



HISTORICAL REVPAR AND ROOMS

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Full Year
Hotel Franchising					
Global RevPAR					
2019	\$ 33.76	\$ 42.04	N/A	N/A	N/A
2018	\$ 32.34	\$ 41.07	\$ 46.34	\$ 35.39	\$ 38.86
2017	\$ 30.21	\$ 37.94	\$ 43.03	\$ 33.42	\$ 36.18
U.S. RevPAR					
2019	\$ 37.69	\$ 48.65	N/A	N/A	N/A
2018	\$ 34.20	\$ 46.17	\$ 52.36	\$ 38.92	\$ 43.04
2017	\$ 32.29	\$ 42.67	\$ 47.41	\$ 35.06	\$ 39.35
International RevPAR					
2019	\$ 27.56	\$ 31.59	N/A	N/A	N/A
2018	\$ 29.39	\$ 32.85	\$ 36.42	\$ 29.68	\$ 32.09
2017	\$ 26.80	\$ 30.38	\$ 36.25	\$ 30.82	\$ 31.14
Global Rooms ⁽¹⁾					
2019	745,348	751,262	N/A	N/A	N/A
2018	697,292	725,654	731,247	742,779	742,779
2017	675,152	681,822	684,119	702,912	702,912
U.S. Rooms					
2019	454,927	457,573	N/A	N/A	N/A
2018	424,481	450,918	451,130	453,896	453,896
2017	414,199	413,027	413,103	427,501	427,501
International Rooms ⁽¹⁾					
2019	290,421	293,689	N/A	N/A	N/A
2018	272,811	274,736	280,117	288,883	288,883
2017	260,953	268,795	271,016	275,411	275,411

Note: Hotel Franchising statistics exclude managed hotels.

Hotel Management					
Global RevPAR ⁽¹⁾					
2019	\$ 63.25	\$ 66.67	N/A	N/A	N/A
2018	\$ 77.61	\$ 76.52	\$ 68.53	\$ 61.00	\$ 68.72
2017	\$ 74.73	\$ 81.47	\$ 82.39	\$ 75.82	\$ 78.59
U.S. RevPAR					
2019	\$ 65.58	\$ 71.61	N/A	N/A	N/A
2018	\$ 94.28	\$ 87.43	\$ 71.95	\$ 61.43	\$ 72.76
2017	\$ 88.50	\$ 105.51	\$ 102.77	\$ 91.82	\$ 97.08
International RevPAR ⁽¹⁾					
2019	\$ 55.12	\$ 49.53	N/A	N/A	N/A
2018	\$ 61.82	\$ 55.08	\$ 55.19	\$ 59.36	\$ 57.84
2017	\$ 57.87	\$ 54.38	\$ 60.53	\$ 59.70	\$ 58.18
Global Rooms ⁽¹⁾					
2019	66,743	65,299	N/A	N/A	N/A
2018	25,698	66,677	67,048	67,154	67,154
2017	24,605	23,848	24,426	25,283	25,283
U.S. Rooms					
2019	51,704	50,766	N/A	N/A	N/A
2018	12,750	53,359	53,330	52,172	52,172
2017	13,554	12,768	12,879	12,631	12,631
International Rooms ⁽¹⁾					
2019	15,039	14,533	N/A	N/A	N/A
2018	12,948	13,318	13,718	14,982	14,982
2017	11,051	11,080	11,547	12,652	12,652



HISTORICAL REVPAR AND ROOMS (continued)

	First Quarter	Second Quarter	Third Quarter	Fourth Quarter	Full Year
Total					
Global RevPAR					
2019	\$ 36.21	\$ 44.06	N/A	N/A	N/A
2018	\$ 33.95	\$ 42.95	\$ 48.21	\$ 37.54	\$ 40.80
2017	\$ 31.73	\$ 39.43	\$ 44.36	\$ 34.88	\$ 37.63
U.S. RevPAR					
2019	\$ 40.56	\$ 50.98	N/A	N/A	N/A
2018	\$ 35.91	\$ 48.50	\$ 54.42	\$ 41.28	\$ 45.30
2017	\$ 34.00	\$ 44.53	\$ 49.00	\$ 36.67	\$ 41.04
International RevPAR					
2019	\$ 28.92	\$ 32.47	N/A	N/A	N/A
2018	\$ 30.90	\$ 33.89	\$ 37.31	\$ 31.08	\$ 33.31
2017	\$ 28.05	\$ 31.37	\$ 37.25	\$ 32.09	\$ 32.27
Global Rooms					
2019	812,091	816,561	N/A	N/A	N/A
2018	722,990	792,331	798,295	809,933	809,933
2017	699,757	705,670	708,545	728,195	728,195
U.S. Rooms					
2019	506,631	508,339	N/A	N/A	N/A
2018	437,231	504,277	504,460	506,068	506,068
2017	427,753	425,795	425,982	440,132	440,132
International Rooms					
2019	305,460	308,222	N/A	N/A	N/A
2018	285,759	288,054	293,835	303,865	303,865
2017	272,004	279,875	282,563	288,063	288,063

(*) Second quarter 2018 results were updated for the reclassification of 188 rooms from the Hotel Franchising to the Hotel Management segment.