APTIV

Second Quarter 2025 Earnings Call

Forward-Looking Statements

This presentation, as well as other statements made by Aptiv PLC (the "Company"), contain forward-looking statements that reflect, when made, the Company's current views with respect to current events, certain investments and acquisitions and financial performance. Such forward-looking statements are subject to many risks, uncertainties and factors relating to the Company's operations and business environment, which may cause the actual results of the Company to be materially different from any future results. All statements that address future operating, financial or business performance or the Company's strategies or expectations are forward-looking statements. Factors that could cause actual results to differ materially from these forward-looking statements include, but are not limited to, the following: global and regional economic conditions, including conditions affecting the credit market; global inflationary pressures; uncertainties created by the conflict between Ukraine and Russia, and its impacts to the European and global economies and our operations in each country; uncertainties created by the conflicts in the Middle East and their impacts on global economies; fluctuations in interest rates and foreign currency exchange rates; the cyclical nature of global automotive sales and production; the potential disruptions in the supply of and changes in the competitive environment for raw material and other components integral to the Company's products, including the ongoing semiconductor supply shortage; the Company's ability to maintain contracts that are critical to its operations; potential changes to beneficial free trade laws and regulations, such as the United States-Mexico-Canada Agreement; the effects of significant increases in trade tariffs, import quotas and other trade restrictions or actions, including retaliatory responses to such actions; changes to tax laws; future significant public health crises; the ability of the Company to integrate and realize the expected benefits of recent transactions; the ability of the Company to achieve the intended benefits from, or to complete, the proposed separation of its Electrical Distribution Systems business; the ability of the Company to attract, motivate and/or retain key executives; the ability of the Company to avoid or continue to operate during a strike, or partial work stoppage or slow down by any of its unionized employees or those of its principal customers; and the ability of the Company to attract and retain customers. Additional factors are discussed under the captions "Risk Factors" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" in the Company's filings with the Securities and Exchange Commission. New risks and uncertainties arise from time to time, and it is impossible for us to predict these events or how they may affect the Company. It should be remembered that the price of the ordinary shares and any income from them can go down as well as up. Aptiv disclaims any intention or obligation to update or revise any forward-looking statements, whether as a result of new information, future events and/or otherwise, except as may be required by law.

Second Quarter Highlights

ROBUST OPERATING PERFORMANCE

- Capitalizing on stronger market backdrop with compelling portfolio of sensor-to-cloud technology
- ALIGNING TO LONG-TERM GROWTH TRENDS
 \$5.4B of new business awards leveraged to trends of
 electrification, automation and digitalization
- DRIVING AGILITY & RESILIENCY
 Received recognition from Volkswagen Group for Resilient
 Supply Chain
- ENHANCING SHAREHOLDER VALUE EDS separation remains on track, creating two optimally positioned, independent companies

RECORD FINANCIAL PERFORMANCE

- REVENUE OF **\$5.2B**Adjusted growth of 2%¹ YoY, driven by strong volumes in NA and APAC
- OPERATING INCOME OF \$628M

 Up 4% YoY, with volume flow through and operating performance offsetting FX & commodities headwinds
- O ADJUSTED EPS OF \$2.12
 Up 34% YoY on higher operating income and proactive capital allocation actions
- OPERATING CASH FLOW OF \$510M

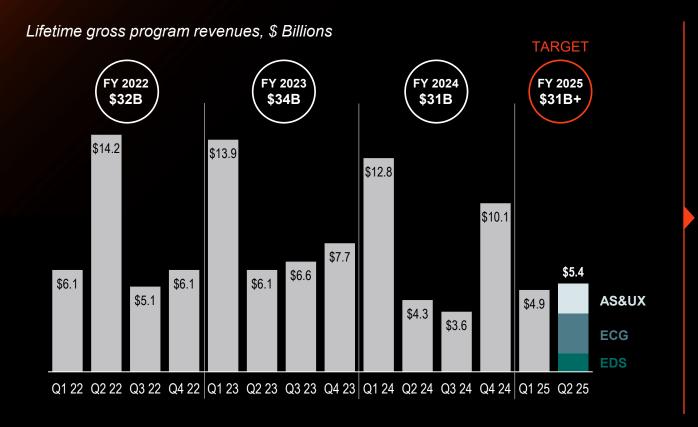
 Bolstering Balance Sheet and providing flexibility for capital allocation

^{1.} Adjusted revenue growth excludes impact of foreign exchange and commodities.

