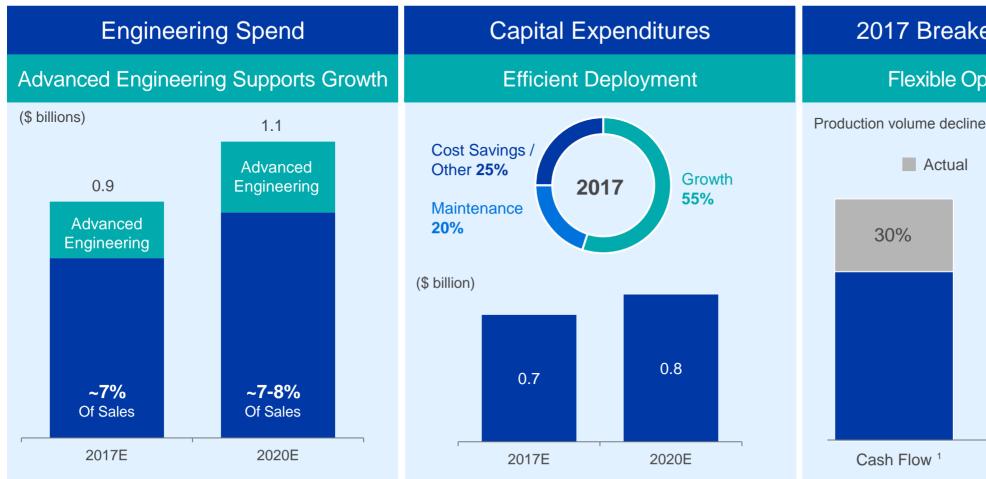


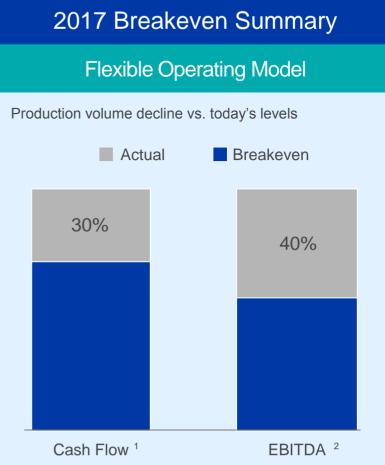




Delivering next generation capabilities for today's production vehicles

Investing For Growth And Margin Expansion



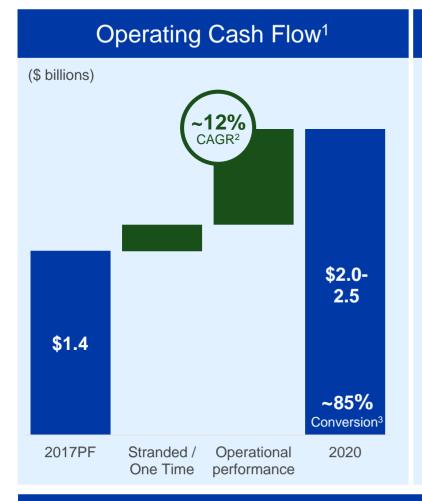


Well positioned to seize opportunities while managing risks

^{1.} Restructuring cash included in cash flow break-even analysis

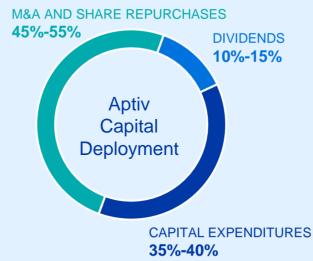
^{13 2.} Adjusted for restructuring and other special items

Capital Allocation Upside



Priorities

- Maintain investment grade ratings
- Organic re-investment to drive growth and increase returns
- Accelerating M&A to capitalize on new mobility opportunities
- Pay a competitive dividend, while returning excess cash to shareholders



CAPITAL EXPENDITURES

- Supporting continued organic growth, new programs
- Consistent spend at ~5% of sales

MERGERS & ACQUISITIONS

- Bolt-ons: end market and regional diversity
- Technology: accelerating speed to market

DIVIDENDS

Maintain competitive dividend

SHARE REPURCHASES

Excess cash returned to shareholders

Continued strong cash flow generation; no shortage of attractive deployment opportunities

- 1. Pro forma for Powertrain spin off; 2017 excludes \$310M unsecured creditors payment
- 14 2. CAGR represents growth of operating cash flow only
 - 3. (Operating Cash Flow -Capex) / Net Income

Aptiv Investment Thesis



APTIV

2022



- Stable underlying market growth
- · Relevant portfolio aligned to safe, green and connected provides tailwind for growth



- Relentless focus on cost management, productivity and continuous improvement
- Key growth businesses expand to maturity; scale driving higher operating leverage



- Strong cash flow generation increases capital deployment opportunities
- Remaining disciplined and balanced while enhancing areas for growth



- Accelerating investments to capitalize on new mobility opportunities
- Technology differentiation and operational execution delivers outperformance

Poised for significant value creation



Innovation for the Real World