^{2.} Operating income and EPS adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.

New Business Bookings

GROWTH IN CUSTOMER AWARDS ACROSS PORTFOLIO OF ADVANCED TECHNOLOGIES



KEY TAKEAWAYS

- QoQ growth in bookings despite heightened macro uncertainty
- Driving awards across diversified mix of customers and end markets
- Bookings in high growth regions with the right customers
- 85% of YTD China bookings with Local OEMs

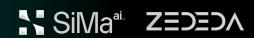
Advanced Safety & User Experience

- ADAS LAUNCHES FOR IMPROVED VEHICLE SAFETY PERFORMANCE AND HANDS-FREE DRIVING
- GEN 6 ADAS AWARDS WITH SCALABLE FEATURE CONTENT, SUPPORTED BY WIND RIVER EDGE
- OEM, INCLUDING WIND RIVER STUDIO FOR OTA
- WIND RIVER AWARDS ACROSS AUTOMOTIVE, TELCO, A&D AND INDUSTRIAL MARKETS
- WIND RIVER EXPANDING EDGE AI ECOSYSTEM VIA PARTNERSHIPS









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Engineered Components Group

- LAUNCH WITH LUXURY EU OEM OF 800V HV INLET ENABLING ULTRA FAST-CHARGING
- HIGH-SPEED CABLE ASSEMBLY AWARDS WITH TOP LOCAL CHINESE OEMS
- NEW PROGRAM AWARDS FOR HV BUSBARS, HV INLETS, AND REDUNDANT POWER SYSTEMS
- COMMERICAL SPACE AWARD RESULTING FROM APTIV WINCHESTER TECHNOLOGY COLLABORATION
- CUSTOMER AWARDS IN ENERGY STORAGE, MARINE, DEFENSE, AEROSPACE AND INDUSTRIAL MARKETS



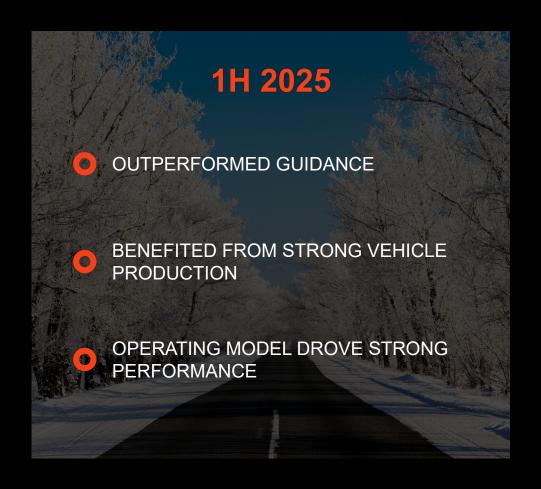
Electrical Distribution Systems

LAUNCH OF HV BATTERY WIRING PROGRAM FOR BEVS AND PHEVS OF LEADING KOREAN OEM HV WIRING AWARDS ON NEW PROGRAMS WITH MULTIPLE CHINESE NEV OEMS LOW VOLTAGE AWARD FOR EU OEM NEW BEV **PROGRAM** LOW VOLTAGE AWARD FOR LARGE ASIAN OEM WIRING HARNESS AWARD FOR AUTONOMOUS PROGRAM FROM OFF-HIGHWAY MANUFACTURER





Full Year 2025 Outlook





2Q 2025 vs. 2Q 2024

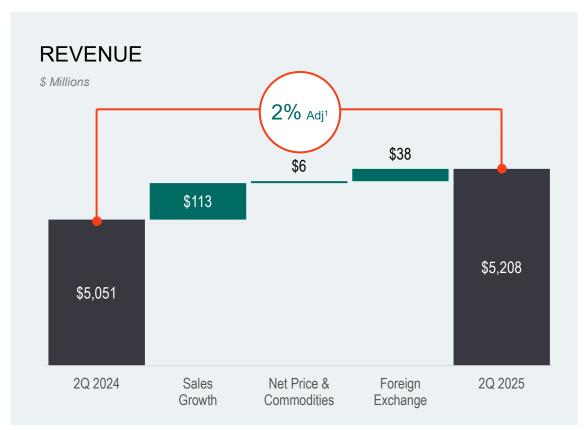
| (\$ Millions, except per share amounts) | 2Q 2025 | Fav / (Unfav) | COMMENTS |
|--|-----------------------|-----------------------|--|
| REPORTED REVENUE | \$5,208 | \$157 | ECG +5%¹, EDS +5%¹, AS&UX (3%)¹ Adjusted growth¹ of 2%; Reported growth of 3% |
| EBITDA ² EBITDA Margin | \$821 15.8% | \$33 20 bps | EBITDA +4% YoY Proactive cost structure initiatives on track |
| OPERATING INCOME ² Operating Margin | \$628 12.1% | \$22 10 bps | Income & margin up on volume & performance Unfavorable FX/Comm of (\$58M) |
| EARNINGS PER SHARE ² | \$2.12 | \$0.54 | Lower share count & Motional EPS net benefit of \$0.41³ 12.6% adjusted tax rate |
| OPERATING CASH FLOW | \$510 | (\$133) | Higher YoY net working capital |

^{1.} Revenue growth excludes impact of foreign exchange and commodities.

^{2.} EBITDA, operating income and EPS adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.

^{3.} Share count EPS impact net of incremental interest expense.

2Q 2025 Revenue

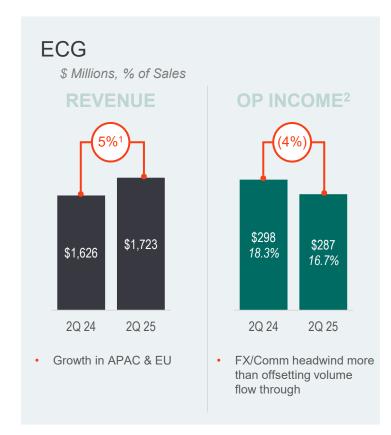


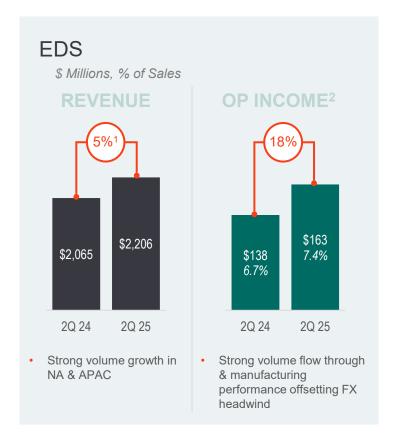


- 1. Revenue growth excludes impact of foreign exchange and commodities.
- 2. Asia Pacific adjusted revenue growth of 4%; vehicle production up 6%.

2Q 2025 Segment Recap

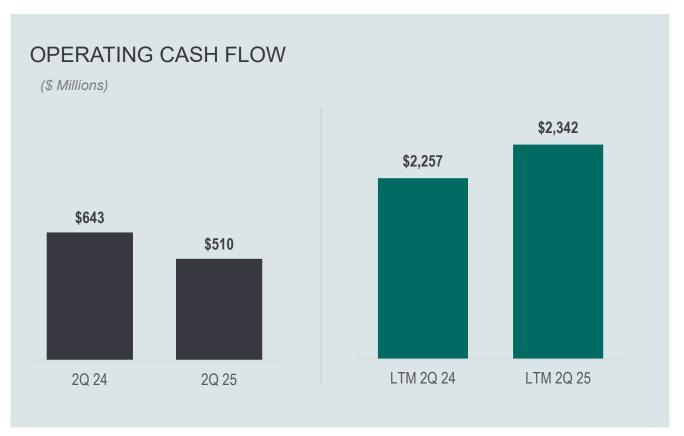






- 1. Revenue growth excludes impact of foreign exchange and commodities.
- 2. Adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.

Continued Strong Cash Flow Generation



^{1.} Reflects LTM EBITDA. Adjusted for restructuring and other special items; see appendix for detail and reconciliation.

ATTRACTIVE LEVERAGE AND LIQUIDITY POSITION

- ~\$700M debt paydown in 2025 YTD
- 2.0x Net Debt / Adj EBITDA¹
- ~17 YEARS weighted avg debt maturity

2025 Growth Outlook

GLOBAL

Aptiv Revenue Growth¹

3% 2% 3Q 2025 FY 2025

FY COMMENTARY

- Vehicle Production (3%)² at 93M units
- FY Copper: 4.50

NORTH AMERICA

Aptiv Revenue Growth¹

9% 4% 3Q 2025 FY 2025

FY COMMENTARY

- · Vehicle production (6%) at 15M units
- FY MXN: 19.50

EUROPE

Aptiv Revenue Growth¹

(1%) (1%) 3Q 2025 FY 2025

FY COMMENTARY

- Vehicle production (3%) at 17M units
- FY EUR: 1.12

CHINA

Aptiv Revenue Growth¹

(4%) (2%) 3Q 2025 FY 2025

FY COMMENTARY

- Vehicle production +3% at 32M units
- FY CNY: 7.20

- 1. Adjusted Revenue Growth at Midpoint of Guidance; excludes impact of foreign exchange and commodities.
- 2. Represents global vehicle production weighted to the geographic regions in which the Company generates its revenue.

2025 Financial Guidance

(\$ Millions, except per share amounts) 3Q 2025

REPORTED REVENUE

Adj. Revenue Growth %¹ AWM Production Growth %²

EBITDA³
EBITDA Margin

OPERATING INCOME³

Operating Margin

EARNINGS PER SHARE³

EPS, excluding Motional equity loss

\$4,950 - \$5,100

3% (2%)

15.3% - 15.8%

11.3% - 12.0%

\$1.65 - \$1.85

2%

(3%)

15.7% - 15.9%

\$2,370 - \$2,470

11.9% - 12.2%

\$7.30 - \$7.60

\$7.50 - \$7.80

~\$2,000

OPERATING CASH FLOW

Note: The Company's third quarter and full year 2025 financial guidance reflects the potential impacts of recently imposed tariffs by the U.S. government, but does not reflect the impacts of the potential for additional tariffs, trade barriers or retaliatory actions by the U.S. or other countries.

- 1. Adjusted Revenue Growth at Midpoint of Guidance; excludes impact of foreign exchange and commodities.
- 2. Represents global vehicle production weighted to the geographic regions in which the Company generates its revenue.
- 3. Adjusted for restructuring and other special items; see appendix for detail and reconciliation to US GAAP.

Summary

CONTINUED STRONG EXECUTION IN A DYNAMIC ENVIRONMENT

RECORD 2Q PERFORMANCE DRIVEN BY RESILIENT BUSINESS MODEL

LEVERAGING OUR COMPREHENSIVE SENSOR-TO-CLOUD TECH STACK

GLOBAL SCALE WITH A REGIONALIZED OPERATING MODEL

CONTINUE OPTIMIZING THE VALUE WITHIN OUR COMPANY – EDS SPIN ON TRACK

YoY Revenue Growth Metrics

| | 2Q 2025 | YTD 2025 |
|---|---------|----------|
| Reported net sales % change | 3% | 1% |
| Less: foreign currency exchange and commodities | 1% | - |
| Adjusted revenue growth | 2% | 1% |

| | 2Q 2025 | YTD 2025 |
|---|---------|----------|
| Reported Revenue Growth | 3% | 1% |
| Electrical Distribution Systems Reported Revenue Growth | 7% | 2% |
| Engineered Components Group Reported Revenue Growth | 6% | 3% |
| Advanced Safety And User Experience Reported Revenue Growth | (3%) | (2%) |
| Adjusted Revenue Growth | 2% | 1% |
| Electrical Distribution Systems Adjusted Revenue Growth (a) | 5% | 1% |
| Engineered Components Group Adjusted Revenue Growth (a) | 5% | 3% |
| Advanced Safety And User Experience Adjusted Revenue Growth (a) | (3%) | (2%) |

a) Adjusted revenue growth excludes impact of foreign exchange and commodities.

Non-US GAAP Financial Metrics: Adjusted OI

| (\$ millions) | 2Q 2025 | 2Q 2024 | YTD 2025 | YTD 2024 |
|---|---------|---------|----------|----------|
| Net income attributable to Aptiv | 393 | 938 | 382 | 1,156 |
| Interest expense | 91 | 64 | 184 | 129 |
| Other income, net | (12) | (10) | (12) | (25) |
| Net gain on equity method transactions | (46) | (641) | (46) | (641) |
| Income tax expense | 45 | 51 | 401 | 127 |
| Equity loss, net of tax | 11 | 34 | 21 | 103 |
| Net income attributable to noncontrolling interest | 5 | 5 | 6 | 11 |
| Net loss attributable to redeemable noncontrolling interest | (1) | - | (2) | - |
| Operating income | 486 | 441 | 934 | 860 |
| Amortization | 53 | 52 | 104 | 106 |
| Restructuring | 52 | 70 | 89 | 109 |
| Separation costs | 28 | - | 47 | - |
| Other acquisition and portfolio project costs | 6 | 25 | 13 | 53 |
| Asset impairments | 4 | 14 | 9 | 14 |
| Compensation expense related to acquisitions | 4 | 4 | 9 | 8 |
| Gain on asset sale | (5) | - | (5) | - |
| Adjusted operating income | 628 | 606 | 1,200 | 1,150 |

Non-US GAAP Financial Metrics: Adjusted EBITDA

| (\$ millions) | 2Q 2025 | 2Q 2024 | YTD 2025 | YTD 2024 |
|---|---------|---------|----------|----------|
| Net income attributable to Aptiv | 393 | 938 | 382 | 1,156 |
| Interest expense | 91 | 64 | 184 | 129 |
| Income tax expense | 45 | 51 | 401 | 127 |
| Net income attributable to noncontrolling interest | 5 | 5 | 6 | 11 |
| Net loss attributable to redeemable noncontrolling interest | (1) | - | (2) | - |
| Depreciation and amortization | 250 | 248 | 492 | 478 |
| EBITDA | 783 | 1,306 | 1,463 | 1,901 |
| Other income, net | (12) | (10) | (12) | (25) |
| Net gain on equity method transactions | (46) | (641) | (46) | (641) |
| Equity loss, net of tax | 11 | 34 | 21 | 103 |
| Restructuring | 52 | 70 | 89 | 109 |
| Separation costs | 28 | - | 47 | - |
| Other acquisition and portfolio project costs | 6 | 25 | 13 | 53 |
| Compensation expense related to acquisitions | 4 | 4 | 9 | 8 |
| Gain on asset sale | (5) | - | (5) | - |
| Adjusted EBITDA | 821 | 788 | 1,579 | 1,508 |

Non-US GAAP Financial Metrics: Adj. NI Per Share

| (\$ millions, except per share amounts) | 2Q 2025 | 2Q 2024 | YTD 2025 | YTD 2024 |
|--|---------|---------|----------|----------|
| Net income attributable to Aptiv | 393 | 938 | 382 | 1,156 |
| Adjusting items: | | | | |
| Amortization | 53 | 52 | 104 | 106 |
| Restructuring | 52 | 70 | 89 | 109 |
| Separation costs | 28 | - | 47 | - |
| Other acquisition and portfolio project costs | 6 | 25 | 13 | 53 |
| Asset impairments | 4 | 14 | 9 | 14 |
| Compensation expense related to acquisitions | 4 | 4 | 9 | 8 |
| Gain on asset sale | (5) | - | (5) | - |
| Debt extinguishment costs | - | - | 3 | - |
| Gain on change in fair value of publicly traded equity securities | (3) | (3) | (1) | (2) |
| Net gain on equity method transactions | (46) | (641) | (46) | (641) |
| Tax impact of intercompany transfers of intellectual property and other related transactions (a) | - | - | 294 | - |
| Tax impact of adjusting items (b) | (23) | (31) | (45) | (57) |
| Adjusted net income attributable to Aptiv | 463 | 428 | 853 | 746 |
| Weighted average number of diluted shares outstanding | 218.11 | 270.43 | 224.32 | 272.87 |
| Diluted net income per share attributable to Aptiv | 1.80 | 3.47 | 1.70 | 4.24 |
| Adjusted net income per share | 2.12 | 1.58 | 3.80 | 2.73 |
| Less: Impact of Motional equity loss | 0.05 | 0.14 | 0.10 | 0.39 |
| Pro forma - Adjusted net income per share | 2.17 | 1.72 | 3.90 | 3.12 |

⁽a) As a result of the Pillar Two OECD Administrative Guidance released in the first quarter of 2025, the Company no longer expects to obtain significant benefits from the tax incentive granted to its Swiss subsidiary in 2023. Accordingly, the Company recognized an increase to valuation allowances of \$294 million to reduce the related deferred tax asset during the six months ended June 30, 2025.

⁽b) Represents the income tax impact of the adjustments made for amortization, restructuring and other special items by calculating the income tax impact of these items using the appropriate tax rate for the jurisdiction where the charges were incurred.

Non-US GAAP Financial Guidance Metrics: Adjusted Operating Income

| (\$ millions) | 3Q 2025 ¹ | 2025 ¹ |
|--|----------------------|-------------------|
| Net income attributable to Aptiv | 310 | 1,010 |
| Interest expense | 90 | 360 |
| Other income, net | (5) | (20) |
| Net gain on equity method transactions | - | (45) |
| Income tax expense | 50 | 510 |
| Equity loss, net of tax | 15 | 50 |
| Net income attributable to noncontrolling interest (a) | 5 | 15 |
| Operating income | 465 | 1,880 |
| Amortization | 55 | 210 |
| Restructuring | 25 | 175 |
| Other acquisition and portfolio project costs, including costs related to the planned spin-off of the EDS business | 35 | 130 |
| Asset impairments | - | 10 |
| Compensation expense related to acquisitions | 5 | 20 |
| Gain on asset sale | - | (5) |
| Adjusted operating income | 585 | 2,420 |

^{1.} Prepared at the estimated mid-point of the Company's financial guidance range.

⁽a) Includes portion attributable to redeemable noncontrolling interest.

Non-US GAAP Financial Guidance Metrics: Adjusted EBITDA

| (\$ millions) | 3Q 2025 ¹ | 2025 ¹ |
|--|----------------------|-------------------|
| Net income attributable to Aptiv | 310 | 1,010 |
| Interest expense | 90 | 360 |
| Income tax expense | 50 | 510 |
| Net income attributable to noncontrolling interest (a) | 5 | 15 |
| Depreciation and amortization | 250 | 985 |
| EBITDA | 705 | 2,880 |
| Other income, net | (5) | (20) |
| Net gain on equity method transactions | - | (45) |
| Equity loss, net of tax | 15 | 50 |
| Restructuring | 25 | 175 |
| Other acquisition and portfolio project costs, including costs related to the planned spin-off of the EDS business | 35 | 130 |
| Compensation expense related to acquisitions | 5 | 20 |
| Gain on asset sale | - | (5) |
| Adjusted EBITDA | 780 | 3,185 |

^{1.} Prepared at the estimated mid-point of the Company's financial guidance range.

⁽a) Includes portion attributable to redeemable noncontrolling interest.

Non-US GAAP Financial Guidance Metrics: Adjusted NI Per Share

| (\$ millions, except per share amounts) | 3Q 2025 ¹ | 2025 ¹ |
|--|----------------------|-------------------|
| Net income attributable to Aptiv | 310 | 1,010 |
| Adjusting items: | | |
| Amortization | 55 | 210 |
| Restructuring | 25 | 175 |
| Other acquisition and portfolio project costs, including costs related to the planned spin-off of the EDS business | 35 | 130 |
| Asset impairments | - | 10 |
| Compensation expense related to acquisitions | 5 | 20 |
| Debt extinguishment costs | - | 5 |
| Net gain on equity method transactions | - | (45) |
| Gain on asset sale | - | (5) |
| Tax impact of adjusting items | (60) | 140 |
| Adjusted net income attributable to Aptiv | 370 | 1,650 |
| Weighted average number of diluted shares outstanding | 219.00 | 222.00 |
| Diluted net income per share attributable to Aptiv | 1.40 | 4.55 |
| Adjusted net income per share | 1.70 | 7.45 |
| Less: Impact of Motional equity loss | 0.05 | 0.20 |
| Pro forma - Adjusted net income per share | 1.75 | 7.65 |

^{1.} Prepared at the estimated mid-point of the Company's financial guidance range.